

SELF ASSESSMENT REPORT (SAR) POST GRADUATE MANAGEMENT PROGRAM MBA

Submitted by

Department of MBA (Established 2004) ATRIA INSTITUTE OF TECHNOLOGY



Affiliated to Visvesvaraya Technological University, Belagavi,
Approved by Government of Karnataka, Accredited by NAAC and Recognized by
AICTE, New Delhi ASKB Campus, 1st Main Road, Anandnagara, Bengaluru – 560 024.
E-mail:deanmba@atria.edu, principal@atria.edu, www.atria.edu

February 2022



PREFACE

It gives us immense honour to introduce you to Atria Institute of Technology (AIT), an education initiative of the A S Kupparaju & Brothers Charitable Trust (ASKB). The Trust was created by Mr. Kupparaju and Mr. Chinnaswamy Raju, further nurtured by Mr. C S Sunder Raju - Chairman & Mr. K Nagaraju - Managing Trustee to bring a change in the society. The trust focuses on developing educated professionals and transforming them into leaders of tomorrow. Atria Foundation under the ASKB Trust embarks on CSR & Charitable activities.

Atria Institute of Technology was established in the year 2000, with a sprawling 17.5-acre campus in the heart of Bengaluru city. The leadership team- Mr Kaushik Raju- Technical Director, Mr. Shaheem Rahiman - CEO and Dr. T N Sreenivasa - Principal believe that AIT aims to redefine the paradigm of higher education in India.

We are reorganizing the learning experience in a manner that places the student at the centre. The institution has been working tirelessly on achieving its vision of being a premier technical and management institution that provides transformational learning and multi-disciplinary research to develop socially conscious and competent professionals. Currently, the institution offers both undergraduate and postgraduate courses in the fields of Engineering and Management. The management, staff and the faculty of the institute are committed to provide excellence in education to students, giving equal focus to academics, co-curricular and extra-curricular activities. The students are taught the principles of 'Learning by Doing' by supporting the academics with the facilities of Centres of Excellence, Industry acclaimed labs and Hands-on projects to sustain education par excellence.

We go quite a few steps ahead of the ordinary and impart Outcome Based Education (OBE) that is a mixture of classroom learning supplemented with project-based learning, to provide the holistic development of every student, who embark on their educational journey with us. Our mission is to enable every student to craft their learning pathways in a way that uniquely works for them and gives them the scope and courage to explore interests, pursue passion, define career path, and carve out their distinct journeys into the future. The institute is affiliated to Visvesvaraya Technological University (VTU), Belagavi, accredited by NAAC and approved by AICTE, New Delhi. We firmly believe that AIT is at the threshold of accreditation by NBA.

In this context, we are submitting the Self-Assessment Report (SAR) to the NBA, New Delhi. Concerted efforts have been put in to prepare this SAR and getting the programs ready for accreditation. We would like to express our sincere gratitude to our management for being a beacon of light in this journey.

Dr. T N Sreenivasa PRINCIPAL



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PART A: Institutional Information

1. Name and Address of the Institution:

ATRIA INSTITUTE OF TECHNOLOGY
ASKB CAMPUS, AG'S COLONY, 1ST MAIN,
ANANDNAGAR, BANGALORE,
BANGALORE URBAN, Karnataka, 560024

2. Name and Address of the Affiliating University, if applicable:

Visvesvaraya Technological University, Jnana Sangama, Shantibastvar Road, Machhe, Belagavi, Karnataka - 590018

3. Year of establishment of the Institution: 2000

4. Type of the Institution:

Institute of National Importance	
University	
Deemed University	
Autonomous	
Affiliated Institution	Yes
AICTE Approved PGDM Institutions	
Any other (Please specify)	

Provide Details:

Self-financed affiliated to Visvesvaraya Technological University (VTU), Belagavi.



5. Ownership Status:

Central Government	
State Government	
Government Aided	
Self-financing	
Trust	YES
Trust Society	YES
	YES

Provide Details:

A S Kupparaju & Brothers Charitable Trust (ASKB) was established by Mr. Kupparaju and Mr. Chinnaswamy Raju, further nurtured by Mr. C S Sunder Raju - Chairman & Mr. K Nagaraju - Managing Trustee to bring a change in the society. The trust focuses on developing educated professionals and transforming them into leaders of tomorrow.

6. Vision of the Institution:

To be a premier technical and management institution that provides transformational learning and multidisciplinary research to develop socially conscious and competent professionals.

7. Mission of the Institution:

Atria Institute of Technology is committed to:

M1: Effectively disseminate knowledge between highly competent faculty and student community.

M2: Create an ambience that fosters a passion for learning and collaborative research.

M3: Nurture professionals who can add value to organizations, engage in higher studies and pursue innovative entrepreneurial activities.

M4: Provide best in class infrastructure to facilitate experiential learning in cutting edge technologies.



 $\textbf{\textit{M5:}}\ Develop\ leaders\ who\ exhibit\ ethical\ behaviour\ in\ professional\ and\ societal\ activities.$

8. Details of all the programs offered by the Institution:

S.N o	Program Name	Year of Start	Intake	Increase in Intake	Year of Increase	Year of Initial AICT E approval	Accreditation Status	Accredi tation period
1	B.E.(Information Science and Engineering)	2001	40	40 to 60 60 to 120	2002 till 2006 2007	2000	Granted provisional accreditation for two/three years for the period - 2008- 2011	3 years
2	B.E.(Computer Science and Engineering)	2000	60	60-120	2006	2000	Granted provisional accreditation for two/three years for the period - 2008- 2011	3 years
3	B.E.(Electronics and Communications Engineering)	2000	60	60-90 90-120 120-180	2004 2007 2014	2000	Granted provisional accreditation for two/three years for the period - 2008- 2011	3 years
4	B.E.(Mechanical Engineering)	2009	60	60-120	2011	2009	NA	NA
5	B.E.(Civil Engineering)	2009	60	60-120	2014	2009	NA	NA
6	M.Tech (Computer Science and Engineering)	2011	18	24	2021-22	2011	NA	NA
7	Master of Business Administration	2004	60	0	NA	2004	NA	NA
8	Master of Computer Applications	2021-22	120	0	NA	2021-22	NA	NA
				EMERGIN	G AREA			
1	B.E.(Computer Science and Design)	2021-22	60	NA	NA	2021-22	NA	NA
2	M.Tech (Data Science)	2021-22	24	NA	NA	2021-22	NA	NA



3	M.Tech	2021-22	24	NA	NA	2021-22	NA	NA
	(Artificial							
	Intelligence							
	and Machine							
	Learning)							

Website link to latest AICTE approval letter:

Corrigendum EOA Report 2021-22.PDF (atria.edu)

Website link to all prior AICTE approval letters:

Atria Institute of Technology | Hebbal, Bengaluru |

9. Programs to be considered for Accreditation vide this application

S. No.	Program Name	Current Year Sanctioned Intake	Current year admitted nos.
1	Master of Business Administration (MBA)	60	58
2	Bachelor of Engineering – Computer Science	120	126
3	Bachelor of Engineering – Information Science	120	125
4	Bachelor of Engineering – Electronics & Communication	180	189
5	Bachelor of Engineering – Mechanical	120	16

10. Contact Information of the Head of the Institution and NBA coordinator, if designated:

a. Name: Dr. T N Sreenivasa

Designation: Principal
Mobile No: 9902489911
Email id: principal@atria.edu

b. NBA coordinator

Name: Dr. Surendra H J Designation: Professor Mobile No: 9945015853

Email id: surendra@atria.edu



PART – B

CRITERIA SUMMARY



ATRIA INSTITUTE OF TECHNOLOGY

Department of MBA (Established 2004)

Affiliated to Visvesvaraya Technological University, Belagavi,
Approved by Government of Karnataka, Accredited by NAAC and Recognized by
AICTE, New Delhi ASKB Campus, 1st Main Road, Anandnagara, Bengaluru – 560 024.
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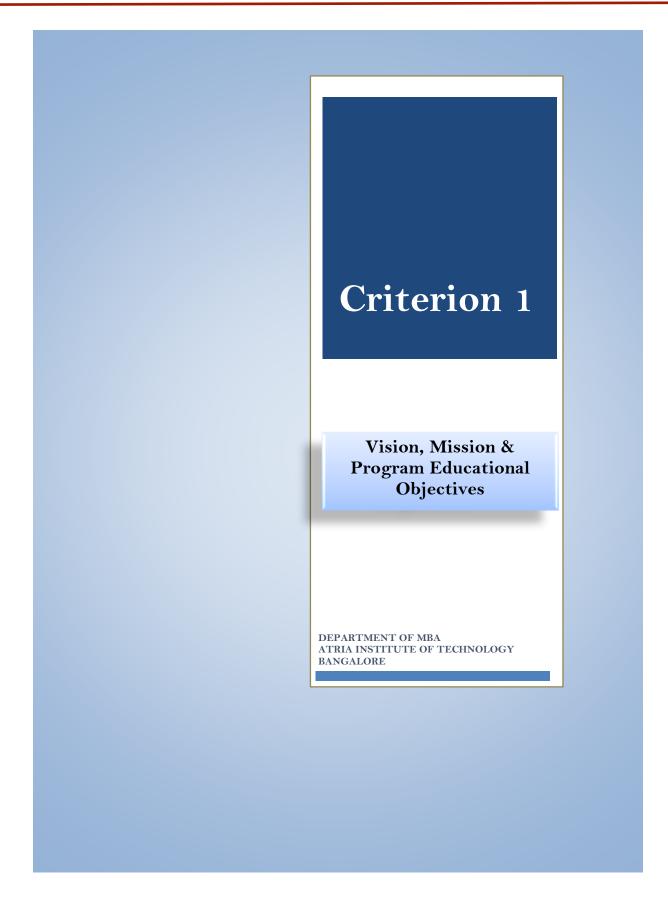


PART B: Criteria Summary

Name of Program: Master of Business Administration (MBA)

Criteria No.	Criteria	Mark / Weightage				
	Program Level Criteria					
1	Vision, Mission & Program Educational Objectives	50				
2	Governance, Leadership & Financial Resources	100				
3	Program Outcomes & Course Outcomes	100				
4	Curriculum & Learning Process	125				
5	Student Quality and Performance	100				
6	Faculty Attributes and Contributions	220				
7	Industry & International Connect	130				
8	Infrastructure	75				
9	Alumni Performance and Connect	50				
10	Continuous Improvement	50				
	TOTAL 100					







Criterion 1: Vision, Mission and Program Educational Objectives

The Vision, Mission and PEOs are very essential statements that reflect the Institute's Purpose and Goal. The vision of the MBA Department is "To be a prominent management institution offering transformational learning and research for growing human potential by developing socially responsible and effective future leaders." The Vision and Mission of the department focuses on key aspects like Transformational learning, Research, Social responsiveness, Collaboration with industry, foster entrepreneurship, and employability skills. The PEOs are the objectives that the institute aims to attain through its students after 3 years of passing out of the institution.



1.1. Vision and Mission Statements

1.1.1. Our Background

Atria Institute of Technology

Established in 2000, Atria Institute of Technology has been standing strong for two decades as an engineering and management institute. With a sprawling 17.5 acres of campus in the heart of the city, the institution is currently conducting six undergraduate programs, four postgraduate programs in engineering and a master's program in Business Administration. Owing to the best of infrastructural and academic facilities, Atria Institute of Technology has a pool of researchers across IISc, IITs, IIMs, NITs, and other reputed Institutions across India and abroad. To corroborate the theoretical fundamentals with real-life situations, the faculty base includes trainers with rich corporate experience.

Founded in 1960, Atria as a group is a diversified conglomerate with interests in renewable energy, healthcare, hospitality, education, training, and information technology. Atria Power, ACT, Atria Radisson Blu, Xcelerator, and Brains are a few of the brands under Atria Group.

Atria aims to provide the extraordinary facilities maintaining an equipoise on knowledge and co-curricular requirements to ensure the overall development of the student. We seek to inculcate an adaptive mindset through our principles of learning to learn, learning by practise and learning through enabling.



Vision of the Institute

To be a premier technical and management institution that provides transformational learning and multidisciplinary research to develop socially conscious and competent professionals.





Mission of the Institute

Atria Institute of Technology is committed to:

M1: Effectively disseminate knowledge between highly competent faculty and student community.

M2: Create an ambience that fosters a passion for learning and collaborative research.

M3: Nurture professionals who can add value to organizations, engage in higher studies and pursue innovative entrepreneurial activities.

M4: Provide best in class infrastructure to facilitate experiential learning in cutting edge technologies.

M5: Develop leaders who exhibit ethical behaviour in professional and societal activities.

Relevance of the Statements:

- Institute Vision and Mission statements are the reflection of Institute objectives and the strategic planning.
- The ideals accompanied by the vision to be implemented by the mission aids in the success of an educational institute to a great extent.
- The Vision and mission statements are the roadmap to success; the identified Vision and Mission statements are described to the stakeholders.
- The Department vision and mission statements are framed in line with Institute vision and mission statements.
- In this context, the Vision of Institute initiate us to evolve as a premier and management institution that provides transformational learning and multi-disciplinary research to develop socially conscious and competent professional
- In accordance with this Vision, the institute has a Mission of developing highly competent faculty and students through collaborative research which leads to improvement in value added courses, higher education, entrepreneurial activities to develop sustainable solutions through lifelong learning to provide the service to the society and face challenges of the real world through continuous improvement.





Department of MBA (ACME)

The Department of Master of Business Administration is named as Atria Centre for Management & Entrepreneurship (ACME) at Atria Institute of Technology. The department was established in 2004. Current business environment requires managers with integrity, accountability, and individuals with a strong sense of social responsibility. At MBA, we provide our students with an opportunity to explore beyond their limits and enrich their thought process through a detailed academic course. The two-year MBA program at Department of MBA, develops and nurtures managerial talent in its students so that they can successfully enter the corporate world of digital India.



Vision (Department of MBA)

To be a prominent management institution offering transformational learning and research for growing human potential by developing socially responsible and effective future leaders.



Mission (Department of MBA)

Department of MBA is committed to:

M1: Effectively disseminate business knowledge between industry and academic experts and student community.

M2: Collaborate with leading organisations for exposure to real life business problems and solutions.

M3: Create an ambience for superior academic and research endeavours to nurture ethical future leaders.

M4: Foster employability, entrepreneurship skills and social responsibility

We at the Department of MBA are committed to attain our Mission and Vision. In doing so we strongly uphold our Values. Our core values are:

Attain Excellence in teaching and mentoring students,

Transparency in all our dealings,



Respect for every individual staff and student,

Integrity and

Aiming for student centricity.

Our Vision of transformational learning is achieved through incorporating plenty of case studies, Role plays, Presentations, Mini Projects etc in our teaching process. We are using Xcelerator platform that is a digital learning management platform which also facilitates this transformational learning. The department focuses on Research by having its own Research centre. Our faculty are research supervisors under VTU to guide PhD students. The faculty are regularly encouraged to publish papers in reputed journals. Students are also encouraged to participate in paper presentations. The students are sensitised about the societal aspects and encouraged to participate in social activities like visiting NGOs and understanding their work and some students have also participated in educating the underprivileged and blood donation activities.

Table 1.1.1: Department Vision and Mission Execution

S. No.	Vision and Mission	Execution Mechanisms
1	Transformational Learning	Xcelerator, Case Studies, Role Plays,
		Presentations, Mini Projects etc
2	Research	PhD and Publications
3	Socially Responsible	CSR Activities, Blood Donation
4	Disseminate business	Industry Interaction, Industrial visit
	knowledge between industry	
5	Collaborate with leading	MOUs, Internships and Project Work
	organisations	
6	Superior academic and	Results and Publications
	research endeavours	
7	Foster employability,	Placements and Event Management
	entrepreneurship skills	



Table 1.1.2: Mapping of Department Vision with the Institute Vision

Key points from the Vision of the Institute	Key points from the Vision of the Department	Remarks
Premier technical and management institution	Prominent Management institution	To create a differentiated institution in this competitive marketplace.
Provide transformational learning and multidisciplinary research	Offering transformational learning and research	To implement innovative teaching and learning process including use of our own LMS Xcelerator
Develop socially conscious and competent professionals.	Developing socially responsible and effective future leaders	Instil ethics and social values among the students

Table 1.1.3: Mapping of Department Mission with the Institute Mission

Key points from the Mission of the Institute	Key points from the Mission of the Department	Remarks
M1: Effectively disseminate	M1: Effectively	Helps in
knowledge between highly	disseminate business	Transformational
competent faculty and student	knowledge between	teaching learning process
community	industry and academic	
	experts and student	
	community.	
M2: Create an ambience that	M2: Collaborate with	Helps students to solve
fosters a passion for learning	leading organisations for	real life business
and collaborative research	exposure to real life	problems and contribute
	business problems and	to the development of the



	Solutions.	organisation.
	M3: Create an ambience	
	for superior academic and	Builds a culture of
	research endeavours to	research and innovation.
	nurture ethical future	
	leaders.	
M3: Nurture professionals	M4: Foster	Building skills and
who can add value to	employability,	competency among the
organizations, engage in	entrepreneurship skills	students to enable them
higher studies and pursue	and social responsibility	to contribute to their
innovative entrepreneurial		organisation growth and
activities		society at large
M4: Provide best in class	M3: Create an ambience for	This will provide a
infrastructure to facilitate	superior academic and	conducive environment to
experiential learning in	research endeavours to	get the best out of the
cutting edge technologies	nurture ethical future	student
	leaders.	
M5: Develop leaders who	M4: Foster employability,	Instil ethics and social
exhibit ethical behaviour	entrepreneurship skills and	values among the
in professional and	social responsibility	students
societal activities.		

1.2. PEOs Statements

Department of MBA is committed to offering quality education and has been running successfully since 2004. The Program Assessment Committee (PAC) and Department Advisory Committee (DAC) are committed to offering the best quality of the education to the students within the scope of the University regulations to prepare the students to face the corporate life confidently. Our Alumni are very successful in the industry



and holding key positions in organisations like TVS Motors, Honeywell International, Google, Statestreet, Intellipaat, Saint Gobain etc.

PEO 1: Business Leaders with Ethics: To develop graduates to be proficient in managing a business unit ethically, legally and in a socially responsible manner.

PEO 2: **Research & Innovation**: To inculcate the spirit of research and innovation to groom entrepreneurs.

PEO 3: **Professional Competency:** To nurture holistic problem-solving skills among students for finding optimal solutions to business problems.

Relevance of PEOs

PEO 1: Business Leaders with Ethics:

The ethical leaders in any business tend to be personally committed to the organisation for a longer time. They are good at installing and reviving values that will inspire their colleagues and subordinates. This also provides a sense of direction and confidence to the team. Such leaders ensure good governance in the organisation. Hence it is particularly important to nurture our students to be ethical business leaders.

PEO 2: Research & Innovation:

Research and Innovation helps to explore and look beyond the requirement. It involves a different way of looking at problems and solving them. This will develop creativity and problem-solving skills that are very much essential for today's corporate world. It will help in bringing the entrepreneurial spirit among the students.

PEO 3: Professional Competency:

Programs are designed around competencies that are needed for a particular career. Professional competency is a hallmark of a good MBA professional where he/she brings in their skills and talent to solve complex business problems and benefit the organisation.

1.3. Dissemination among Stakeholders

The Vision, Mission and PEOs are very essential statements that reflect the Institute's Purpose and Goal. Once these statements are framed, it needs to be disseminated among its stakeholders. By stakeholders, we mean all the parties that are interested, affected, and concerned about the institute.

Vision and Mission are communicated to stakeholders by different ways and means as:



- During the Induction Program students are sensitized about the Vision,
 Mission, PEOs and values of the Department.
- The student handbook also mentions the Mission, Vision, PEOs and values of the Department.
- During the first session of each semester, the faculty will create awareness and recollect the Vision, Mission and PEOs of the department
- Staff and faculty Induction Program includes introduction to the Vision,
 Mission and PEOs of the Department.
- Correspondences sent to students and parents during the time of admission also mention Vision and Mission statements of the Department.
- Vision and Mission are stated on our website <u>www.atria.edu</u> which is visible to all stakeholders of the institution.
- Our Department and Classroom Notice Boards display the Vision, Mission and PEOs of the department through Posters and placards in all rooms on the MBA floor.
- Vision and Mission of the department is published in Newsletter.
- We present our Vision, Mission and Values during Parent Teacher Meetings,
 Industrial interaction, Campus Placement Activities and Alumni Association
 Meetings.
- Our Tagline is "Nurturing Leaders for a New India" which is displayed and communicated in all our collaterals and stated in all our meetings.



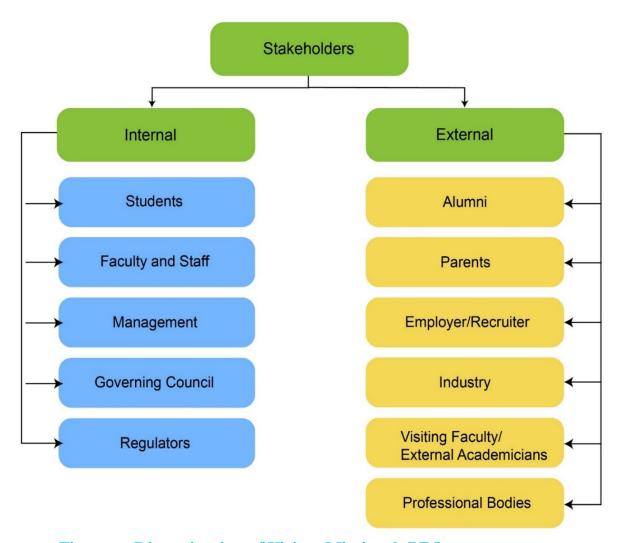


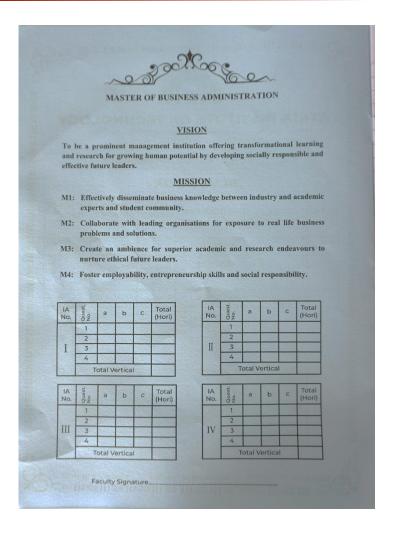
Fig 1.3.1: Dissemination of Vision, Mission & PEOs



Table 1.3.1: Channels of Dissemination Among the Stakeholders

	Channels of Dissemination						
Stakeholders	Website	Student Handbook, Brochures, Blue books, Counselling records,	Display in Institute Premises like Dean/HoD Chamber, Faculty Room, Corridors, Classrooms, Notice boards	Department Events & Activities	Induction Program		
Students	✓	✓	✓	\checkmark	\checkmark		
Parents	✓	✓	\checkmark	\checkmark			
Faculty & Staff	✓	/	✓	\checkmark	√		
Management	✓	✓	✓	✓	✓		
Employer/ Recruiter	✓	✓	✓	✓			
Alumni	✓	✓	✓	✓			
Industry	✓		✓	√			
Visiting Faculty/ External Academicians	✓		✓	✓			
Regulators	✓		\checkmark				
Governing Council	√		✓	✓			
Professional Bodies	√		✓	✓			





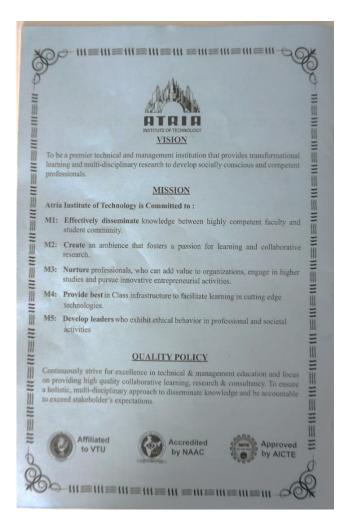


Fig 1.3.2: Dissemination of Institute and Department Vision & Mission in Blue Book







Fig 1.3.3: Dissemination of Vision & Mission in Classrooms

1.4. Formulation Process

The Vision and Mission of the department was developed in 2004 based on the philosophy and values of the Atria Institute of Technology. The following are the basic principles of the Atria Group of Education:

- Empower citizens of tomorrow to navigate the fast-paced disruptions the future portends.
- Committed to fostering a tribe united by mindsets and beliefs that can change tomorrow's world for the better, on their terms.

Formulation of Vision and Mission of the Department

The Vision and Mission of the Department are revised keeping in view the Institute Vision and Mission. The steps followed in this process are:

- Department Vision and Mission statements are framed keeping in line with the Institute Vision and Mission, VTU Vision and Mission for the Department of Management Studies and AICTE Vision and Mission
- Brainstorming session in the department with the faculty and students are held to prepare the draft copy of the Vision and Mission statements that will be submitted



- by the HOD and Dean to the DAC.
- Draft Vision and Mission statements are revised and reframed by the Department Advisory Committee to be shared with the stakeholders for their suggestions and views.
- This draft copy of the Vision and Mission statements of the department are shared with the Stakeholders like Industry, Employers, Alumni, Parents, Faculty and Students for their suggestions and comments.
- The feedback received is reviewed at the department level and the statements are revisited and reframed based on this feedback.
- The Department Advisory Committee reviews this feedback and reframed statements and prepared the final copy of the Vision and Mission of the department
- The final copy of the Department Vision and Mission is shared with the principal for his approval.
- These statements are then published and disseminated among the stakeholders.

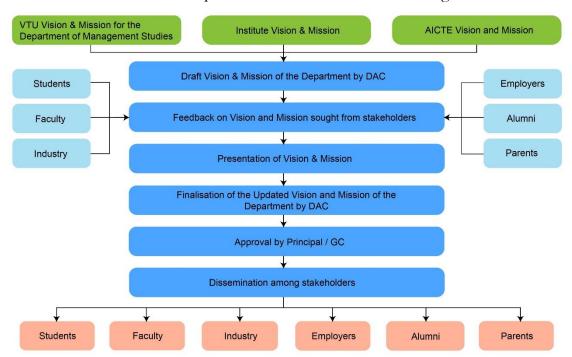


Fig 1.4.1: Formulation process of the Vision & Mission of the Department



Formulation of PEOs of the Department

The Program Educational Objectives are the outcomes whose achievement is measured after 3-5 years of graduating the course. These PEOs are aligned with the Vision and Mission of the department. The Mission statements of the department were re-worked on, and changes were made according to suggestions put together. The new Mission statements mirror the fundamental values underlying the initial Mission in a substantial but compact fashion. The changes made in the Mission statement were discussed in faculty meetings, DAC, and PAC meetings. Changes were made as per the suggestions of the stakeholders of the department. The final document was then approved by the Principal of Atria Institute of Technology.

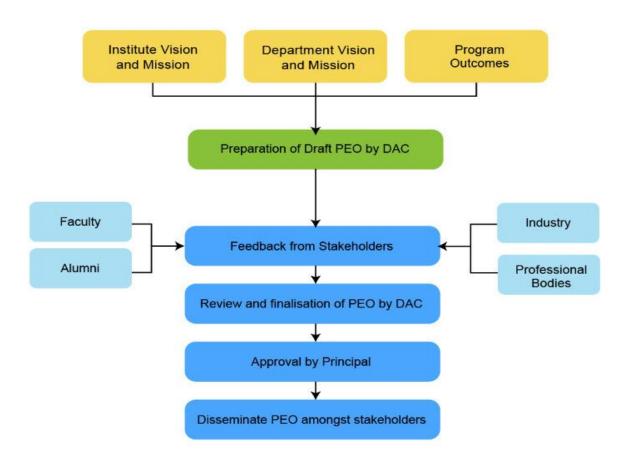


Fig 1.4.2: Formulation Process of PEOs of the Department



A seven-member DAC Table 2.1.1.1.25, consisting of Dean & HOD, Industry Expert, Alumni, Parent Representative and Faculty analysed and developed an introductory plan on program educational objectives taking the Institute Vision and Mission, Department Vision and Mission and Program Outcomes into consideration. From March 2019 this committee is also known as the department Quality Improvement Cell (QIC). The final list of PEOs was created after brainstorming sessions of faculty members taking into consideration the relevance and importance of the same. The Internal QIC/DAC assisted in the finalisation of the PEOs which was further approved by the Principal of Atria Institute of Technology. This approved PEOs are disseminated among the stakeholders and reviewed once in 5 years.

1.5. Consistency of PEOs with the Mission

The Program Educational Objectives are aligned with the Mission of the department. Consistency of these statements results in the achievement of the Vision of the Department.

Table 1.5.1 Mapping of PEO with the Mission of the Department

PEO Statements	M1	M2	M3	M4
PEO1: To develop graduates to be proficient in managing a business unit ethically, legally and in a socially responsible manner.	2	3	2	3
PEO2: To inculcate the spirit of research and innovation to groom entrepreneurs.	2	2	3	3
PEO3: To nurture holistic problem- solving skills among students for finding optimal solutions to business problems.	3	3	2	2

^{* 1-} Low, 2- Medium, 3- High



Table 1.5.2: Correlation between PEO and M1, M2, M3 and M4

PEOs	M1	M2	M3	M4
PEO ₁	PEO1 is	PEO1 is	PEO1 is	PEO1 is
	moderated	strongly	moderated	strongly
	mapped with the	mapped with	mapped with	mapped with
	M1. The	the M2 through	the M3. To	the M4
	department	collaborating	promote	through the
	organises regular	with leading	ethical	pedagogy of
	lectures by	organisations.	research, the	case studies
	experts in the	Industry	students are	and course
	industry and	interaction	encouraged to	work that
	academicians to	provides	be original and	inculcates
	share their	students with	carry out their	social
	knowledge and	business	internships	responsibility
	experience with	leadership	and prepare	among our
	the student	skills.	reports that	students.
	community. This		goes through	
	helps in		plagiarism	
	developing		checks to	
	proficient		ensure ethical	
	graduates.		practice. This	
			builds a habit	
			of being	
			ethical in	
			managing	
			their	
			businesses in	
			future.	
PEO ₂	PEO2 is	PEO2 is	PEO2 is	PEO2 is
	moderated	moderated	strongly	strongly

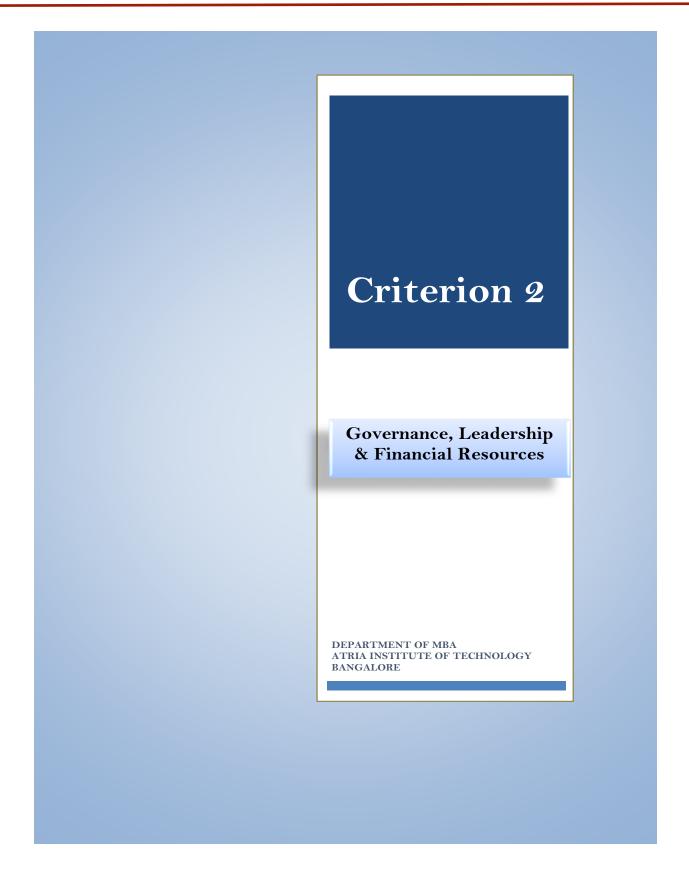


	mapped with the	mapped with	mapped with	mapped with
	M1.	the M2. The	the M3. As a	the M4
	Entrepreneurs	department	part of M3,	through
	are invited to	works closely	students are	various
	share their	with our college	encouraged to	activities and
	experience and	innovation	do research	assignments
	challenges faced	centre that has	through	that are given
	by them in their	collaborations	Project work.	to the students
	venture which	with lead angels		to develop
	will help in	on promoting		entrepreneurial
	grooming the	innovation.		skills that
	students who are			results in high
	interested to			correlation
	become			with M4.
	entrepreneurs in			
	future. Latest			
	developments in			
	the field of			
	management and			
	business are			
	regularly			
	discussed by the			
	faculty in their			
	respective fields			
	to encourage			
	students to keep			
	themselves			
	updated with the			
	latest research			
	developments			
	and innovation.			
PEO3	PEO3 is strongly	PEO3 is	PEO3 is	PEO3 is



mapped with the	strongly	moderately	moderately
M1. We get	mapped with	mapped with	mapped with
industry experts	the M2.	the M3.	the M4. The
as visiting	Students are	Students are	first-hand
faculty which	required to	encouraged to	knowledge
results in high	identify a live	take up live	acquired by
correlation of M1	business	projects in the	students when
with PEO3.	problem faced	organisations	they take up
	by the	during their	internships in
	organisation	internship that	organisations,
	and analyse the	will enhance	helps in
	same and	their problem-	enhancing the
	present	solving skills	problem-
	solutions which	and help in	solving skills
	results in high	achieving the	of the students
	correlation	PEO3.	which will
	between M2		justify for the
	and PEO3.		strong
			corelation
			between PEO3
			and M4.







Criterion 2: Governance, Leadership & Financial Resources

AIT has a clear Organization Structure and delegation of responsibilities at different levels of management. It has an eminent Governing Council and Academic Advisory Board that provides strong guidance to the institute. AIT follows transparent management practices with robust academic policies and processes. The trust which manages the institute continues to make significant investment for infrastructure development and expansion, while the fees collected from the students are sufficient to run the day-to-day operations of the college. The leadership of the college is provided by the principal who is a highly experienced and research-oriented academician. He is ably supported and guided by a CEO and a Technical Director with extensive industry experience.



2.1 Governance and Leadership

2.1.1 Governing Structure and Policies

2.1.1.1. Governing Structure

Atria has a well-designed Organization Structure to smoothly manage its operations and clearly delineate the Roles and Responsibilities of its leaders. The Organization Structure is also used to delegate responsibility and ensure transparency in operations enabled by sound academic policies. The following diagram depicts the well thought out current Organization Structure.

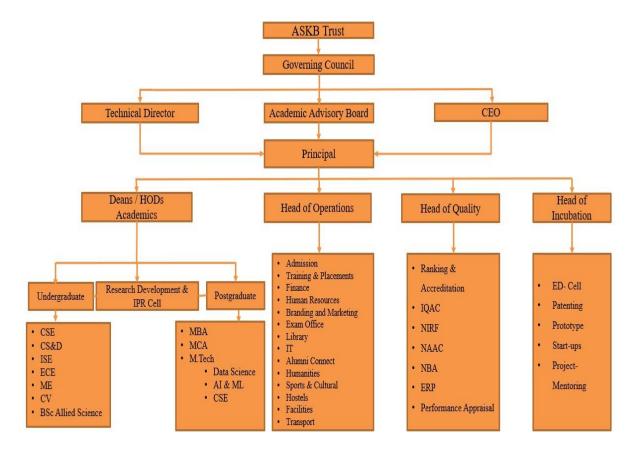


Fig. 2.1.1.1.1: Governing Structure



A. List of the governing, academic and all other administrative bodies, their memberships, functions, and responsibilities; frequency of the meetings; and attendance:

Table 2.1.1.1: List of Governing & Academic Council and Frequency of Meeting

S. No	Name of the Body	Frequency of Meeting	Meeting Dates
1	Governing Council	Once in a year	10.01.2022 21.08.2021 20.03.2021 27.06.2020 29.06.2019
2	Academic Advisory Board	Twice in a year	30.12.2021 19.06.2021 07.11.2020 18.04.2020
3	Head of the Departments and Principal (Functional Committee)	Weekly	Every Friday: Link to Sample MoM https://atria.edu/assets/ pdf/committes/academic- committee/MOM02- Accreditation%20- 24.08.2021.pdf

Governing Council:

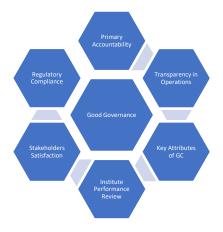


Fig. 2.1.1.1.2: Good Governance and Administration



Primary Accountabilities of Governing Council

- Vision, Mission and Long-term strategic plan approval
- Financial sustainability
- Quality assurance
- Monitoring Head of institution's performance

Transparency in the Operation of Governing Council (GC)

- Annual report
- Public disclosure of Members interest of Governing Council
- Sharing of Institutional activities & information to all Stakeholders

Key Attributes of Governing Council

- Board members are competent & effectively able to carry out primary accountabilities.
- Independent members are actively involved in decision making.
- Governing Council is always consulted during the appointment process of Head of the Institution and other key positions.
- Governing Council is carrying out performance monitoring & review of key positions.

Performance Review of Institute

- Performance review of Institute
- Induction of new GC members

Regulatory Compliance

- Regulatory compliance audit by GC
- Audit of Institutional social service (not for profit) by GC
- Accreditation status from various agencies

Duties / Responsibilities:

- Governing council will be responsible for smooth functioning of the Institute by all means and it is a supreme administrative body.
- It acts as a supreme body to monitor the academic, financial and performance of the various units of the Institute and recommends budget to the Governing Council.
- Fix the fee structure and other charges in accordance with the central planning and budget committee.



- Decide the promotion or penalties as per the recommendation of academic monitoring committee.
- Uphold the dignity of the Institute in view of UGC, AICTE, state government and affiliating university (VTU) or any other body/agency.

Powers and Functions of the Governing Council

- To ensure good conditions of the campus.
- Proper management, maintenance, and custody of the institution in relation to land, infrastructure, equipment, and funds, including grants received from AICTE, Central Government and Government of Karnataka.
- Ratification of appointment of staff by the way of selection committee of the institute in accordance with the norms prescribed by the AICTE and state government.
- To ensure observance and compliance of instruction issued by AICTE and affiliating university.

***** Frequency of the meetings:

• Frequency of meeting of the Governing Council is once a year or whenever needed.

Table 2.1.1.1.2: List of Members in Governing Council in the year 2021-2022

S. No.	Name	Position	Email Id
1	Sri C S Sunder Raju	Chairman-AIT, Trustee	sunder.raju@atriapower.com
2	Sri K Nagaraju	Trustee	knr@rdbengaluru.com
3	Mr. Kaushik Raju	Technical Director	kaushik.raju@atria.edu
4	Mr. Shaheem Rahiman	CEO	shaheem.r@atria.edu
5	Dr. P Ramaiah	Member	pramiah@icloud.com
6	Dr. K Balaveera Reddy	Member	k.balaveera@gmail.com
7	Dr. S Mohan	Member	smohan46@yahoo.co.in
8	Prof. M Ram Mohan Rao	Member	mrrao41@yahoo.com



9	Prof. Raj Acharya	Member	racharyaiu@gmail.com
10	Dr. M K Venkatesh	University (VTU) nominee	principal@rnsit.ac.in
11	Dr. R Shaktivelu AICTE special officer, South western zone	Ex-officio Member	swro@aicte-india.org
12	Dr. Nalinakshi N	Faculty Representative	nalinakshi.n@atria.edu
13	Dr. T N Sreenivasa	Member secretary	principal@atria.edu



Ref: GC/27/AIT/Dated 10th January 2022

Proceedings:

- Proceedings:

 1. Dr. T N Sreenivasa, Principal, Atria Institute of Technology greeted all the members and introduced the Chairman, Sri C S Sunder Raju to the group. He requested him to formally welcome the attendees of GC.

 2. Sri. C S Sunder Raju, Chairman formally welcomed the GC members and emphasised on receiving suggestion from the members for the betterment of the institution. He also said that active engagement of sudent of the current generation is a major factor of consideration and this GC sets a direction to go forward in the years to come. Subsequently, the other GC members were introduced by the Principal.

 3. The proceedings of the Governing Council Meeting held on 21st August 2021 was reviewed and action taken are as under:

 a. The 2f certificate is received from UGC on 25st Aug 2021

 b. The annual sports meet was successfully conducted on 4st August 2021 and the awards were distributed on 9st Oct 2021 by Dr. Nr. K Venkatesha, GC member of Atria 1 T and Principal, RNSIT:

 c. The website is regularly updated and is dynamic. The revised website was inaugurated by Mr. Kaushik S Raju, technical director, Atria I T on 9st Oct 2021.

 d. Maintenance and painting work is completed in all the departments as per the plan.

 e. The Wi-Fi access points were increased in the campus including hostels.

 The college activities were presented by the Principal for the year 2021 and the Council appreciated all the stake holders for their cifforts.

 GC members were happy to hear that there are 177 faculty in the campus, one third of them have completed Ph.D. and another one third have registered for Ph.D. Dr. R. Balaveera Reddy felt that all the faculty should register for Ph.D. Principal said that the faculty will be motivated, and the number will be increased in future.

 6. Regarding placements, the members suggested that the list of companies not visited the institution should be listed and efforts should be made to bring those companies are not visiting as they require NAAC "As" grade and high NIRF ranking, effor
- pascements. Frincipal snared the decaust wan graph that ALS Tranking has improved over a period of years.

 9. The rubrics used for the accountability of the faculty and the performance of the departments were well appreciated. Principal informed that we have awarded the best faculty and best department using this rubric. Dr. K. Balaverea Reddy, CC member suggested to increase the weightage for student feedback in the rubric used for evaluation.

Principal Page 2 of 5
Atria Institute by Technology
Anandanagar, Bengaluru-24



- 10. The 360-degree feedback was well appreciated by the members as it was very useful for self-evaluation and progress of the institute.

 11. Dr. K. Balaveera Reddy suggested that the SWOC analysis of the departments and college is to be reviewed. He offered to visit the institute and participate in this activity.

 12. The GC members felt that the student progression for the last few years is good after analyzing the progression of the last few years is good after analyzing and the progression of the last few years is good after analyzing the progression of the last few years is good after analyzing the progression of the last few years is good after analyzing the progression of the last few years is good after analyzing with respect to knowledge transfer and placement, train the trainers concept is also introduced to increase the confidence of the students.

 14. Dr. Rej Achasya suggested that the college could comsider ADET accreditation, which is considered as Gold standard, which would further serve as a distinguished factor of the college. He offered to assist the institution to collaborate with foreign university and try for exchange programs related to AI. He also asked for the distinguished factors for students/faculty to select Atria. Principal gave the complete details.

 15. Dr. M K Venkatesha, Principal RNSIT, Bengaluru, VTU Nomlines suggested that the placement training can be embedded into the academic timetable for easy follow-up. He said that the students can be grouped discipline wise into teams of two members and each team can visit one company in a week which helps in covering large number of companies paying higher packages need to be added in the placement list. Principal said that we have pay packages up to 30 laks per annum and we will work towards adding more companies in this category.

 16. Dr. P. Ramaish, Ge member suggested that a greater number of companies paying higher packages up to 30 laks per annum and we will work towards adding more companies in this category.

 17. The Principal
- 19. The budget for the academic year 2022-23 has been approved by GC.

Budget for the financial year 2022-23				
Expenditure Details	Amount (In Lakhs)			
Salary	1200			
Infrastructure	400			
University Fee	150			
Maintenance	60			
Dept. Maintenance	100			
Hostel	200			
Research/Funding	100			
Admission/Marketing/Consultancy	250			
Miscellaneous	50			
Total	2510			

20. Starting of proposed new programs for the academic year 2022-23 has been approved by GC The meeting concluded with the principal thanking the members present.

PRINCIPAL

Principal

Atria Institute of Technology
Anandanagar, Bengaluru-2-

Fig. 2.1.1.1.3: 27th GC Meeting Minutes of meeting held on 10.01.22

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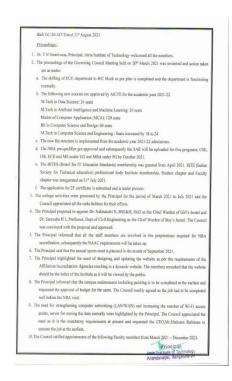


Fig. 2.1.1.1.4: Action Taken Report (26th meeting extract of Governing council 21.08.2021)



Minutes of GC meetings are available on Institute Website

https://atria.edu/mandatory-disclosure.php

Table 2.1.1.1.3: Action Taken Report (24th meeting extract of Governing council 27.06.2020)

Date	Part A: Academic year 2019- 20 performance	Part B: Atria 2.0- Vision and Initiative
	Organization and Background (Trust, History, Accreditation, Campus)	Vision
	Vision, mission and Core values	
	Programs offered	Transformation
	Infrastructure	
	Faculty	Core purpose
27.06.2020	Admission	Approach Top down
	Placement	Transformation initiative
	Research	Sample stream -Engineering
	Partnership	Expectation from GC

Academic Advisory Board

Duties/ Responsibilities

- Promote awareness of the institute to act as ambassador and provide advice and assistance as appropriate.
- Act in a manner that always enhance the professionalism of the institute and maintain the integrity.
- Design and plan the curriculum delivery and other Add on courses.
- Planning and implementing public relations to organize conference/workshop/seminars etc.
- Help to develop various sub-committees to perform the task on specific areas.



Table 2.1.1.1.4: List of Academic Advisory Board Members for the AY 2021-22

S. No.	Name of the Member	Designation	Emil id	Position
1	Dr. K N Balasubramanya Murthy	Vice Chancellor, Dayananda Sagar University	vicechancellor@dsu.e du.	Member
2	Dr. Rajesh Siddavattam	Vice Chancellor, Saveetha Amaravati University	vc.sauniv@gmail.com	Member
3	Dr. S N Sridhara	Vice Chancellor, Hindustan University, Chennai	vc@hindustanuniv.ac. in	Member
4	Dr. Viraj Kumar	Professor, IISC (Divecha center of climate change)	viraj.kumar.cs@gmail .com	Member
5	Dr. N Mathirajan	Professor, Dept. of Management Studies, IISC, Bengaluru	msdmathi@mgmt.iisc .ernet.in	Member
6	Dr. K N Subramanya	Principal, R V College of Engineering, Bengaluru	principal@rvce.edu.in	Member
7	Prof. V R Ravikumar	President, Karnataka Management Association	vr_ravikumar@ymail. com	Member
8	Dr Dinesh P. A	Professor, Department of Mathematics,	dineshdpa@msrit.edu	Member



		Ramaiah Institute of		
		Technology		
9	Prof. Vasanthi S	Faculty Representative	vasanthi@atria.edu	Member
		Principal, Atria	principal@atria.edu	Member
10	Dr. T N Sreenivasa	Institute of Technology,		secretary
		Bengaluru		

Action taken Report (Extract from Academic Advisory Board Meeting held on 30/12/2021)



1. Dr. T N Sreenivasa, Principal, Atria Institute of Technology welcomed all the 2 The AAB members were introduced by the the HoDs of various departments. 3. The Principal presented the activities of the college for last one year and he open the forum for discussion and deliberations. Each of the board members felt that the presentation was comprehensive and covered all the areas at the institution level. 4. The Board members participated actively and gave the following suggestions: a. Dr. K N Balasubramanya Murthy remarked that we need to understand the expectations of the market, fix a target and work towards it. He said that the focus of the Institutions have shifted from enrolment to employment and now to entrepreneurship and innovation. The order of the day is skills with certificate. As per NEP 2020, the activities are to be listed and need to cope up with the fast growing demand. He also said that the transition from conventional method to the new ways of doing things exhibits the quality of the Institution. b. Dr. Rajesh Siddavattam said that there is enough freedom in University and the curriculum can be easily aligned to NEP 2020. Atria being affiliated to VTU should be concentrating on having department level Board of Studies to identify the skill based courses and improve the coding skills & hardware interface of both faculty and students. Also the Teaching-Learning methods should be more innovative and engaging students actively. The students can be grouped into A, B, C category so that we can have different levels of assignments like getting certified in MOOC courses (NPTEL / Coursera), taking up projects and engage in societal activities. c. Dr. S N Sridhara stressed on the quality of the publications contributed by the faculty and students. It is essential to have one data centre, one accreditation centre as per NEP 2020. He said that the ARIIA (Atul Ranking of Institution on Innovation Achievements) / NIRF ranking has to be improved. We need to plan for autonomous status so that we can have flexibility in Curriculum design in line with NEP 2020. Principal
Atria Institute of Technol
Anandanagar, Bengaluru





Table 2.1.1.1.5: Action Taken Report (Extract of Academic Advisory Board Meeting held on 7th Nov 2020) *

Discussions and Deliberations

Agenda	Details			
1	The chairperson, Dr. K V Narayanaswamy welcomed the members			
	present online for the meeting. He also briefed the role of IQAC and the			
	composition of the same.			
	Resolution of previous meeting:			
	It was resolved that the faculty members will be trained in OBE and			
	active learning methods to engage the students better and work towards			
	better attainment of COs and POs: The training was done by the			
	Xcelerator coordinator Ms. Pushpanjali on how effectively the platform			
	can be used to implement OBE (Ref. Mail 27.07.2020 from Pushpanjali			
	(Xcelerator).			
2	The admission status of three years was presented, and it was found that			
	the number of students admitted had improved compared to the previous			
	year despite the existing market conditions. The principal congratulated			
	the admission team for their achievements.			
	Some fluctuations were noticed in the student feedback across the			
	departments, the HoDs reported that the actions are implemented and			
	recorded.			



	Principal informed the HoDs to encourage the faculty to adopt active
	learning methods to engage the students in the class. The same must also
	be recorded appropriately. Also, the CO and PO attainment should be
	calculated across the institution.
	The result analysis of the last three years was compared, Due to
	pandemic situation it was not the reality as the university had not
	conducted exam for lower semester students; Exams were conducted
	only for 8 th semesters.
3	The placement data of last three years including the current year was
	presented, the trend was positive. But the placements in Civil and
	mechanical departments need to be improved.
4	Prof. Purnajit Chatterjee reported that the ABiC building is ready with
	the interior work completed. The space is being used by some students
	to work on project. He also reported that few MoUs are being signed to
	get services related to finance and start-up ideas. The ABiC committee is
	reviewed, and the new members are added as per the requirement.
5	The lab renovations will be planned as per the request from the
	departments.
6	Principal informed all the members that we are working towards NBA
	accreditation and shortly we will be applying for the same.
7	The status of ERP implementation was reviewed, and found that due to
	lockdown, the implementation was incomplete. Principal informed that
	both the online and off-line classes must be mapped to ERP.

Table 2.1.1.1.6: Resolutions

S. No	Particulars	Person Responsible	Target Date
1	Resolution 1: CO attainment and PO attainment to be completed for the academic year 2019-20.	IQAC coordinator/ HoDs/All faculty	April 2021, Start immediately
2	Resolution2: Work rigorously for NBA accreditation and submit pre-qualifier.	v	End of March 2021
3	Resolution3: ERP to be implemented across the college for offline and online classes.		Start immediately.



Minutes of AAB meetings are available on Institute Website

https://atria.edu/assets/pdf/mandatory_disclosures/1st%20AAB%20Meeting.pdf

Functional Committees

- Several committees are present in the college that are formed taking into the considerations of the students and faculties. There is diversification that ensures that the committees address any issues faced by the stake holders and aims for the improvements under the purview of the respective committees.
- Some of the major committees are as follows: Institute Quality Assurance Cell,
 Grievance's redressal committee, Anti ragging committee, purchase
 committee, Women welfare committee, Placement Committee/Entrepreneur
 Development Cell/Incubation Centre etc
- Duration of the Members is two years. If needed, the chairman shall fill up the vacant post.
- Conducting meetings at regular intervals and additionally as required.
 Deliver the duties assigned by the governing body of the college.

Duties and Responsibilities of Principal

One of the important responsibilities of a principal is regulation of academic and general administration and monitoring the systems, policies, procedures and functioning of the institution to fulfil the expectations of the Regulatory bodies such as All India Council for Technical Education, Department of Technical Education, and the University; along with the expectations of the top management; students and their parents.

The following are some of the important responsibilities coming under this category.

- He/she is to function as the Member Secretary of the Board of governor. To be a link between Management, Chairman on one hand & the institute administration, staff, students, and all stake holders on the other hand.
- To provide the interface to Project the activities of the institute as decided by the Management/Trust to all external agencies.



- To ensure extension of all facilities and support for the conduct of the programmes of any other agency as decided by the Management/Trust.
- As the Principal is the Member Secretary of the Board, he is the functionary legally responsible on behalf of the institute in all matters.
- To transact matters pertaining to academic and administration with all the departments and organizations concerned by bringing to the notice of Chairman.
- To furnish periodical statements of financial, academic, and other matters pertaining to the institute to the Chairman.
- To obtain approval of the Chairman on behalf of the Board subject to the ratification of Management for any urgent action to be taken by principal.
- To oversee the service records of faculty and non-teaching staff and get the service records periodically updated through the respective heads of Units. The time gap in the entry of such service register should not exceed one year and get it verified by the concerned staff at the end of the financial year.
- To write the confidential reports of all the faculty and maintain them in his custody. However, the CR's of non-teaching faculty (Except Class IV) will be written by concerned HOD and submitted to the principal for safe custody.
- To oversee and ensure that the academic and administrative functioning of the institute is smooth and satisfactory.
- To interact with all external agencies such as Industries and other professional organizations as could be decided by the Board/Trust.
- To take necessary legal advice and follow up action whenever required on behalf of the institute.
- To interact and pursue for effective and fruitful follow up of all matters concerning the academic, financial & administration of the institute. To this extent, to have close liaison with the State, Central Government Department, AICTE and Universities.
- To conduct periodic, monthly review meeting with the faculty and the administrative staff of the institute to ensure effective internal follow up of all matters discussed at such meetings.



- To act as sanctioning authority for all tours of all faculty and staff members recommended by concerned HODs excluding himself to keep Chairman informed of all such tours approved.
- To act as sanctioning authority for all the leave exceeding 5 days of all staff members excluding himself and to keep the Chairman informed of the position in matter.
- To sanction delegate's fee and permission for staff to present papers at National Conferences.
- To obtain the approval of the Chairman for the participation at National & International Conferences.
- As regards participation in other activities outside the normal schedule of the institute, prior intimation is to be given to the principal.
- To ensure effective and satisfactory conduct of the academic activities by continuous monitoring of faculty and other facilities available and to put up proposals in this behalf in consultation with Chairman of the Board for provision of necessary facilities such as staff requirements, purchase of equipment, books etc., through properly coordinated committees appointed for this purpose.
- To receive examinations application forms for appearance at respective examinations and forwarding the same to the affiliated University and to ensure satisfactory and prompt conduct of university examinations as per norms stipulated.
- To ensure admission of students to the Undergraduate and Post Graduate courses as per the norms prescribed by university and the State Government within the stipulated time schedule and obtaining the appropriate authorities for such admissions.
- To ensure appropriate documentation through committees, whenever required of planning and development proposals for funding agencies, consultancy & collaborative organizations and any other material required by academic & administrative authorities such as the University, AICTE, State and Central Governments in consultation with chairman.



- To arrange for necessary collection of approved fees from students at prescribed rates and arrange for disbursement of stipends/scholarships to eligible students.
- To ensure follow up and receive the appropriate grants from the various funding agencies.
- To prepare Budget Estimates for capital and recurring expenditure in respect of UG and PG departments through HoDs and section.
- To make payments towards the various activities of the institute as per the approved Budget after scrutiny by COA/Finance officer.
- To oversee maintenance of proper records for receipts, payments and register of all assets of the institute. Counter signature of the daily cash book about financial transactions made and to check at least in a fortnight.
- To prepare the annual accounts and statements for purposes of audit by the chartered accountant and the statutory authorities, forwarding utilization certificates and the progress to the relevant funding authorities.
- To ensure maintenance of proper discipline both among students and staff.
- To attend to the problems of the staff and students through appropriately constituted committees for prompt redressal.
- To ensure proper maintenance of the campus and arrangements for security for the assets of the institution.
- To attend all matters pertaining to the Board. To arrange for the preparation of agenda and the meetings of the Board. To prepare the draft minutes of Board meetings for final approval by the Chairman. To take suitable steps for the implementation of the resolutions of the Board meetings and convey to the Board, the actions taken by him of the Institute.
- Perform any other function that may be assigned by the Chairman or the Board from time to time.



Duties and Responsibilities of Dean

The Dean will have the following responsibilities for the development of Department of MBA. This position incorporates many of the functions of the Heads of Department in respect of postgraduate students.

The following are some of the important responsibilities coming under this category.

- Should adhere to the specified workload as per norms.
- Should take responsibility for timely conduction of student's assessment, evaluation, and conduction of examinations under university.
- To Ensure Prompt Compliance of University Requirements as regards
 Departmental Assignments and Evaluation System.
- To Ensure Proper Maintenance and Upkeep of the Department.
- To Plan and Prepare Project and other proposals for the Development of the Department.
- Monitoring and Conduction of Regular Classes as per the timetable and to ensure the Conduction of Classes as per Lesson Planning, Departmental Assignments and Evaluation System.
- Conduction of Monthly Departmental Meetings to Review the Performance of the academic and other Co-Curricular activities.
- To monitor duties of Faculty and non-teaching staff of the department.
- To maintain contact with Industry, Govt. Departments and Govt. Agencies, so that Research activities and modernization of laboratories are achieved.
- To monitor students' academic progress and arrange for Parents-Teachers meeting.
- Performance of the academic and other Co-Curricular activities.
- To ensure prompt inter departmental activities and support by extending the necessary co-operation and facility whenever required as per Requirements of University and other Agencies.
- To ensure the appraisal of the Faculty by the Students and to send the consolidated report to the principal.



- To write the confidential reports of all Teaching, Non-Teaching Staff and Submit to the Principal every year.
- Any other work entrusted by the Principal, Chairman and Management.

Table 2.1.1.1.7: List of Various Committees for AY: 2020-21

S. No.	Name of Committee	Frequency of Meeting	Meeting Dates	Link to Sample Minutes of Meeting
1	Institute Quality Assurance Cell	Twice in a year	28.05.2021 7.11.2020 18.04.2020	https://atria.edu/assets/pdf/committes/IQAC/IQAC-14-April-2020.pdf
2	Grievance Redressal Committee	As and when required	06.03.2021 02.01.2021	https://atria.edu/assets/pdf/committes/grievance-commitee.pdf
3	Finance Committee	Once in a semester	25.03.2021 10.11.2020	https://atria.edu/commi ttees.php
4	Anti- ragging Committee	As and when required	19.01.2021 05.12.2020	https://atria.edu/assets /pdf/committes/anti- ragging/MoM-Anti- Ragging-Commitee- 09.01.2021.pdf
5	Anti-Sexual harassment Committee	As and when required	13.07.2020 04.02.2020	https://atria.edu/assets /pdf/committes/anti- sexual/Anti-sexual- circular-MOM.pdf
6	SC/ST/OBC welfare Cell	Once in a semester	21.05.2020 15.05.2019	https://atria.edu/assets /pdf/committes/sc- st/SC-ST-circular- MOM.pdf
7	Purchase Committee	Once in a semester	14.05.2020 03.05.2019	https://atria.edu/assets /pdf/committes/purcha se/purchase- committe.pdf



8	Alumni Association	Once in a year	19.06.2020 22.06.2019	https://atria.edu/assets/pdf/committes/alumni- committee/Alumni- Connect-MoM-19th- June-2020.pdf
9	Placement & Training Cell	Once in a semester	07.01.2021 02.06.2020	https://atria.edu/assets /pdf/committes/placem ent-and- training/MOM-TPO-3- 07-01-2021.pdf
10	Sports Committee	Once in a semester	21.08.2021 06.07.2020 16.07.2019	https://atria.edu/assets /pdf/committes/sports/ Sports-Committee- MoM.pdf
11	Magazine/ Newsletter Committee	Once in a semester	07.05.2021 05.01.2020	https://atria.edu/assets /pdf/committes/magazi ne- newsletter/Magazine- Newsletters-Meet- 2021.pdf
12	Hostel Development & Welfare Committee	Once in a semester	06.07.2020 16.02.2020	https://atria.edu/assets /pdf/committes/hostel- committe/Hostel- circular-MOM.pd
13	Cultural Committee	Once in a semester	11/6/2021 16/10/2020	https://atria.edu/assets/pdf/committes/cultural-committee/Minutes-of-the-Meeting-with-cultural-coordinators-16-oct-2020.pdf
14	Library Committee	Once in a semester	30.06.2021 17.03.2021	https://atria.edu/assets /pdf/committes/library- committee/MOM- 17.03.2021.pdf
15	Website & e-resources	Once in a semester	05.05.2021	https://atria.edu/commi ttees.php



	Committee		01.11.2020	
16	Examination Committee	Once in a semester	15.01.2021 17.08.2020	https://atria.edu/assets/pdf/committes/exam-committe/MoM-Exam-Commitee- 15.01.2021.pdf
17	ED Cell	Once in a semester	10.05.2021 06.10.2020 03.03.2020	https://atria.edu/assets /pdf/committes/ed/ED -Cell-MOM-May-10th- 2021.pdf

Functions and Responsibilities of Various Committees

Atria Institute of Technology has excellent academic setup and various committees are established by the Institute to monitor day to day activities and smooth functioning of the administration. As a pat of the Department Advisory Committee, the faculty members are actively involved in providing their inputs on academic related matters and decision-making process. List of Committees, Members and Designation are given in the tabular form.

❖ Internal Quality Assurance Cell (IQAC)

- To develop a system for conscious, consistent, and catalytic action to improve the academic and administrative performance of the institution.
- To promote measures for institutional functioning towards quality enhancement through internalization of quality culture and institutionalization of best practices.
- Auditing all the departments and all office sections periodically.

Table 2.1.1.1.8: List of Members in Internal Quality Assurance Cell

S. No.	Name	Designation	Position
1	Dr. T.N Sreenivasa	Principal	Chairperson
2	Prof. Vasanthi S	IQAC Head	Convener



3	Dr. Aishwarya P	Prof & Head, CSE Dept	Member
4	Dr. Shanthi Mahesh	Prof & Head, ISE Dept	Member
5	Dr. Arun Balodi	Prof & Head, ECE Dept	Member
6	Dr. Udaya Simha L	Prof & Head, Civil Dept	Member
7	Dr. Rajendra Kumar M S	Prof & Head, Mechanical Dept	Member
8	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
9	Dr Nalinakshi N	Prof & Head, BSE&H Dept	Member
10	Dr. Surendra H J	NBA Coordinator	Member
11	Mr Narasimha Sastry	Head, Admission Dept	Member
12	Ms Indrani P	Head, Accounts Dept	Member
13	Dr. Ananth H R	Head, Placement and Training	Member
14	Mr Karthikeyan R	Facility Manager	Member
15	Mr Santosh C	IT Platform Lead, APAC & MET Signify (Industry Representative)	Member

***** Grievance Redressal Committee

- To address the numerous problems of the diverse students from various background, cell is formed.
- Receiving of the grievances from the students through the link https://atria.edu/grievance-form.php
- Conduction of meetings frequently on the need basis
- Initiation of appropriate actions
- Maintenance of all the documents

Table 2.1.1.1.9: List of Members in Grievance Redressal Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Prof. Shobha P C	Asst. Professor, ECE Dept	Convener
3	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
4	Dr. Surendra H J	Professor, Civil Dept	Member



5	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Member
6		Assistant Professor, MBA Dept	Member
7		Associate Professor, ECE Dept	Member
8	Ms. Nishitha Palan	Student, ECE Dept	Member

***** Anti-Ragging Committee

- The committee was constituted to control ragging and provide relief to students who come under this shadow.
- The committee has the powers to take stringent action on students who involve themselves in such activities.
- Receiving the complaints from students
- Conduction of meetings frequently on need basis
- Initiation of appropriate actions
- Maintenance of all the documents

Table 2.1.1.1.10 List of Members in Anti Ragging Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Convener
3	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
4	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
5	Prof. Vasanthi S	Associate Professor, ECE Dept	Member
6	Mr. Subramanian	Boys' hostel warden	Member
7	Mrs. Mary Juliyana	Girls' hostel warden	Member
8	Ms. Nandini G C	Instructor, Civil Department	Member
9	Dr. Surendra H J	Professor, Civil Dept	Member
10	Mr. Chidanandappa	Inspector of Police, Hebbal	Member



❖ Anti-Sexual Harassment Committee

- The committee was constituted to tackle the problems and help the students and staff.
- Powers are vested in the hands of the committee to take stringent action on students involving in such activities.
- Receiving the complaints from students and staff
- Conduction of meetings frequently on the need basis
- Initiation of appropriate actions
- Maintenance of all the documents

Table 2.1.1.1.11: List of Members in Anti Sexual Harassment Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Shanthi Mahesh	Prof & Head, ISE Dept	Convener
3	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Member
4	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
5	Mrs. Shobha P C	Asst. Professor, ECE Dept	Member
6	Prof. Vasanthi S	Associate Professor, ECE Dept	Member
7	Mrs. Madhushree P R	Asst Professor, MBA Dept	Member
8	Mrs. Farhana Kausar	Asst Professor, CSE Dept	Member

❖ SC/ST/OBC Welfare Cell

- This committee in the college is set up to look into the welfare of the SC/ST studentsadmitted for the various courses.
- The committee allocates monetary assistance to the students in the form of scholarship so as to help them to pursue their education.
- Committee was formed as per the GoI/MHRD/AICTE/UGC/GoK/VTU/DTE Guidelines



Table 2.1.1.1.12: List of Members in SC/ST/OBC Welfare Cell

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Mr. Srinivas B V	Asst. Professor, ISE Dept	Convener
3	Mr. Omprakash Bata	Asst. Professor, ISE Dept	Member
4	Mr. Abhilash G	Asst. Professor, ISE Dept	Member
5	Mr. Chikka Krishnappa T K	Asst. Professor, CSE Dept	Member
6	Mr. Anjan Kumar D	Asst. Professor, ME Dept	Member
7	Mr. Nagendra Naik K	Asst. Professor, BSE&H Dept	Member
8	Mr. Anand Kumar G	Asst. Professor, Civil Dept	Member
9	Ms. Prathibha VS	Asst. Professor, Civil Dept	Member

❖ Purchase Committee

- Execute the purchase process under the consultation of all the HoDs and Section In charges
- Tendering process through quotations requests, award of work and purchase order
- Annual Physical Verification



Table 2.1.1.1.13: List of Members in Purchase Committee

S. No.	Name	Designation	Position
1	Dr. T.N Sreenivasa	Principal	Chairperson
2	Mrs Indrani P	Head Accountant	Convener
3	Dr. Aishwarya P	Prof & Head, CSE Dept	Member
4	Dr. Shanthi Mahesh	Prof & Head, ISE Dept	Member
5	Dr. Arun Balodi	Prof & Head, ECE Dept	Member
6	Dr. Udaya Simha L	Prof & Head, Civil Dept	Member
7	Dr. Rajendra Kumar M S	Prof & Head, Mechanical	Member
		Dept	
8	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
9	Dr Nalinakshi N	Prof & Head, BSE&H Dept	Member

❖ Alumni Association

- The college has its registered Alumni association that is called Atria Alma Connect. The Alumni of the department are well placed and holding prominent positions in the industry.
- The first registration was done on 17th May 2017(Reg.no: DRB 01/SOR/2017-18) and thereafter it has been renewed every year. The students of all branches of Engineering and Management are covered under this single body.
- They are actively involved with the department in identifying the gaps in the curriculum, mentoring, and guiding the students for their internships and project works, brainstorming sessions and talks with the students to enrich and provide industry exposure to the students etc.
- Annual Alumni meet is held to connect with them apart from connecting via website, mails, social media etc.



Table 2.1.1.1.14: List of Members in Alumni Association

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Aishwarya P	Prof & Head, CSE Dept	Convener
3	Mr. Azmathulla	Entrepreneur	Chief Mentor
4	Mr. Tarun G T	Software Engineer	President
5	Mr. James Melvin	Entrepreneur	Vice-President
6	Mr. Rajesh S	Entrepreneur	Joint Secretary
7	Mr. Md. Ameenulla	Assistant Professor	Treasurer
8	Mr Sridhar C	Regional Manager, Credit Card Operations, Karnataka Division, HDFC Bank	Joint Treasurer
9	Prof. Archana R Motta	Asst. Professor, MBA Dept	Member
10	Prof. Ashwini B T	Asst. Professor, Civil Dept	Member
11	Dr. Keshava Murthy	Professor, ECE Dept	Member
12	Prof. Praveen Kumar B	Asst. Professor, Mechanical Dept	Member
13	Prof. Pallavi N	Asst. Professor, CSE Dept	Member
14	Prof. Vijayalakshmi	Asst. Professor, ISE Dept	Member

❖ Placement and Training Cell

- This committee is very essential for the graduating undergraduate and postgraduate students aspiring to get placed in companies as well as to start companies of their own.
- In-Plant Training and Career Guidance are given to the students in their pre-final year and finalsemester respectively and preparing them for the forthcoming campus interviews



Table 2.1.1.1.15: List of Members in Placement/Training Cell

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. H R Ananth	Head Training & Placement	Convener
3	Dr. Richa Das	Associate Professor, MBA Dept	Member
4	Ms. Chandini U	Asst. Professor, CSE Dept	Member
5	Ms. Syed Roshni Ahmed	Asst. Professor, ISE Dept	Member
6	Mr. Sameera	Asst. Professor, ECE Dept.	Member
7	Mr. Anjan Kumar	Asst. Professor, Mechanical Dept	Member
8	Mr. Karthik J	Asst. Professor, Civil Dept	Member

Sports Committee

- To give motivation and an opportunity to excel in sports to interested students, this committee looks into the needs of budding sports persons.
- The college campus has facilities and equipment for several sports, for which there is good participation of boys and girls, pursuing undergraduate and postgraduate programs.
- Students participate in the sports, helping them to perform well in college events at state and national levels.

Table 2.1.1.1.16: List of Members in Sports Committee

S. No.	Name	Designation	Position
1	Dr. T.N Sreenivasa	Principal	Chairperson
2	Mr Avinash H S	Physical Education Director	Convener
3	Mr. AnandKumar	Asst. Professor, Civil Dept.	Member
4	Mr. Gowtham R	Asst. Professor, CSE Dept.	Member
5	Mr. Jayanth U	Asst. Professor, ECE Dept.	Member
6	Mr. Suhas A Bhyrate	Asst. Professor, ISE Dept.	Member



7	Mr. Chetan C S	Asst. Professor, Mechanical	Member
		Dept.	
8	Mrs. Umadevi	Asst. Professor, BSE&H Dept.	Member
9	Mrs. Rajimol K P	Asst. Professor, MBA Dept.	Member

❖ Magazine / Newsletter Committee

The annual graduation magazine, which is released during the convocation of every graduating batch provides a platform to students, academicians, and the alumni to come together and share their insights, opinions, and experiences. The graduation magazine gives details of all passing out students and covers the major achievements of each student in the campus including co-curricular as well as extra-curricular stream. It also includes student testimonials and faculty comments. The graduation magazine committee is formed with a group of faculty from every department of the institution and is headed by the principal and assisted by the convener.

Table 2.1.1.1.17: List of Members in Magazine / Newsletter Committee

S. No	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Mrs. Kavitha Vasanth	Asst. Professor, ISE Dept	Convener
3	Mrs Sundari	Associate Professor, ECE Dept	Member
4	Mr. Deep Narayan	Asst. Professor, Mechanical	Member
		Dept	
5	Mrs. Devaki S	Asst. Professor, MBA Dept	Member
6	Mrs. Pallavi N	Asst. Professor, CSE Dept	Member
7	Mr. Srinidhi	Asst. Professor, Civil Dept	Member
8	Mr. Chethan P B	Asst. Professor, BSE&H Dept	Member

❖ Hostel Committee

- This committee investigates the requirement of the students (Boys and Girls) staying on the campus, in the hostel.
- The committee periodically check the various quality aspects such as: cleanliness, food, accommodation, and overall discipline in the hostel.



Table 2.1.1.1.18: List of Members in Hostel Committee

S. No.	Name	Designation	Position
1	Dr. T.N Sreenivasa	Principal	Chairperson
2	Dr Nalinakshi N	Professor & Chief Warden (Girls Hostel)	Convener
3	Dr Surendra H J	Professor & Chief Warden (Boys Hostel)	Convener
4	Mr. Subramanian	Boys' hostel Warden	Member
5	Mrs. Mary Juliyana	Girls' hostel Warden	Member
6	Mr. Sangameshwa Gama	Asst. Professor, ISE Dept	Member
7	Mr. Bramendra Kishore	Asst. Professor, Civil Dept	Member
8	Mr.Chethan P B	Asst. Professor, BSE&H Dept	Member
9	Mr. Annappa Chavadannavar	Asst. Professor, ECE Dept	Member
10	Mr. Sanjeev Kumar	Asst. Professor, Mechanical Dept	Member
11	Dr. Manash Sarkar	Associate Professor, CSE Dept	Member
12	Ms Sneha M C	Student	Member
13	Mr Anuraj	Student	Member

❖ Cultural Committee

- Based on the lines of the Co-curricular committee, the Cultural committee helps the students to distinguish themselves apart from their curriculum.
- Students are encouraged to take part in various cultural events in college and other colleges and showcase their talents.

Table 2.1.1.1.19: List of Members in Cultural Committee

S. N	lo.	Name	Designation	Position
	1	Dr. T.N Sreenivasa	Principal	Chairperson
9	2	Prof. Archana R Motta	Asst. Prof. MBA Dept.	Convener



3	Mr. Bhaskar M K	Asst. Prof. ECE Dept.	Convener
4	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
5	Dr. Shanthi Mahesh	Prof & Head, ISE Dept.	Member
6	Dr. Aishwarya P	Prof & Head, CSE Dept	Member
7	Dr. Nalinakshi N	Prof & Head, BSE&H Dept.	Member
8	Dr. Arun Balodi	Prof & Head, ECE Dept	Member
9	Dr. Udaya Simha L	Prof & Head, Civil Dept	Member
10	Dr. Rajendra Kumar M S	, , , , , , , , , , , , , , , , , , , ,	Member
		Dept	

***** Library Committee

- Books and other e-learning media are very essential for gaining the knowledge as learning is a continuous process.
- Faculty and students require resources to attain knowledge for the day-to-dayrequirements.
- The Library Advisory Committee headed by the principal ensures all these requirements are fulfilled through the Member Secretary and the inputs from the other members.
- Procuring books, Technical Journals, Technical Magazines, applying for access to E-Journals, providing good reference books and adequate reading spaces are provided by this committee, which comprises the following members.

Table 2.1.1.1.20: List of Members in Library Committee

S. No.	Name	Designation	Position
1	Dr. T.N Sreenivasa	Principal	Chairperson
2	Dr. Usha S P	Librarian	Convener
3	Mrs. Vasanthi S	Associate Professor, ECE Dept	Member
4	Dr. Prasuna V	Associate Professor, ECE Dept	Member
5	Mr Annappa	Asst. Professor, ECE Dept	Member



6	Ms. Shruthi B	Asst. Professor, ISE Dept	Member
7	Dr. Richa Das	Associate Professor, MBA Dept	Member
8	Ms Anusha M	Asst. Professor, Civil Dept	Member
9	Mr Maqdum Sharif	Asst. Professor, CSE Dept	Member
10	Mr Praveen Kumar B C	Asst. Professor, Mechanical Dept	Member
11	Mr. Nagendra Naik	Asst Professor, BSE&H	Member

❖ Website & E-Resources Committee

- Oversee the necessary changes to be done on the website and recommend updates required.
- Coordination between departments for regular data collections to update on the website.
- Ensure all latest news, events are updated on the website.
- Cross verification of the invoice shared by the agency and validate the work done; validate effort and time required for each action item.

Table 2.1.1.1.21: List of Members in Website & E Resources Committee

S. No	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Aishwarya P	Professor & Head, CSE Dept	Convener
3	Ms. Sonal Mishra	Marketing Lead, AIT &	Member
		Program Manager, ABIC	
4	Dr. Shanthi Mahesh	Professor & Head, ISE Dept	Member
5	Prof. Purnajit	Dean & Head, MBA Dept	Member
	Chatterjee		
6	Mr. Abhilash G	Asst. Professor, ISE Dept	Member
7	Mr. Goutham R	Asst. Professor, CSE Dept	Member

***** Examination Committee

- This committee monitors the University examinations conducted in the college.
- To arrange invigilators to various examinations, and to allot various



rooms to them.

- To plan for numbering / seating arrangements of the students.
- To implement the numbering in the rooms.
- To fix the laboratory examination dates in coordination with HODs of various departments and respective department of the University and to provide hospitality to external examiners.
- To collect the finalized sessional marks from the faculty with the help of HODs and to hand them over to affiliating University.
- Preparation of lists of supplementary candidates and to display them in the notice boards.
- To control the stationery concern of examinations.
- Starting from the notification of the exam till the declaration of the results, the committee manages all the activities in co-ordination with the heads of the departments ensuring smooth running of the entire process.

Table 2.1.1.1.22: List of Members in Examination Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal,	Chief superintendent
2	Dr. Nalinakshi N	Professor & Head, BSE&H	Deputy Chief
		Dept	Superintendent
3	Dr. Keshavamurthy	Professor, ECE Dept	Member
3	Mr. Chethan P B	Asst. Professor, BSE&H Dept	Member
4	Mr. Mahesh K S	Asst. Professor, BSE&H Dept	Member
5	Mr Anandkumar G	Asst. Professor, Civil Dept	Member
6	Mr. Krishnamurthy	Asst. Professor, CSE Dept	Member
7	Mr. Rangaswamy	Asst. Professor, ME Dept	Member
8	Mr. Jayanth U	Asst. Professor, ISE Dept	Member
9	Mr. Chetan Kumar	Asst. Professor, ME Dept	Member
10	Ms. Madhushree P R	Asst. Professor, MBA Dept	Member



Entrepreneurship Development (ED) Cell:

- ED Cell focusses on encouraging entrepreneurship among the students & faculty of the institute.
- ED Cell Committee Meetings are held at least once every semester.
- The AIT management has committed the financial support to the ED Cell to support start-ups within the college upon approval of the committee.

Roles & Responsibilities:

ED Cell Committee was constituted to support:

- The creation of policies for defining the process involved for innovation & entrepreneurship ideas from the faculty, students & interested startups.
- Evaluate the entrepreneurship ideas by our students & faculty.
- Recommend the relevant support/funding for the start-up ideas approved by the Committee for Incubation.
- Organise the training & mentorship sessions on Innovation & Entrepreneurship for students & faculty.

Table 2.1.1.1.23: List of Members in ED Cell

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Purnajit Chatterjee	Dean & Head, MBA Dept	Convener
3	Dr. Shanthi Mahesh	Professor & Head, ISE Dept	Member
4	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
5	Dr. Arun Balodi	Professor & Head, ECE Dept	Member
6	Dr. Udaya Simha L	Professor & Head, Civil Dept	Member
7	Dr. Rajendra Kumar M S	Professor & Head, Mechanical Dept	Member



8	Dr. Nalinakshi N	Professor & Head, BSE&H Dept	Member
9	Ms Sonal Mishra	Marketing Lead, AIT & Program Manager, ABIC	Member

***** Finance Committee:

- Proposal of annual budget and allocation under different heads
- Finance evaluation and recommendation
- Tax assessment and deduction

Table 2.1.1.1.24: List of Members in Finance Committee

S. No.	Name	Designation	Position
1	Mr Shaheem Rahiman	CEO	Chairperson
2	Dr. T.N Sreenivasa	Principal	Convener
3	Mrs Indrani P	Accountant	Member
4	Dr. Aishwarya P	Prof & Head, CSE Dept	Member
5	Dr. Shanthi Mahesh	Prof & Head, ISE Dept	Member
6	Dr. Arun Balodi	Prof & Head, ECE Dept	Member
7	Dr. Udaya Simha L	Prof & Head, Civil Dept	Member
8	Dr. Rajendra Kumar M S	Prof & Head, Mechanical Dept	Member
9	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
10	Dr Nalinakshi N	Prof & Head, BSE&H Dept	Member

MBA Department Level Committees

Table 2.1.1.1.25: MBA Department Level Committee

S. No.	Name of the Committee	Frequency of Meeting
1	Department Advisory Committee (DAC) / Quality Improvement Committee (QIC)	Once in Semester
2	Program Assessment Committee (PAC)	Once in Semester



3	Examination Committee	Once in Semester
4	Research Committee	Once in Semester
5	Placement Committee	Once in Semester
6	Alumni Committee	Once in Semester
7	Project Committee	Once in a Year.

❖ Department Advisory Committee (DAC) / Quality Improvement Committee (QIC)

Roles & Responsibilities

The DAC gives guidelines to the department related to the following areas:

- Formation/Revision of Vision and Mission of the department.
- Formation / Revision of Program Educational Objectives.
- Formulation of workable solutions for improvement in the following areas
 - o Industry Institution Interaction
 - Quality of Teaching Learning Process
 - Increase the employability of students.
 - o Improve the research ambience of the institute.
- Inclusion of topics beyond the syllabus to meet the PEO and PO and bridge the existing gap through encouraging students through expert talks in areas beyond the scope of the syllabus.
- Introduction of Value-added training courses and internships.
- Encourage entrepreneurship activities in the department.

Table 2.1.1.1.26: List of DAC Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Dr. Perini PraveenaSri	Professor, MBA Department
3	Mr. S Swaminathan	Director, Health -Trail Portal Pvt



		Ltd, Bengaluru
4	Ms. Sindhu Narayan	Customer Success Manager, Snapminds, Bengaluru
5	Mr. Ramesh V	CEO, RD Constructions
6	Dr. Richa Das	Associate Professor, MBA Department
7	Mrs. Archana R Motta	Asst. Professor, MBA Department

❖ Program Assessment Committee (PAC)

The Program Assessment Committee (PAC) has been formed for monitoring of Departmental activities. The PAC consists of external and internal faculty members who periodically monitors the departmental activities and evaluates different parameters.

Roles & Responsibilities

- Evaluating program effectiveness and proposing necessary changes.
- Helps the HOD& Dean to coordinate the academic activities of the department.
- Make relevant decisions to help in the betterment of teaching learning process of the department which includes:
 - o Identification of curriculum gaps and implementation of bridging techniques.
 - Allocations of courses to the faculty
 - o Finalization of contents of the course files
 - Finalization of course outcomes of courses
 - Decide the evaluation process, specific to the department, if required.
 - o Calculate the program level attainment of PO/PSO.
- Finalize the internal evaluation question paper and assignment questions.
- Preparation of the department academic calendar and scheduling of the academic activities as per the department calendar
- Monitors the coverage of syllabus of each course.



• Monitors the progress of students and instructs remedial measures to the concerned faculty handling the course.

Table 2.1.1.1.27: List of PAC Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Dr. Rajesh B	Principal, Sir M Visvesvaraya
		Institute of Commerce &
		Administration, Bengaluru
3	Dr. D Pradeep Kumar	Professor, Department of
		Management Studies, Madanapalle
		Institute of Technology & Science
3	Dr. Perini PraveenaSri	Professor, MBA Department
4	Dr. H R Ananth	Associate Professor, MBA
		Department
5	Dr. Rashmi Singh Roy	Associate Professor, MBA
		Department
6	Mrs. Madhu Shree P R	Asst. Professor, MBA Department

***** Examination Committee.

This committee monitor the Internal Examination conducted at department to maintain quality assurance related to examination and evaluation.

Roles & Responsibilities.

- To review and moderate all internal test question papers.
- To review the scheme of evaluation.
- To plan the exam seating arrangement and oversee the conduction of examination.
- To arrange invigilators to various examinations, and to allot various rooms to them.
- Starting from the notification of the exam till the declaration of the results,



the committee manages all the activities and ensuring smooth running of the entire process.

Table 2.1.1.1.28: List of Examination Committee Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Dr. Perini PraveenaSri	Professor, MBA Department
3	Mrs. Archana R Motta	Assistant Professor, MBA Department
4	Mrs. Madhushree P R	Assistant Professor, MBA Department

***** Research Committee

This committee is responsible for the research output of the Department as per its Vision.

Roles & Responsibilities

- To create a conducive environment for promotion of Research & Innovation activities in the Department.
- Plan the publication for each semester.
- Peer review of research papers.
- To maintain the research reports.

Table 2.1.1.1.29: List of Research Committee Members for AY 2020-21

S.	No.	Name	Designation
	1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
	2	Dr. Perini PraveenaSri	Professor, MBA Department
	3	Dr. Richa Das	Associate Professor, MBA Department
	4	Dr. Rashmi Singh Roy	Associate Professor, MBA Department



Placement Committee

The career development process includes self-awareness, career exploration and job placement. To realize this process, the Placement Committee performs the following activities.

Roles & Responsibilities

- To plan for training for placement.
- Encourage students to take part in placement drive.
- To track and report on placement.
- Arrange Internship for students.

Table 2.1.1.1.30: List of Placement Cell Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Dr. H R Ananth	Training & Placement Officer
3	Dr. Richa Das	Associate Professor, MBA Department

❖ Alumni Committee

The main objectives of Alumni Committee is to bring together all the old students and the faculty of the Department to share their experiences with each other and to maintain and update the data base of all the alumni of the department. Alumni Association of the department provide guidance to the present students in their endeavour for better employment, higher studies and promote the campus placements also.

Roles & Responsibilities

- To maintain an Alumni database
- To conduct regular Alumni Meet
- To maintain regular contact with Alumni to help the students in Internship, Placement, and Industry Interactions



Table 2.1.1.1.31: List of Alumni Committee Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Mrs. Archana R Motta	Assistant Professor, MBA
		Department
3	Mrs. Rajimol K P	Assistant Professor, MBA
		Department

❖ Project Committee

The Project Committee ensures that the Students Project work are completed on time based on the recommendations given by VTU.

Roles & Responsibilities

- Issue Permission letters to the students to undertake Project work.
- Assign Internal Guide based on the area of specialization.
- Prepare and publish the schedule to be followed during the project work.
- To ensure the submission of Project Report on time.
- Arrange for Viva-Voce Examination and submission of Marks to University.

Table 2.1.1.1.32: List of Project Committee Members for AY 2020-21

S. No.	Name	Designation
1	Dr. Purnajit Chatterjee	Dean & Head, MBA Department
2	Mrs. Devaki S	Assistant Professor, MBA
3	Mrs. Panchali Chatterjee	Assistant Professor, MBA Department
4	Mrs. Devaki S	Assistant Professor, MBA Department

2.1.1.2. Service Rules

Human Resource Manual

This HR Policy Document establishes rules and regulations, policies, procedures, benefits and working conditions that will be applicable to all employees (Faculty & Staff) as a condition of their employment in the Institution. The current policy is



effective from 1st August 2019. It is expected that all faculty & staff members strictly adhere to the rules and regulations spelled out in this document. The management reserves the right to change, modify or revoke the policies, rules, and regulations as and when necessary and apply their discretion in specific cases. AIT has an employee Handbook available with all employees and published on the Website which covers all the General Information, Faculty & Staff roles, Policies concerning probation, confirmation & resignation, Leave, Salary and Payroll, Code of conduct, Travel, EPF & ESI. The same document was mailed by the HR to all employees for their record and reference. Employee Handbook is available in the Institute website with the following link.

https://atria.edu/assets/pdf/mandatory_disclosures/Employee-Handbook.pdf

2.1.1.3. Policies

Atria Institute of Technology and Department of MBA has a faculty & staff policy and student policy. There are also policies on Research & Development, IT, Placements, etc.

Research & Development Policy

Atria Institute of Technology is determined to continuously achieve its vision by promising as a respected Centre for education and research with a mission to transform our students into extremely competent professionals with standards, who can contribute to the progress of society. Research & Development Policy is formulated at Atria with a vision to become pioneers in Technical Education, Interdisciplinary research, and consultancy with an objective to setup eco-friendly and sustainable working environment. The main objective of the policy is to create a conducive environment for interdisciplinary research and innovation. The Research & Development Policy covers the following areas.

- Research & Development (R&D) Activities
- Project Management
- Utilization of Research Fund
- Code of Ethics for Research (CER)



Research Policy is available in the Institute website with the following link.

https://atria.edu/assets/pdf/Atria-IT-Research-Policy-5th-July.pdf

The institute has also a research Incentive scheme to encourage and support research which is available in the Institute website with the following link

https://atria.edu/assets/pdf/mandatory_disclosures/Monetary-Benefits-Staff-Atria-IT-2021.pdf

IT Policy

The IT Policy put as an annexure covers the following areas:

- Data Security Policy
- Electronic Communication (email) Policy
- Personal Digital Assistant Policy
- Remote Access Policy
- Information Technology Responsible Use Policy
- Technology Renewal Policy
- Wireless Network Use Policy

The IT Policy is available on Institute Website with the following link.

https://atria.edu/assets/pdf/mandatory_disclosures/IT-Security-and-Policies-2021.pdf

Placement Policy

At Atria, we have placement as an integral part of the education process of a student. Placement preparation & readiness starts soon after admissions - for each student, identifying the basic skills and improvement areas, conducting foundation, add-on, and advantage courses, monitoring the progress, and enhancing the readiness to face the placement season with confidence, is an interdisciplinary activity with oversight by the Academic Head and the Placement Head of the institution. The placement policy is available on the Institute website with the following link.

https://atria.edu/assets/pdf/mandatory_disclosures/PLACEMENT-POLICY-



2021.pdf

Innovation & Entrepreneurship Policy

The mission of the policy is to enable deserving start-ups to transform useful innovations into profitable ventures with an eco-system of industry mentors, investor networks, academic research and constructive services and infrastructure.

The policy is available in the Institute website with the following link

https://atria.edu/assets/pdf/mandatory_disclosures/Innovation-and-Entrepreneurship-Policy.pdf

2.1.1.4. Strategic Plan

With its tagline 'Nurturing Leaders for a New India', the MBA department regularly undertakes a strategic planning process to review its activities and programmes to make them relevant.

Strategic Management Framework at AIT and the MBA Department

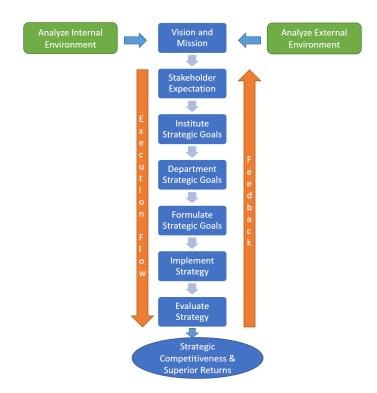


Fig. 2.1.1.4.1: Strategic Management Framework at AIT and the MBA Department



Institutional Strategic Goals (ISG)

The Institution's leadership team re-visited Vision, Mission, Quality Policy, Core Values, Environmental Factors, and SWOT Analysis. The following high

level/institutional strategic goals (HLG /ISG) have been redefined.

The Strategic Plan of the Institute is available on the Website with following link.

https://atria.edu/assets/pdf/mandatory_disclosures/Strategic-Development-Plan-Final-Jul-28-2021.pdf

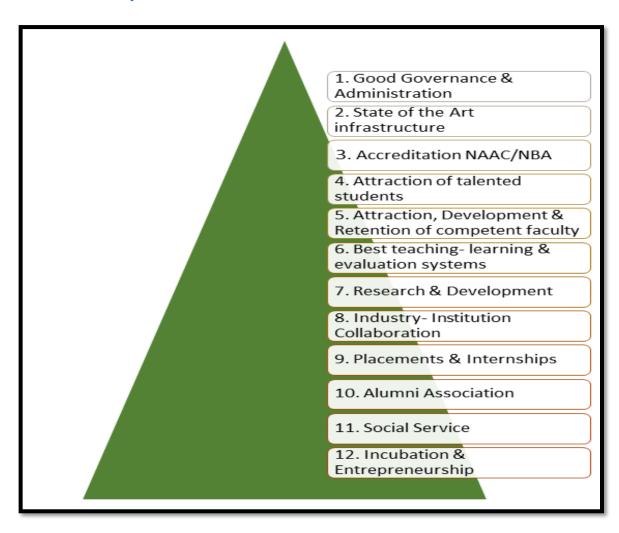


Fig 2.1.1.4.2: Institutional Strategic Goals



MBA Department (Atria Centre for Management and Entrepreneurship)

The Management department of Atria Institute of Technology, Atria Centre for Management and Entrepreneurship currently offers a two-year MBA program with specialisations in Finance, Marketing and Human Resource Management to the graduates interested in management studies. Considering the current industry requirements, the teaching pedagogy includes case study-based method, role plays, scenario analysis and group activities on a regular basis.

Short Term Goals Achieved in 2021:

- MBA Value Added Programs started Cambridge British English Certification and EY Financial Modelling.
- MBA lab upgraded for student and faculty research and projects.
- Organized National Level Management Conference for students

Short Term Goals: (in next 1 years)

- Improving Placements with management support and greater focus
- NBA Accreditation
- Higher NAAC rating
- Take the lead in organizing an International Conference

Mid Term Goals

Higher quality Research and Innovation

Long Term Strategic Goals: (in next 5 years)

• Tie-up with an International Business Schools or leading Indian Business School to rollout a proven PGDM/PGPM course

Atria Business Incubation Centre

To those who target to have their own start-ups, we envisage collaborating with those students to make them entrepreneurs with a vision that is futuristic through our entrepreneurship cell also known as Atria Business Incubation Centre. We offer to empower the idea with industry expertise, technological advice, and financial



assistance. We support students to build start-ups that can offer solutions to identify significant problems across industries. And align them with an exposure to emerging technology, tools and methods for better decision making and ideation.

Overall, it may be said that we don't leave the students to play the "Catch up to industry game", we prepare them to be ready to play the industry and growth game in all aspects.

Strategic Development Plan Process Methodology

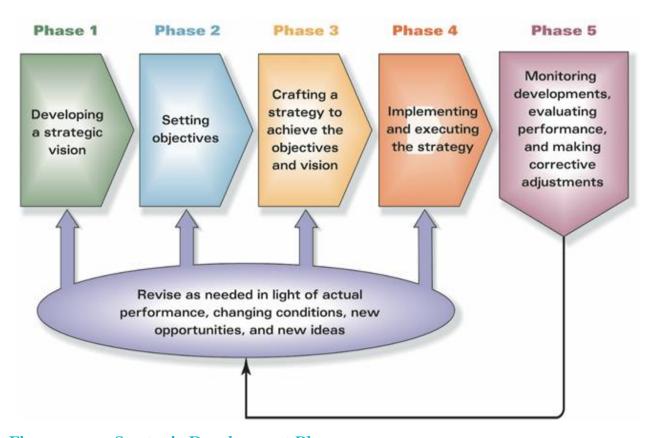


Fig. 2.1.1.4.3: Strategic Development Plan

The strategic management process in Atria Institute of Technology follows a well-structured multi-phase approach. Chairman and Advisory Board felt that there is a need to have an updated strategic development plan for the institute in a formal written document format. The mandate was given to the principal to develop strategic plan 2020-2025 for the institute.

The institution leadership team was facilitated with a two days' workshop on "Strategic leadership for excellence". The strategic development plan preparation



process methodology was discussed and deliberated upon with thorough theoretical conceptual understanding. The management & top leadership team met and brainstormed on all stakeholders' expectations. The Leadership team met times, deliberated, and arrived at an updated Vision, Mission, Quality policy and Core Values for AIT which is aligned with the MHRD NEP.

Environment scanning was done keeping the updated Vision in mind. All the senior leadership team met and brainstormed on Institutional strategic /High Level Goals (ISG/HLG) to be achieved by 2025.

Institutional strategic goals formed the main theme for arriving at strategies. Each Strategy was deliberated, and sub-strategies were arrived at formulating the implementation plan. Implementation plan worked out all details such as budget, resources needed and the leader responsible to implement with proper timelines.

Departments play a pivotal role for the institution; hence each department has updated their vision, mission, short, mid, and long-term goals. The implementation plan for the departments also reflected all the details of resources needed as well as leader responsible with timelines.

As a standard measure of evaluation, periodical reviews of the progress will be done by the committee and the progress is submitted to the Board. Course correction and remedial measures will be initiated as necessary to accomplish the strategic goals.

2.1.2. Faculty Empowerment

2.1.2.1. Faculty Development Policies

Faculty are encouraged to attend Faculty Development Workshops. They can attend FDWs conducted in other institutions. In addition, in-house workshops such Training, Webinars, Management Conferences have been conducted for the faculty.

We have an Appraisal policy which measures participation in research, conference, FDPs other than student performance, student feedback and cocurricular activities. Annually the performance appraisal process is completed. Based on the performance appraisal faculty get their variable pay and considered for their increment.



Compensatory Benefits

To facilitate, support and acknowledge the contributions, skills, and professional activities of its faculty members and to aid the process of professional induction, the Institute offers:

- 1. Attractive Compensation for exemplary candidates: 7th Pay Commission pay package for outstanding candidates placed in Teaching & Research Cadre.
- 2. Research Financial Support Scheme: The Institute encourages faculty members to carry out high quality research and publish in classified journals. The research support scheme is intended to fund early stage (SEED MONEY) but well thought out research proposal with well defined deliverables from regular faculty member.
- 3. Faculty Development Program: The institute provides the financial assistance and On Official duty (OOD) permission for the training and development of the faculty, in accordance with the recommendations of the HODs and approval by the Head of the institution.

4. Cash Prize/Awards:

- Outstanding Award: A cash prize of 20,000/- will be awarded to the employee to acknowledge their excellence at work each semester.
- Applause Award: A cash prize of 7500/- will be awarded as a recognition
 to the employee responsible for extraordinary contribution towards the
 institutional/departmental development per academic year.
- The cash incentives up to Rs.15,000/- for each Research paper published in high impact /SCI & above Indexed journals (based on the recommendations of the Research Review Committee); and Rs.5,000/- for each paper published in Scopus or Google Scholar Indexed Journals by the faculty.
- The faculty who had completed probation period were considered for Variable/Incentive Pay based on their academic performance, research output, co-curricular contribution to the department and consultancies.
 The following Faculty received the Variable Pay in the AY 2018-19.



Table No. 2.1.2.1.1: Faculty received Variable Pay

S. No	Name of the Faculty
1	Dr. Purnajit Chatterjee
2	Dr. Richa Das
3	Prof. Archana R Motta
4	Prof. Madhushree P R
5	Prof. Devaki S

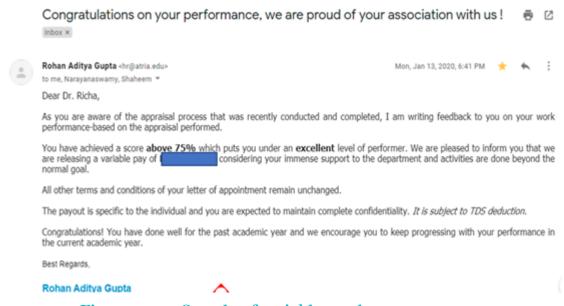


Fig 2.1.2.1.1: Sample of variable pay letter

- 5. Consultancy Projects: If there is a substantial contribution by an employee in the consultancy project, the members involved in the consultancy project will be paid 70% of the total net amount received by the Institution. If more than 1 person is involved in the project, the amount payable to the employee (70% of the total amount received by the institution) will be equally distributed among all the contributors.
- 6. Funded Project Proposals: Incentive will be paid to the team of investigators of research projects with external funding in an amount equal to 10% of the total non-recurring grant. This incentive will be paid in two parts 5% after receipt of the 70% of the project amount and the other 5% on completion of the project and receipt of the balance amount of the project. The incentive amount is divided equally among all the investigators.



7. Provident Fund: All the Faculty/Staff member may opt for Provident Fund benefits. For further details on EPF, please refer to EPFO benefits link.

Other Benefits

- Employee time-off (ETO) for 18 days & 2 Restricted Holidays (RH) in a calendar year.
- Vacation of 2 weeks per academic year for all employees.
- Flexi work hours between 8:30 am to 5:30 pm (min. 8 hours)
- 2nd & 4thf Saturdays are holidays.
- Special Leaves: Study Leave, Sabbatical Leave, Maternity Leave, Marriage
 Leave, On Official Duty (OOD), Compensatory Off, etc

General Facilities

- Residential accommodation on campus is provided to faculty members based on space availability, in accordance with the rules of the Institute.
- All employees can avail medical facilities for self and dependent family members through our optional medical schemes.
- Sports facilities in the campus are provided to all the employees.

2.1.2.2. Decentralization, Delegation of Power and Collective Decision Making

Decentralization in Working:

- The Programme coordinators are actively involved in decision making process. As a part of the Department Academic Committee, the faculty members provide their inputs on academic related matters.
- All the Programme coordinators are members of the IQAC with the Principal as chairperson, many senior faculty members acquire positions like placement officer, Hostel wardens, Controller of Examination etc. and are also members of various decision making and administrative bodies, their suggestions are valued and considered.



• Various committees are constituted for the smooth functioning of administration and most of the senior members are involved in decision making.

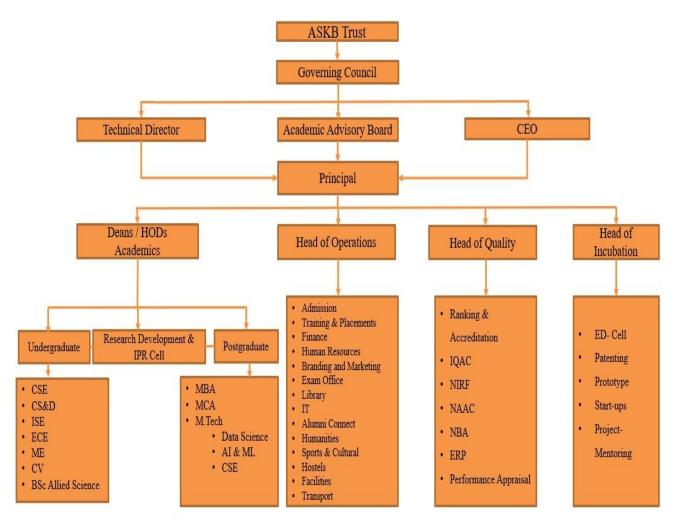


Fig. 2.1.2.2.1: Flow Chart Depicting Decentralization in Working

A. Financial Power delegated to the Principal, Heads of Departments and Relevant In-charge:

Financial Power Delegation at Institute Level

A. Financial power delegated to the Principal, Heads of Departments, and relevant In-charge:

The delegations of financial powers are detailed below:

• Principal is permitted to utilize funds up to Rs.5,00,000/- p.a subjected to budget provision and for the day-to-day academic activities and shall be got audited every month.



 HoDs are permitted to utilize funds up to a maximum of Rs.25,000/- p.a subjected to budget provision and for their day-to-day academic activities and shall be got audited every month.

B. Demonstrate the utilization of financial powers for each of the assessment years:

- Principal of the Institute is financially authorized to accord permission to incur any unexpected expenditure which is required in the interest of the institute.
- All the Programme Coordinators are permitted to utilize the approved annual budget (FY).
- Institute made a policy to provide adequate financial powers to Principal and Programme coordinators of the Departments through various committees.

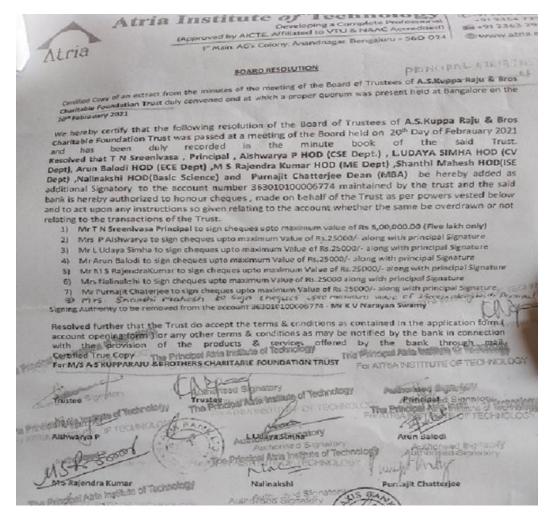


Fig. 2.1.2.2: Decentralization in Working



Financial Power Delegation at Department Level

The delegations of financial powers are detailed below:

- HoDs are permitted to utilize funds up to a maximum of Rs.25,000/- p.a. subjected to budget provision and for their day-to-day academic activities and shall be got audited every month.
- Principal is permitted to utilize funds up to Rs.5,00,000/- p.a. subjected
 to budget provision and for the day-to-day academic activities and shall
 be got audited every month.
- Further delegation has been made to the senior Faculty within the MBA department and the following table provides the delegation Matrix.

Table 2.1.2.2.1: Operational and Financial Delegation in the Department

Faculty Name	Department Role	Operational Delegation
Dr. Perini PraveenaSri	MBA Research Head	 - Plan for research publication areas - Pay for conference participation and Research reviews - Track and report on Research activities
Dr. Richa Das	MBA Placement Coordinator	 - Liaison with Companies for placements - Host Companies for Placements - Track and Report on Placements



Mrs. Archana	Alumni	- Plan, host and pay Alumni
R Motta	Coordinator	Meetings and related activities
		- Track and report on Alumni
		activities

B. Demonstrate the Utilization of Financial Powers for each of the Assessment Years:

- Principal of the Institute is financially authorized to accord permission to incur any unexpected expenditure which is required in the interest of the institute.
- All the Programme Coordinators are permitted to utilize the approved annual budget(FY).
- Institute made a policy to provide adequate financial powers to Principal and Programme coordinators of the Departments through various committees.

2.1.3. Effective Governance Indicators

2.1.3.1. Grievance Redressal Mechanism

The institute has formed a Grievance Redressal Committee with an objective of preventing unfair practices and to provide a mechanism to students for redressal of their grievances.

Mechanism of Grievance Redressal Cell:

- Receiving the grievances from the staff and students.
- Students can submit the grievances through the link https://atria.edu/grievance.php
- Conduction of meetings frequently on the need basis
- Initiation of appropriate actions
- Maintenance of all the documents



Table 2.1.3.1.1: List of Members in Grievance Redressal Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Mrs. Shobha P C	Asst. Professor, ECE Dept	Convener
3	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
4	Dr. Surendra H J	Associate Professor, Civil Dept	Member
5	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Member
6	Mrs. Archana R Motta	Assistant Professor, MBA Dept	Member
7	Mrs. Vasanthi S	Associate Professor, ECE Dept	Member
8	Ms. Nishitha Palan	Student, ECE Dept	Member

Mechanism of Anti Ragging Committee:

- Receiving the complaints from students
- Conduction of meetings frequently on the need basis
- Initiation of appropriate actions
- Maintenance of all the documents

Table 2.1.3.1.2: List of Members in Anti Ragging Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Convener
3	Prof. Purnajit Chatterjee	Dean & Head, MBA Dept	Member
4	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
5	Prof. Vasanthi S	Associate Professor, ECE Dept	Member
6	Mr. Subramanian	Boys' hostel warden	Member



7	Ms. Mary Julyiyana	Girls' hostel warden	Member
8	Ms. Nandini G C	Instructor (Civil Dept)	Member
9	Dr. Surendra H J	Professor, Civil Dept	Member
10	Mr. Chidanandappa	Inspector of Police, Hebbal	Member

Mechanism of Anti-Sexual Harassment Committee:

- Receiving the complaints from students and staff
- Conduction of meetings frequently on the need basis
- Initiation of appropriate actions
- Maintenance of all the documents

Table 2.1.3.1.3: List of Members in Anti Sexual Harassment Committee

S. No.	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Shanthi Mahesh	Prof & Head, ISE Dept	Convener
3	Dr. Nalinakshi N	Prof & Head, BSE&H Dept	Member
4	Dr. Aishwarya P	Professor & Head, CSE Dept	Member
5	Mrs. Shobha P C	Asst. Professor, ECE Dept	Member
6	Prof. Vasanthi S	Associate Professor, ECE Dept	Member
7	Mrs. Madhushree P R	Asst Professor, MBA Dept	Member
8	Mrs. Farhana Kausar	Asst Professor, CSE Dept	Member
9.	Ms. Shalima Jain	Program Manager at KATALYST India	Member from NGO

2.1.3.2. Transparency

- A. Dissemination and Availability of institute / program specific information through the web:
 - * Yes with general and mandatory Disclosure.

Link: https://atria.edu/mandatory-disclosure.php



Atria Institute of Technology operates in a transparent manner. The faculty, staff and students of ACME are aware of the policies and processes. All important information is regularly updated on the website.

Transparent Appraisal Process

Performance Appraisal Process

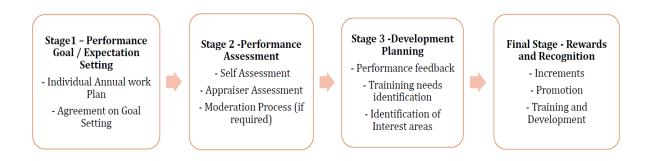


Fig 2.1.3.2.1: Performance Appraisal Process

Goal Setting Process

2.1.3.3. Leader and Faculty Selection Process



Fig. 2.1.3.3.1: Faculty selection process



Table 2.1.3.3.1: Cadre wise Goal Setting

Goal Setting Weightage [as per Academic Cadre] Refer : Individual Goal setting Doc.									
			Co-curricular/ Eminance Building Administrative / Funded				Total		
Academic Cadre	Т	eaching		dministrative /	Research	CoE	proposals	Consultancy	Weightage
Assistant Professor		70%		20%			10%		100%
Associate Professor		40%		30%			30%		100%
Professor		30%		20%			50%		100%
Head of Department		20%		50%			30%		100%

AIT follows a 3-Stage Recruitment Process which is shown in the following diagram



Fig. 2.1.3.3.2: Three stage recruitment process



Sources of Recruitment



Fig. 2.1.3.3.3: Sources of Recruitment

Recruitment Process Flowchart

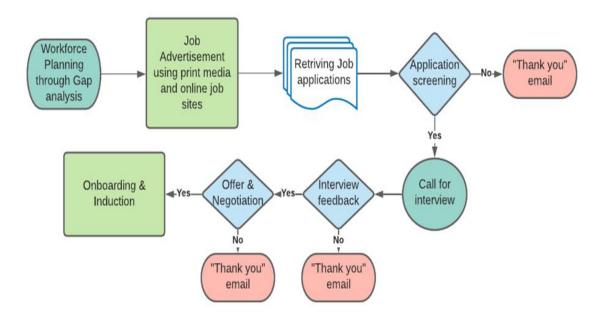


Fig. 2.1.3.3.4: Recruitment Process Flowchart

2.1.3.4: Stability of the Academic Leaders

Table 2.1.3.4.1: Stability of the Academic Leaders

S.No.	Name of Dean/HoD	Tenure (Years)	Serving Period
1	Dr. Hasmukh Savlani	1	2004-2005



2	Prof. Prabhakar Babu	2	2005-2007
3	Dr. K S Bhat	11	2007-2018
4	Dr. Purnajit Chatterjee	3	2018 - till date

Total number of Deans served in the department from 2004 till date = 3

Average tenure of Dean/ HOD = 17/3 = 5.67 Years (after excluding tenure of current Dean/HOD)

2.2. Financial Resources

2.2.1. Budget Allocation, Utilization, and Public Accounting at Institute level

Summary of current financial year's budget and actual expenditure incurred (for the institution exclusively) in the three previous financial years.

Total Income at Institute level: For CFY, CFYm1, CFYm2 & CFYm3

Table 2.2.1.a.1: Total Income and actual expenditure for the whole institution for the past three financial years at Institute level (in Rs.) CFY (2021-22)

	Total income (Rs 28,85,28,178)					Actual expenditure (Rs 26,95,45,568)			
Year	Fee	Govt.	Grant(s)	Other Sources (specify)	Recurring including Salaries	Non- recurring	Special Projects/Any other, specify	Expenditure per student	
2021-	28,44,95,532	-	18,74,950	21,57,696	14,47,68,918	8,12,93,801	4,34,82,849	2349 Students (Rs 1.14L per Student)	



Table.2.2.1.a.2: CFYm1 (2020-21)

	Total income (Rs 24,21,05,952)				Actual expenditure (Rs 22,77,19,747)			Total no of students
Year	Fee	Govt	Grant(s)	Other Sources (specify)	Recurring including Salaries	Non- recurring	Special Projects/ Any other, specify	Expenditure per student
2020- 21	23,76,80,685	1	563333	38,61,933	12,28,45,141	8,07,78,700	2,40,95,906	2226 Students (Rs 1.02L per Student)

Table.2.2.1.a.3: CFYm2 (2019-20)

	Total income (Rs 23,14,79,481)			Actual expenditure (Rs 28,38,94,396)			Total no of students	
Years	Fee	Gov t.	Grant(s	Other Sources (specify)	Recurring including Salaries	Non- recurring	Special Projects/A ny other, specify	Expenditure per student
2019-								2149 Students
2019-	22,43,21,952	-	54,580	71,02,949	19,73,66,613	1,45,80,993	7,19,46,790	(Rs 1.32L Per Student)

Table.2.2.1.a.4: CFYm3 (2018-19)

	Total income (Rs 23,39,61,642)				Actual expenditure (Rs 22,32,12,099)			Total no of students
Year	Fee	Gov t.	Grant(s)	Other Sources (specify)	Recurring including Salaries	Non- recurring	Special Projects/ Any other, specify	Expenditure per student
2018 -19	23,02,20,559	-	10,88,000	26,53,083	13,74,24,239	2,81,38,095	5,76,49,764	2222 Students (Rs 1.LK per student)



Table.2.2.1.a.5: Budget and Expenditure For Past 4 Years For All The Programmes (INR)

Items	Budgeted in CFY 2021-22	Actual Expenses in CFY - Unaudited 2021-22	Budgeted in CFYm1 2020-21	Actual Expenses in CFYm1 2020-21	Budgeted in CFYm2 2019-20	Actual Expenses in CFYm2 2019 -20	Budgeted in CFYm3 2018-19	Actual Expenses in CFYm3 2018-19
Infrastructure Built-Up	4,81,74,548	4,37,95,044	2,65,05,497	2,40,95,906	7,62,00,000	7,11,72,610	4,94,38,744	3,94,38,744
Library	12,65,856	11,50,778	1,39,291	1,26,628	34,00,000	32,45,489	30,00,000	29,69,083
Laboratory Equipment	41,67,728	37,88,844	9,00,000	8,54,556	49,00,000	47,13,814	40,00,000	37,00,097
Laboratory consumables	5,05,001	4,59,092	3,22,803	2,93,457	24,52,220	22,67,825	16,29,895	16,24,895
Teaching and non-teaching staff salary	13,73,41,239	12,48,55,672	9,00,25,932	8,18,41,756	9,40,29,162	9,06,29,162	7,20,48,405	7,00,48,405
Maintenance and spares	4,93,052	4,48,229	3,34,257	3,03,870	30,79,896	28,79,896	10,86,649	10,71,649
Research and development	20,00,000	-	21,00,000	20,56,000	14,00,000	13,33,066	45,00,000	43,23,758
Training and Travel	11,81,655	10,74,232	9,79,009	8,03,643	97,60,605	7,03,073	6,70,055	6,62,474
Miscellaneou s expenses *	10,33,71,133	9,39,73,757	12,90,78,324	11,73,43,931	11,00,40,908	10,69,49,461	10,10,85,930	9,93,72,992
Others	-	-	-	-	-	-	-	-
Total	29,85,00,213	26,95,45,648	25,03,85,112	22,77,19,747	30,52,62,791	28,38,94,396	23,74,59,678	22,32,12,097

^{*}Printing and stationeries, others-specify: Indirect expenses

Table no. 2.2.1.b.1: Total Income at Department level – MBA (CFYm1 2020-21)

	Total Income			
Fee Received INR	Grant received from Govt.	Grant received from Industry	Other Sources (specify)	INR
1,04,44,480	-	-	21,00,000 (Consultancy)	1,25,44,480



Table no. 2.2.1.b.2: Total Income at Department level – MBA (CFY m2 2019-20)

	Total Income			
Fee Received INR	Grant received from Govt.	Grant received from Industry	Other Sources (specify)	INR
75,76,585	-	-	11,95,000 (Consultancy)	87,71,585

Table no. 2.2.1.b.3: Total Income at Department level – MBA (CFYm3 2018-19)

	Income					
Fee Received INR	Grant received from Govt.	Grant received from Industry	Other Sources (specify)	INR		
58,66,820	-	-	-	58,66,820		

Table no. 2.2.1.b.4: Total Income at Department level-MBA (CFYm4 2017-18)

	Total Income			
Fee Received INR	Grant received from Govt.	Grant received from Industry	Other Sources (specify)	INR
54,07,440	-	-	-	54,07,440



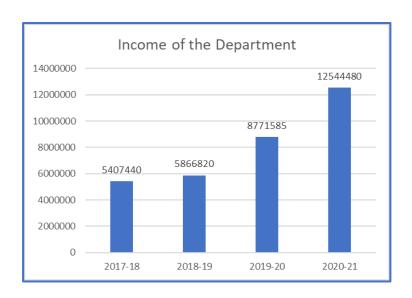


Fig. 2.2.1.b.1 - Total Income at Department level - MBA

Table 2.2.1.b.5: Summary of budget and the actual expenditure incurred (for the stand-alone Management Institute/ Management department of an institute)

All Figures in INR Items	Budgeted in CFY 2021-22	Actual Expenses in CFY - Unaudited 2021-22	Budgeted in CFYm1 2020-21	Actual Expenses in CFYm1 2020-21	Budgeted in CFYm2 2019-20	Actual Expenses in CFYm2 2019-20	Budgeted in CFYm3 2018-19	Actual Expenses in CFYm3 2018-19
Infrastruc ture Built-Up	23,00,000	22,38,733	15,00,000	14,39,565	15,00,000	14,69,596	16,00,000	15,04,646
Library	2,20,000	2,16,597	1,65,000	1,64,983	1,80,000	1,77,139	1,70,000	1,68,842
Computer Labs and Software	62,000	60,236	53,000	52,561	85,000	82,175	85,000	82,195
Teaching and non- teaching staff salary	54,00,000	53,72,070	40,00,000	37,00,207	40,00,000	39,05,227	26,00,000	25,63,476
Research	2,00,000	1,95,032	5,000	4751.58	23,000	21,500	30,000	27,360
Training and Travel	70,000	68,718	50,000	49573.25	27,000	25,608	50,000	48,050
Placement Activities	55,000	52,158	53,000	52,000	50,000	48,000	65,000	60,000
Entrepren eurship	2,00,000	12,000	2,15,000	2,13,813	5,00,000	4,00,000	-	-



Co- Curricular & Extra Curricular	70,000	68,535	20,000	20,474	1,15,000	1,10,967	2,00,000	1,87,240
Alumni Relations	24,000	22,600	20,000	300	20,000	13,300	25,000	22,737
Miscellan eous expenses	32,00,000	31,68,227	45,00,000	43,27,170	60,00,000	56,35,969	40,00,000	36,73,261
Others	-	-	-	-	-	-	-	-
Total	1,18,01,000	1,14,74,907	1,05,81,000	1,00,25,398	1,25,00,000	1,18,89,481	88,25,000	83,37,806

2.2.1.1. Adequacy of Budget Allocation

Quantum of Budget Allocation for 4 Years

• The budget allocated over the 4 years was based on the budget proposal submitted by each department to higher authority. Additional funds provided if needed after a due evaluation and formal approval process

2.2.1.2. Utilization of Allocated Funds

Table 2.2.1.2.1: Utilization of Allocated Funds for Past 4 Years

2021	-22 CFY	2020-21 CFYm1		2019-20 CFYm2		2018-19 CFYm3	
В	udget	Budget		Budget		Budget	
Allocated	Utilized	Allocated	Utilized	Allocated	Utilized	Allocated	Utilized
1,18,01,000	1,14,74,907	1,05,81,000	1,00,25,398	1,25,00,000	1,18,89,481	88,25,000	83,37,806

Table 2.2.1.2.2: Shows Percentage Utilization of Allocated Funds for Past 3
Years

Year	Budgeted	Actual	Percentage of Utilization
2021-22	1,18,01,000	1,14,74,907	97
2020-21	1,05,81,000	1,00,25,398	95
2019-20	1,25,00,000	1,18,89,481	95
2018-19	88,25,000	83,37,806	94



Allocated funds for financial year 2021-22 are Rs 1,18,01,000 and out of which 97% is utilised by the department. Utilization of allocated funds for financial year 2020-21 and 2019-20 are 95%. In the financial Year 2018-19, 94% of allocated funds are utilized.

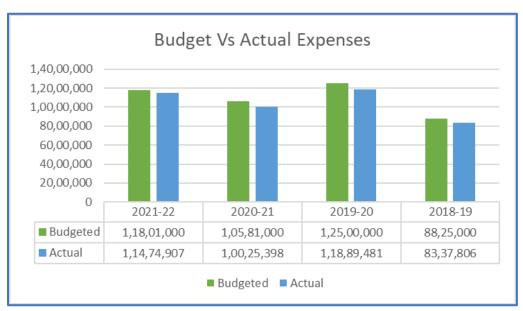


Fig. 2.2.1.2.1: Comparison Between Budgeted and Actual Expenses

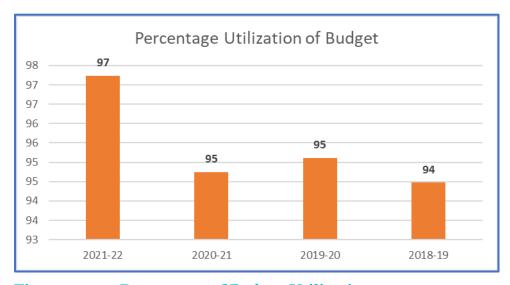


Fig. 2.2.1.2.2: Percentage of Budget Utilization

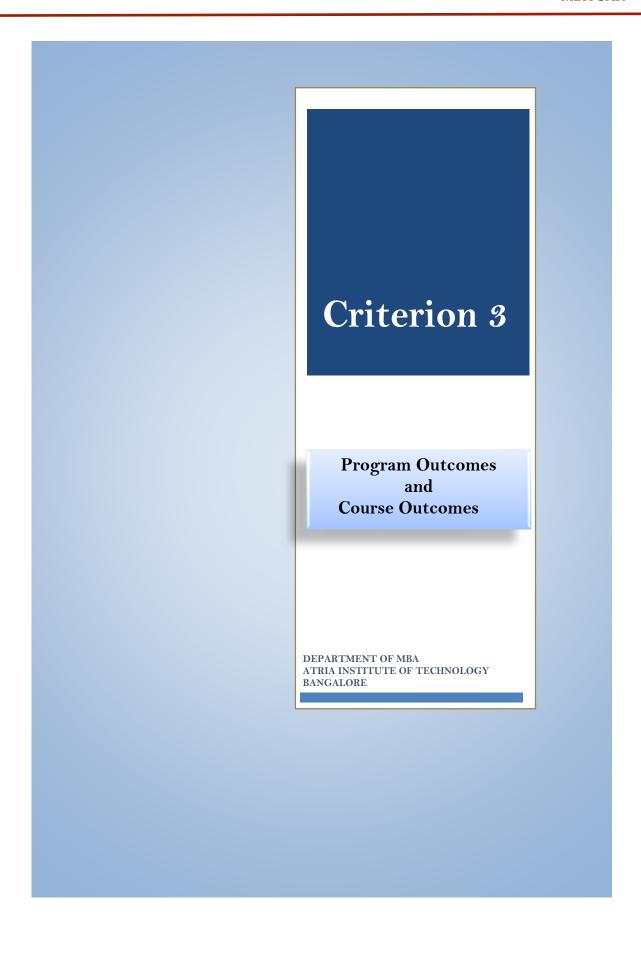


2.2.1.3. Availability of the Audited Statements on the Institute's Website

Table 2.2.1.3.1 Availability of the Audited Statements

FY	Audited Statements Availability	Website URL
2020-21	Yes	https://atria.edu/mand atory-disclosure.php
2019-20	Yes	https://atria.edu/mandatory-disclosure.php
2018-19	Yes	https://atria.edu/mandatory-disclosure.php
2017-18	Yes	https://atria.edu/mandatory-disclosure.php







Criteria 3: Program Outcomes and Course Outcomes

This criterion explains about the Course Outcomes being mapped with Program Outcomes and the attainment level is calculated based on the targets fixed based on arbitrage value which has the break-up of Direct and Indirect attainment. Direct Attainment is calculated with the correlation of the course with the program outcomes and its attainment, whereas Indirect Attainment is done through conducting an exit survey circulated to different stake holders.

Course Outcomes Attainment are calculated based on Direct and Indirect. Direct Attainment is calculated based on the calculation of each Course Outcomes which includes Internal Assessment, Assignments, Presentations, Quiz, Semester End Exam, whereas Indirect Attainment is done through a survey conducted for each course outcome pertaining to individual courses.



Introduction:

Atria Institute of Technology, Department of MBA is following the rules and regulations of VTU, Belagavi (as it is affiliated to VTU, Belagavi).

Program Outcome Statements help us to assess what students have learnt at the time of program completion. The University has established 5 POs as mentioned below:

- **PO** 1: Acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.
- **PO 2**: Apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.
- **PO 3**: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.
- **PO** 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.
- **PO 5**: Possess self-sustaining entrepreneurship qualities that encourage calculated risk taking.

The department offers Marketing, Finance, & Human Resource specialisation. PSOs designed for each specialisation are listed below:

- **PSO 1:** *Marketing*: The students should be able to develop a brand and position it in the market through appropriate marketing communications to generate sales and achieve revenue target.
- **PSO 2:** *Finance:* The students can plan and analyse the financial needs of an organization and drive towards profit maximization while minimizing financial exposure.
- **PSO 3:** *Human Resource:* The Students should be able to build and develop organisation culture, perform manpower planning, and implement compensation system.

Establish the Correlation between Course Outcomes and Program Outcomes:

Each Course has a minimum 3-5 Outcomes which is correlated with five Program Outcomes. The average of course outcomes with each PO is calculated and correlation between course outcomes and program outcomes is mapped.

The program outcomes are achieved through a curriculum that offers different courses



viz core, elective, project work.

The correlation table explains the Outcome Based Education which is student-centric where the students acquire more skills and improve their knowledge during the program through various theoretical courses as well as real life case studies, assignments, and group discussions.

Table No 3.1: Course and PO Correlation Table

PO Statement	Courses					
1 O Statement	Low	Medium	High			
PO1: Acquire sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations/institutions of importance.	MOB, MC, L&BE, ED, RM&I, RM, SM, IMC, IN, PR	MM, B&FS, MACR, IT, CB, SM, HRA, PR	ME, AFM, BSA, HRM, FM, RM, SM, IM, DT, D&SM, R&S, C&RS, OL, IHRM			
PO 2: Apply effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.	MOB, ME, RM, SM, R&S, C&RS, OL, IHRM	AFM, BSA, FM, IM, DT, IT, HRA, MACR, IMC, ED, L&BE	MM, MC, HRM B&FS, CB, RM, SM, SM, D&SM, PR, RM&I, IN, PR			
PO 3: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.	ME, AFM, BSA, HRM, FM, RM, SM, IM, DT, D&SM, C&RS, OL, IHRM, MC	MM, B&FS, MACR, IT, CB, SM, SM, RM, IMC, RM&I, L&BE	MOB, ED, R&S, HRA, PR, IN, PR			
PO 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.	ME, AFM, BSA, HRM, FM, RM, SM, IM, DT, D&SM, R&S, C&RS, OL, IHRM	MM, B&FS, MACR, IT, CB, SM, HRA, PR, MOB, MC, IN, PR	RM, L&BE, ED, IMC, RM&I			
PO 5: Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.	ME, AFM, BSA, HRM, FM, RM, SM, IM, DT, D&SM, R&S, C&RS, OL, IHRM	MM, B&FS, MACR, IT, CB, SM, HRA, PR	ED, IMC, SM, MOB, MC, L&BE, RM, IN, PR, RM&I			



3.1. Attainment of Program Outcomes

3.1.1. Describe the Assessment Tools and Processes Used to Gather the Data upon which the evaluation of Program Outcome is Based

Program outcome attainment is determined through direct assessment method and indirect assessment method. The process for calculating PO Attainment is 80% & 20% weightage are given to direct and indirect, respectively.

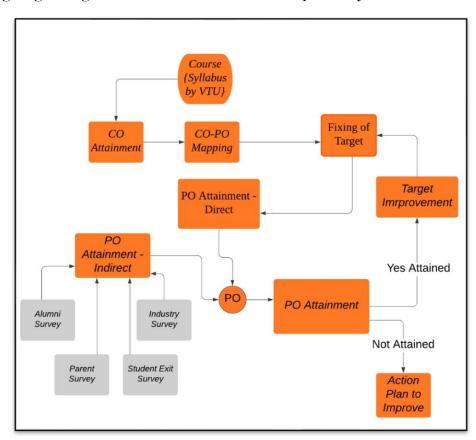


Fig 3.1.1.1: Process of PO Attainment

The Course Outcome Attainment is arrived at by considering the performance of the students in the Internal Assessment Tests, Assignments, Seminar and Presentation. The Program Outcome Attainment is arrived at by considering all the Course Attainments and activities held by the department like Industry Interaction, Alumni Talks, Industrial Visit, Management Fest, etc which helps the student to learn practically the Program Outcomes.

PO Assessment Tools: Assessment tools are categorized into direct and indirect methods to assess the program outcomes and course outcomes.



Direct measures are based on a sample of actual student work, which includes reports, exams, presentations, performances, and completed works. These assessment tools help faculty in capturing information about what students can do, which is then used as evidence of student learning.

Likewise for each CO with PO has been calculated and average of each program outcome is considered as direct PO attainment level. Indirect PO level is calculated based on the student's feedback toward each program outcome. A possible weakness of direct measurement is that not everything can be demonstrated in a direct way, such as values, perceptions, feelings, and attitudes. Hence, indirect measures are used which measure perceived student learning. These reports can come from many perspectives, including students, faculty, internship supervisors and employers, but the institute relies mostly on student feedback and to some extent the recruiters' feedback. Indirect measures provide additional information about what students are learning and how different stakeholders value this learning. Since, as evidence of student learning, indirect measures are not as strong as direct measures, the weight given for values of PO attainment using indirect methods are normally low (around 20%).

The overall PO attainment value is calculated with help of following formula: (0.8* direct PO attainment) + (0.2* indirect PO attainment) likewise the overall PO attainment is calculated for all the program outcomes.

CO-PO attainment is done with 2 components Direct & Indirect Assessment.

Direct Assessment has 2 components namely

- 1. CIE (Continuous Internal Evaluation): It includes Test, Assignment,
 Presentation
- 2. SEE (Semester End Exam)

Indirect Assessment is done by conducting a survey through Google Form related to the course where the more than 80% of the students have filled in the form.



Department conduct various activities for the Attainment of CO which may vary from course to course.

- 1. Quiz
- 2. Seminar
- 3. Presentations
- 4. Assignments
- 5. Group Discussion

3.1.1.1: Course Outcomes for Sample Courses: (6 courses)

Co	ourses (Core & Specialisation - each one from a semester)
Course	Management & Organisational Behaviour (18MBA21)
Outcome	
CO 1	Comprehend & correlate all the management functions which are
	happening around with fundamental concepts and principles of
	management.
CO 2	Illustrate the overview of management, theory of management and
	practical applications of the same.
CO 3	Effectively use their skills for self-grooming, working in groups and
	to achieve organizational goals.
CO 4	Demonstrate their acumen in applying managerial and behavioural
	concept in real world / situation.
CO 5	Exhibit their exposure on recent trends in management.

Course	Entrepreneurship Development (18MBA26)
Outcome	
CO 1	Describe Entrepreneur and Entrepreneurship, development process
	of Entrepreneurship
CO 2	Indicate the Role of Business Plan and its importance
CO 3	Describe about the Institutions supporting Entrepreneurs
CO 4	Examine the Role of Family business and its importance
CO 5	Analyse the International Entrepreneurship Opportunities



CO 6	Enumerate Informal Risk Capital and Venture Capital
	1

Course Outcome	Banking & Financial Services (18MBAFM301)
CO 1	Illustrate various banking and non-banking financial services
	in India
CO 2	Summarize the activities of Merchant Banking and credit
	rating
CO 3	Contrast micro financing and other financial services in India
CO 4	Compare leasing and hire purchase
CO 5	Identify the Mobile banking and EPS
CO 6	Identifying the developments of Mutual Funds and
	Securitization system

Course Outcome	Indirect Taxation (18MBAFM403)
CO 1	Outline GST system in India
CO 2	Summarize levy and collection of GST in India.
СО 3	Illustrate the TOS & VOS
CO 4	Interpret the ITC
CO 5	Analyze the Customs Valuation of Imports and Exports
CO 6	Explain the Customs Duty procedure

Course Outcome	Services Marketing (18MBAMM303)
CO 1	Illustrate the various concepts and importance of Services
	Marketing
CO 2	Describe the emerging issues and trends in the Service Sector
СО 3	Analyse the various service strategies and apply them to meet new challenges

Course Outcome	Public Relations (18MBAHR401)
CO 1	Indicate the various concepts of PR



CO 2	Classify various models of PR
СО 3	Elaborate employee communication situations with special emphasis
	on special employee communication situations.
CO 4	Identify the significance of community relations
CO 5	Recognizing the need for media relations in the world of business.
CO 6	Analyse news media influence during crisis

3.1.2. POs Attainment Levels

Table 3.1.2.1: Correlation of each Course Outcome in a Course with PO

Course Name: Course Code:	Management and Organisational Behaviour 18MBA11						
Course Code:	18MDA11						
Semester 1	PO1 PO2 PO3 PO4 PO5						
CO 1	3	2	1	2	2		
CO 2	2	3	2	2	2		
СО 3	2	2	3	3	2		
CO 4	2	2	2	2	3		
CO 5	2	1	3	2	1		
CO 6	2	2	2	3	2		
AVG VALUE	2.17	2.00	2.17	2.33	2.00		
Course Name:	Managerial Economics						
Course Code:	18MBA12						



Semester 1	PO1	PO2	PO3	PO4	PO5
CO 1	3	3	2	3	2
CO 2	2	3	3	3	3
СО 3	3	3	3	2	2
CO 4	3	2	2	1	3
CO 5	2	3	3	3	2
CO 6	2	2	3	2	1
AVG VALUE	2.5	2.67	2.67	2.33	2.17
Course Name:	Accounting for Managers				
	18MBA13				
Course Code:			18MBA13	3	
Course Code: Semester 1	PO1	PO2	18MBA18	PO4	PO5
	PO1	PO2			PO5
Semester 1			PO3	PO4	
Semester 1 CO 1	3	2	PO3	PO4	2
Semester 1 CO 1 CO 2	3	2	PO3 1	PO4 1	2
Semester 1 CO 1 CO 2 CO 3	3 3	2 1 3	PO3 1 1	PO4 1 1	2 1 2
Semester 1 CO 1 CO 2 CO 3 CO 4	3 3 3	2 1 3	PO3 1 1 2	PO4 1 1 2	2 2 2



Course Code:	18MBA14				
Semester 1	PO1	PO2	PO3	PO4	PO5
CO 1	2	1	2	2	2
CO 2	3	3	3	3	3
СО 3	3	3	3	3	3
CO 4	3	3	3	3	3
CO 5	3	2	3	3	3
CO 6	3	3	3	3	3
AVG VALUE	2.83	2.50	2.83	2.83	2.83
Course Name:	Marketing Management				
Course Code:			18MBA18	5	
Semester 1	PO1	PO2	PO3	PO4	PO5
CO 1	3	1	2	3	1
CO 2	2	3	3	1	
СО 3	1	3	2	1	<i>"</i> _"
CO 4	2	<u>"_"</u>	1	2	3
CO 5	2	1	1	1	3
AVG VALUE	2	2	1.8	1.6	2.33



Course Name:	Managerial Communications									
Course Code:	18MBA16									
Semester 1	PO1	PO2	PO3	PO4	PO5					
CO 1	3	2	2	1	1					
CO 2	2	2	2	1	1					
СО 3	2	3	2	2	2					
CO 4	2	3	2	1	1					
CO 5	2	3	1	1	1					
CO 6	2	2	2	1	1					
AVG VALUE	2.1	2.5	1.8	1.2	1.2					

Table 3.1.2.2: Correlation Matrix Of Course Outcome With PO

Course/PO	PO ₁	PO ₂	PO3	PO ₄	PO ₅	PSO ₁	PSO ₂	PSO3
18MBA11	2.17	2.00	2.17	2.33	2.00	1.25	1.00	2.67
18MBA12	2.50	2.67	2.67	2.33	2.17	2.50	2.50	1.33
18MBA13	2.80	2.20	1.20	1.60	2.00	1.50	2.60	1.00
18MBA14	2.80	2.50	2.80	2.80	2.80	2.80	2.80	1.80
18MBA15	2.20	2.40	2.00	2.00	2.40	3.00	1.00	1.60
18MBA16	2.40	2.17	2.00	1.00	2.00	1.00	1.00	1.00
18MBA21	2.67	2.50	1.67	1.00	2.00	1.67	1.67	2.00



18MBA22	2.00	2.33	1.00	2.00	3.00	1.00	2.00	1.33
18MBA23	3.00	2.00	1.00	2.00	3.00	3.00	3.00	3.00
18MBA24	3.00	2.00	1.00	3.00	3.00	3.00	2.00	1.00
18MBA25	3.00	2.00	2.25	3.00	3.00	1.00	2.00	1.00
18MBA26	3.00	2.00	3.00	3.00	2.00	1.00	2.00	1.00
18MBAFM301	2.00	2.33	1.00	2.00	3.00	1.00	2.00	1.33
18MBAFM302	2.80	2.20	1.20	1.60	2.00	1.50	2.60	"_"
18MBAFM303	2.80	2.50	2.80	2.80	2.80	"_"	2.80	1.80
18MBAHR301	2.67	2.50	1.67	1.00	2.00	1.67	"_"	2.00
18MBAHR302	3.00	2.00	1.00	2.00	3.00	3.00	1.00	3.00
18MBAHR303	2.00	1.00	"_"	1.00	"_"	"_"	"_"	2.00
18MBAMM301	2.67	2.00	2.33	1.33	2.00	2.67	"_"	"_"
18MBAMM302	2.00	2.33	1.67	2.00	2.67	2.67	"_"	"_"
18MBAMM303	2.20	2.40	2.00	2.00	2.40	3.00	1.00	1.00
18MBAFM401	2.00	2.33	1.00	2.00	3.00	1.00	2.00	1.33
18MBAFM402	2.80	2.20	1.20	1.60	2.00	1.50	2.60	"_"
18MBAFM403	2.80	2.50	2.80	2.80	2.80	"_"	2.80	1.80
18MBAHR401	2.67	2.50	1.67	1.00	2.00	1.67	"_"	2.00
18MBAHR402	3.00	2.00	1.00	2.00	3.00	3.00	1.00	3.00
18MBAHR403	2.00	1.00	"_"	1.00	"_"	"_"	"_"	2.00
18MBAMM401	2.20	2.40	2.00	2.00	2.40	3.00	"_"	"_"
<u> </u>						i .		



18MBAMM402	2.33	2.33	2.33	1.33	2.67	3.00	"_"	"_"
18MBAMM403	2.00	2.33	2.33	2.67	2.33	3.00	"_"	"_"
18MBAPR407	2.50	2.67	2.67	2.33	2.17	2.50	2.50	1.33

Table 3.1.2.3: PO Attainment for the Batch 2019-2021

PO & PSO Attainment											
Course/PO	PO1	PO2	PO3	PO4	PO5	PSO ₁	PSO2	PSO3			
18MBA11	1.91	1.77	1.91	2.06	1.77	1.10	0.88	2.36			
18MBA12	2.65	1.76	2.65	2.65	1.76	0.88	1.76	0.88			
18MBA13	2.58	2.02	1.10	1.47	1.84	2.30	2.76	1.84			
18MBA14	2.86	1.91	2.86	2.86	1.91	2.62	2.81	2.67			
18MBA15	1.87	2.04	1.70	1.70	2.04	2.55	0.85	1.36			
18MBA16	2.21	1.99	1.84	0.92	1.84	2.30	2.07	2.30			
18MBA21	2.70	1.80	2.70	2.70	1.80	0.90	1.80	2.70			
18MBA22	1.84	2.14	2.76	1.84	2.76	1.61	2.76	1.84			
18MBA23	2.77	1.85	0.92	1.85	2.77	1.85	2.08	2.31			
18MBA24	2.99	1.99	2.99	2.99	2.99	2.74	1.99	1.00			
18MBA25	2.81	1.87	2.81	2.81	2.81	1.87	1.87	2.34			
18MBA26	2.82	1.88	2.82	2.82	1.88	2.35	2.35	2.35			
18MBAFM301	1.67	2.29	2.08	1.67	2.50	1.67	2.50	1.67			
18MBAFM302	2.66	2.52	1.70	1.97	2.70	1.83	2.75	1.83			



18MBAFM303	2.65	1.99	2.65	2.65	1.77	1.77	2.65	1.77
18MBAHR301	2.93	1.96	2.93	2.93	1.96	1.96	1.96	2.93
18MBAHR302	2.74	1.83	0.91	1.83	2.74	1.83	1.83	2.74
18MBAHR303	1.70	0.85	1.70	0.85	2.55	1.70	1.70	2.55
18MBAMM301	2.41	1.80	2.10	1.20	1.80	2.70	1.80	1.80
18MBAMM302	1.84	2.14	1.53	1.84	2.45	2.76	1.84	1.84
18MBAMM303	1.94	2.12	1.77	1.77	2.12	2.65	1.77	1.77
18MBAFM401	2.50	2.67	2.67	2.33	2.17	2.00	2.00	2.00
18MBAFM402	2.98	2.14	2.98	2.14	2.98	1.99	2.98	1.99
18MBAFM403	2.62	2.06	1.12	1.50	1.87	1.87	2.81	1.87
18MBAHR401	2.39	2.13	2.39	2.39	2.39	1.71	2.56	1.71
18MBAHR402	2.42	2.27	1.51	0.91	1.81	1.81	1.81	2.72
18MBAHR403	2.70	1.80	2.70	1.80	2.70	1.80	1.80	2.70
18MBAMM401	2.76	1.84	2.76	2.76	1.84	1.84	1.84	2.76
18MBAMM402	1.94	2.12	1.77	1.77	2.12	2.65	1.77	1.77
18MBAMM403	2.14	2.14	2.14	1.22	2.46	2.76	1.84	1.84
18MBAPR407	1.87	2.18	2.18	2.50	2.18	2.81	1.87	1.87
Attainment Level (Direct)	2.50	2.67	2.67	2.33	2.17	3.00	3.00	3.00
Attainment Level (Indirect)	2.42	2.02	2.17	2.03	2.23	2.07	2.10	2.10
PO Attainment	2.95	3.00	2.90	2.95	2.90	2.85	2.80	2.75



PO Survey for indirect attainment is done by creating a google form which is shared to different stakeholders like Parent, Student, Industry & Alumni, and a sample content of the google from is attached below.

The PO attainment on an average for the Batch 2019-2021 for the AY 2019-2020 & 2020-2021 is 2.29 which is 76.33%. As per the feedback on the PO the department will improve its standard of improving the course delivery which in turn helps the students to in developing their career.



Name :							
Stake holder Categor	v:	Parent	Student	Alumni	Industry		
Current Company:	<i>y</i> ·	****		-	,		
Email address:							
1	РО	I am able to acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
2	PO	I can apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
3	PO	I am able to demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
4	РО	I can recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
5	РО	I am able to possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
6	PSO	Marketing: The students should be able to develop a brand and position it in the market through appropriate marketing communications to generate sales and achieve revenue target.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
7	PSO	Finance: The AIT students are able to plan and analyze the financial needs of an organization and drive towards profit maximization while minimizing financial exposure.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
8	PSO	HR: The Students should be able to build and develop organisation culture, perform manpower planning, and implement compensation system.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
9	PEO	Business Leaders with ethics: To develop graduates to be proficient in managing a business unit ethically, legally and in a socially responsible manner.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
10	PEO	Research & Innovation: To inculcate the spirit of research and innovation to groom entrepreneurs.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree
11	PEO	Professional Competency: To nurture holistic problem solving skills among students for finding optimal solutions to business problems.	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree

Fig.3.1.2: Survey Form for PO Attainment Feedback



Table 3.1.2.3.1: PO Indirect Attainment Surv	ey Analys	s (Sample)	
--	-----------	------------	--

PO	A	В	C	D	E	Score out of 10	Percentage
PO 1	1	0	6	26	7	7.38	73.75
PO 2	О	0	4	22	14	8.13	81.25
РО 3	О	0	2	26	12	8.13	81.25
PO 4	О	0	3	28	9	7.88	78.75
PO 5	О	0	3	27	10	7.94	79.38
PSO 1	О	0	4	10	8	4.38	43.75
PSO 2	О	0	4	20	11	7.00	70.00
PSO 3	0	0	5	21	8	6.56	65.63

3.2. Course Outcomes

3.2.1. Describe the Assessment Tools and Processes used to gather the data upon which the Evaluation of Course Outcome is based

CO attainment is the aggregation of Direct and Indirect Attainment with 90% Weightage to Direct and 10% to indirect. The targets are fixed based on the Courses experience. In Direct Attainment, it is the summation of both CIE & SEE with an equal weightage of 50%.

CIE contains the 3 internal assessments covering all the COs and an average of each CO is taken into consideration for calculation. Assignments given to students are considered as a part of the CIE as per VTU guidelines. Presentations, Seminars, Role Play, Case Study, etc are considered for the CIE Evaluation. For the CIE evaluation among the above activities which are applicable is being mapped with the Course outcomes.

SEE marks are given by VTU without any breakup for COs, hence total is considered for calculations.

In Indirect Attainment a survey is conducted for the students regarding the COs, in which they provide their feedback. For each CO 3-5 questions were asked and analysed based on the feedback for the calculation of CO Attainment. It is calculated based on the number of students giving the feedback and the rating.

CO Attainment goals are set by faculty based on the past performance in the University results and the experience level of the faculty in their respective area and the course taught.



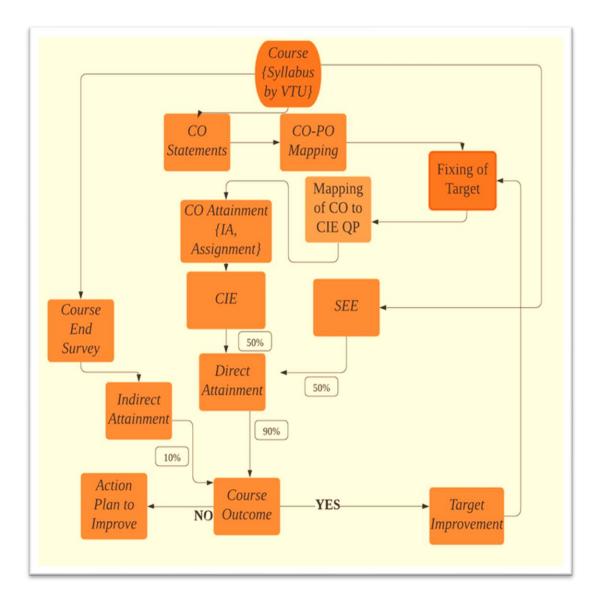


Fig.3.2.1: Process of CO Attainment

Here is an example of the target fixed: As an example, an experienced faculty could have a goal to achieve 60% results for more than 60% of the students for an easy subject. The same faculty for a difficult subject may set a goal to achieve 50% results for more than 60% of the students. Achievement of a goal will result in a score of 3 and a lower student score percentage would result in an attainment score of 2 and even lower performance will result in a score of 1.

3.2.2. Record the Attainment of Course Outcomes of all courses with respect to Set Attainment Levels

3.2.2.1. CO Attainment: Direct Method: 50% CIE + 50% SEE



3.2.2.1.1: Continuous Internal Evaluation: (Internal Assessment, Assignment, Quiz & Presentation)

- 1. Set a target based on last 3 years result/University average result/any appropriate criteria set by the department.
- 2. Level 3 is taken as the attainment.
- 3. Mark levels 1, 2 or 3 based on the student performance against each CO
- 4. Assign "Y" if the student has attained the level, if not then "N"
- 5. CO Attainment Average related to IA is taken as an average in terms of percentage and Assign Y for the average according to the above targets.

3.2.2.1.2: Semester End Exam

SEE is conducted by VTU, hence we are not able to present the break-up of marks with respect to each CO. So, we just consider the total marks that is obtained by each student for a particular course.

- 1. Set a target based on last 3 years result/University average result/any appropriate criteria set by the department.
- 2. Level 3 is taken as the attainment.
- 3. Mark levels 1, 2 or 3 based on the student performance based on the target that is fixed.
- 4. Assign "Y" if the student has attained the level, if not then "N"

3.2.2.2. CO Attainment: Indirect Method:

An indirect survey is conducted through a google form that is circulated to the students regarding the course outcomes for each course. A detail analysis is done based on the feedback given by the students and the weightage given is only 10% as we cannot assure all of them to give their honest feedback and all the students to be giving their valuable feedback.

3.2.2. Total CO Attainment: 90% Direct Method + 10% Indirect Method.

- 3.2.2.1 Example of CO Attainment: Indirect Taxation(18MBAFM403)
- 3.2.2.1.1 Internal Assessment Example



Table 3.2.2.1.1: Internal Assessment

Class	s Ave	rage]	Levels					
СО	%	Y/N	СО	1	%	2	%	3	%	Y/N
CO ₁	76	Y	CO ₁	0	0.00	12	27.27	32	72.73	Y
CO2	81	Y	CO2	0	0.00	0	0.00	28	100.00	Y
CO3	88	Y	CO3	0	0.00	0	0.00	44	100.00	Y
CO4	88	Y	CO4	1	2.33	0	0.00	42	97.67	Y
CO5	79	Y	CO5	1	2.27	13	29.55	30	68.18	Y
CO6	79	Y	CO6	1	2.27	11	25.00	32	72.73	Y

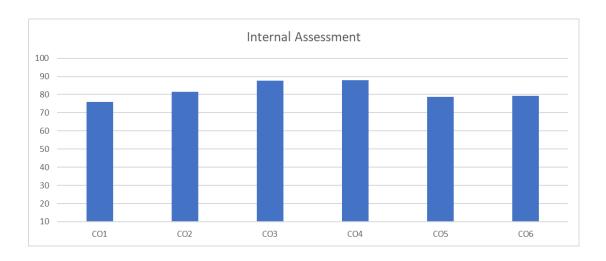


Fig.3.2.2.1.1: Internal Assessment Example



3.2.2.1.2 Assignment, Quiz & Presentation Example (Part of Calculation for CIE)

Table 3.2.2.1.2: Assignment, Quiz & Presentation

Class	Avera	ge	Distril	S						
СО	%	Y/N		1	%	2	%	3	%	Y/N
CO ₁	100	Y	CO1	0	0.00	О	0.00	44	100.00	Y
CO ₂	71	Y	CO2	18	40.91	8	18.18	18	40.91	N
CO3	75	Y	CO3	21	47.73	О	0.00	23	52.27	Y
CO ₄	100	Y	CO4	О	0.00	О	0.00	44	100.00	Y
CO5	76	Y	CO5	19	43.18	О	0.00	25	56.82	Y
CO6	92	Y	CO6	5	11.36	4	9.09	35	79.55	Y

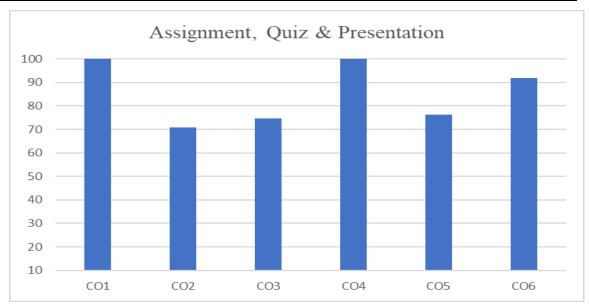


Fig.3.2.2.1.2: Assignment, Quiz & Presentation Example

Table 3.2.2.1.3: CIE Example

CIE									
СО	IA	A, Q & P	CIE	Y/N					
CO ₁	76	100	80.84	Y					
CO ₂	81	71	79.32	Y					



CO3	88	75	85.07	Y
CO4	88	100	90.39	Y
CO5	79	76	78.18	Y
CO6	79	92	81.91	Y

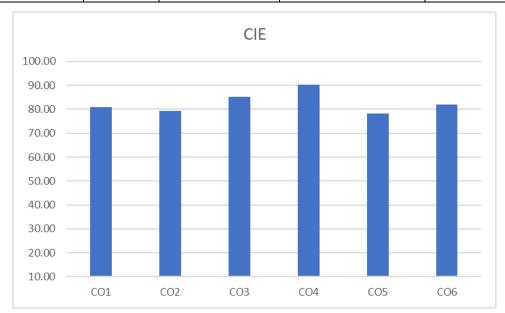


Fig.3.2.2.1.3 CIE Example

Table 3.2.2.1.4: Direct Attainment

	Direct Attainment									
СО	CIE	SEE	DA	Y/N						
CO1	80.84	51.55	66.19	Y						
CO2	79.32	51.55	65.44	Y						
CO3	85.07	51.55	68.31	Y						
CO4	90.39	51.55	70.97	Y						
CO5	78.18	51.55	64.87	Y						
CO6	81.91	51.55	66.73	N						



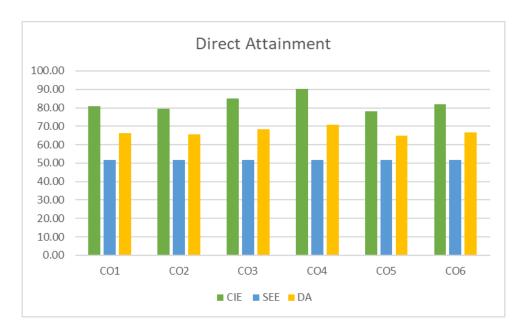


Fig. 3.2.2.1.4: Direct Attainment Example

Table 3.2.2.1.5: Indirect Attainment

	Indirect Attainment									
СО	Class Average	%	Y/N							
CO1	4.46	89.12	Y							
CO2	4.76	95.16	Y							
CO3	4.36	87.26	Y							
CO4	4.68	93.67	Y							
CO5	4.56	91.26	Y							
CO6	4.73	94.51	Y							



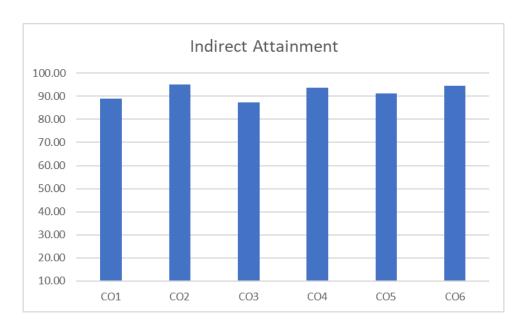


Fig.3.2.2.1.5 Indirect Attainment Example

Table 3.2.2.1.6: Course Outcome Attainment Example

	CO Attainment										
CO	Direct	Indirect	CO Attainment	Y/N							
CO1	66.19	89.12	68.49	Y							
CO2	65.44	95.16	68.41	Y							
CO3	68.31	87.26	70.21	Y							
CO4	70.97	93.67	73.24	Y							
CO5	64.87	91.26	67.51	N							
CO6	66.73	94.51	69.51	Y							



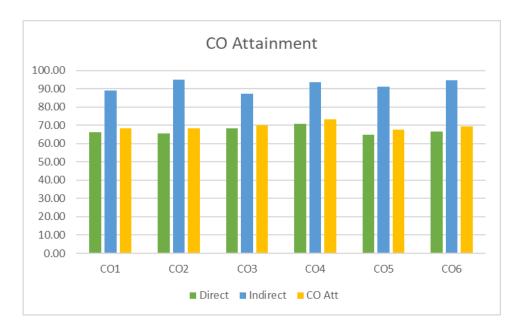


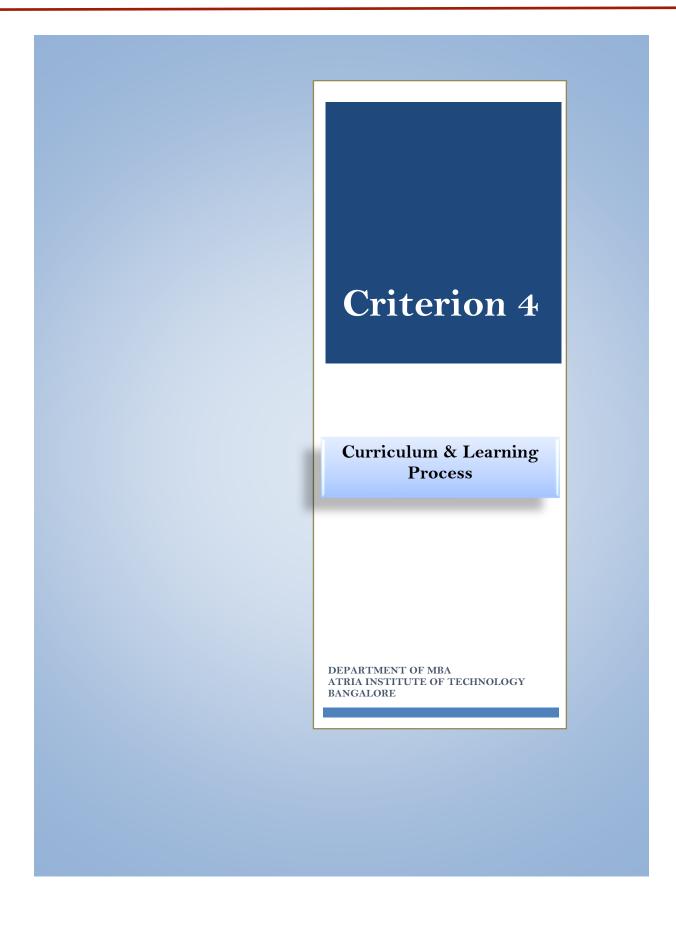
Fig. 3.2.2.1.6: Course Outcome Attainment Example

3.2.2.1.7 Course Outcome Attainment

The course has 6 course outcomes out of which 5 course outcomes were achieved however these are the remarks relating to the remaining 1 course outcomes for not reaching the target & also reaching with a low percentage:

- a. The classes were conducted online, and we didn't have a chance to conduct offline classes in detail.
- b. The CO 5 was not given much interest by students as it was related to Customs duty and their concentration to study more about the new concept of GST.







Criterion 4: Curriculum and Learning Process

The Institution has in place an Outcome Based Education (OBE) process that is followed by the University. The department tries to adhere to the syllabus and a system is established to identify the gaps in the syllabus which is filled by providing add on programs to the students to make them industry ready.

The Curriculum delivery is planned and delivered to attain the Program Outcomes (POs) identified by the University. The department starts with academic calendar that lists the academic and cocurricular activities during the semester. Course allotment is followed by preparation of lesson plan. A well-designed evaluation system consisting of Quiz, Assignments, Seminars, Presentations, Internal Assessment Test (continuous evaluation) are set in place.

Student feedback is collected in the beginning and at the end of the course. Based on the feedback appropriate actions are taken by the department. The students are provided with guidance in carrying out their internships and summer projects.



4.1 Curriculum

4.1.1. State the process used to identify extent of compliance of the University curriculum for attaining the Program Outcomes.

- Atria Institute of Technology is affiliated to Visvesvaraya Technological University (VTU), Belagavi, Karnataka and All India Council for Technical Education (AICTE), New Delhi.
- The department of MBA at Atria Institute of Technology follows the curriculum that is designed by the University.
- The curriculum is set by the Board of Studies (BoS) in the University. It follows the AICTE curriculum for MBA program.
- The BoS is composed of 8 members and the body has a term of 3 years. It is chaired by a senior professor and composed of senior professors from Management discipline from various colleges across the regions of Karnataka. The BoS oversees setting the curriculum.
- The curriculum aims to provide the graduates with the necessary skills and competencies to fill the management positions in the corporate world.
- The program is specifically intended to inculcate the right knowledge, skills, and attitude among the students to function effectively in various domains of management at their workspaces.
- The curriculum for the MBA program is revised every two years to be in tune with the changing business world.
- During the curriculum design, the BoS invites special invitees from premier academic institutions like the Indian Institute of Management, and industry experts for their valuable inputs.
- The MBA program follows Choice Based Credit System (CBCS) and Outcome Based Education (OBE)
- Once the University prepares the Draft of the syllabus, it is shared with all its affiliated colleges and invite them to share their thoughts and feedback on the draft syllabus. This draft syllabus is shared with all its stakeholders and on receiving the feedback, the BoS will meet to consider the feasibility of incorporating the feedback if it found suitable.



- The BoS will then release the final Syllabus which is again shared with all its stakeholders.
- Before the syllabus is brought into practice, a workshop is conducted to discuss the syllabus and orient the faculty.
- In view of the pandemic, the University conducted an online orientation session for the 2020-2022 revised MBA syllabus. Our faculty attended the sessions for their respective course area and specialisation.



TECHNICAL GUIDELINES FOR PARTICIPANTS

- All resource person, BOS, BOE members and faculty participants for the MBA I sem faculty Orientation are required to Join with Google Meet: https://meet.google.com/joq-kwmi-hur
- Use above link for all SIX courses at 2 to 4 PM from Feb 1, 2021 to Feb 8, 2021(Kindly log in at 1.50 PM)
- All participants need to mute their mics, unless the presenter calls on you.
- All participants requested to Keep the video on unless the presenter directs you to turn it off
- Participants are prohibited from recording, photographing, or taking a screenshot of the Google Meet session.
- . When appropriate, use raise your hand so the presenter can see that you would like to say something
- All participants are requested to ensure that you are sitting in a well-lit place, with clear background.
- Do not talk when someone else is talking.
- . Do not share your screen unless told to by presenter
- Limit background noise, so your teacher and classmates can hear you clearly when you speak.
- Remember to be respectful, responsible, and kind
- Kindly Avoid walking in/out of the session during the proceedings.
- Respect your presenter and participants while in an online session
- All participants are expected to observe standard meeting etiquettes.

For Details Contact

Program Advisor	Program Coordination	Technical Coordination		
Dr. M.G.Krishnamurthy,	Dr.Lakshminarayana K,	Dr. Ravisha N. S ,		
Member-BOS & Professor, Dept. of MBA, JNN	Member, BOE &	Asst. Professor, Dept of MBA, JNNCE,		
College of Engineering, Shimogga.	Asst. Professor, Dept of MBA, VTU, Muddenahalli.	Email: ravishiyengar@jnnce.ac.in		
Email: mgkmurthy@gmail.com	Email: appinarayan@gmail.com	Mobile: 9538551025		
Mobile: 9886755424	Mobile: 9741101011			

Dr.T.Manjunatha BOS-Chairman, MBA Board-VTU

Fig 4.1.1: Syllabus revision online orientation session



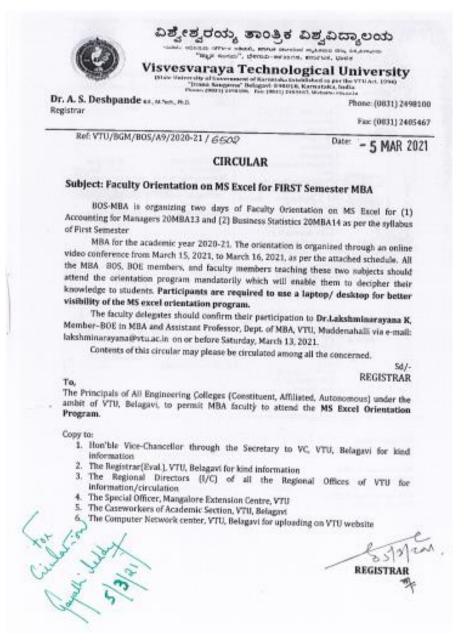


Fig 4.1.2: Faculty orientation on MS Excel for first Semester



Date &	Name of the Course &	Recourse Person	Members in charge of t Session	
Time	Code		BOS	BOE
15.3.21 Mon 2 pm to 4.30 pm	Accounting for Managers 20MBA13	1) Dr. Praveen Gujjar J Associate Professor, CMS Business School, Jain (deemed-to-be University) Bengaluru Email:dr. praveengujjar@cms. ac.in 2) Mr. Vidyadhara Hegde Dept of MBA, Amruta Institute of Management Studies, Bidadi Email: kavazhakhi@gmail.com 3) Dr. Ravisha N. S, Asst. Professor, Dept. of MBA, JNNCE, Shimogga Email: ravishiyengar@jnnce.ac.in	Dr.T.Manjunatha, Chairman, BOS and Professor, Dept. of MBA University BDT College of Engn, Davangere Email: tmmaniu87@gmail.com	Dr.D.Jogish, Chairman, BOE and Professor, Dept. of MBA Sri Sai Institute of Technology, Bangalore Email: hodmba@salvidya.ac.in
16.3.21 Tue 2 pm to 4.30 pm	Business Statistics 20MBA14	1) Mr. Shankar M Mentor, CARES, Bangalore Email:mmshankar@gmail.co 2) Dr. Praveen Gujjar J Associate Professor, CMS Business School, Jain(deemed-to-be University) Bengaluru Email: dr.praveenguijar@cms.ac.in 3) Dr. Preeth Patil Asst. Professor Dept of MBA, VTU, Mysore Email: preetipatilvtu@gmail.com	Dr.L. Vijayashree, Member, BOS and Professor, Dept. of MBA, BNM Inst. of Technology, Bangalore Email: professor.bnmit@gmail.c	Dr.Somashaker IC. Member BOE, Assistant Professor, Dept of MBA, VVCE, Mysore Email: somashekharic@vvce.a c.in
	ails Contact: mme Coordinat	or	Technical Coordinator	
Dr.Laks Membe Asst. Pr Email:	shminarayana F r, BOE &	GMBA, VTU, Muddenshalli	Dr. Ravisha N. S. Asst. Professor, Dept. of MB Email: ravishiyengar@jnn Mobile: 9538551025	iA, JNNCE, Shimogga ce.ac.in

Fig 4.1.3: Faculty orientation schedule on MS Excel for first Semester

During the 2018 syllabus, University had conducted a workshop on "New Model Curriculum for PG course detailed syllabus (2018-2019) as per Outcome Based Education (OBE) format including Course Outcomes (CO) and Bloom's Taxonomy" at BNMIT under its TEQIP 1.3 program on 6th August 2018.

The College has the practice of deputing its faculty to attend such workshops where the faculty will put across their views and suggestions. During 2018 workshop Prof. Dr Purnajit Chatterjee, Dean and Mrs Archana R Motta, faculty had attended the program and participated in fruitful discussion.





Fig 4.1.4: Syllabus revision workshop

- The curriculum is designed to attain the five Program Outcomes which are:
 2020 Syllabus: Programme Outcomes (POs)
- **PO1.** Students are given sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations/institutions of importance.
- **PO2.** Students are provided effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.
- **PO3.** Students are instilled with leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.
- **PO4.** Students are trained for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.
- **PO5.** Students are equipped with self-sustaining entrepreneurship qualities that encourages calculated risk taking.



2018 Syllabus: Programme Outcomes (POs)

- **PO1.** Acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.
- **PO2.** Apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.
- **PO3.** Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.
- **PO4.** Recognise the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.
- **PO5.** Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.

The courses are mapped to attain these five POs.

Table 4.1.1.1: Comparison of AICTE Curriculum with VTU Curriculum 2016, 2018 and 2020

			VTU	VTU	VTU
S		AICTE	2020	2018	2016
No	Course Type	Credits	Credits	Credits	Credits
1	Core Courses	54	56	48	48
2	Elective Courses	42	34	42	36
	Internship/Field				
3	Work	6	10	10	16
	Total Credits	102	100	100	100



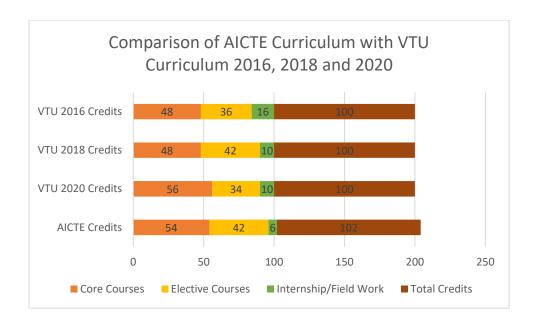


Fig 4.1.1.1: Comparison of AICTE Curriculum with VTU Curriculum 2016, 2018 and 2020

Table 4.1.1.2 VTU MBA Program Structure and Credits

V	TU MBA Program Structure and	Credits - 20	20 and 2018
Year	Particulars	Credits	Total Credits
I	I Semester	24	48
	II Semester	24	70
	III Semester	24	
	Internship/Organisation Study		
II	(III Semester)	4	52
	IV Semester	18	32
	Project Report / Project Work		
	(IV Semester)	6	
	Total	100	100

Core Courses: The core courses are the foundation courses that are to be done mandatorily by all students who enrol for the MBA course. These core courses lay the foundation for the students to the management program.

Elective Courses: The elective courses are optional choice based. The University is currently offering three specialisations Marketing, Finance and Human Resources. The students have the option of specialising in a single area by taking up four/six courses in that area in each semester or they can take up dual



specialisation by taking up two/three courses of each specialisation area that they wish to pursue.

Internship/Organisation Study: The Internship shall consist of study of an organization for 4 credits for 4 weeks. The Internship shall be for a period of 4 weeks immediately after the completion of 2nd Semester Examinations but before the commencement of the 3rd semester classes.

Project Report/Project Work: The students are required to take up project work to understand the working of the organization/company / industry and take up an in-depth study of an issue / problem in the area of specialization. The project work shall be for a period of 6 weeks immediately after the completion of 3rd Semester End Examination but before the commencement of the 4th semester classes. On completion of the project work, student shall prepare a report.

The University has considered the AICTE Model curriculum while framing its curriculum. The Model MBA curriculum of AICTE is of 102 credits comprising of 54 credits for the core courses, 42 credits for the elective courses and 6 credits for internships/field work. The VTU MBA curriculum is 100 credits.

In 2018 the curriculum breakup of VTU 100 credits was 48 credits for the core courses, 42 credits for the elective courses and 10 credits for the organisation study and project work. But during the 2020 syllabus revision, VTU has increased the weightage of core courses to 56 credits from the earlier 48 credits and elective courses credits were reduced from 42 to 34 credits keeping in line with the Model AICTE curriculum.



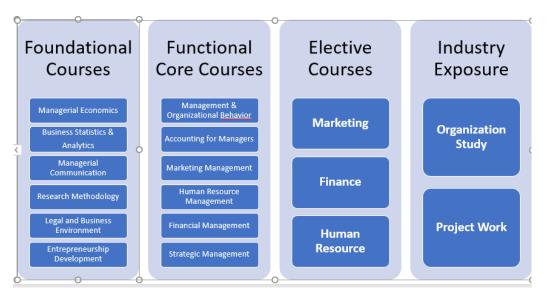


Fig 4.1.1.2: Schematic representation of the various Courses offered in MBA

The detailed VTU scheme that we follow at MBA department of Atria Institute of technology is currently 2020 scheme for the first-year students and 2018 scheme for the final year students.

Detailed VTU Scheme for the MBA Program

Table 4.1.1.3: First Semester Scheme 2020

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

I SEMESTER

				Teaching Hours /Week		Examination				
Sl N o	Course	Course Code	Course Title	Theory	Practical Component	Duration in ours	CIE Marks	SEE Marks	Total Marks	Credits
1	PCC	20MBA11	Management & Organizational Behavior	03	02	03	40	60	100	4
2	PCC	20MBA12	Managerial Economics	03	02	03	40	60	100	4
3	PCC	20MBA13	Accounting for Managers	03	02	03	40	60	100	4
4	PCC	20MBA14	Business Statistics	03	02	03	40	60	100	4
		20MBA15	Marketing Management	03	02	03	40	60	100	4
6	PCC	20MBA16	Managerial Communication	03	02	03	40	60	100	4
	•		TOTAL	18	12	18	240	360	600	24

Note:

PCC: Professional Core Course

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Four credit courses are designed for 50 hours Teaching – Learning process.



Table 4.1.1.4: Second Semester Scheme 2020

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION

Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

II SEMESTER

			Teachin /Week	Examination						
Sl N o	Course	Course Code	Course Title	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
1	PCC	20MBA21	Human Resource Management	03	02	03	40	60	100	4
2	PCC	20MBA22	Financial Management	03	02	03	40	60	100	4
3	PCC	20MBA23	Research Methodology	03	02	03	40	60	100	4
4	PCC	20MBA24	Operations Research	03	02	03	40	60	100	4
5	PCC	20MBA25	Strategic Management	03	02	03	40	60	100	4
6	PCC	20MBA26	Entrepreneurship & Legal Aspects	03	02	03	40	60	100	4
		TO	TOTAL			18	240	360	600	24

Note:

PCC: Professional Core Course

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Four credit courses are designed for 50 hours Teaching – Learning process.



Table 4.1.1.5: Third Semester Scheme 2020 (Core & Specialisation Courses)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION Choice Based Credit System (CBCS) and Outcome Based Education

Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

		I	II SEMESTER (Core Courses an	ıd Spe	cialisatio	դ Course	5)			
					Teaching Hours /Week		Examination				
Sl. No	Course	Marketing	Finance	Human Resource	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
1	PCC	20MBA301*	20MBA301*	20MBA301*	03	02	03	40	60	100	4
2	PCC	20MBA302*	20MBA302*	20MBA302*	03	02	03	40	60	100	±
3	PEC	20MBAMM303	20MBAFM303	20MBAHR303	03	02	03	40	60	100	4
4	PEC	20MBAMM304	20MBAFM304	20MBAHR304	03	02	03	40	60	100	4
5	PEC	20MBAMM305	20MBAFM305	20MBAHR305	03	02	03	40	60	100	4
6	PEC	20MBAMM306	20MBAFM306	20MBAHR306	03	02	03	40	60	100	4
7	PCC	20MBA IN 307	20MBA IN 307	20MBA IN 307	-	08	-	40	60	100	4
	•			TOTAL	18	20	18	280	420	700	28

Note:

PCC: Professional Core Course, PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload.Four credit courses are designed for 50 hours Teaching – Learning process.

Interdisciplinary Core Courses may be taught by engineering faculty/subject expert.

- Each course has a theory component of 3hrs (3credits) and a Practical component of 2hrs (1credit). The
 time-table allotment foreach course should be 5hrs (3+2). For the practical component it is mandatory to
 maintain a practical record.
- 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on practical component.
- One industrial visit per Semester is mandatory. The Department shall insist on report submission by each student and shall maintain this as a documentary proof. The format of the report shall be prescribed by the department.
- 4. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this the course instructor may use an extra case from Harvard/Case Centre. The student cannot assume the same cases will be part of thequestion paper.
- Project (six weeks) to be carried out by students after third semester and the report submitted by the students during the fourthsemester.



Table 4.1.1.6: Third Semester Scheme 2020 (Core & Dual Specialisation)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION

Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

III SEMESTER (Core Courses and Dual Specialisation)

		Course Code			Teachi Hours	ing /Week	Examination				
SI. No	Course	Marketing & Finance	Finance & Human Resource	Human Resource & Marketing	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
1	PCC	20MBA301*	20MBA301*	20MBA301*	03	02	03	40	60	100	4
2	PCC	20MBA302*	20MBA302*	20MBA302*	03	02	03	40	60	100	4
3	PEC	20MBAMM303	20MBAFM303	20MBAHR303	03	02	03	40	60	100	4
4	PEC	20MBAMM304	20MBAFM304	20MBAHR304	03	02	03	40	60	100	4
- 5	PEC	20MBAFM303	20MBAHR303	20MBAMM303	03	02	03	40	60	100	4
6	PEC	20MBAFM304	20MBAHR304	20MBAMM304	03	02	03	40	60	100	4
7	PCC	20MBA IN 307	20MBA IN 307	20MBA IN 307		08	-	40	60	100	4
TOTA	L				18	20	18	280	420	700	28

Note:

PCC: Professional Core Course, PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Four credit courses are designed for 50 hours Teaching – Learning process.

* Interdisciplinary Core Courses may be taught by engineering faculty/subject expert.

- Each course has a theory component of 3hrs (3credits) and a practical component of 2hrs (1credit). The time-table allotment foreach course should be 5hrs (3+2). For the practical component it is mandatory to maintain a practical record.
- 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on practical component.
- One industrial visit per semester is mandatory. The Department shall insist on report submission by each student and shallmaintain this as a documentary proof. The format of the report shall be prescribed by the department.
- 4. Each course content has indicative case studies which can be dealt in the class by the course instructor. In addition to this thecourse instructor may use an extra case from Harvard/Case Centre. The student cannot assume the same cases be part of the question paper.
- Project (six weeks) to be carried out by students after third semester and the report submitted by the students during the fourthsemester.



Table 4.1.1.7: Third Semester Scheme 2020 (Core and Specialisation Courses)

			\		1		
		YA TECHNOLO					
		e of Teaching and					
		TER OF BUSINE					
Cho	oice Based Cred	it System (CBC)		3as	ed Education (C	OBE)	
		III SEI	MESTER				
		Core	Courses				
Subject Code	Title of	Subject Code Title of			Subject Code	Title of	
Susject Code	the	Judject code	Line .		Susject Code	the	
	Subject	<u> </u>	Subject	$ldsymbol{f eta}$		Subject	
	Emerging		Emerging			Emerging	
20MBA301	Exponential	20MBA301	Exponential		20MBA301	Exponentia	
	Technologies		Technologies			1	
						Technologi	
				L		es	
	Technology &		Technology &			Technology	
20MBA302	Operational	20MBA302	Operational		20MBA302	&c	
	Strategy		Strategy			Operational	
						Strategy	
		Specialisa	tion Courses				
Mark	eting	Fin	ance		Hu	man	
Professional I	Elective	Professional	Elective		Professional	Elective	
Courses		Courses			Courses		
Subject Code	Title of	Subject Code	Title of the	1	Subject Code	Title of	
•	theSubject	'	Subject			the	
						Subject	
20MBAMM303	Services	20MBAFM 303		1	20MBAHR303	Recruitment &	
	Marketing		Management			Selection	
20MBAMM304	Marketing	20MBAFM304	Direct		20MBAHR304		
	Research &		Taxation			Resource	
	Analytics					Analytics	
20MBAMM305	Consumer	20MBAFM305	Banking and		20MBAHR305	Industrial	
	Behaviour		Financial			Relations and	
			Services			Labour Laws	
20MBAMM306	Retail	20MBAFM306	Advanced		20MBAHR306	Compensation	
	Management		Financial			&Reward	
	-		Management			System	
20MBAIN307	Internship	20MBAIN307	Internship	Г	20MBAIN307	Internship	



Table 4.1.1.8: Fourth Semester Scheme 2020 (Specialisation Courses)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations - 2020 - 21 MASTER OF BUSINESS ADMINISTRATION Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

IV SEMESTER (Specialisation Courses)

SI. Š			Teac	hing rs/Week							
No	Course	Marketing	Finance	Human Resource	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Maries	Credits
1	PEC	20MBAMM401	20MBAFM401	20MBAHR401	03	-	03	40	60	100	3
2	PEC	20MBAMM402	20MBAFM402	20MBAHR402	03	-	03	40	60	100	3
3	PEC	20MBAMM403	20MBAFM403	20MBAHR403	03	-	03	40	60	100	3
4	PEC	20MBAMM404	20MBAFM404	20MBAHR404	03	-	03	40	60	100	3
5	PEC	20MBAMM405	20MBAFM405	20MBAHR405	03	-	03	40	60	100	3
6	PEC	20MBAMM406	20MBAFM406	20MBAHR406	03	-	03	40	60	100	3
7	PCC	20MBAPR407	20MBAPR407	20MBAPR407	-	12	-	40	60	100	6
			TOTAL		18	12	18	280	420	700	24

Note:

PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Three credit courses are designed for 40 hours Teaching - Learning process.

- 1. Each Course has a theory component of 3hrs (3credits). The Time-Table allotment for each course should be
- 2. 20% of marks should be allocated for application oriented questions in the SEE Question Paper, based on practical component.



Table 4.1.1.9: Fourth Semester Scheme 2020 (Dual Specialisation Courses)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION

Choice Based Credit System (CBCS) and Outcome Based Education (OBE)

IV SEMESTER (Dual Specialisation)

		Subject Code				aching s/Week					
SI. No	Course	Marketing & Finance	Finance& Human Resource	Human Resource & Marketing	Theory	Practical Component	Duration in hours	CIE Marks	SEE Marks	Total Marks	Credits
1	PEC	20MBAMM401	20MBAFM401	20MBAHR401	03	-	03	40	60	100	3
2	PEC	20MBAMM402	20MBAFM402	20MBAHR402	03	-	03	40	60	100	3
3	PEC	20MBAMM403	20MBAFM403	20MBAHR403	03	-	03	40	60	100	3
4	PEC	20MBAFM401	20MBAHR401	20MBAMM401	03	-	03	40	60	100	3
5	PEC	20MBAFM402	20MBAHR402	20MBAMM402	03	-	03	40	60	100	3
6	PEC	20MBAFM403	20MBAHR403	20MBAMM403	03	-	03	40	60	100	3
7	PCC	20MBAPR407	20MBAPR407	20MBAPR407	-	12	-	40	60	100	6
				TOTAL	18	12	18	280	420	700	24

Note:

PEC: Professional Elective Course.

Practical /Field Work / Assignment are part of contact hours for the faculty and must be considered in the workload. Three credit courses are designed for 40 hours Teaching – Learning process.

- Each Course has a theory component of 3hrs (3credits). The Time-Table allotment for each course should be 3hrs.
- 20% of marks should be allocated for <u>application oriented</u> questions in the SEE Question Paper, based on practical component.



Table 4.1.1.10: Fourth Semester Scheme 2020 (Specialisation Courses)

VISVESVARAYA TECHNOLOGICAL UNIVERSITY, BELAGAVI Scheme of Teaching and Examinations – 2020 - 21 MASTER OF BUSINESS ADMINISTRATION

Choice Based Credit System (CBCS) and Outcome Based Education(OBE)

IV SEMESTER (Specialisation Courses)

Marketing S	Specialization	Financial S	pecialization	Human Resou	rce Specialization								
Subject Code	Title of the Subject	Subject Code	Title of the Subject	Subject Code	Title of the Subject								
20MBAMM401	B2B Marketing Management	20MBAFM401	Risk Management and Insurance	20MBAHR401	Organizational Leadership								
20MBAMM402	Logistics and Supply Chain Management	20MBAFM402	Financial Derivatives	20MBAHR402	Personal Growth & Interpersonal Effectiveness								
20MBAMM403	Digital Marketing Management	20MBAFM403	Indirect Taxation	20MBAHR403	International Human Resource Management								
20MBAMM404	Strategic Brand Management	20MBAFM404	Mergers, Acquisitions & Corporate Restructuring	20MBAHR404	Organization Change and Development								
20MBAMM405	Agri Business Marketing	20MBAFM405	Corporate Valuation	20MBAHR405	Human Recourse Audit								
20MBAMM406	International Marketing Management	20MBAFM406	International Financial Management	20MBAHR406	Management Consulting for Business Excellence								
20MBAPR407	Project Report	20MBAPR407	Project Report	20MBAPR407	Project Report								



Table 4.1.1.11: First Semester Scheme 2018

S.No	Course Code	Title of the Course		Teaching hours per week			Total hours	Credits
		Management &		L	1	Р		
	10MDA11	Management &					4	4
1	18MBA11	Organizational Behavior	Core	4			4	4
2	18MBA12	Managerial Economics	Core	4			4	4
		Accounting for						
3	18MBA13	Managers	Core	4			4	4
		Business Statistics &						
4	18MBA14	Analytics	Core	4			4	4
5	18MBA15	Marketing Management	Core	4			4	4
		Managerial						
6	18MBA16	Communications	Core	4			4	4
		Total		24			24	24

Table 4.1.1.12: Second Semester Scheme 2018

S.No	Course Code	Title of the Course	Course	Teaching hours per week			Total	Credits
5.110		Title of the Course	Category	L	Т	P	hours	Credits
		Human Resource						
1	18MBA21	Management	Core	4			4	4
2	18MBA22	Financial Management	Core	4			4	4
3	18MBA23	Research Methodology	Core	4			4	4
		Legal and Business						
4	18MBA24	Environment	Core	4			4	4
5	18MBA25	Strategic Management	Core	4			4	4
		Entrepreneurship						
6	18MBA26	Development	Core	4			4	4
		Total		24			24	24



Table 4.1.1.13: Third Semester Scheme 2018 (Core Specialisation)

S. No		Course Code				achi urs j veel	per	Total hours	Credits
No	Marketing	Finance	Human Resource	- Category	L	Т	P	nours	
	18MBAMM301	18MBAFM301	18MBAHR301						
	Consumer	Banking and	Recruitment &		3		2	5	4
	Behavior	Financial	Selection		3		2	9	4
1		Services		Elective					
	18MBAMM302	18MBAFM302	18MBAHR302						
	Retail	Investment	HR Analytics		3		2	5	4
2	Management	Management		Elective					
	18MBAMM303	18MBAFM303	18MBAHR303						
	Services	Direct Taxation	Compensation		0		0	_	4
	Marketing		&		3		2	5	4
3			Reward System	Elective					
	18MBAMM304	18MBAFM304	18MBAHR304						
	Marketing	Advanced	Learning &		0		2	_	4
	Research&	Financial	Development		3		2	5	4
4	Analytics	Management	-	Elective					
	18MBAMM305	18MBAFM305	18MBAHR305						
	Business	Cost	Industrial		0		0	_	4
	Marketing	Management	Relations &		3		2	5	4
5			Legislations	Elective					
	18MBAMM306	18MBAFM306	18MBAHR306						
	Supply Chain	Project	Conflict &						
	Management	Appraisal	Negotiation		3		2	5	4
		Planning &	Management						
6		Control		Elective					
7	18MBA	OS307 Organizatio	on Study	Core	0		8	8	4
		Total			18		20	38	28



Table 4.1.1.14: Third Semester Scheme 2018 (Dual Specialisation)

	Course Code		Course	Tea hours	ichiną per w	_	Total hours	Credits	
S.No	Marketing & Finance	Finance & Human Resource	Human Resource & Marketing	Category	L	Т	P		
1	18MBAMM301 Consumer Behavior	18MBAFM301 Banking and Financial Services	18MBAHR301 Recruitment & Selection	Elective	3		2	5	4
2	18MBAMM302 Retail Management	18MBAFM302 Investment Management	18MBAHR302 HR Analytics	Elective	3		2	5	4
3	18MBAMM303 Services Marketing	18MBAFM303 Direct Taxation	18MBAHR303 Compensation & Reward System	Elective	3		2	5	4
4	18MBAFM301 Banking and Financial Services	18MBAHR301 Recruitment & Selection	18MBAMM301 Consumer Behavior	Elective	3		2	5	4
5	18MBAFM302 Investment Management	18MBAHR302 HR Analytics	18MBAMM302 Retail Management	Elective	3		2	5	4
6	18MBAFM303 Direct Taxation	18MBAHR303 Compensation & Reward System	18MBAMM303 Services Marketing	Elective	3		2	5	4
7	18MBA	OS307 Organizati	on Study	Core	0		8	8	4
		Total			18		20	38	28



Table 4.1.1.15: Fourth Semester Scheme 2018 (Core Specialisation)

S. No		Course Code		Course Category	hou	achi ırs p veek	er	Total hours	Credits
110	Marketing	Finance	Human Resource	Cutegory	L	Т	P	nours	
	18MBAMM401 Sales Management	18MBAFM401 Mergers, Acquisitions & Corporate	18MBAHR401 Public Relations		3			3	3
2	18MBAMM402 Integrated Marketing Communication	Restructuring 18MBAFM402 Risk Management and Insurance	18MBAHR402 Organizational Leadership	Elective Elective	3			3	3
3	18MBAMM403 Digital and Social Media Marketing	18MBAFM403 Indirect Taxation	18MBAHR403 International Human Resource Management	Elective	3			3	3
4	18MBAMM404 Strategic Brand Management	18MBAFM404 International Financial Management	18MBAHR404 Organization Change and Development	Elective	3			3	3
5	18MBAMM405 Rural Marketing	18MBAFM405 Financial Derivatives	18MBAHR405 Strategic Talent Management	Elective	3			3	3
6	18MBAMM406 International Marketing Management	18MBAFM406 Corporate Valuation	18MBAHR406 Personal Growth & Interpersonal Effectiveness	Elective	3			3	3
7	18 M I	BAPR407 Project	Work	Core	0		12	12	6
		Total			18		12	30	24



Table 4.1.1.16: Fourth Semester Scheme 2018 (Dual Specialisation)

S.		Course Code		Course	ho	achi urs p week	er	Total	Credits
No	Marketing & Finance	Finance & Human Resource	Human Resource & Marketing	Category	L	Т	P	hours	Creares
	18MBAMM401 Sales Management	18MBAFM401 Mergers, Acquisitions & Corporate	18MBAHR401 Public Relations		3			3	3
1		Restructuring		Elective					
	18MBAMM402 Integrated Marketing Communication	18MBAFM402 Risk Management and	18MBAHR402 Organizational Leadership		3			3	3
2		Insurance		Elective					
3	18MBAMM403 Digital and Social Media Marketing	18MBAFM403 Indirect Taxation	18MBAHR403 International Human Resource Management	Elective	3			3	3
4	18MBAFM401 Mergers, Acquisitions & Corporate Restructuring	18MBAHR401 Public Relations	18MBAMM401 Sales Management	Elective	3			3	3
5	18MBAFM402 Risk Management and Insurance	18MBAHR402 Organizational Leadership	18MBAMM402 Integrated Marketing Communication	Elective	3			3	3
6	18MBAFM403 Indirect Taxation	18MBAHR403 International Human Resource Management	18MBAMM403 Digital and Social Media Marketing	Elective	3			3	3
7	18MF	BAPR407 Project	Work	Core	0		12	12	6
	•	Total			18		12	30	24



4.1.2. Appropriateness of the Gaps Identified, and Actions taken to Bridge the Gap

As the Department has no control on the framing of the syllabus, it lays emphasis on identifying the Gaps in the curriculum and tries to conduct activities and add on programs to fill the Gaps.

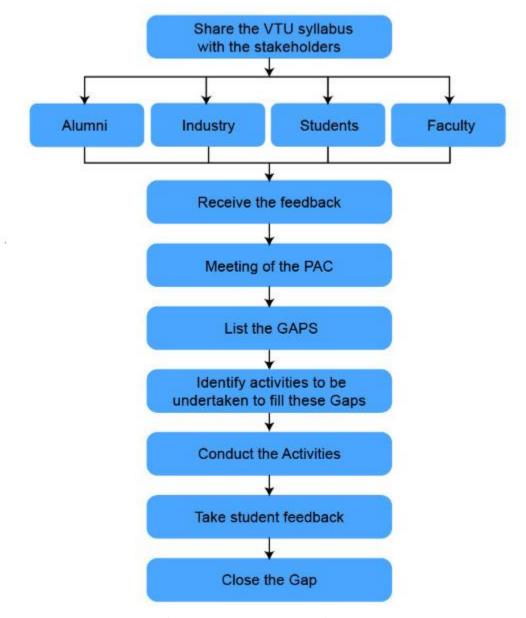


Fig 4.1.2: GAP Analysis Process

This process is done by sharing the VTU Curriculum with its stakeholders like Alumni, Industry, Students, Faculty, etc. Once the feedback is received from the stakeholders, the DAC will call for a meeting and the feedback is discussed and the Gaps that the Committee feels are very relevant to attainment of the POs are listed



and a detailed discussion is done on identifying the activities/initiatives to be carried out to fill these Gaps.

Table 4.1.2.1: List of Gaps identified for the attainment of POs

Gap 1	Practical Demonstrable Hands -on Experience about application of industry BEP for decision making
Gap 2	Real time practical exposure about the financial situation of the company and exposure to the current realities.
Gap 3	Usage of few data analytical techniques
Gap 4	Distribution strategy; Price: - Economies of scale should have been included in factors influencing pricing
Gap 5	Practical way of learning hypothesis Testing
Gap 6	Applying knowledge of Stability and Growth strategies in a real-life simulation.
Gap 7	Practical application of few research inputs relating to Business Strategic techniques for problem solving and Effective Decision Making
Gap 8	The subject concept is heavy on product marketing compared to service marketing, idea marketing or any other emerging forms
Gap 9	The syllabus is heavy on physical format and very lean on online retail formats.
Gap 10	Doesn't cover new trends and influence of technology on retailing – virtual reality, augmented reality, and mobile apps for retailing etc.
Gap 11	Can highlight some of new service-oriented business (ex: Uber, Dunzo)
Gap 12	Bank Reconciliation Statement is not covered
Gap 13	Wealth Management need to be learnt
Gap 14	The syllabus doesn't cover - 1. Cross functional Hiring which is an integral part of Sources in Hiring. 2. Job Rotation
Gap 15	The syllabus can highlight the Uses of HR Metrics
Gap 16	Social Media Calendar creation for a brand Online reputation Management steps and best practices Mobile marketing
Gap 17	Lacks Risk and Premium calculations procedures in Insurance and the practical understanding of the topic



Gap 18	Addressing PR concerns through Digital tools is missing
Gap 19	The syllabus doesn't cover the Virtual meetings involving the concerned people in various methods of International Performance evaluation

The MBA department has undertaken the following initiatives to bridge the Gaps that were identified in the Curriculum.

Guest Lectures: The department invites eminent speakers from the industry and academia to deliver talks on current trends in the industry in their respective domain.

Industrial Visits: The students are taken for an industrial visit to provide exposure to the manufacturing process, followed by a session with the industry leader who will discuss with the students on their plant and its process.

Webinars: Webinars were organised on the current trends in the business in various domains like HR, Marketing, Finance etc.

Soft skill training: Regular soft skill training is provided to the students to build their communication and confidence.

Outbound Tours: Students are taken for a short tour to nearby locations to build rapport and team building among the students.

Internships: Students are encouraged to take up short duration internships apart from the mandatory internships to provide them the needed practical exposure.

Case Studies: Case studies were taken up to bridge the gaps in many of the subjects as cases provide the students simulated business environment to apply the theoretical concepts into practice.

Table 4.1.2.2: Delivery details for closing the Gaps Identified.

S No	Gap statement	Action taken	Date- month- year	Resource person	% of students	Relevan ce to POs
1	Practical Demonstrable Hands -on Experience about application of	Efficient and Knowledgeable real time Case Studies and live	Dec 2020	Dr.Perini Praveena Sri	97	CO4- PO5



	industry BEP for decision making	research project reviews				
2	Real time practical exposure about the financial situation of the company and exposure to the current realities.	Practical exposure to students with real financial situations and decisions on financial soundness. Session by Faculty	Dec 2020	Prof. Rajimol KP	96	CO4- PO1
3	Usage of few data analytical techniques	Exposure of few data analytics concepts through reputed journal articles, case studies and mini project making	Oct 2020	Mrs Panchali Chatterje e	97	CO5- PO4
4	Distribution strategy; Price: - Economies of scale should have been included in factors influencing pricing	Multiple Case Studies from leading business schools were discussed and solved in class.	Mar 2021	Prof. Purnajit Chatterje e	95	CO4- PO5
5	Practical way of learning hypothesis Testing	Application of Parametric Tests & Non Parametric tests through practical problem solving techniques using research based real case studies and literary works of current business problems	June 2021	Dr.Perini Praveena Sri	96	CO4-PO4
6	Applying knowledge of Stability and Growth strategies in a real life simulation.	Multiple Case Studies from Harvard Business School and other leading B-Schools	Nov 2020	Prof Purnajit Chatterje e	96	CO4- PO5



7	Practical application of few research inputs relating to Business Strategic techniques for problem solving and Effective Decision Making	Real Time application of research work inputs by taking in to purview ongoing Business organizations	Oct 2020	Dr.Perini Praveena Sri	97	CO2- PO4
8	The subject concept is heavy on product marketing compared to service marketing, idea marketing or any other emerging forms	Case studies on consumer Behaviour in services were discussed	Nov 2020	Prof. Archana R Motta	95	CO1- PO1
9	The syllabus is heavy on physical format & very lean on online retail formats etc.	Online retail formats were discussed in class	Nov 2020	Prof Purnajit Chatterje e	95	CO1- PO1
10	Doesn't cover new trends and influence of technology on retailing — virtual reality, augmented reality, and mobile apps for retailing etc.	Video on influence of technology in retailing was shown to explain the impact of technology on retailing	Nov 2020	Prof Purnajit Chatterje e	90	CO2- PO4
11	1) Can highlight some of new service-oriented business (ex: Uber, Dunzo)	o Case Analysis with examples from Industry o Videos	Nov 2020	Prof. Archana R Motta	91	CO5- PO2



12	Bank Reconciliation Statement is not covered	Session by Faculty	Sep 2020	Prof. P. R. Madhu Shree	90	CO1- PO1
13	Wealth Management need to be learnt	Practical exposure through an assignment of Moneybhai Online trading	12th Aug to 30th Sep	Prof. P. R. Madhu Shree	98	CO2- PO4
14	The syllabus doesn't cover - 1. Cross functional Hiring which is and integral part of Sources in Hiring. 2. Job Rotation	Session by Faculty	Nov 2020	Dr. H R Ananth	95	CO1- PO1 CO2- PO1
15	The syllabus can highlight the Uses of HR Metrics	Session by Faculty	Dec 2020	Dr. Rashmi Singh Roy	95	CO2- PO2 CO4- PO2
16	Social Media Calendar creation for a brand Online reputation Management steps and best practices Mobile marketing	Practical example was discussed in the class for the creation of social media calendar Presentation on online reputation Management was done Discussion on Mobile Marketing and its increasing usage was initiated in the class with the students	June 2021	Prof. Archana R Motta	95	CO5- PO3 CO5- PO3 CO3- PO4



17	Lacks Risk and Premium calculations procedures in Insurance and the practical understanding of the topic	Session by Faculty	May 2021	Prof. Rajimol K P	95	CO3- PO2
18	Addressing PR concerns through Digital tools is missing	Faculty initiated students' activity	May 2021	Dr H R Ananth	96	CO2- PO3
19	The syllabus doesn't cover the Virtual meetings involving the concerned people in various methods of International Performance evaluation	Session by Faculty	May 2020	Ms Devaki	95	CO2- PO1

4.2. Learning Processes

4.2.1. Describe the Process followed to improve quality of Teaching & Learning.

The Teaching Learning process followed at Atria Centre for Management and Entrepreneurship is depicted through a simple chart here:



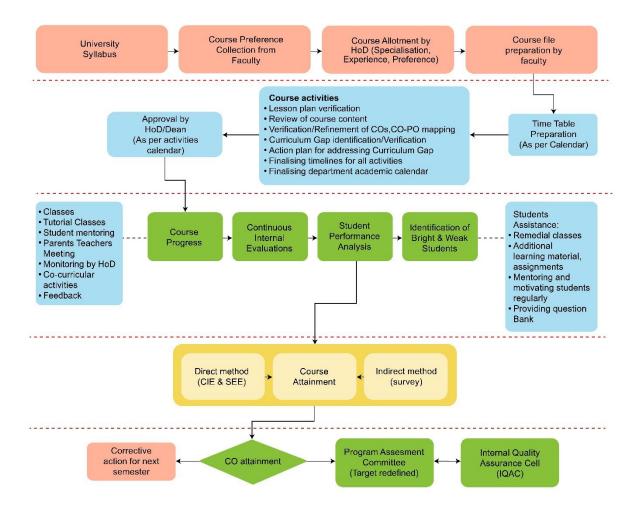


Fig 4.2.1.1: Process for Teaching Learning Methods

A. Adherence to Academic Calendar

- For running any program meticulously, it is mandatory to plan the activities well in advance before commencing. Atria Institute of Technology prepares the Academic Calendar for every semester at the institution level. This is prepared once the University notifies the start date and end date of each semester. This provides academic flexibility to all the stakeholders specially the students, faculty, and parents to plan their other activities around this calendar.
- Based on the University Calendar, the Institute prepares one Institution level calendar mentioning the duration and academic activities at the institution level. This provides the department the base to prepare the Department Calendar which will include the start date, end date, activities



- planned in the semester, three Internal Assessment dates, festivals and holidays during the semester, etc.
- The dates for the semester end examinations and last working day of the semester are also mentioned in the calendar. Each semester is approximately for a duration of 90 days or 14 weeks as per university mandate.
- The department calendar is strictly adhered to unless the situation warrants
 any deviation. In such cases, the Dean has the authority to approve such
 deviation only if it is unavoidable.



Visvesvaraya Technological University

"Inana Sangama" Belagavi-590018, Karnataka State, India

Dr. A. S. Deshpande B.E., M.Tech., Ph.D. Registrar

Ref: VTU/BGM/SO2/2020-21/ 4162

Phone: (0831) 2498100 Fax: (0831) 2405467

Dated: = 4 DEC 2020

NOTIFICATION

Subject: Revised Academic Calendar for ODD semester 2020-21(Tentative) regarding... Reference: Hon'ble Vice-Chancellor Approval dated 02.12.2020

Revised Academic Calendar for III, V, and VII semesters of B.E./B.Tech./B.Plan./B.Arch., and IX semester of B.Arch., III & V semester of MCA, III semesters of MBA, M.Tech., and M.Arch., for the academic Year 2020-21 is hereby notified as enclosed.

The Principals of Affiliated, Constituent, and Autonomous Engineering Colleges are hereby informed to bring the contents of this Notification to the notice of all the concerned.

Sd/-

REGISTRAR

Fig 4.2.1.2: VTU Notification on Academic Calendar for Odd Sem- 3rd sem



	I Sem B. E. / B. Tech. / B. Arch./B.Plan	l sem M.Tech./MBA /MCA/M.Arch.	III, V B. E. /B. Tech./B.Plan/ B.Arch & VII sem BPlan /BArch & IX Sem B. Arch.	VII Sem B. E. /B. Tech	III & V Sem MCA	III Sem MBA	III Sem M. Tech.	III Sem M. Arch.
Commencement of ODD Semester	14.12.2020		01.09.2020	01.09.2020	01.09.2020	01.09.2020	01.09.2020	01.09.2020
Last Working day of ODD Semester	25.03.2021		16.01.2021	16.01.2021	16.01.2021	16.01.2021	16.01.2021	16.01.2021
Practical Examinations	29.03.2021 Onwards#	5	21.01.2021 Onwards#	21.01.2021 Onwards#	08.02,2021 Onwards#	1 544	21.01.2021 Onwards#	-
Theory Examinations	12.04.2021 To 30.04.2021	WIII be announced later	08.02.2021 To 27.03.2021	08.02.2021 To 27.03.2021	21.01.2021 To 06.02.2021	21.01.2021 To 19.02.2021	28.01.2021 To 13.02.2021	21.01.2021 To 06.02.2021
Internship		be anno	- 444	29.03.2021 To 10.04.2021	***			
Internship Viva- Voce		MIII		-		-	15.02.2021 To 22.02.2021	
Professional training / Organization study			***	-		22.02.2021 To 03.04.2021	57771	
Commencement of EVEN Semester	03.05.2021		29.03,2021	12.04.2021	15.02.2021	05.04.2021	23.02.2021	08.02.2021

NOTE:

- VII Semester B. E. / B. Tech. Students shall have to undergo Internship as per circular of University VTU/Aca/2019-20/85, dated 12.05.2020.

 I Semester B. E. / B. Tech / B. Arch Students shall compulsorily undergo Induction Program for 01 Weeks.

 The classroom sessions for all the semesters would be in ONLINE mode/blended mode until further orders.

 The Institute needs to function for six days a week with additional hours (Saturday is a full working day).

 The faculty/staff shall be available to undertake any work assigned by the university.

 If any of the above dates are declared to be a holiday then the corresponding event will come into effect on the next working day.

 (#) Notification regarding the Calendar of Events relating to the conduct of University Examinations will be issued by the Registrar (Evaluacion) from time to time. Academic Calendar may be modified based on guidelines/directions issued in the future by MHRD/UGC/AICTE/State Government.

 Revised Academic Calendar is also applicable for Autonomous Colleges.

- The MBA students are permitted to carry out project work in blended mode (ONLINE/OFFLINE). More emphasis on OFFLINE mode wherever feasible.



Fig 4.2.1.3: VTU Academic Calendar- 3^{rd} Sem





Visvesvaraya Technological University

"Jnana Sangama" Belagavi-590018, Karnataka State, India

Dr. A. S. Deshpande B.E., M.Tech., Ph.D.

Registrar

Ref: VTU/BGM/SO2/2020-21/5296

Phone: (0831) 2498100 Fax: (0831) 2405467

5 JAN 2021

NOTIFICATION

Subject: Academic Calendar for I sem PG programmes and I sem (revised)

B.E./B.Tech./B.Arch./B.Plan, III sem (revised) MCA for the year 2020-21 regarding...

Reference: Hon'ble Vice-Chancellor Approval dated 15.01.2021

Academic Calendar for I semester of M.Tech./M.Arch./MBA/MCA programmes, I sem (revised) B.E./B.Tech./B.Arch./B.Plan., and III sem (revised) MCA for the Year 2020-21 is hereby notified as enclosed.

The Principals of Affiliated, Constituent, and Autonomous Engineering Colleges are hereby informed to bring the contents of this Notification to the notice of all the concerned.

Sd/-

REGISTRAR

Fig 4.2.1.4: VTU Notification on Academic Calendar for Odd Sem - 1st sem

	I Semester M. Tech.	I Semester M. Arch.	I Semester MBA	I Semester MCA	I Semester B.E./B.Tech.,/ B.Plan.B.Arch	III Semeste MCA
Commencement of ODD Semester	18.01.2021	18.01.2021	18.01.2021	18.01.2021	14.12.2020	01.09.2020
Last Working day of ODD Semester	17.04.2021	17.04.2021	17.04.2021	17.04.2021	31.03.2021	30.01.2021
Practical Examinations	03.05.2021 To 07.05.2021		-	03.05.2021 To 07.05.2021	05.04.2021 To 16.04.2021	04.02.2021 To 09.02.2021
Theory Examinations	19.04.2021 To 30.04.2021	19.04.2021 To 30.04.2021	19.04.2021 To 30.04.2021	19.04.2021 To 30.04.2021	19.04.2021 To 06.05.2021	11.02.2021 To 19.02.2021
Internship Viva-Voce						
Professional training / Organization study			-		-	
Commencement of EVEN Semester	10.05.2021	10.05.2021	10.05.2021	10.05.2021	10.05.2021	22.02.2021

Note:

- The Institute needs to function for six days a week with additional hours (Saturday is a full working day).
 The faculty/staff shall be available to undertake any work assigned by the university.
- If any of the above dates are declared to be a holiday then the corresponding event will come into effect on the next working
- Notification regarding the Calendar of Events relating to the conduct of University Examinations will be issued by the Registrar (Evaluation) from time to time.
- Academic Calendar may be modified based on guidelines/directions issued in the future by MHRD/UGC/AICTE/State
- In case if any changes are to be effected by Autonomous Colleges in the academic terms and examination schedule, they could do so with the approval of the University.



Fig 4.2.1.5: VTU Academic Calendar- 1st Sem



	I Semester M. Tech.	I Semester M. Arch.	I Semester MBA	I Semester MCA
Commencement of ODD Semester	18.01.2021	18.01.2021	18.01.2021	18.01.2021
Last Working day of ODD Semester	30.04.2021	30.04.2021	30.04.2021	30.04.2021
Practical Examinations	17.05.2021 To 21.05.2021			17.05.2021 - To 21.05.2021 -
Theory Examinations	03.05.2021 To 15.05.2021	03.05.2021 To 15.05.2021	03.05.2021 To 15.05.2021	03.05.2021 To 15.05.2021
Internship Viva-Voce				
Professional training / Organization study				
Commencement of EVEN Semester	24.05.2021	24.05.2021	24.05.2021	24.05.2021

Note:

- The Institute needs to function for six days a week with additional hours (Saturday is a full working day).
- The faculty/staff shall be available to undertake any work assigned by the university.
 If any of the above dates are declared to be a holiday then the corresponding event will come into effect on the next
- If any of the above dates are defined as working day.
 Notification regarding the Calendar of Events relating to the conduct of University Examinations will be issued by the Registrar (Evaluation) from time to time.
 Academic Calendar may be modified based on guidelines/directions issued in the future by MHRD/UGC/AICTE/State
- In case if any changes are to be effected by Autonomous Colleges in the academic terms and examination schedule, they
 could do so with the approval of the University.

REGISTRAR TIME!

Fig 4.2.1.6: Revised VTU Academic Calendar- 1st Sem





ATRIA INSTITUTE OF TECHNOLOGY

ls: Main. Ag's Colony. Annud Nagar. Bangalore- 560024 CALENDAR OF EVENTS ODD SEMESTER 2020-21

UG (B.E) - 3rd, 5th & 7th Semester & PG (MBA & M.Tech) - 3rd Semester

	Month			W.	ok daye				As.at	□ 04994
SI 1710.	Month	30 CCF	TUE	WID	THU	FEI	SAT	sur	days	Erest
1		•	ı	z	3	4	5	đ	5	lar - Commercement of 3rd, 5th and 7th Semonas BE 4 3rd Semona MB4, at 3rd Semona M Tech 5th - Teicha's day oddstation
2		7	a	9	10	11	12	13	đ	2th - Invancional Liversy day
3	Sept- Oct	14	15	10	17	18	19	20	5	15th - Enginees Day 16th - World Cross Day, 17th Mahalaya Armonosya Formanya (redbad, week (Sveep first year)
4		n	и	2.3	24	25	za	27	a	21st - International Peace Day 22nd - Rose Day (Welfare Canon Parents) 24th - World Manume Day 22ad - Monday's Savetable
s		ža.	29	aq	13	1	4	4	5	Iss. 3rd and Sih - Iss 14 (or 3rd, Sih and 7rh semicros 8E. Iss - Voluntary blood dominion daylearny) 2nd - Goodhi Jayanthi
6		3	4	7	а	9	10	11	б	7th - Despite on wild life 10th - Dispitch 1st 14 results, 10th - Tiening on Quality / Acceditation
,		12	1,3	14	15	14	17	18	6	13th - International day for natural dissorts - Feores 15th - Communication of Estimated SE.
2	Oct- Nov	19	ža	n	22	23	24	25	6	Formanive feedback, week - First year 24th - Swach ATRN, 21ct - Masday's Savetskie, 24th - Transing on Quality Accordination
9		20		10	-19	a 0	aı	ι	3	26th Vijeyadachims. 27th. 28th. 29th - 2nd 14 for 3rd. 5th and 7th semestes BE. 30th Etd milad. 31st - Wilshauchi Valmski Jayanni.
10		2	3	4_	5	a	7	а	6	Sih Dagech 2nd Wissulis 2nd io 7th - MAAC Waikshop, 7th - Tiening on Quelity / Accediteron
112		9	10	n	12	13	14	15	6	14th - Children's Day
12	Nov	14	17	18	19	za	n	22	s	I fish-Salopskyern Deopstals. 19th - Assenti Integration day debiasion. 20th Child's Rights day odebtasion. 21st - Training on Quality ("Accordinator
13		23	24	25	24	27	28	29	6	25th-4wweres on women Safey Lezure-Gende sensimeion 26th Constitution day
14		30	ι	ı	a	4	5	đ	5	lar - World A'DS Dey, 2nd - Maronal Pollumon control day, 3rd - Kanakadas Jayandh Sih - Intonational volunted Dey for Economic and Social Development
15	Nov - Dec	÷	8	ő	10	11	12	13	6	7th, 8th and 9th - 3td 14 for 3td, 5th and 7th services SE. Laboratory Instead & question. Summarise feedback, week testings first year) 10th - Florein rights Day
16		14	15	10	17				4	17th - Cast working day for odd Sometrotecogn first year 14th - Material Energy conservation Day
	Total Days	13	16	16	14	13	14		26	Total Working Days - 26
Worki	ng Days	Theory I Assess		Interna	l Assess	ment R	esults	Inter	ratory nals & ctice	Holidays

IMPORTANT DATES

TERM COMMENCEMENT	LAST WORKING DAY	PRACTICAL EXAM
let Sept 2020(Tuesday) – 3". 5" & 7" Semester & 3rd Semester MBA and M.Teck 15th October – 1" Semester BE	17th December LAST WORKING DAY for 3rd, 5th & 7th Samesare & 3rd Samesare MBA & M. Tech.	21 a to 31 at December 2020 for 3" , 5* & 7* Semester.

Fig 4.2.1.7: Institution Calendar Odd Sem 2020-2021



0.	L			Wee	kdays				No. of	
٥.	Month	SUN	MON	TUE	WED	THU	FRI	SAT	Working Days	Events
				1	2	3	4	5	5	14: Commencement of Semester, 59: Teachers Day
		6	7	8	9	10	11	12	6	8*: International Literacy Day
	Sept	13	14	15	16	17	18	19	5	15°: Engineers Day; 16°: World Ozone Day 17°: Mahalaya Amavasya; Formative Feedback week
		20	21	22	23	24	25	26	6	21 st : International Peace Day 22 st : Rose Day (Welfare Cancer Patients) 22 st : Monday Timetable; 24 st : World Maritime Day
5	Sept- Oct	27	28	29	30	1	2	3	5	1": Voluntary Blood Donation Day 1", 3 rd & 5 th : 1" Internals; 2 rd : Gandhi Jayanthi
5		4	5	6	7	8	9	10	6	7 th : Lecture on Wildlife; 9 th : Industrial Interaction 10 th : Dispatch of 1 st Internals results 10 th : Training on Quality/Accreditation
_	Oct	11	12	13	14	15	16	17	6	13th: International Day for natural Disaster-Lecture
3		18	19	20	21	22	23	24	6	21st Monday's Timetable; 24st Swatch Atria 24st Training on Quality/Accreditation
,		25	26	27	28	29	30	31	3	26 th : Vijayadashimi; 30 th : Eid Milad; 31 th : Maharishi Valmiki Jayanthi
0		1	2	3	4	5,	6	7	6	2 nd to 7 th : NAAC Workhop; 7 th – Training on Quality/Accredit 3 rd ,4 th & 5 th : 2 nd Internals; 6 th : Industrial Interaction
1		8	9	10	11	12	13	14	6	13 th : Dispatch of 2 nd Internals results 14 th : Children's Day
2	Nov	15	16	17	18	19	20	21	5	16 th : Balipadyami Deepavali; 19 th : National Integration Day Celebration 20 th : Child's Rights Day Celebration 21 th : Training on Quality/Accrediation
3		22	23	24	25	26	27	28	6	25 th : -Awareness on women Safety Lecture- Gender sensitiza 26 th : Constitution Day
4	Nov- Dec	29	30	1	2	3	4	5	5	1 ^{sc} . World AIDS Day 2 nd : National Pollution Control Day 3 rd Kankakadasa Jayanthi; 4 rd : Industrial Interaction 5 rd : Internativolunteer Day for Economic and Social Development
5		6	7	8	9	10	11	12	6	10th: Human Rights Day. Summative Feedback Week
6	Dec	13	14	15	16	17	18	19	6	14th: National Energy Conservation Day
7		20	21	22	23	24	25	26	5	25th; Christmas
8	Dec	27	28	29	30	31	1	2	6	
9	Jan	3	4	5	6	7	8	9	6	
0.0	J	10	11	12	13	14	15	16	5	15th: Şankranthi
	Total		17	20	20	18	16	19	110	
	Working D	ays	Theor	Internal Asse	essments		Interna	l Assessment	Results	Holidays
		110						100		

Fig 4.2.1.8: Department Calendar for Odd Sem 2020-2021 – $3^{\rm rd}$ Sem

ce the working days, 22^m Sep

P. inty

Dean-MBA





ACADEMIC CALENDAR OF EVENTS FOR ODD SEM 2020-21 MBA 1st SEM

NO.	Month			W	Veekdays				No. of Working. Days	Events
		SUN	MON	TUE	WED	THU	FRI	SAT		
1	Jan		18	19	20	21	22	23	6	18 th : Commencement of Semester 21 st & 22 nd : Curtain Raiser Event
2	Jan	24	25	26	27	28	29	30	5	26th Republic Day
3	Jan-Feb	31	1	2	3	4	5	6	6	6th: Alumni Industry Orientation (M)
4		7	8	9	10	11	12	13	6	12 th : Industry Interaction
5	Feb	14	15	16	17	18	19	20	6	17 th , 18 th & 19 th : I IA
6		21	22	23	24	25	26	27	6	26th: Announcement of 1st IA Results
7	Feb-Mar	28	1	2	3	4	5	<u>6</u>	6	6th: Alumni Industry Orientation (H)
8		7	8	9	10	11	12	13	5	10 th , 12 th & 15 th : II IA 11 th : Maha Shivaratri
9	Mar	14	15	16	17	18	19	20	6	19 th : Industry Interaction 20 th : Business Quiz
10		21	22	23	24	25	26	27	6	22 nd to 27 ^h : Industrial Visit Week 26 th : Announcement of 2 nd IA Results
11	Mar-Apr	28	29	30	31	1	2	3	5	2 nd : Good Friday
12		4	5	6	7	8	9	10	6	7 ^{th,} 8 th & 9 th : III IA
13	April	11	12	13	14	15	16	17	4	12 th : Three hours Exam 13 th : Ugadi; 14 th : Ambedkar Jayanthi 16 th : Announcement of 3 rd IA Results
14		18	19	20	21	22	23	24		
15		25	26	27	28	29	30			
	Total		15	13	14	14	14	14	84	

Working Days	Theory Internal Assessments	Internal Assessment Results	Holidays
84			

LAST WORKING DAY	THEORY EXAM
30 th April 2021	27th July 2021 to 6th August 2021

Note: To balance the working days tutorial classes were taken on Saturdays

Fig 4.2.1.9: Department Calendar for Odd Sem 2020–2021 – 1^{st} Sem



Table 4.2.1.1 Department Activities in the Odd Sem as per the Academic Calendar 2020-2021

S. No	Date	Activity	Remarks
	9 th October	Industry	IT & BPM Industry
1		Interaction	
	20 th November	Industry	Fin Tech industry
2		Interaction	
	17 th December	Industry	Behavioural Science
3		Interaction	
	21st & 22nd Jan	Curtain Raiser	Freshers orientation
4		Event	
	2 nd Jan	Alumni Industry	Ms Sweta Dodamani
5		Orientation	
	9 th Jan	Industry	Digital Marketing, Target
7		Interaction	India
	20 th Feb	Alumni Industry	Ms Sindhu Narayan,
8		Orientation	IQVIA
	22 nd March	Industry	Mr Guruthej Vailaya, State
9		Interaction	Street Corporation
10	6 th March	Business Quiz	Quiz Club

The department activities were conducted as per the calendar. However due to pandemic, Industrial Visit could not be done as no industry was permitting the student visits during the last two years.



LOSY	NO O	CAI	LENDA	ROF	EVEN	TS OD		ESTE	R 2020-21
	ng (B	.E) - 4ti	,		emest	er & PC	i (MBA		1 ecn) - 4th Semester
Month	MON	TUE	WED	THU	FRI	SAT	SUN	No. of Working days	Events
Apr	19	20	21	22	23	24	25	5	Commencement of Even semester 2020-21 (4th, and 8th sem) 24th - 4th Saturday
-May	26	27	28	29	30	1	2	5	Ist - May Day
	3	4	5	6	7	8	9	5	08th-May-Second Saturday
M	10	11	12	13	14	15	16	5	14th-Basava Jayanthi/ Akshaya Tritiya, Khutul Ramzan 15th - Graduation Day (2020 batch stndts)
-Jun	17	18	19	20	21	22	23	5	22nd-May-4th Saturday
	24 MON	25	26	27	28	29	30	6	24th, 25th and 26th - I IA
	31	1	2	3	4	5	6	6	Ist Dispatch of IA marks
	7	8	9	10	11	12	13	5	12th - Jun-2nd Saturday
Your	14	15	16	17	18	19	20	6	<
July	21	22	23	24	25	26	27	5	23rd, 24th and 25th - II IA 26th-jun-4th-Saturday
	28	29	30	1	2	3	4	6	1st - Dispatch of IA marks
	5	6	7	8	9	10	11	5	10th - July-2nd Saturday
Lulu	12	13	14	15	16	17	18	6	15th, 16th and 17th July - III IA (for 8th sem)
Aug	19	20	21	22	23	24	25	4	20th July - Last working day (8th sem) 21th -Bakrid 24th -july-4th-Saturday
	26	27	28	29	30	31	1	6	29th July to 7th August - Laboratory Internals
Aug	2	3	4	5	6	7	8	6	7th August 2021 - Last working day(4th and 6th
Total Days	16	16	15	16	15	10			Total Working Days – 88
Days			1	Events/A	ctivitie	s	Intern	als &	Holidays
	STATE OF THE PARTY			25 149					
СОМ	4ENCEM	ENT		IN	1POR	TANT D	ATES		PRACTICAL EXAM
	Apr May May Jun July Aug Total Days	Month MON Apr	Month MON TUE Apr	Month MON TUE WED Apr	Month MON TUE WED THU Apr	Month Week days	Month Weck days	Month MON TUE WED THU FRI SAT SUN	Mon Tue Wed Till Fri SAT SUN Working days

Fig 4.2.1.10: Institution Calendar Even Sem 2020-2021 (4th, 6th & 8th Sem)





ATRIA INSTITUTE OF TECHNOLOGY

1st Main, Ag's Colony, Anand Nagar, Bangalore- 560024

CALENDAR OF EVENTS EVEN SEMESTER 2020-21 UG (B.E) - 2nd Semester

WED 19th Commencement of UG classes - 2nd sem BE. May-June 5th June - Math Webinar 5th June - World Environment day 11th June - Webinar on Curiosity led Engg. Jun-July 23rd, 24th and 25th - I IA 26th - Physics Webinar 2nd July - Dispatch of I IA marks -PTM 3rd - Chemistry Webinar 10th - July - Webinar on Humanity subject 21th -July-Bakrid 22nd July - Pi Approximation Day- Competition from Math club of Atria July-Aug 5th, 6th and 7th - II IA 13th - Aug - Aerobics/Yoga session 14th - Aug - Dispatch of II IA marks 15th - Aug - Independence Day Aug-Sept. 20th-Aug - Moharram Last Day 6th, 7th and 8th September - III IA 10th Sept.- Ganesha Chaturthi Sept. -Oct. 20th September - 30th September - Lab Internals 30th - Sept. - Last Working Day 2nd - Oct - Gandhi Jayanthi Total Working Days - 108 Working Days Theory Internal Assessmen Events/Activities Lab Internals

Fig 4.2.1.10: Institution Calendar Even Sem 2020-2021 (2nd Sem)

IMPORTANT DATES

Practical Examinations

THEORY EXAMINATIONS

21st October 2021 to 10th November 2021 Note: External examination (remaining subjects) of Odd semester will be conducted when the dates are notified by University.

TERM COMMENCEMENT





Department of Management Studies Atria Centre for Management & Entrepreneurship Academic Calendar of Events for Even Sem 2020-21 MBA 4th Sem

_			cattenne		Weekdays				No. of Working	Events
No.	Month	SUN	MON	TUE	WED	THU	PRI	SAT	Days	
_			5	6	7	8	9	10	6	5th; Semester Commencement
2	April	11	12	13	14	15	16	17	4	13th; Ugadi; 14th; Dr. B R Ambedkar Jayanthi
3		18	19	20	21	22	23	24	6	23rd: Industry Interaction
4	April-	25	26	27	28	29	30	1	5	P': May Day
_	May			4	5	6	7	8	6	5th, 6th & 7th: 11A
5		9	3	11	12	13	14	15	5	14th: Ramzan & Basava Jayanthi
6	May			18	19	20	21	22	6	22nd: IA Results Announced
7		16	17			27	28	29	6	
8		23	24	25	26			-	6	4th: Industry Interaction
9	May-	30	31	1	2	3	4	5		
-	June	6	7	8	9	10	11	12	6	11th: Industry Interaction
10			Total Control of the	15	16	17	18	19	6	14th, 15th & 16th: 11 IA
11	June	13	14		23	24	25	26	6	26th: IA Results Announced
12		20	21	22		1	2	3	6	28th - 3rd; Placement Training Week
13	June- July	27	28	29	30			10	6	77.003
14	0.07	4	5	6	7	8	9		6	Project Submission Week
_	-	11	12	13	14	15	16	17	6	10th 20th & 22nd; III IA
15	July			20	21	22	23	24	5	21st; Bakrid; 24th; IA Results Announced
16		18	18	15	14	16	15	15	91	
	Total		16	15	3.9	12,6				

91	486, 20, 95, 35	SWEODY FYAM		
ERM COMMENCEMENT	LAST WORKING DAY	THEORY EXAM 27th July to 18th Aug 2021		
	24th July 2021			
5th April 2021		P. Athy		

Fig 4.2.1.11: Department Calendar for Even Sem 2020-2021 – 4^{th} Sem





Department of Management Studies
Atria Centre for Management & Entrepreneurship
Academic Calendar of Events for Even Sem 2020-21 MBA 2nd Sem

			22	Weekdays				No. of Working	Events
Month	SUN	MON	TUE	WED	THU	FRI	SAT	Days	
	5011	10	11	12	13	14	15	5	10th: Semester Commencement (VTU) 14th: Ramzan & Basava Jayanth
May	16	17	18	19	20	21	22	6	17th: Classes Commencement
	23	24	25	26	27	28	29	6	
May-June	30	31	1	2	3	4	5	6	4th: Industry Interaction
inay came	6	7	8	9	10	11	12	6	
	13	14	15	16	17	18	19	6	
June	20	21	22	23	24	25	26	6	21st, 22nd & 23rd: I IA 25th: Industry Interaction
June-July	27	28	29	30	1	2	3	6	3rd: IA Results Announcement
	4	5	6	7	8	9	10	6	
	11	12	13	14	15	16	17	6	Revision Week for 1st Sem Exam
July	18	19	20	21	22	23	24	5	
	25	26	27	28	29	30	31	6	1st Sem Exams (26th to 6th Aug)
	1	2	3	4	5	6	7	6	
	8	9	10	11	12	13	14	6	9th: Offline Classes Commencement
Aug	15	16	17	18	19	20	21	5	20th: Moharram
	22	23	24	25	26	27	28	6	23 rd & 24 th : Prakriya 2021 25th, 26th & 27th: II IA
Aug-Sep	29	30	31	1	2	3	4	6	4th: IA Results Announcement
rag orp	5	6	7	8	9	10	11	5	10th: Ganesha Festival
Sep	12	13	14	15	16	17	18	6	
бер	19	20	21	22	23	24	25	6	20th, 21st & 22nd: III IA 27th: IA Results Announcement
Total		20	20	19	20	17	20	116	

Working Days	Theory Internal Assessments	Internal Assessment Results	Holidays
	10 1 26 1 25	12 1 21 1 24	
116		201 20 21	

TERM COMMENCEMENT	LAST WORKING DAY	THEORY EXAM
10th May 2021	25th Sept 2021	01st to 19th October 2021
	v 2021 (Tuesday) shall follow Friday's tim	etable.





Fig 4.2.1.12: Department Calendar for Even Sem $2020-2021-2^{nd}$ Sem

Table 4.2.1.2 Department Activities in the Even Sem as per the Academic Calendar 2020-2021

S. No	Date	Activity	Remarks
	3 rd June		Webinar on the Journey
		Industry Interaction	from ideas to Prototype
		Industry Interaction	Phase- Innovation &
1			Entrepreneurship
	5 th June		Promotion of tree
2		Environment Day	plantation
	10 th June	Webinar on Indian	
		Dreams of 5 trillion	
		Dollar Economy: Still	
		alive with New	Dr Perini PraveenaSri's
3		Educational Reforms	webinar



	21st June		Students celebrated music
			day with virtual singing
4		Music Day	of Jai Ho song
	21st June		Prepared a video to
			promote importance of
			Yoga and demonstrated
5		Yoga Day	few asanas
6	17 th July	Virtual Alumni Meet	110 Alumni participated
	23 rd – 24 th Aug 2021		Final Year students
	_		presented their projects
7		Prakriya	in the conference
		-	

B. Improving Instructional Methods and using Pedagogical Initiatives.

Course Allotment:

Principal invites the Heads of all department for a meeting and briefs them on course allotment process. According to the Institution process the Heads are to follow these broad guidelines during course allotment.

- Share course preference to all faculty
- First preference should be given to faculty with few years of experience / freshers.
- Second preference to be given to faculty with average years of experience.
- Critical courses should be handled by the senior faculty
- Faculty should be aware of the last 3 years' results of the course & should strive to improve the same for the current year.

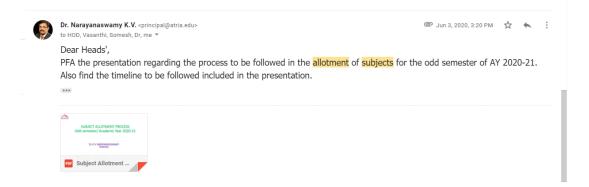


Fig 4.2.1.13: Principal's instructions on process of course allotment

After the Principal's meeting with the Heads, a department meeting is called for to discuss the course allotment for the coming semester. During this



meeting, the courses of the coming semester are listed, and the faculty members are invited to give their choice of the courses that they wish to teach.

Based on the preferences expressed, criticality of the course, experience of the faculty, course allotment is done by the Dean/ Head of the Department and the allotment list is shared with all the faculty in advance so they can start preparing for the same.

Table 4.2.1.3: Course Allotment for 2020-2021 Odd Sem - I Sem

S No	Course	Faculty	Justification
			Doctorate and
	Management &		experienced faculty
1	Organisational Behaviour	Dr Richa Das	in HR
			Doctorate and
		Dr Perini Praveena	Experienced faculty
2	Managerial Economics	Sri	in economics
		Prof. Rajimol K P	Experienced faculty
3	Accounting for Managers	Froi. Kajimoi K F	in the finance area
			Experienced faculty
		Mrs Panchali	with quantitative
4	Business Statistics	Chatterjee	background
		Prof. Purnajit	Industry & teaching
		Chatterjee & Mrs	Experience in
5	Marketing Management	Archana R Motta	Marketing
			Faculty with good
	Managerial	Ms Devaki S	communication
6	Communications		skills

Table 4.2.1.4: Course Allotment for 2020-2021 Odd Sem - III Sem

S No	Course	Faculty	Justification
			Experienced
			marketing faculty
		Mrs Archana R	with industry
1	Consumer Behaviour	Motta	experience.
			Experienced
			marketing faculty
		Prof. Purnajit	with industry
2	Retail Management	Chatterjee	experience
		Mrs Archana R	Experienced
3	Services Marketing	Motta	marketing faculty



			with industry
			experience
	Banking and Financial	Mrs Madhushree P	Experienced faculty
4	Services	R	in the finance area
		Mrs Madhushree P	Experienced faculty
5	Investment Management	R	in the finance area
		Mus Paiimal K D	Experienced faculty
6	Direct Taxation	Mrs Rajimol K P	in the finance area
			Doctorate and
			experienced faculty
7	Recruitment & Selection	Dr H R Ananth	in HR
		D., Dl: C'l	Industry and
		Dr Rashmi Singh	Teaching
8	H R Analytics	Roy	experience in HR
	Compensation & Reward	Ms Devaki S	Faculty specialising
9	Systems	Mis Devaki S	in HR

Lesson Plan:

- Once the courses are allotted, the faculty needs to prepare the lesson plan. The lesson plan is a very vital document in the teaching learning process.
- This plan serves as a guide to the faculty as to what needs to be taught in the course, how the learning will take place and how it will be evaluated. It helps the faculty to function very effectively.
- The lesson plan contains the Course objectives, Outcomes, Course Syllabus, number of hours to complete each unit and evaluation scheme.
- This lesson plan needs to be prepared by the faculty and submitted to the department head. The PAC will assess these lesson plans and give their comments. Once this is done, the lesson plan is formally approved by the Dean & Head of the Department and returned to the faculty to effectively use the same.
- The faculty then proceeds with the preparation of a course file (CF). The course file contains all the delivery details of the course plan which is periodically reviewed by the Dean & Head of the Department.
- The teaching learning process is evaluated based on the data recorded in the Course File.



- All the faculty maintain the course file for the courses they handle. It consists of:
- ✓ Department Vision & Mission
- ✓ Program Educational Objectives (PEO's)
- ✓ Program Outcomes (PO's)
- ✓ Program Specific Outcomes (PSO's)
- ✓ Calendar of Events (College & Department)
- ✓ Individual Time Table
- ✓ Class Timetable
- ✓ Syllabus (Theory/Lab)
- ✓ Course Outcomes (COs)
- ✓ CO mapping with POs
- ✓ Student List
- ✓ Course Lesson Plan
- ✓ Lesson Schedule
- ✓ Attendance Register
- ✓ Course material (Notes/PPT)
- ✓ Real world examples/applications for each unit.
- ✓ Exercise solutions.
- ✓ Question papers (University)/Question Bank
- ✓ IA Question papers (Mapped with CO)
- ✓ IA Question paper detailed scheme and solution.
- ✓ Identify the course gaps and the measures taken (through seminars, assignments, training).
- ✓ Assignments with proof.
- ✓ Content beyond syllabus
- ✓ Innovative Pedagogical initiatives
- ✓ List of Weak students and assistance through remedial class.
- ✓ Consolidated Student Feedback
- ✓ Result Analysis.
- ✓ CO-PO-PSO Attainment (Final)



✓ Any other relevant details.

Classroom Teaching:

The essence of teaching learning process is the pedagogy adopted during the classroom teaching. The faculty uses various kinds of teaching pedagogy in their courses based on the course requirements and student participation. These teaching methods adopted by the faculty comprises of the following teaching methods.

Teaching Methods:

The teaching methods adopted at Atria Centre for Management and Entrepreneurship are listed below:

- Lectures
- Tutorial
- Real World Case Studies
- Quiz
- Presentation
- Role Play
- Collaborative Team Activity
- Industrial Visit
- Group Discussion
- Management Games
- Guest Lectures
- Events
- Flipped Classroom
- Online Learning
- Project Based Learning
- Field Visits



Lectures: The faculty adopts lecture method of teaching mainly for attaining the Cognitive outcomes. This method helps in covering the vast syllabus to a large class simultaneously. However, to make it more productive, the faculty uses the illustrative method of lecturing by adopting visual aids like ppt to add to their lecture and make it more interesting.



Fig 4.2.1.14: Lecture in progress

Tutorial: The faculty uses tutorial as a handholding method to teach students problem solving and case analysis. This is particularly used in numerical based subjects where the students are given problems to solve, and the faculty will guide the weak students in solving those problems.

Real World Case Studies: Case studies are very essential tool for exposing the students to the real-world business scenario. Some of the cases are developed by the faculty whereas some are taken from the reputed Textbooks and Journals. The list of cases are given in Table 6.5.1.

Quiz: Quiz is a very quick and effective method to test the subject knowledge and students' comprehension level. It helps the faculty to get feedback on the learning that has happened and identify if any knowledge gaps are there. This



helps the students to recollect the lectures and recall the concepts. It improves the critical thinking and students get into the habit of innovative learning. For online quizzing, the department of MBA uses Xcelerator platform.

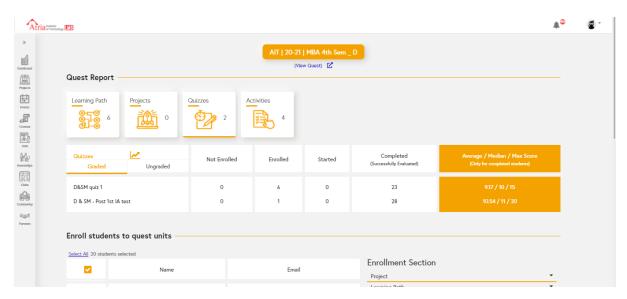


Fig 4.2.1.15: Screen shot of quiz given on Xcelerator

Presentations: Emphasis is more on presentation method in the department of MBA as it helps in developing professionalism in the learning environment. The students are encouraged to make individual and group presentations on practical aspects of the topic. This improves their communication skills, presentation skills and builds confidence in them to face the corporate world where MBA students are expected to be good at making these presentations.



Fig 4.2.1.16: Sample of Presentation by Students



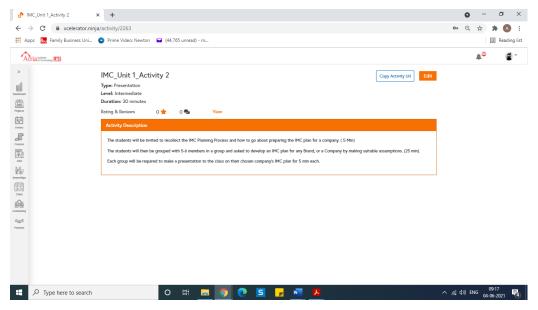


Fig 4.2.1.17: Scheduling presentations through Xcelerator (LMS).

Role Play: This is not only a fun and playful activity which not only engages the students about it also develops their knowledge on the topic and improves their listening and speaking skills. It enhances the creativity and critical thinking skills among the students. The faculty encourages the students to present the case as a role play or design and enact advertisements applying the concepts learned in the subject.

Table 4.2.1.6: List of Role Plays

S No	Type of role play	Course	Sem	Year
1	B 2 B Team Selling	Sales Management	IV	2019,2020,
				2021
2	Functions of	Management &	I	2020, 2021
	Management	Organisational		
		Behaviour		
3	Industrial	Human Resource	II	2020, 2021
	Relation/strikes,	Management		
	negotiation and			
	arbitration			



4	Industrial		Industrial Relations	III	2019
	Relations	_	and Legislations		
	Collective				
	Bargaining	on			
	wages				
5	Enacting	an	Marketing	I	2019, 2020
	Advertisement		Management		and 2021

Team activities: The students are grouped into teams for carrying out some practical assignments. The faculty assigns complex and authentic problems to group of students which motivates them, encourages active learning among them and develops their team building skills. Team activities also develop critical thinking, communication, and decision-making skills.



Fig 4.2.1.18: Team activity conducted.

Industrial visit: The students are taken on industrial visits to manufacturing companies to understand the production process, logistics, supply chain, marketing and broadly overall management and running of the organisation. This provides the students exposure to the actual working environment. They learn about the current industrial practices. This helps them to learn how the theoretical concepts learnt in the classroom are put in actual practice.





Fig 4.2.1.19: Industrial Visit to Lumax

Table 4.2.1.7: List of industrial visits held during the last 3 years.

SNo.	Year	Name of the Company	Date	Venue
1	2020 - 21	Amul Chocolate Factory	27th Nov 2020	Google Meet meet.google.com/crm-oxgv- vxe
2	2019 - 20	Mother Dairy (Day 2)	30th Dec 2019	KMF Unit – Yelahanka
3	2019 - 20	Mother Dairy (Day 1)	26th Dec 2019	KMF Unit – Yelahanka
4	2019 - 20	Garuda Polyflex Foods Pvt. Ltd (GP Food Pvt. Ltd.)	10th Oct 2019	Bommasandra
5	2019 - 20	Mother Dairy	25th May 2019	KMF Unit – Yelahanka
6	2018-19	IFB Automotive Pvt. Ltd.	9th Apr 2019	Whitefield
7	2018-19	Lumax Auto Technologies Limited	28th Sep 2018	Narsapur
8	2018-19	Garment Labour Union	19th Sep 2018	Peenya

Group Discussion: This tool is very effective in improving the thinking, listening, and speaking skills of the students. It is a good tool for problem solving, decision



making and personality assessment. It ensures active student engagement and interest and focus of the student is maintained. Used extensively for discussion on case studies it helps in bringing out innovative and creative views from varied set of students.

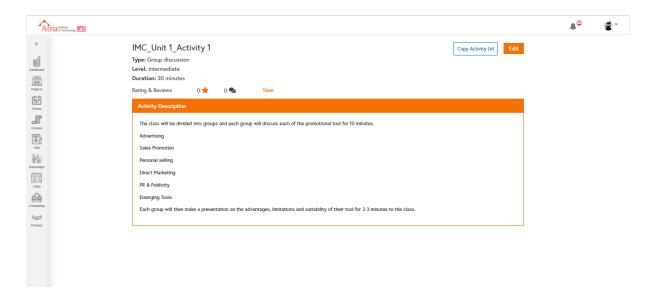


Fig 4.2.1.20: Students are given Group Discussion topics on Xcelerator

Management Games: Management Games provide positive attitude to the students. It also promotes critical thinking, team building and reasoning among the students. It helps in learning the concepts easily and they can remember for a longer period.

Table 4.2.1.8: List of Management Games

S No	Game	Course	Sem	Year
1	Best Manager	Management&	I	2020, 2021
		Organisational		
		Behaviour		
2	Team Building	Human Resource	II	2019, 2020,
		Management		2021
3	Management	Marketing	I	2019, 2020,
	Crossword	Management		2021
4	Guess the	Managerial	I	2019, 2020,
	Emotion- Dumb	Communication		2021
	Charades			



5	Elevator Pitch	Sales Management	IV	2019, 2020 and
				2021
6	Demand - Supply	Services Marketing	III	2019, 2020
	matching			

Guest Lectures: Prominent industry personalities are invited to the department to deliver lectures to the students and faculty. This helps in understanding the practical aspects and application of theory in several business areas. The list of guest lectures is mentioned in the table below.

Table 4.2.1.9: List of Guest lectures

S No	Year	Topic of the Lecture	Speaker	Date	Venue
1	2021- 2022	Roadmap to Personal Financial Management	Dr Sharan Kumar Shetty, Ideator and Founder of Capital Advisors	10 th Feb 2022	https://meet.googl e.com/osq-gonb- nwt
2	2021- 2022	Career Planning and surviving in VUCA world	Mr Manish Somashekhar, Capgemini Executive Hiring Team	23 rd Dec 2021	
3	2021- 2022	Impact of the Pandemic on HR Practice in the industry	Ms Puja Kohli, Founder and Director of Unfold	4 th December 2021	Department of MBA - Atria Institute of
4	2021- 2022	Current Trends in International Business	Prof. V R Ravikumar	6 th September 2021	Technology
5	2020-21	The Journey from Ideas to Prototype Phase- Innovation & Entrepreneur	Ms. Kalpana Dube	3rd June 2021	Online Webinar https://us02we b.zoom.us/j/89 239614938?p wd=M0Fzenh0



6	2020-21	Ship Job Opportunities in	Mr. Guruthej Vailaya,	22nd Mar	d1lsRzc0VU9V bEcvd2ZQUT0 9Meeting Department of
		Finance	Manager, State Street Corporation	2021	MBA - Atria Institute of Technology
7	2020 -21	Human Resources and it's Job Opportunities	Ms. Sindhu Narayan, Ex- Customer Service Manager – Snapminds	20th Feb 2021	Department of MBA - Atria Institute of Technology
8	2020 -21	Marketing and Job Opportunities	Mr. Abhijit Maney, Market Analyst Target India Bengaluru	9th Jan 2021	Department of MBA - Atria Institute of Technology
9	2020 -21	Marketing and Job Opportunities in Digital Marketing	Ms. Swetha Doddamani, Team Leader - Intellipaat Bangalore	2nd Jan 2021	Department of MBA - Atria Institute of Technology
10	2020 -21	Marketing and Sales Opportunities in Automobile Industry	Mr. Narendra Srinivasalu, County Manager - TVS Motors Nigeria	28th Dec 2020	Department of MBA - Atria Institute of Technology
11	2020 -21	Behavioral Science	Mr. Ramesh Srinivas - Co- founder and CEO of Worxogo Solutions Pvt. Ltd.	17th Dec 2020	Google Meet meet.google.com/g vc-qowg-rgc
12	2020 -21	FinTech: An overview of the Evolution leading to the new Revolution	Prof. Prathibha Vikram (PhD) Senior Faculty -	20th Nov 2020	Zoom Meeting https://us02web.z oom.us/j/8141760



		iNurture Education		6297?pwd=a0szW
		Solutions Pvt. Ltd.		ngrL3psemVmdUJ
				hVUlNZTR3QT09
2019-20	Aspects and Opportunities	Mr. George Bennet	20th Dec	
	in Hotel Industry	Kuruvilla, General	2019	
		Manager - Radisson Blu		
		Atria Bangalore		
2019-20	Analyzing & Creating	Mr. Shashi K Patil, COO of	22nd	
	Awareness of diverse	COMAT Technologies	Nov2019	
	entrepreneurial			
	opportunities in the			
	Education Industry			
2019-20	Listing Career	Ms. Meera Ramakrishnan,	25th Oct	Department of
	Opportunities in	Entrepreneur - Zishta	2019	MBA - Atria
	Marketing	enterprises		Institute of
2019-20	Corporate lessons for life	Mr. Bosco Caldeira, CFO -	30th Aug	Technology
		Nitesh Estates	2019	
2018-19	The emergence of Start-	Mr. Supriyo Guharoy, CEO	16th May	
	up Ecosystem in India-	- Indo Asian Academy	2019	
	New ways to engage	Group of Institutions		
	millennials and wealth			
	creation			
2018-19	Micro Analysis of	Dr. S Chandrashekar,	8th Mar	
	Financial Statements	Corporate Trainer	2019	
	2019-20 2019-20 2019-20 2018-19	in Hotel Industry 2019-20 Analyzing & Creating Awareness of diverse entrepreneurial opportunities in the Education Industry 2019-20 Listing Career Opportunities in Marketing 2019-20 Corporate lessons for life 2018-19 The emergence of Start- up Ecosystem in India- New ways to engage millennials and wealth creation 2018-19 Micro Analysis of	Solutions Pvt. Ltd. 2019-20 Aspects and Opportunities in Hotel Industry Kuruvilla, General Manager - Radisson Blu Atria Bangalore 2019-20 Analyzing & Creating Awareness of diverse entrepreneurial opportunities in the Education Industry 2019-20 Listing Career Ms. Meera Ramakrishnan, Entrepreneur - Zishta enterprises 2019-20 Corporate lessons for life Mr. Bosco Caldeira, CFO - Nitesh Estates 2018-19 The emergence of Startup Ecosystem in India-New ways to engage millennials and wealth creation 2018-19 Micro Analysis of Dr. S Chandrashekar,	Solutions Pvt. Ltd. 2019-20 Aspects and Opportunities in Hotel Industry 2019-20 Analyzing & Creating Awareness of diverse entrepreneurial opportunities in the Education Industry 2019-20 Listing Career Opportunities in Entrepreneur - Zishta enterprises 2019-20 Corporate lessons for life Mr. Bosco Caldeira, CFO - 30th Aug Nitesh Estates 2019-20 The emergence of Start-up Ecosystem in India-New ways to engage millennials and wealth creation 2018-19 Micro Analysis of Dr. S Chandrashekar, 8th Mar

Events: Students are encouraged to host events in the campus. They organise the Industry lectures, Technical fests, Cultural fests, Celebrate the festivals and events and coordinate for the same right from conceptual stage to execution stage. This helps in building their management and leadership skills.





Fig 4.2.1.21: Infusion 2020: Technical Intercollegiate Management Fest



Fig 4.2.1.22: Women's Day Celebration

Flipped Classrooms: This method is used through Xcelerator where the faculty shares the material and students are required to go through the same before the class. The faculty will then conduct an activity based on the pre class reading to check the



clarity of the concept and comprehension of the student and clarify their doubts if any during the class. This makes the students to actively participate in the class and makes the sessions very interactive.



Fig 4.2.1.23: Flipped Class in progress

Online Learning: The inhouse Learning Management Software – Xcelerator is extensively used by the faculty and students in teaching learning process. All the resources for the courses are shared with the students through this LMS.

Xcelerator details: The institute has its own LMS platform named Xcelerator that provides students and faculty a very good platform for learning. The faculty shares their materials like PPT, Notes, assignments, quizzes, etc. through this xcelerator.

Xcelerator is a collaborative learning community, which brings together all stake holders to create an experiential and contextual learning platform. On xcelerator, the students can be engaged with experts from industry through its industry relevant projects and learning. The purpose of these project-based engagements is to ensure that the learnings are relevant to the nature of work that goes on in the industry and to help students get closer to the real needs of the industry. The platform offers contextual learning around these projects so that there is content-on-demand which is closely linked to the task at hand. This helps students to identify and enhance their



skills which helps them in career guidance.

Shown here is an example of a quest (Course) named Integrated Marketing Communications created on Xcelerator. The quest has six modules called learning paths.

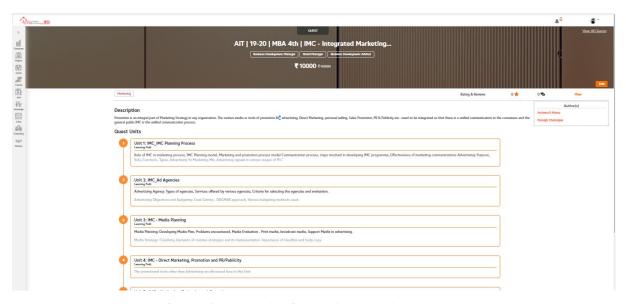


Fig 4.2.1.24: Screenshot of Quest (Subject/Course) on Xcelerator

Under each module / learning path there are resources that contain the material which the students are supposed to read pre class and come to the class prepared with it and a discussion and flip class is initiated on that topic in which the students actively participate.



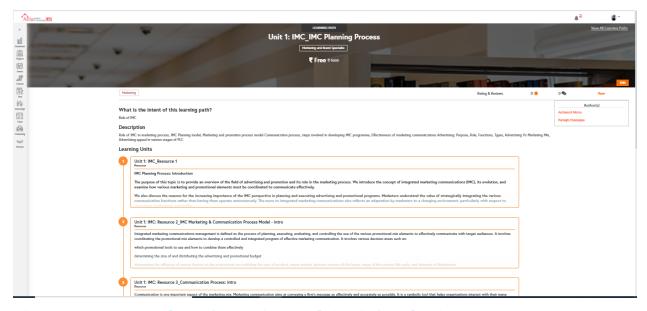


Fig 4.2.1.25: Screenshot of Learning Path (Unit/Module) on Xcelerator

The videos and any articles that the faculty feels are relevant to the topic are shared in the resources here for the students.



Fig 4.2.1.26: Screenshot of Resources (Topics) on Xcelerator

MOOC Courses by students: The students are encouraged to take up value added course on MOOC to enhance their skills and knowledge. The institution had during lockdown period registered the students for MOOC courses on Coursera.



Table 4.2.1.10: List of Courses done by Students on Coursera.

Academic Year	Name of the Student	Online Certificate on	Achievement
1 Cal	Student	Market Research and Consumer	
2020-		Behavior	100%
2021	Gagan A	Marketing in a Digital World	91%
		Excel Skills for Business: Essentials	88.94%
		Excel Skills for Business: Essentials	85.25%
		Excel Skills for Business: Intermediate	86.17%
		Market Research and Consumer Behavior	88.69%
2020- 2021	Anusha C	Preparing to Manage Human Resources	91.67%
2021		Introduction to Data Analytics for Business	90.22%
l		Marketing in a Digital World	87.80%
		Recruiting, Hiring, and Onboarding Employees	98.00%
		Financial Market	99%
2020-	Girish Gowda S	Excel Skills for Business: Essentials	88%
2021		Business English: Making Presentations	
		Investments I: Fundamentals of Performance Evaluation	91%
		Excel Skills for Business	100%
2020-	A 1 D	Essential and Investment-1	83%
2021	Anusha P	Fundamentals of Performance Evaluation	90%
2020-	D 1 D	Market Research and Consumer behavior	98%
2021	Preetha R	Marketing in digital world	88%
		Auditing 1	100%
		Business English: Making Presentation	90%
		Recruiting, Hiring and Onboarding Employees	88%
		Marketing in a Digital World	94%
2020-	NT 'AL TETT	The Future of Payment Technologies	96%
2021	Namitha K H	Behavioral Finance	91%
		Types of conflict	97%
		"Excel Skills for Business: Essentials	88%
		Conflict Resolution Skills	86%
		Managing the Organisation	100%



		Write Professional Emails in English	97%
		Intercultural communication and	83%
		conflict Resolution	8370
		English for effective business writing	95%
		Digital Competition in Financial	97%
		Services	3170
		Speak English Professionally: In	97%
		person, Online & On the phone	
1		COVID-19 Contact Tracing	96%
		Six Sigma Principles	97%
		Excel Skills for Business : Intermediate 1	97%
		Positioning :What you need for a	2.00/
		successful Marketing Strategy	86%
		Introduction to Financial Markets	85%
		Write Professional Emails in English	95%
		Marketing Mix Fundamentals	89%
		Market Research and Consumer	0.00/
		behavior	89%
		Research Proposal: Initiating Research	85%
		The Future of Payment Technologies	93%
		Portfolio and Risk Management	88%
2020-		Securing Investment return in the long	89%
2020-	Vennila U	run	
2021		Meeting Investors Goals	84%
		Fundamentals of project planning and Management	80%
		Understanding Financial Market	91%
		Channel Management and Retailing	97%
		Brand and product management	86%
		Project Management :The Basis for	99%
		Success	99 /0
		Behavioral Finance	91%
		Management Skills for International Business	99%
		Market Research & Consumer Behavior	86%
		understanding Financial Statement:	OU /0
2020-		Company Performance	85%
2020	Srinidhi R	Business analytics & digital media	95%
- 		Brand & Product Management	89%
		Marketing in Digital world	89%
2020-	D 1: 77	Market research and consumer	
2021	Ruhina Kowsar	behavior	50%



2020 - 2021	Sudarshan	Market research and consumer behaviour	95%
2021		Market Research and Consumer Behavior	75%
		Positioning: What you need for a successful Marketing Strategy	92%
2020-	Bhavani R	Excel Skills for Business: Essentials	83%
2021		Introduction to Data Analytics for Business	92%
		Finance for Non-Finance Professionals	81%
		Introduction to Big Data	92%
2020 - 2021	Pruthvi M	Initiating & Planning Projects	78.10%
2020-		Leadership and emotional intelligence.	90%
2021	Vighnesha.K.R	Moralities of everyday life	96%
2020- 2021	Sathish.V	Market research and consumer behavior	86%
2020-	Shridhar M	Market research and consumer behaviour	95%
2021		Brand and Product Management	91%
2020-	Rajendra A	Market research and consumer behaviour	90%
2021	3	Brand and Product Management	93%
		Business English: Basics	79%
		Managing the organisation	82%
		Leadership and Emotional Intelligence	100%
		C for everyone: Programming Fundamentals	97%
		Introduction to HTML	92%
2020-	T	HTML, CSS, and Javascript for Web Developers	91%
2021	Teresa	Introduction to HTML 5	90%
		Java Decision Programming	100%
		Mind Control: Managing Your Mental Health During COVID-19	100%
		Science of Exercise	99%
		Introduction to Psychology	99%
		Measuring and Maximizing Impact of COVID-19 Contact Tracing	100%
		Finance for everyone: Markets	100%
2020-	Sandhya K	Finance for everyone: Debt	93.33%
2021		Finance for everyone: Decisions	100%
2020 - 2021	G.Jagadeesh	market research and consumer behaviour	75%



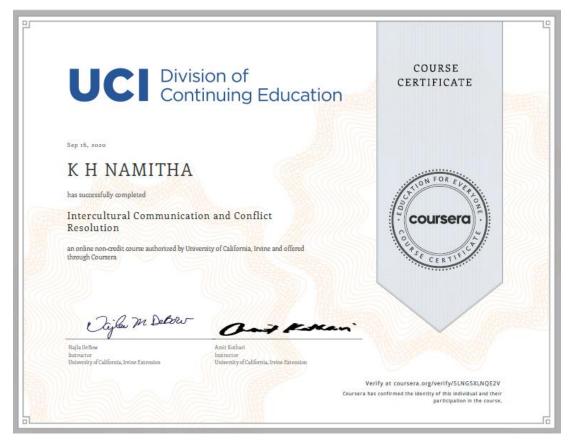


Fig 4.2.1.27: Certificate of student course on Coursera

MOOC Courses by Faculty: The faculty are also encouraged to undertake MOOC courses in his/her area of specialization to enhance their knowledge in that area and keep themselves abreast of the latest developments in the field. This helps in faculty development that leads to better teaching learning outcome.

Table 4.2.1.11: List of Courses done by Faculty on Coursera.

S No	Name of the Course	Name of the University offering the course	Duration		Name of the Participant
1	Introduction to Blockchain for financial services	INSEAD	5 Weeks	29-1-2022	
2	MOOC	Novosibirsk State University	5 Weeks	19-08-2020	Mrs. P. R. Madhu Shree
3	Excel Skills for Business: Essentials	Macquarie University	6 Weeks	08-09-2020	



4	MOOC	Novosibirsk State University	5 Weeks	19-08-2020	Dr. Richa Das
5	Excel Skills for Business: Essentials	Macquarie University	6 Weeks	17-09-2020	
6	How to Make a MOOC?	Novosibirsk State University	5 Weeks	19-08-2020	Ms. Devaki S
7	Write Professional Emails in English	Georgia Institute of Technology	5 Weeks	10-10-2020	
8	Financial Accounting: Advanced Topics.	University of Illinois	4 Weeks	14-09-2020	
9	Corporate Finance II: Financing Investments and Managing Risk	University of Illinois	4 Weeks	10-09-2020	Mrs. Rajimol K P
10	Private Equity and Venture Capital	UNIVERSITÀ BOCCONI	5 Weeks	09-09-2020	
11	MOOC: How to Make a MOOC?	Novosibirsk State University	5 Weeks	18-08-2020	
12	MOOC: How to Make a MOOC?	Novosibirsk State University	5 Weeks	19-08-2020	
13	Market Research and Consumer Behavior	IE Business School	4 weeks	31-08-2020	
14	Positioning: What you need for a successful Marketing Strategy	IE Business School	4 weeks	07-09-2020	
15	Marketing in a Digital World	University of Illinois at Urbana-Champaign	4 weeks	12-09-2020	
16	Marketing Mix Fundamentals	IE Business School	4 weeks	13-09-2020	Mrs. Archana
17	Marketing Management I	University of Illinois at Urbana-Champaign	4 weeks	18-09-2020	R Motta
18	The Marketing Plan	IE Business School	4 weeks	20-09-2020	1
19	Digital Media and Marketing Principles	University of Illinois at Urbana-Champaign	4 weeks	14-10-2020	
20	Marketing Strategy Capstone Project	IE Business School	5 weeks	14-10-2020	
21	Research Proposal: Initiating Research	UC Davis University of California	4 weeks	16-10-2020	
22	Successful Negotiation: Essential Strategies and Skills	University of Michigan	7 weeks	24-10-2020	



23	Qualitative Research	UC Davis University of California	4 weeks	25-10-2020	
24	Marketing Strategy	IE Business School		14-10-2020	
25	Research Proposal: Initiating Research	UC Davis University of California	4 weeks	16-10-2020	
26	Qualitative Research	UC Davis University of California	4 weeks	25-10-2020	
27	Successful Negotiation: Essential Strategies and Skills	University of Michigan	7 weeks	25-10-2020	
28	Digital Marketing Analytics in Practice	University of Illinois at Urbana-Champaign	4 weeks	1-11-2020	
29	Digital Marketing Analytics in Theory	University of Illinois at Urbana-Champaign	4 weeks	2-11-2020	
30	Introduction to Personal Branding	The University of Virginia	5 weeks	11-11-2020	
31	Digital Media and Marketing Strategies	University of Illinois at Urbana-Champaign	4 weeks	24-11-2020	
32	Marketing Strategy for Entrepreneurs	EIT Digital	7 weeks	29-11-2020	
33	An Introduction to Consumer Neuroscience & Neuro Marketing	Copenhagen Business School	6 weeks	28-11-2020	
34	Foundations of Marketing Analytics	ESSEC Business School	5 weeks	29-11-2020	
35	Business English: Marketing and Sales	ASU: Arizona State University	6 weeks	29-11-2020	
36	Excel skills for Business: Essentials	Macquarie University	6 weeks	30-11-2020	
37	MOOC: How to Make a MOOC?	Novosibirsk State University	5 Weeks	27-08-2020	Dr.Perini PraveenaSri
38	MOOC: How to Make a MOOC?	Novosibirsk State University	5 Weeks	19-08-2020	Prof. Purnajit Chatterjee



MOOC Courses for the Faculty: Each faculty member takes a MOOC course in his/her area of specialization or the subject being taught in the current semester. It helps the faculty member to enhance his/her skills in the specified subject area and through this, they can also enhance the skill of students.



Fig 4.2.1.28: Certificate of Faculty course on Coursera

Project Based Learning: The students undertake project work for a period of 6 weeks between their 3rd and 4th semester where the students work on solving a real-life business problem using a rigorous research-based approach applying appropriate statistical methods. This is a full-fledged course in which students are required to submit a detailed report that is subjected to plagiarism test and then submitted to university.

Between the second and third semester, the students undertake a four-week Internship and organisation study. During this study students are required to perform an organisation analysis using McKinsey's 7S model, Porter's five forces model, SWOT, and financial analysis.



Field visits: They visit service industry like labour union offices to understand the HR practices. They are also taken for short trips for brainstorming sessions and to build rapport among themselves and faculty. The students are encouraged to plan and execute this activity entirely on their own and the faculty members accompany the students during such trips. It also develops leadership, event management and team building skills.



Fig 4.2.1.29: Field Visit to Garment Labour Union

C. Methodologies to support weak students and encourage bright students.

All the students who are admitted in the MBA program are not same. They differ in their academic background, skills, talents, interests, etc. Hence the department of MBA has the strategy to identify the potential of each student and try to supplement them with suitable pedagogy to bring out the best in them. The students as assigned faculty mentors who regularly monitor the performance of their mentees to understand their personal and professional challenges and guide them in overcoming them. The class coordinators along with course faculty assess the progress of the students after every Internal Assessment test and parents are intimated of the same through the ERP software.

Students are categorised into bright students, average students and slow learners based on the overall performance of the students in the Internal Assessment,



University Exams, and participation in extracurricular and cocurricular activities. The standard teaching learning method will continue for average students. However special attention is provided to the bright and slow learners. The process to identify the bright students and slow learners is given below:

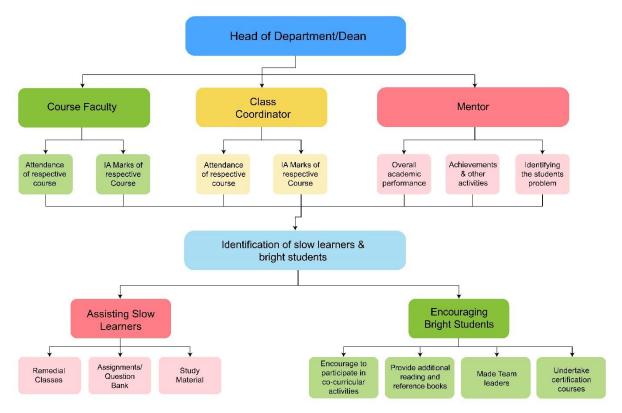


Fig 4.2.1.30: Process of Identification of Bright students and slow learners

Methodology to Identify Bright/Meritorious Students:

The course faculty identifies the bright students in their respective courses based on the performance of the student in the class participation, Internal Assessment tests, Assignments, Seminars and presentations, and semester end examinations. The students who score above 60% overall are grouped as bright students and provided the following guidance by the department to encourage them to excel.

Actions taken to encourage Bright/Meritorious students:

- The identified students are encouraged to participate in cocurricular activities to build their overall personality.
- They are provided with additional reading and reference material to improve their academic performance.



- They are encouraged to publish papers and participate in seminars, workshops, and conference.
- They are encouraged to take up certification courses and are also offered certification courses.
- The academic toppers of each year are felicitated with cash awards and certificates at the end of the year.
- They are given additional library support in the form of extra books.
- They are made a team leader and encouraged to support some slow learners which give them confidence and improves their skill and knowledge in the field.
- Extra assignments and challenging tasks are given by the faculty to the bright students to prepare them to score well in the external exams.

Methodology to Identify Weak Students/Slow learners: The course faculty identifies the weak students or slow learners in their respective courses based on the performance in the three Internal Assessments, quality of the assignments and presentations, and performance in the semester end examination. The students who fail in any course or score less than 50% are grouped as slow learners. This is discussed with the class coordinator to check for the performance of these students in other courses to identify if that student is only weak in a particular subject or skill.

The strategy adopted to help these slow learners is as follows:

Actions taken for supporting Weak Students/Slow learners:

- The students who are weak in English due to their regional medium of instruction in their graduation are provided with spoken English classes that aims to enhance their vocabulary, communication skills and thereby give them the confidence to do well.
- Regular mentoring is given by their mentors to help these students to overcome
 their personal and professional challenges. The mentor takes extra efforts to
 uplift these students and provide them whatever support is required.
- Extra remedial classes are held for the slow learners.



- Additional tutorial classes are also provided which prepares them for the semester end exams.
- The attendance of these students is monitored, and they are encouraged to be regular in their classes that will help them in maintaining the continuity with the course.
- Additional doubt clearance sessions are taken by the faculty beyond regular class hours.
- Students are encouraged to solve last 5 years university question papers.
- These students are not only given additional support from the faculty, but they are formed into small teams under the leadership of bright students which might give the student confidence as they may sometimes have hesitance with the faculty in coming out openly with their doubts.

Impact Observed:

Provided below is the analysis of the impact observed after the interventions for bright and weak students

Table 4.2.1.12: List of Bright Students 19-21 Batch

List of Bright Students 2019-21 Batch							
No.	USN	1st Sem	2nd Sem	3rd Sem	4th Sem		
1	1AT19MBA51	73	80	78	77		
2	1AT19MBA08	74	80	76	77		
3	1AT19MBA10	70	78	77	80		
4	1AT19MBA22	74	80	73	76		
5	1AT19MBA03	64	73	74	74		
6	1AT19MBA32	62	73	74	73		
7	1AT19MBA24	65	74	71	71		
8	1AT19MBA18	70	78	67	67		
9	1AT19MBA09	68	75	67	70		
10	1AT19MBA12	67	72	69	70		
	Average	69	76	73	73		



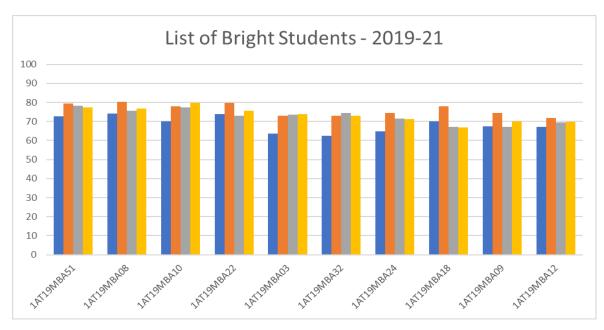


Fig 4.2.1.31: List of Bright Students 19-21 Batch

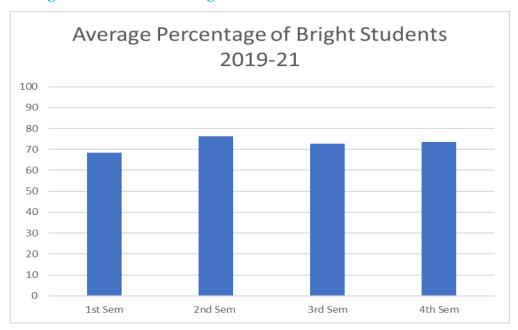


Fig 4.2.1.32: Average Percentage of Bright Students 19-21 Batch
Table 4.2.1.13: List of Bright Students 18-20 Batch

List of Bright Students for the Batch 2018-20						
Names	1st Sem	2 nd Sem	3 rd Sem	4 th Sem		
1AT18MBA16	68.00	72.67	77.43	79.57		
1AT18MBA07	65.50	69.33	77.71	77.86		
1AT18MBA35	71.33	70.00	72.00	75.86		
1AT18MBA06	67.83	66.67	73.71	74.71		



1AT18MBA11	66.00	64.50	73.43	77.71
1AT18MBA36	62.33	62.33	74.14	75.14
1AT18MBA19	64.17	63.33	71.86	71.57
1AT18MBA05	65.00	62.17	68.57	70.86
1AT18MBA39	67.67	60.67	69.43	67.43
1AT18MBA13	64.17	63.50	68.00	68.86
Average Percentage of Bright students	66.2	65.52	72.63	73.96

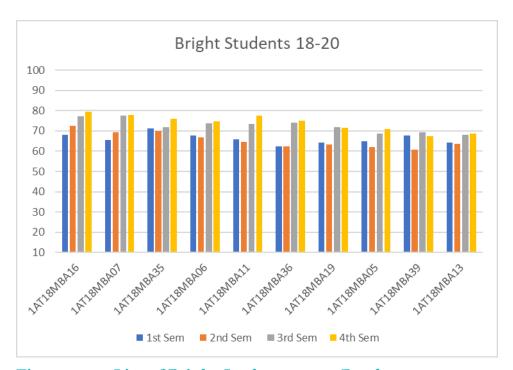


Fig 4.2.1.34: List of Bright Students 18-20 Batch



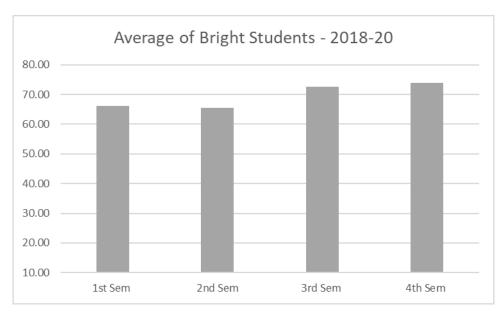


Fig 4.2.1.35: Average Percentage of Bright Students 18-20 Batch

Table 4.2.1.14: List of Bright Students 17-19 Batch

List of Bright Students 17-19 Batch						
Name	1 Sem	2 Sem	3 Sem	4 Sem		
1AT17MBA34	72.67	69.50	70.86	74.63		
1AT17MBA14	71.17	68.00	69.29	73.63		
1AT17MBA36	67.67	66.50	70.00	75.25		
1AT17MBA42	69.83	70.33	70.57	70.13		
1AT17MBA28	68.17	68.83	70.57	71.63		
1AT17MBA17	72.50	65.17	66.43	71.38		
1AT17MBA18	65.17	64.83	68.29	73.25		
1AT17MBA33	64.00	64.83	68.86	70.50		
1AT17MBA41	68.00	62.17	69.00	68.50		
1AT16MBA24	64.50	59.83	64.57	74.75		
Average Percentage of Bright students	68.37	66	68.84	72.37		



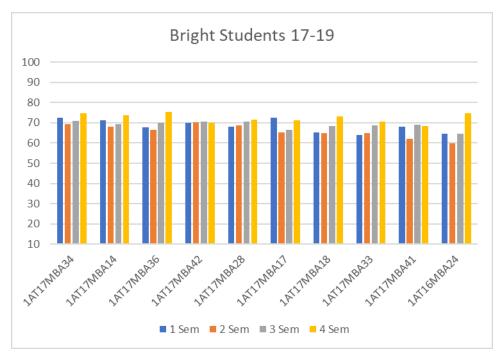


Fig 4.2.1.36: List of Bright Students 17-19 Batch

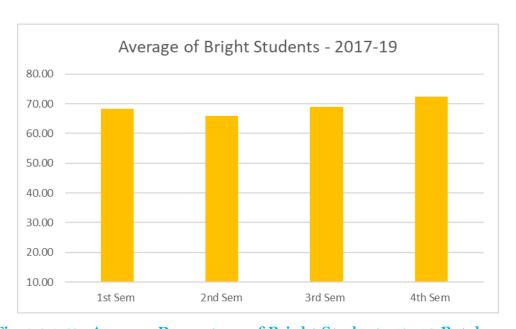


Fig 4.2.1.37: Average Percentage of Bright Students 17-19 Batch



Table 4.2.1.15: List of Weak Students/Slow Learners 19-21 Batch

	List of W	Veak Stude	ents 2019-2	21 Batch	
No.	USN	1st Sem	2nd Sem	3rd Sem	4th Sem
1	1AT19MBA21	55	65	61	64
2	1AT19MBA11	58	68	58	61
3	1AT19MBA06	53	64	60	66
4	1AT19MBA50	54	65	61	60
5	1AT19MBA53	48	61	62	64
6	1AT19MBA49	54	64	57	61
7	1AT19MBA20	54	62	56	59
8	1AT19MBA07	47	58	50	58
9	1AT19MBA14	62	68	61	0
10	1AT19MBA02	30	52	40	26
	Average	51	63	57	52

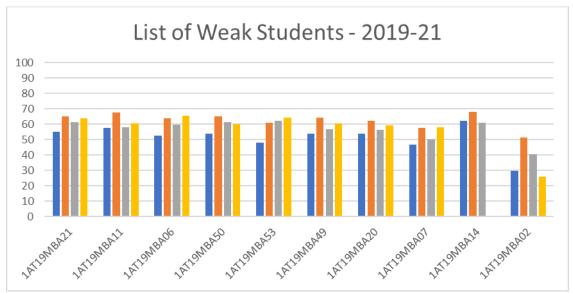


Fig 4.2.1.38: List of Weak Students of 19-21 Batch

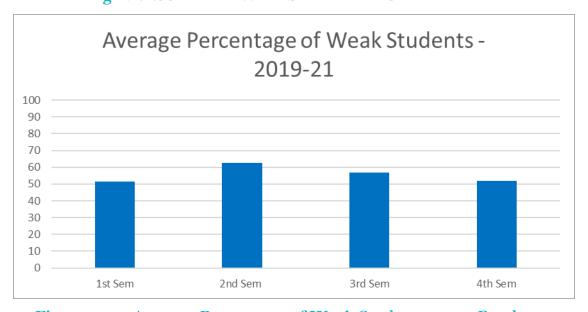


Fig 4.2.1.39: Average Percentage of Weak Students 19-21 Batch



Table 4.2.1.16: List of Weak Students/Slow Learners 18-20 Batch

List of Weak Students for the Batch 2018-20						
Name	1st Sem	2nd Sem	3rd Sem	4th Sem		
1AT18MBA08	60.67	57.83	62.71	65.86		
1AT18MBA01	52.33	52.83	64.29	69.29		
1AT18MBA20	49.83	56.17	63.86	67.86		
1AT18MBA14	50.00	55.50	63.86	67.29		
1AT18MBA33	48.67	54.17	63.00	66.71		
1AT18MBA30	50.83	53.83	60.00	67.86		
1AT18MBA32	49.00	51.67	59.71	65.00		
1AT18MBA40	43.50	54.50	60.29	65.14		
1AT18MBA25	50.83	50.00	59.57	62.43		
1AT18MBA41	48.67	55.00	52.29	45.86		
Average Percentage of weak students	50.43	54.15	60.96	64.33		

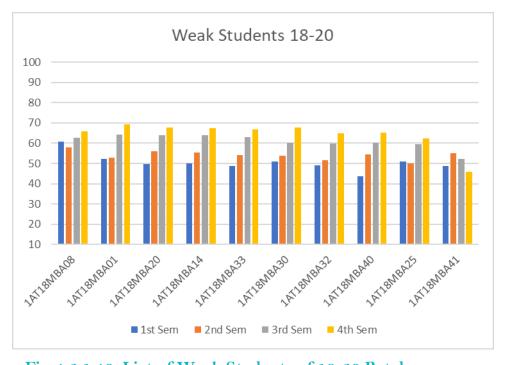


Fig 4.2.1.40: List of Weak Students of 18-20 Batch



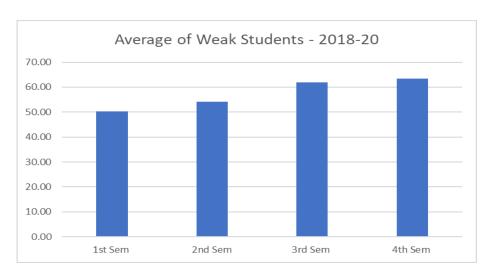


Fig 4.2.1.41: Average Percentage of Weak Students 18-20 Batch

Table 4.2.1.17: List of Weak Students/Slow Learners 17-19 Batch

List of Weak Stude	ents/Slow I	Learners 1	7-19 Batcl	h
Name	1 Sem	2 Sem	3 Sem	4 Sem
1AT17MBA15	57.67	52.50	61.86	65.50
1AT17MBA05	59.17	56.17	56.43	65.75
1AT17MBA31	64.17	51.00	59.71	61.50
1AT17MBA03	58.83	50.50	55.86	68.13
1AT17MBA35	59.67	52.17	56.71	63.13
1AT17MBA06	55.00	51.33	56.86	61.38
1AT17MBA20	55.17	45.83	55.14	61.75
1AT17MBA24	53.00	52.00	52.00	61.38
1AT17MBA22	54.50	47.50	51.43	60.13
1AT17MBA37	52.67	44.00	54.29	57.88
Average Percentage of weak students	56.99	50.3	56.03	62.65



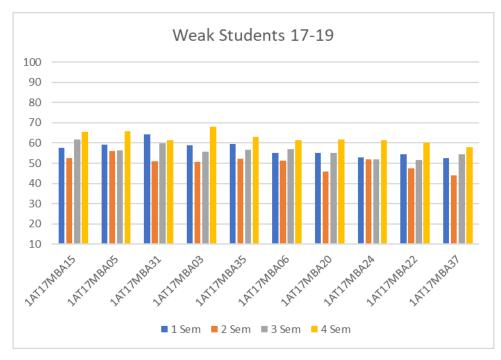


Fig 4.2.1.42: List of Weak Students of 17-19 Batch

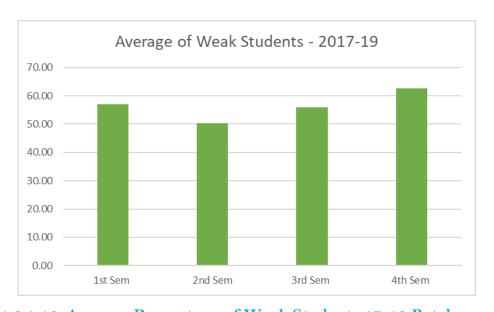


Fig 4.2.1.43: Average Percentage of Weak Students 17-19 Batch

D. Quality of Classroom Teaching

The teaching learning process comprises of a multitude of teaching aids and methods depending on the course requirements. The faculty make use of ICT like LCD Projectors, Wireless keyboard and mouse, Digital Pads, etc for teaching. Faculty share the Academic study and reference material on its LMS



platform Xcelerator that provides the convenience of 24/7 availability for the students.

Table 4.2.1.18: Classroom Teaching

	The MBA Department has the state of art infrastructure. There								
	are 2 big spacious amphitheatre type classrooms that are with								
	volving chairs which facilitates interaction between the students of faculty. It encourages brainstorming and discussions during e class and gives opportunity to every student to participate in e discussions and be an active learner. These classrooms are uipped with LCD Projectors and speakers, White boards with arker pens, and very well ventilated that is ideal for long hours lectures, seminars, Group Discussions, and extended hours of ademic pursuit. The faculty uses the following methods to keep the students are faculty uses the following methods to keep the students.								
	and faculty. It encourages brainstorming and discussions during								
Classroom	the class and gives opportunity to every student to participate in								
Ambience	the discussions and be an active learner. These classrooms are								
	equipped with LCD Projectors and speakers, White boards with								
	marker pens, and very well ventilated that is ideal for long hours								
	of lectures, seminars, Group Discussions, and extended hours of								
	academic pursuit.								
	The faculty uses the following methods to keep the students								
	attentive, interactive, and engaged:								
	Interactive Classroom								
	Group Discussion								
Student	• Presentation								
Engagement	Role Play								
	Case Analysis								
	• Flip class								
	• Games								
	• Quiz								





Fig 4.2.1.44: Classroom Ambience

E. Student feedback of teaching learning process and actions taken

Feedback is a very essential component in evaluating the teaching learning process. At the MBA department of Atria Institute of Technology, we follow the practice of collecting online feedback from the students on the faculty twice during the semester. The first feedback is collected after 3 weeks of starting the semester which is called formative feedback and the second feedback is collected at the end of the semester that is called summative feedback. We make sure that almost 95 to 100 percent of the students are to give their feedback. This results in almost population feedback.



List of formative feedback questions in 2020-2021

	List of Formative Questions
Students	s rate the faculty on a 5-scale rating from Strongly Disagree
to Stron	gly Agree
Sl. No.	Feedback questions
1	The faculty is punctual to the classes.
2	The language (communication) of the faculty is clear.
3	The faculty has good control and command over the class.
4	The attitude of the faculty towards students is professional.
5	The faculty helps me clarify doubts within and outside the
3	classroom.
6	The faculty was fair to all students.
7	The faculty is well prepared for the lectures.
8	The faculty explains the subject clearly.
9	The sequence of lectures is logical and understandable.
10	The faculty encourages questions/discussions during the
10	lectures and provides clear explanations to them.
11	The faculty makes good use of my time and keeps my
11	mind engaged and motivated during the lecture.
12	The faculty correlates the syllabi and the assessment
12	pattern for the subject.
13	The faculty motivates you to think above and beyond the
	subject matter.
14	Suggestion / Comments if any:

Fig 4.2.1.45: Formative Feedback questions during 2020-2021

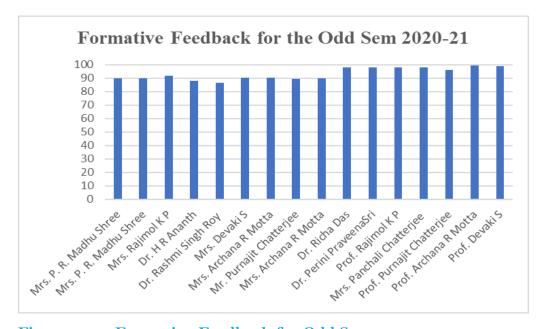


Fig 4.2.1.46: Formative Feedback for Odd Sem 2020-2021



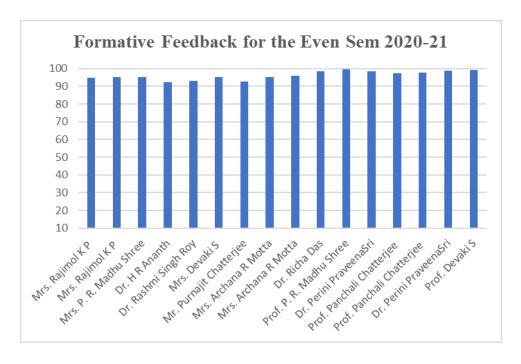


Fig 4.2.1.47: Formative Feedback for Even Sem 2020-2021

List of summative feedback questions in 2020-2021

	List of Summative Questions
	rate the faculty on a 5-scale rating from Strongly Disagree to
Strongly	Agree
Sl. No.	Feedback questions
1	The faculty was punctual to the classes during the semester.
2	The language (communication) of the faculty was clear.
3	The faculty had good control and command over the class during the semester.
4	The attitude of the faculty towards students was professional.
5	The faculty was fair to all students.
6	The faculty was well prepared for the lectures during the semester.
7	The faculty explained the subject clearly.
8	The course materials (notes / hand-outs, and question banks) the faculty gave were relevant to the syllabi and assessments.
9	The faculty encouraged questions/discussions during the lectures and provided clear explanations to them.
10	The faculty made good use of my time and kept my mind engaged and motivated during the lecture.
11	The faculty scheduled & conducted assignments, class-tests, and quizzes.
12	The evaluation scheme was fair and transparent.
13	The faculty taught all topics listed in the syllabi.
14	Suggestion / Comments if any:

Fig 4.2.1.48 Summative Feedback questions during 2020-2021



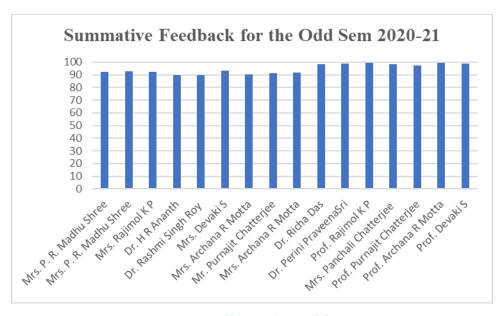


Fig 4.2.1.49 Summative Feedback for Odd Sem 2020-2021

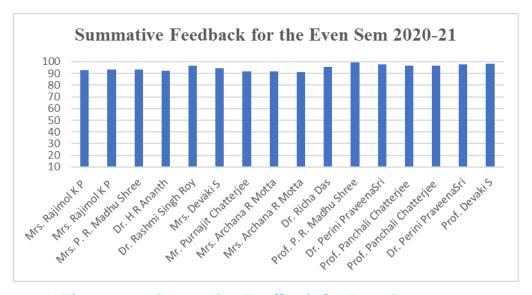


Fig 4.2.1.50 Summative Feedback for Even Sem 2020-2021

Based on the feedback of the faculty the department took the following actions:

• The overall student feedback was very good and all faculty received a rating of over 9 and more on a scale of 10. However, Dean and Principal discussed this feedback with the students and asked them how it can be even better. Some of the weaker students expressed the faculty should go slow while explaining the complex concept of certain courses like HR analytics



- This feedback was shared by the Dean with the course faculty, and he congratulated them on the overall good feedback.
- In the course HR Analytics the feedback has shown improvement from the formative to summative feedback due to the faculty taking the initiative to explain the complex concepts in a simpler way

4.2.2. Quality of continuous assessment and evaluation processes

The VTU evaluation process which is followed by all affiliated colleges consist of a SEE- Semester End Exam which has 60% weightage and CIE- Continuous Internal Evaluation which has weightage of 40%. The college has a structure for CIE in line with the VTU guidelines which has 25 marks out of 40 for internal evaluation tests and 15 marks for a mix of assignments, case study, presentation, quizzes etc. where the subject faculty has the flexibility to design as per the course requirements. The internal marks of 25 is decided based on the average of three internal assessment tests.

A. Process for internal semester question paper setting and evaluation and effective process implementation

Continuous assessment of students is done based on their class attendance, class participation and performance in class test, assignment, presentation, quizzes, and internal assessment tests. Three mandatory Internal Assessment tests are conducted at predefined intervals as per the university requirements. First two modules of the syllabus are covered in the first IA Test, the III and IV modules are covered under the second IA test and the last two modules viz, modules V and VI are covered under the III IA test. Allocation of modules may vary based on syllabus completion for the respective subject and the logical grouping of topics. Following process is followed for execution of internal assessment tests in the department:

- > Syllabus finalization for IA: Syllabus is finalized for IA based on the portions covered. Allocation of modules for each IA varies based on syllabus completion for the respective subject and the logical grouping of topics.
- > Setting and finalization of Question Paper: The concerned subject faculty set the question paper in line with the VTU syllabus. It is ensured that the



degree of difficulty of questions is at the same level or higher than the end semester question paper. Each question is mapped to the course outcome and Revised Bloom's Taxonomy level. The scheme for the question paper is prepared by the concerned faculty. The question paper and the scheme are scrutinized by the department examination committee. Corrections are suggested, if required and incorporated by the subject faculty and the revised question paper is submitted to the department IA coordinator at least five days before the start of IA. The process of Continuous Internal Assessment is described in fig 4.2.2.1

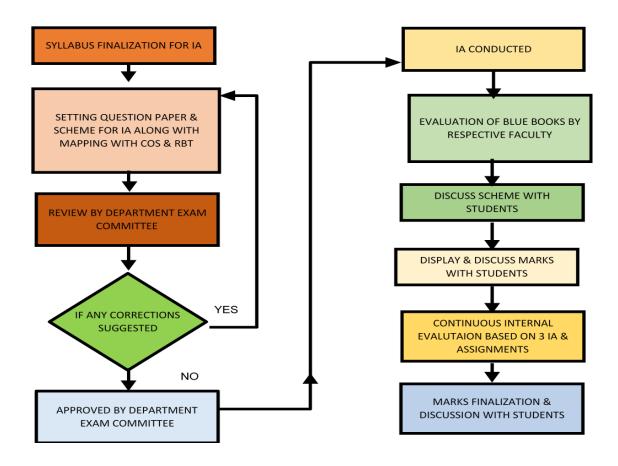


Fig 4.2.2.1: Process of Continuous Internal Assessment

➤ Timetable preparation for the IA: Timetable for IA is prepared by the department IA coordinator in line with the academic calendar. The same is approved by the identified authority and displayed at least one week



before the start of IA.

- ▶ Preparation of B forms and room allotment for IA: The department IA coordinator allot the rooms as per the USN. The same is reviewed by the committee at least one day before the start of the IA.
- Allotment of invigilation duty for IA: The department IA coordinator with suggestions of Dean assign the invigilation duty all the faculty members and the same is shared with faculty members at least two days before the start of IA.
- The blue books are arranged as per the B form and the room allotment at least one day before the Internal Assessment exam of the concerned subject by the department IA coordinator. The invigilators collect the blue books as per the allotment from the department IA coordinator, acknowledge the same and reach the identified room at least 10 minutes before the start of IA. The IA coordinator distribute the question papers to the respective rooms before the start of IA. The Dos and Don'ts to be followed for IA are displayed at the notice board of the department and are strictly followed by the faculty and students. Once the prescribed time of IA is complete, the blue books are collected back from the students, arranged in the order of B forms, and returned to the department IA coordinator from where concerned faculty collects the same for the valuation.
- Valuation: The valuation must be completed within a week from the last day of IA by the respective faculty handling the subject. Further, the scheme of question paper is discussed in the class with all the students. This helps students in understanding what exactly answer needs to be and how it must be written in the exam. The marks are entered in the shared Google Spreadsheet by the respective faculty. The department IA coordinator is responsible to analyse the same and declare the result of IA. The best of two marks obtained out of the three IA tests is selected for the award of final internal assessment marks.
- ➤ HoD Counselling of faculty members: At the end of every IA test valuation, student's performance in all the course is analysed. The



- courses in which students have scored less marks, the Dean counsels the subject faculty and provides appropriate suggestions/guidelines by considering the student's formative feedback also.
- Counselling of students by mentors: Bright and weak students are identified with the help of subject faculty. Bright students are encouraged to do better whereas the weaker ones are counselled by the respective student's Mentor. Doubt clearing sessions are conducted based on the individual student's need.
- ➤ **Dispatch of results to Parents:** Result is dispatched to parents after declaration of IA result to inform them regarding their wards performance and scope of improvement for the student.

Table 4.2.2.1, 4.2.2.2 and fig 4.2.2.1 depicts the marks analysis for I IA for II semester students of 2019-20 batch.

Table 4.2.2.1: Sample IA marks analysis of II semester students

				1st Y	ear 2	nd Sem	1st I	A Analysi	is								
No.	USN	HRM	1	FM		RM		L&B	E	SM		SM		ED		Total	%
		Marks	%	Marks	%	Marks	%	Marks	%	Marks	%	Marks	%				
1	1AT19MBA01	34	68	32	64	34	68	41	82	27	54	38	76	206	69		
2	1AT19MBA02	11	21	28	56	35	70	34	68	22	44	25	50	155	52		
3	1AT19MBA03	31	62	34	68	45	90	41	82	42	84	38	76	231	77		
4	1AT19MBA04	34	67	37	74	42	84	38	76	39	78	34	68	224	75		
5	1AT19MBA05	32	64	39	78	42	84	41	82	34	68	32	64	220	73		
6	1AT19MBA06	26	52	33	66	37	74	40	80	30	60	31	62	197	66		
7	1AT19MBA07	30	60	31	62	39	78	40	80	32	64	34	68	206	69		
8	1AT19MBA08	42	84	40	80	47	94	45	90	44	88	39	78	257	86		
9	1AT19MBA09	40	80	38	76	43	86	41	82	38	76	32	64	232	77		
10	1AT19MBA10	43	86	42	84	49	98	39	78	39	78	40	80	252	84		
11	1AT19MBA11	26	52	36	72	31	62	39	78	38	76	28	56	198	66		
12	1AT19MBA12	40	80	35.5	71	42	84	40	80	41	82	37	74	236	79		
13	1AT19MBA13	26	52	34.5	69	43	86	41	82	38	76	36	72	219	73		
14	1AT19MBA14	26	52	31	62	41	82	41	82	30	60	36	72	205	68		
15	1AT19MBA15	27	54	34	68	45	90	40	80	42	84	40	80	228	76		
16	1AT19MBA16	32	64	34	68	36	72	42	84	37	74	37	74	218	73		
17	1AT19MBA17	33	66	32	64	37	74	34	68	35	70	32	64	203	68		
18	1AT19MBA18	40	80	41	82	41	82	45	90	38	76	37	74	242	81		
19	1AT19MBA19	34	68	39	78	46	92	40	80	40	80	38	76	237	79		
20	1AT19MBA20	28	56	34.5	69	32	64	21	42	29	58	32	64	177	59		
21	1AT19MBA21	30	60	36	72	45	90	40	80	34	68	39	78	224	75		
22	1AT19MBA22	44	88	42	84	47	94	42	84	44	88	41	82	260	87		
23	1AT19MBA23	30	60	34.5	69	44	88	41	82	36	72	35	70	221	74		
24	1AT19MBA24	29	58	37	74	37	74	39	78	40	80	36	72	218	73		
25	1AT19MBA25	28	56	35	70	37	74	37	74	37	74	36	72	210	70		
26	1AT19MBA26	30	60	37	74	46	92	40	80	40	80	39	78	232	77		



27	1AT19MBA27	30	60	35	70	43	86	42	84	37	74	38	76	225	75
28	1AT19MBA28	30	60	41	82	47	94	41	82	AB	AB	30	60	189	63
29	1AT19MBA29	30	60	38	76	45	90	39	78	37	74	39	78	228	76
30	1AT19MBA30	33	66	35	70	46	92	39	78	36	72	34	68	223	74
31	1AT19MBA31	33	66	41	82	41	82	40	80	41	82	38	76	234	78
32	1AT19MBA32	34	68	37	74	41	82	40	80	33	66	39	78	224	75
33	1AT19MBA33	32	64	39	78	43	86	38	76	37	74	38	76	227	76
34	1AT19MBA34	29	58	41	82	47	94	44	88	42	84	39	78	242	81
35	1AT19MBA35	30	60	40	80	46	92	39	78	40	80	40	80	235	78
36	1AT19MBA36	30	60	40	80	40	80	31	62	29	58	34	68	204	68
37	1AT19MBA37	30	60	36	72	36	72	28	56	27	54	38	76	195	65
38	1AT19MBA38	28	56	37	74	46	92	41	82	39	78	40	80	231	77
39	1AT19MBA39	29	58	43	86	47	94	42	84	42	84	36	72	239	80
40	1AT19MBA40	38	76	40	80	48	96	28	56	39	78	41	82	234	78
41	1AT19MBA41	32	64	40	80	43	86	37	74	35	70	38	76	225	75
42	1AT19MBA42	32	64	38	76	44	88	36	72	43	86	37	74	230	77
43	1AT19MBA43	27	54	42	84	41	82	37	74	35	70	39	78	221	74
44	1AT19MBA44	30	60	35	70	45	90	36	72	38	76	39	78	223	74
45	1AT19MBA45	31	62	35	70	40	80	42	84	40	80	39	78	227	76
46	1AT19MBA46	29	58	36	72	42	84	21	42	38	76	33	66	199	66
47	1AT19MBA47	33	66	40	80	48	96	41	82	42	84	41	82	245	82
48	1AT19MBA48	35	70	40	80	43	86	38	76	42	84	38	76	236	79
49	1AT19MBA49	28	56	40	80	36	72	38	76	39	78	28	56	209	70
50	1AT19MBA50	28	56	40	80	41	82	42	84	39	78	36	72	226	75
51	1AT19MBA51	39	78	47	94	49	98	46	92	44	88	41	82	266	89
52	1AT19MBA <i>5</i> 2	34	68	40	80	40	80	36	72	31	62	40	80	221	74
53	1AT19MBA53	32	64	32	64	36	72	31	62	35	70	38	76	204	68

Table 4.2.2.2: I IA result analysis of II semester students

	HRM	FM	RM	L&BE	SM	ED
0-15	1	O	0	0	О	О
16-24	0	0	О	2	1	0
25-35 (50% to	43	13	3	6	11	14
70%)						
35-40	6	34	13	25	28	35
41-50	3	9	37	20	12	4
Absent	0	0	О	0	1	0
Total	53	56	53	53	53	53
Present	53	56	53	53	52	53
Failures	1	0	О	2	1	0
Passed	52	56	53	51	51	53
Above 70%	9	43	50	45	40	39
Pass %	98	100	100	96	98	100
Min	10.5	28	31	21	22	25
Max	44	47	49	46	44	41
Mean	32	37	42	38	37	36



Std Deviation	5	4	4	5	5	4
Co- of variation	17	10	11	13	13	10

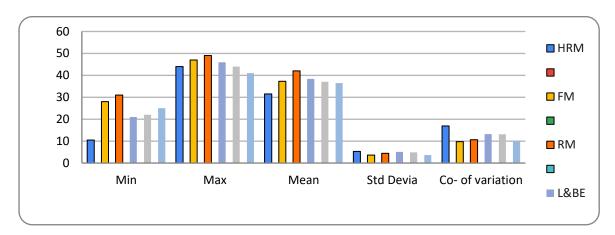


Fig 4.2.2.2: I IA result analysis of II semester students

USN		HRM IA							
		فنفنف				Assignme	Presentati		
				Best of Two	IA out of	nt (out of	on (out of	IA (out	Final
	I	II	III	(Out of 100)	25	10)	5)	of 40)	Marks
1AT19MBA01	34	35	0	69	17.25	8	5	30.25	31
1AT19MBA02	11	26	30	56	14	10	5	29	29
1AT19MBA03	31	39	44	83	20.75	8.5	5	34.25	35
1AT19MBA04	34	35	42	77	19.25	8	5	32.25	33
1AT19MBA05	32	40	41	81	20.25	8.5	5	33.75	34
1AT19MBA06	26	35	32	67	16.75	8	5	29.75	30
1AT19MBA07	30	35	0	65	16.25	8	5	29.25	30
1AT19MBA08	42	44	44	88	22	9.5	5	36.5	37
1AT19MBA09	40	40	44	84	21	9	5	35	35
1AT19MBA10	43	45	45	90	22.5	9.5	5	37	37
1AT19MBA11	26	38	38	76	19	8	5	32	32
1AT19MBA12	40	40	42	82	20.5	8.5	5	34	34
1AT19MBA13	26	35	36	71	17.75	8	5	30.75	31
1AT19MBA14	26	35	40	75	18.75	8	5	31.75	32
1AT19MBA15	27	37	41	78	19.5	8	5	32.5	33
1AT19MBA16	32	40	41	81	20.25	8.5	5	33.75	34
1AT19MBA17	33	42	41	83	20.75	8.5	5	34.25	35

Fig 4.2.2.3: Sample CIE result analysis of II semester students



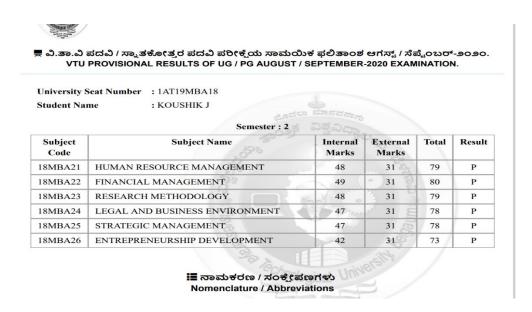


Fig 4.2.2.4: Sample final result sheet of a II semester student

B. Process to ensure questions from outcomes/learning levels perspective.

The subject faculty of respective courses are responsible to set the question paper in line with the VTU syllabus and the end semester question paper for the Internal Assessment exams. All the questions are mapped to the course outcome and Revised Bloom's Taxonomy level. The Revised Bloom's level in each question paper varies from 1to 5 (Remember, Understand, Apply, Analyse, Evaluate etc.). The courses relating to problem solving incorporate bloom's level 3, 4&5, whereas theoretical courses cover a Blooms Level of 1, 2, 3 & 4. It is ensured that about 20% questions are corresponding to RBL 4 & 5. As it is a PG Course, the respective faculties setting the question paper are advised to avoid multiple RBL 1 question. To improve the quality of students learning, mandatory case study question is given. Further the questions have sub sections pertaining to multiple modules to ensure the student doesn't skip studying a module of the syllabus.

Each internal test covers a minimum of two course outcomes which are in turn linked to programme outcomes. All the exam paper questions are distributed uniformly across the COs mapping to the concerned modules. Across the three internal assessments, it is ensured that all the COs pertaining to the course are thoroughly tested.



The question paper is further submitted and scrutinized by the department examination committee. Corrections are suggested, if required and incorporated by the subject faculty.

C. Evidence of COs coverage in class test / mid-term tests

Each IA question is mentioned along with the related course outcome and bloom's level taxonomy in the question paper. The internal marks, after the evaluation are analyzed to measure course attainment. The percentage of the course outcome obtained is analyzed and other activities like assignment/quiz are conducted if there is any lag in course outcome attainment.

Sample IA Question paper for Technology & Operational Strategy in presented below



Department of MBA

Atria Centre for Management and Entrepreneurship

USN					

INTERNAL ASSESSMENT TEST- I

Subject: Technology & Operational Strategy
Sem: III Date: 08/12/2021 Max marks: 50
Faculty: Dr. Purnajit Chatterjee Time: 2:00 pm to 3:30 pm
Instructions: Answer any 2 full sets out of 1, 2 & 3 and 4th question is compulsory.

Bloom Marks COs 's level 3 a) Define Operations Management 1 3 7 b) Analyse the role and functions of the Operations Manager 1 Q 1 3 c) How can Operations Management principles be applied to effectively 10 1 manage a retail store? 3 2 2 a) What do you understand by the term Process Mapping? 4 Q 2 b) Critically analyse the Ishikawa diagram approach for defect resolution. 7 2 10 2 c)Create a high-level Process Map for a Garage servicing motorcycles 6 a) What is the 5M model in Cause-Effect relationship? 3 4 b) Analyse the strengths and weaknesses of Theory Z framework in people 7 2 management Q 3 2 Explain the trends in Productions & Operations Management in the 10 1 context of Indian Economy. Analyse the impact of Industry 4.0 in revolutionizing manufacturing and 4 10 1 taking it to the next level of performance.

Course Outcome Statements:

CO 1: Analyse the various aspects of production and operation management

CO 2: Apply the concept of Process Maps and create basic Process Maps

Fig 4.2.2.5: I IA TOS Question paper for III semester students



D. Quality of Assignment and its relevance to COs

Assignments, presentations, case study and role play are integral part of teaching learning process at the Department of MBA. Three assignments, minimum one presentation and minimum one case study is given to students for each course every semester. Every assignment, case study and presentation are in line with the revised Bloom's level taxonomy and helps in attaining the related course outcome. Whereas assignments are submitted to concerned faculty, presentations, case study discussion and role plays are done in front of the class for knowledge sharing. All the assignments, case study and presentations are evaluated based on pre-defined rubrics. Table 4.2.2.3 presents maximum marks for each assignment, presentation, case study and role play. Fig 4.2.2.2 depicts the sample assignment mapped with Bloom's Level and related course outcome. Xcelerator platform is used to upload the assignment question along with timeline and evaluation.

Sample Assignment:



Atria Institute of Technology

Department of MBA (ACME)

Academic Year: 2020-21

Subject: Sales Management Subject code: 18MBAMM401

ASSIGNMENT II

Group Assignment: To create a winning Sales Presentation for the chosen company and the respective product or service.

CO2-PO2

RBT-5

Assignment Submission Date: 30th May 2021

The presentation should be structured as follows:

- 1. Company Introduction 3/4 Slides
- 2. Product/Service Description covering Features and Benefits 3/4 Slides
- 3. Value Proposition 1 Slide
- 4. How your product or service is better than the competition -2 Slides
- 5. Proposed Solution for the Client 1/2 Charts
- 6. Delivery timelines 1 Chart



- 7. Solution Pricing 1 Chart
- 8. Payment Terms 1 Chart
- 9. Warranty and Service Support plan 1 Chart

Table 4.2.2.3: Sample Assignment

S No	Company	Product/Service	Client Name	Client Needs and Wants
1	PWC	Accounting and Tax Filing Services	Acharya Institute of Technology	To maintain regular accounts, create annual reports, filing of reports with Tax and MCA, GST, TDS & other tax compliance
2	Reliance Jio	Jio Corporate Broadband	Sonata Software	Leased line connectivity to the multiple branches, internal phone and video conferencing services
3	BCG	Differentiated Marketing Strategy	ACT Broadband	New Go-to-Market strategy for rapid business growth and retention of existing customers
4	Hyundai Motors	Fleet of cars for inter and intra city travel	Meru Cabs	Comfortable cost-effective cars with low maintenance, less fuel consumption and long life
5	Voltas	Central Airconditioning	ITC Fortune Hotel – New Units	Effective air conditioning of the new hotel units with high reliability, low purchase and running costs and long life

Note: Each team to have 5/6 members and confirmed with respective faculty

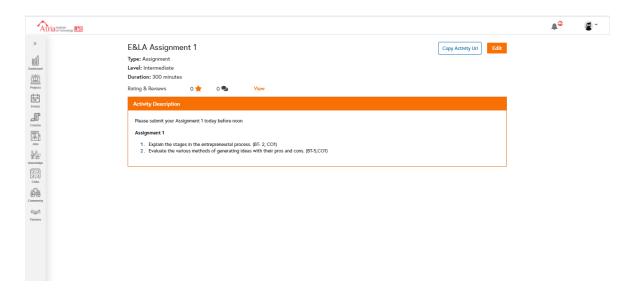


Fig 4.2.2.6: Assignment on Xcelerator



Table 4.2.2.4: Maximum marks assigned for different assignments.

Sl No	Particular	Nature	Maximum Marks
1	Assignment	Compulsory	10
2	Presentation	Compulsory	10
3	Case Study	Optional	10
4	Role Play	Optional	10

Table 4.2.2.5 and 4.2.2.6 depicts rubrics for assessment of assignments and presentations. Feedback of assignments and presentations are provided by the faculty post assessment of the work done by the students. An average of all the assignments and presentation is compiled for 15 marks and added with the internal assessment marks for the CIE. Table 4.2.2.7 illustrate sample evaluation sheet of continuous evaluation.

Table 4.2.2.5: Rubrics for assessment of assignments of students

CRITERION-		Total marks			
1		= 4			
		4	3	2	1
Subject Content	Accuracy of content in terms of facts stated accuracy of information, insights, grammar, and spellings	All content is accurate. there are no factual errors or any grammatical or spelling mistakes	there is piece of	Few of the information stated is flawed or inaccurate and presence of grammatical or spelling mistakes	Content is confusing or contains factual errors or missing information and many grammatical or spelling mistakes
CRITERION-		Total marks = 4			
		4	3	2	1
Clarity of Logic	Clear understanding of content and the purpose of task is established and effectively sustained.	Assignment includes all conceptual information regarding topic. Purpose is	Assignment includes most of the conceptual information regarding topic.	Few of the conceptual information is missing or inaccurate. Purpose is established	Major conceptual information is missing or inaccurate. Purpose is vaguely



		clearly established and effectively sustained.	Purpose is clearly established and generally sustained.	but not be sustained	established and may not be sustained.
CRITERION-3		Total marks = 2			
				2	1
Organisation of content	Organisation of content in terms of introduction, details, conclusion, font choice & Formatting			Introduction, details conclusion of the assignment is very good. Font formats have been carefully planned to enhance readability and content	Introduction, details conclusion of the assignment is limited. Fond format makes it difficult to read the content

Table 4.2.2.6: Rubrics for assessment of presentation of students

CRITERION- 1		Total marks = 2		
			2	1
Presentation Style and Format	Background, Text - Font choice & formatting		Background does not distract from text or other graphics Font formats have been carefully planned to enhance readability and content	Background competes with other graphic on the page. Fond format makes it difficult to read the content
CRITERION- 2		Total marks = 2		
			2	1
Communication Skill	Communication style, confidence		Presentation was explained readily and with confidence	Student had many difficulties presenting the content. Low level of confidence
CRITERION- 3		Total marks = 3		
		3	2	1



Content Accuracy	Accuracy of content in terms of facts stated accuracy of information	accurate. there	Most of the content is accurate, but there is piece of information missing or inaccurate	Content is confusing or contains factual errors or missing information
CRITERION- 4		Total marks = 3	2	1
Query Handling	Accuracy of answers to questions asked by faculty and classmates	accurate and	answers are	Confused answers and much information missing

Table 4.2.2.7: Sample Evaluation sheet of continuous evaluation assessment

	Continuous Evaluation Assessment							
Sub Nai	ject ne	Subject Code Faculty Name		Name				
S No	USN	Assignment 1 (10)	Assignment 2 (10)	Assignment 3 (10)	Presentation (10)	Case study (10)	Role Play (10)	Total (15)

Consolidation of CIE and Impact Analysis of Internal Assessment Tests: Post three internal assessment consolidation of CIE and an impact analysis is done for all the courses. There shall be a maximum of 40 CIE marks in each theory course. CIE shall be by the course instructor and includes tests, homework, problem solving, oral examination, group discussion, quiz, mini project, outreach activities and seminar throughout the semester, with weightage for the different components being fixed at the university level. A candidate shall obtain not less than 50% of the maximum marks prescribed for CIE of each Theory course/ Internship/ Project/ Dissertation. CIE marks shall be based on Tests for 25 marks and assignments, quiz, mini project, oral examination, field work etc. for 15 marks conducted in respective subjects. The CIE marks in a theory course, for 25 marks, shall be based on two tests covering the entire syllabus. An additional test may be conducted for the needy students to provide an opportunity to improve their CIE marks before the end of semester. The



CIE marks shall be average of the marks scored in at least two of the above tests. Candidates obtaining less than 50% of the CIE marks in any course shall not be eligible to appear for the university examination. In such cases, the Head of the Department shall arrange for the improvement of CIE marks in the course when offered in subsequent semester. The CIE marks list shall be displayed on the notice board and corrections, if any, shall be incorporated before submitting to the university.

Every student must obtain minimum eligible marks to write their end semester examinations. Table 4.2.2.8 presents rubrics for continuous internal evaluation for 40 Marks.

Table 4.2.2.8: Rubrics for CIE for 40 marks

Particulars	Marks	Procedure
Internal Assessment Test	50+50=100/4=25	Average of two best performance
		out of three IA shall be considered
Seminar/ Presentation	05	Document for the same must be
		maintained
Subject Viva - Voce/	05	Document for the same must be
Oral Examination		maintained
Assignment/ quiz	05	Document for the same must be
		maintained

Note: Course instructor may introduce/ use any activity other than the above three activities to award 15 marks. The activities used by the course instructor must be measurable and documented for the inspection of VTU

Table 4.2.2.9 presents an impact analysis of internal assessment tests of second semester students. Fig: 4.2.2.9 depicts the graphical representation of the same.

Table 4.2.2.9: Impact Analysis of internal assessment tests of second semester

IA Test	HRM	FM	RM	L&BE	SM	ED
IA 1	32	37	42	38	36	36
IA 2	38	44	39	38	42	40
IA 3	37	43	41	36	37	38
Average	35.7	41.3	40.7	37.3	38.3	38.0



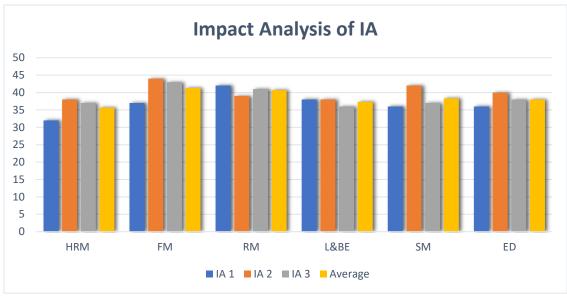


Fig 4.2.2.7: IA Impact Analysis of Second Sem Students

Semester End Exam: End semester exam are conducted by VTU at the university level at the end of each semester for 100 marks and is scaled down to 60 marks. SEE is also termed as university examination and covers the entire course syllabus. All eligible students must write all the course exams for promotion in next semester.

Organisation Study: The Organisation Study shall consist of Study of an organization for 4 credits for 4 weeks. The Organisation Study starts after the completion of 2nd Semester Examinations but before the commencement of the 3rd semester classes. No two students of the department shall work on the same organization. Organisation study carries 100 marks consisting of 40 marks for Organisation study report (evaluated by internal guide) and 60 marks for viva-voce examination. Minimum passing marks of the Organization study is 50% in each of the components such as Internal Marks, report evaluation and viva-voce examination.

Project work: The project work shall be for a period of 6 weeks immediately after the completion of 3rd Semester Examinations but before the commencement of the 4th semester classes. Project Work carries 06 credits and carries 100 marks.

4.2.3. Quality of student report/dissertation

In the course of the two year MBA students work on two types of project viz:

- I. Organisation Study/ Internship
- II. Project Work



Internships and Project work help the students in getting first-hand corporate experience and a preview of the roles and responsibilities in the industry. As per the VTU guidelines, students of Department of MBA must take one organisation study for four weeks post the second semester exams but before the commencement of third semester and one project work for six weeks post the third semester exams but before the commencement of fourth semester. Organisation study and project work assist students to integrate and formulate solutions for real life business problems in the company/ industry. Project committee in the department is responsible for allocation of guides and finalization of topic of student's project.

Internship/Organisation Study:

The objective of organisation study is to expose the students to understand the working culture of the organization and apply theoretical concepts in real life situation at the workplace for various functions of the organization.

The Organisation study shall be for a period of 4 weeks immediately after the completion of 2nd Semester Examinations but before the commencement of the 3rd semester classes. No two students shall work on the same organization. The student shall seek the guidance of the internal guide on a continuous basis.

A. Identification of organisation study and allocation of companies to students:

- **Circulation of notice**: A notice duly signed by Dean and HoD of Department of MBA is circulated among the students regarding the dates of commencement and conclusion of organization study.
- Briefing students regarding the guidelines of organization study: all students of second semester are briefed regarding the guidelines of organization study by the class teacher and the senior faculty members in presence of dean, HoD and all the faculty.
- Placement of students in various companies for organization study: With the help of training and placement office and the department placement coordinator, students are placement in various companies for the organization study. Students may select a company of their own choice as well for completing organization study.



• Allocation of internal guide: Each student is allocated an internal guide to provide regular guidance for completion of work in a satisfactory and timely manner.

B. Relevance of the Internship/ Organization Study and contribution towards PO attainment

Table 4.2.3.1: Organisation Study contribution towards PO attainment

PO Statement	Organisation Study Correlation	Justification
PO1: Acquire sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations/institutions of importance.	High	 Allows the students to directly interact with the staff of a business and acquire knowledge about their business model Provides the students access to financial statement, strategy documents, policies & organisation structure of a business
PO 2: Apply effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.	High	 Students learn to communication with staff in the organisation Students grasp knowledge of report writing.
PO 3: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.	Medium	Students have less involvement in decision making and leadership
PO 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.	Medium	 Students research about the status of the company, financial statements provided and secondary data from website/ social media.
PO 5: Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.	Medium	Entrepreneurship skills are not utilized to perform organisation study.

Activity flow of Organization Study:

• Start work and identification of external guide: After finishing second semester exams, students start working in the company where an external



guide is allotted to them for guidance regarding the organization profile, analysis of financial statements, McKinsey's 7s and Porter's model with reference to the organization under study.

C. Process for monitoring and Evaluation

- Weekly evaluation of work by internal guide: The work completed by the student is evaluated by the internal guide on weekly basis. Correction and suggestions are recommended by the internal guide which is incorporated by the student.
- Completion of Organization Study and submission of report: after working for four weeks in the company and incorporating all corrections suggested by the internal guide, the student must submit the final report. Students shall submit one hard copy of the report to the college with hard bound colour of royal blue and a soft copy in PDF file (Un-editable Format).

D. Process to assess internship performance:

• Final Viva Voce and Presentation: The viva –voce examination will be conducted by the respective HoD or Senior Professor or internal guide of the department and an external evaluator drawn from industry. In case of non-availability of industry professional, a senior professor or a faculty with more than 10 years of experience may be invited to conduct the viva-voce examination. Organisation study carries 100 marks consisting of 40 marks for Organisation study report (evaluated by internal guide) and 60 marks for viva-voce examination. Minimum passing marks of the Organization study is 50% in each of the components such as Internal Marks, report evaluation and viva-voce examination.

Fig: 4.2.3.1 presents the process of Organization Study followed in the department.



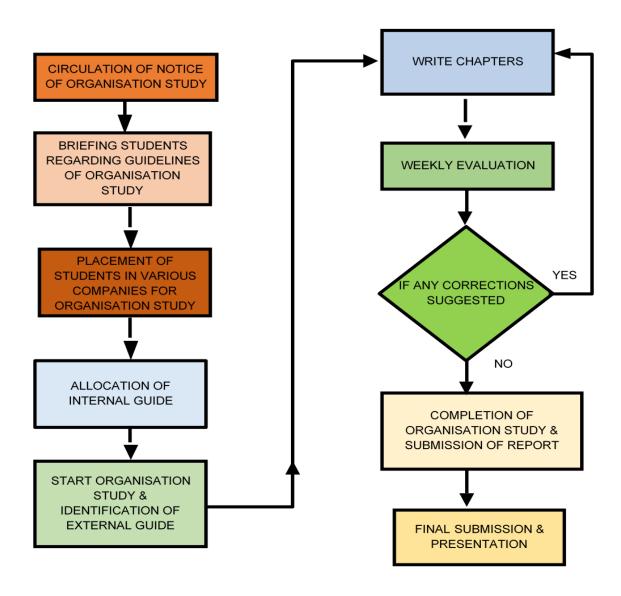


Fig: 4.2.3.1: Flow diagram of Organisation Study

E. Quality of Organization Study Report:

The quality of the report is tested thoroughly by both the internal and external reviewers applying the following rubrics provided below:

Table: 4.2.3.2: Rubrics for organization study

Sl No	Evaluation Criteria	Marks
1	Understanding the Industry	5
2	Company Profile	5



3	McKinsey's 7S & Porter's Five Force	10
4	SWOT Analysis	10
5	Financial Statement Analysis	5
6	Learning Experience	5
7	Total	40

Table 4.2.3.3: Sample Evaluation sheet:

No.	USN	Name	Understanding the Industry (05)	Company Profile (05)	McKinsey's 7S & Porter's Five Force (10)	SWOT Analysis (10)	Financial Statement Analysis (05)	Learning Experience (05)	Total 40 marks

Table 4.2.3.4: Allocation of guide for Organisation Study for Batch 2020-22

	List of Organisation Study Batch 2020-22						
Sl. No.	USN	Name of Guide	Organisation/	Duration			
1	1AT20BA001	Dr. Purnajit Chatterjee, Dean & HoD	Bosch Limited	4 weeks			
2	1AT20BA002	Prof. Rajimol K P, Assistant Professor	AR Elevators Pvt Ltd	4 weeks			
3	1AT20BA003	Mrs Archana R Motta, Assistant Professor	Tech Byte India Engineering Pvt Ltd	4 weeks			
4	1AT20BA004	Dr. Richa Das, Associate Prof	Monarch PVC Pipes Pvt Ltd	4 weeks			
5	1AT20BA005	Dr.Perini PraveenaSri, Professor	Shalimar Paint Industry	4 weeks			
6	1AT20BA006	Mrs. Devaki S, Assistant Professor	Zuari Cement Limited	4 weeks			
7	1AT20BA007	Mrs Archana R Motta, Assistant Professor	Odigma Consultancy Solutions Private Limited	4 weeks			
8	1AT20BA008	Mrs. P. R. Madhu Shree, Assistant Professor	Citrus Cunningham Hotel	4 weeks			
9	1AT20BA009	Dr.Perini PraveenaSri, Professor	Siflon Drugs Pvt Ltd	4 weeks			
10	1AT20BA010	Dr. Richa Das, Associate Prof	Atria Institute of Technology	4 weeks			
11	1AT20BA011	Mrs. Devaki S, Assistant Professor	Lulu Group International	4 weeks			



12	1AT20BA012	Dr.Perini PraveenaSri, Professor	Flipkart	4 weeks
13	1AT20BA013	Prof. Rajimol K P, Assistant Professor	Sap Labs India	4 weeks
14	1AT20BA014	Mrs. Devaki S, Assistant Professor	Bajaj Auto Limited Mg Brothers Industries (P) Ltd.	4 weeks
15	1AT20BA015	Dr. Richa Das, Associate Prof	Varsha Associates	4 weeks
16	1AT20BA016	Prof. Rajimol K P, Assistant Professor	Metro Cash and Carry Pvt Ltd	4 weeks
17	1AT20BA017	Mrs Archana R Motta, Assistant Professor	Indigo Blues & Co	4 weeks
18	1AT20BA018	Mrs. P. R. Madhu Shree, Assistant Professor	Kolar-Chikkaballapur District Co-Operative Milk Producers Union Ltd, (KOCHIMUL)	4 weeks
19	1AT20BA019	Mrs. Devaki S, Assistant Professor	Hightemp Furnaces Limited	4 weeks
20	1AT20BA020	Mrs. Devaki S, Assistant Professor	Hero Moto Corp	4 weeks
21	1AT20BA021	Mrs. P. R. Madhu Shree, Assistant Professor	S. S. Alloys & Steel Industries	4 weeks
22	1AT20BA022	Dr. Purnajit Chatterjee, Dean & HoD	Makonis Software Solutions Pvt Ltd.	4 weeks
23	1AT20BA024	Prof. Rajimol K P, Assistant Professor	HCL Technologies	4 weeks
24	1AT20BA025	Dr.Perini PraveenaSri, Professor	Aishwarya Tea Industry	4 weeks
25	1AT20BA026	Mrs. P. R. Madhu Shree, Assistant Professor	Thomas Cook	4 weeks
26	1AT20BA027	Prof. Rajimol K P, Assistant Professor	Taskmo Software Company Pvt Ltd	4 weeks
27	1AT20BA028	Dr. Richa Das, Associate Prof	Seg Automotive India Pvt Ltd	4 weeks
28	1AT20BA029	Prof. Rajimol K P, Assistant Professor	Anutone Acoustics Limited	4 weeks
29	1AT20BA030	Mrs. P. R. Madhu Shree, Assistant Professor	Transcon Automation & Conveyors Pvt Ltd	4 weeks
30	1AT20BA031	Mrs. P. R. Madhu Shree, Assistant Professor	Decathlon Sports India Pvt Ltd.	4 weeks
31	1AT20BA032	Dr. Richa Das, Associate Prof	Exposys Labs	4 weeks
32	1AT20BA033	Dr. Richa Das, Associate Prof	Kions Software Services Private Limited	4 weeks
33	1AT20BA034	Prof. Rajimol K P, Assistant Professor	Fresnon.in	4 weeks
34	1AT20BA035	Mrs Archana R Motta, Assistant Professor	ICICI Prudential Life Insurance Company Limited	4 weeks



35	1AT20BA036	Dr. Purnajit Chatterjee, Dean & HoD	Blueprint Technologies Pvt Ltd.	4 weeks
36	1AT20BA037	Mrs. Devaki S, Assistant Professor	Future Lifestyle Fashions Limited	4 weeks
37	1AT20BA038	Dr. Purnajit Chatterjee, Dean & HoD	Cycle Pure Agarbathies N Ranga Rao & Sons Pvt Ltd	4 weeks
38	1AT20BA039	Mrs Archana R Motta, Assistant Professor	N J India Invest Pvt Ltd	4 weeks
39	1AT20BA040	Mrs. P. R. Madhu Shree, Assistant Professor	Amazon.com	4 weeks
40	1AT20BA041	Dr. Richa Das, Associate Prof	Bank of Baroda	4 weeks
41	1AT20BA042	Mrs Archana R Motta, Assistant Professor	Bisleri International Pvt Limited	4 weeks
42	1AT20BA043	Dr.Perini PraveenaSri, Professor	Shakeera Industries	4 weeks

Student Internships in 2021-2022

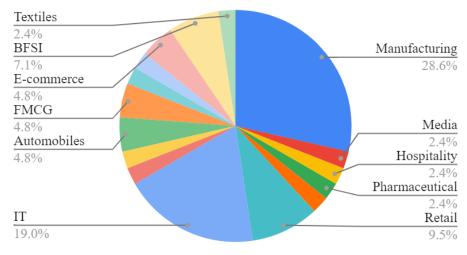


Fig 4.2.3.2: Sector wise distribution of Organisation study for 2021-22

Table 4.2.3.5: Allocation of guide for Organisation Study for Batch 2019-21

	List of Organisation Study Batch 2019-21					
Sl. No.	USN	Name of Guide	Organisation/ Company Name	Duration		
1	1AT19MBA01	Dr. Richa Das	Asian paints Ltd.	1 month		
2	1AT19MBA02	Dr. Richa Das	Continental AG	1 month		
3	1AT19MBA03	Archana R Motta	Reliance Retail Limited	1 month		
4	1AT19MBA04	Devaki S	Gokaldas Exports Ltd.	1 month		



5	1AT19MBA05	P. R. Madhu Shree	USK LPG PVT Limited	1 month
6	1AT19MBA06	Devaki S	Avi Solar Energy Private Limited (Enerman)	1 month
7	1AT19MBA07	Rajimol K P	JK tyres	1 month
8	1AT19MBA08	Dr. Perini PraveenaSri	Axis Bank	1 month
9	1AT19MBA09	Devaki S	Infosys	1 month
10	1AT19MBA10	Dr. Richa Das	Oracle	1 month
11	1AT19MBA11	Rajimol K P	Bangalore City Co-operative Bank Ltd.	1 month
12	1AT19MBA12	Archana R Motta	TCS	1 month
13	1AT19MBA13	P. R. Madhu Shree	IIFL	1 month
14	1AT19MBA14	Mr. Purnajit Chatterjee	NTPC	1 month
15	1AT19MBA15	P. R. Madhu Shree	HDFC Bank	1 month
16	1AT19MBA16	Rajimol K P	Mahindra & Mahindra ltd	1 month
17	1AT19MBA17	Mr. Purnajit Chatterjee	Coca-Cola	1 month
18	1AT19MBA18	P. R. Madhu Shree	Tvs motors company pvt ltd	1 month
19	1AT19MBA19	Dr. Richa Das	Blitz technology Pvt ltd	1 month
20	1AT19MBA20	Rajimol K P	Maharaj soaps industry Pvt Ltd	1 month
21	1AT19MBA21	Dr. Perini PraveenaSri	Bisleri	1 month
22	1AT19MBA22	Rajimol K P	SBI	1 month
23	1AT19MBA23	P. R. Madhu Shree	Amazon	1 month
24	1AT19MBA24	P. R. Madhu Shree	ITC LTD.	1 month
25	1AT19MBA25	Dr. Richa Das	Nike company	1 month
26	1AT19MBA26	Rajimol K P	DHFL Ltd	1 month
27	1AT19MBA27	Mr. Purnajit Chatterjee	Aditya Birla Group of company Limited	1 month
28	1AT19MBA28	Rajimol K P	Metro Cash & Carry India Pvt.Ltd	1 month
29	1AT19MBA29	Dr. Perini PraveenaSri	TITAN	1 month
30	1AT19MBA30	Dr. Richa Das	Nestle Ltd	1 month
31	1AT19MBA31	Archana R Motta	Bharati Airtel	1 month
32			Bharat Petroleum Corporation	1 month
	1AT19MBA32	Mr. Purnajit Chatterjee	Ltd.	1 IIIOIIII
33	1AT19MBA32 1AT19MBA33	Mr. Purnajit Chatterjee Dr. Richa Das	Ltd. Wipro Infrastructure Engineering	1 month
33			Wipro Infrastructure	



36	1AT19MBA36	Archana R Motta	Gopalakrishna Textile Mills Pvt Ltd	1 month
37	1AT19MBA37	Devaki S	Bajaj Auto	1 month
38	1AT19MBA38	Dr. Perini PraveenaSri	HAL	1 month
39	1AT19MBA39	Archana R Motta	IFB Automotive Pvt. Ltd	1 month
40	1AT19MBA40	P. R. Madhu Shree	Himalaya pharmaceuticals pvt.ltd	1 month
41	1AT19MBA41	Devaki S	Rittal India Pvt. Ltd.	1 month
42	1AT19MBA42	Devaki S	HCL	1 month
43	1AT19MBA43	Devaki S	Tech Mahindra	1 month
44	1AT19MBA44	Rajimol K P	Maruti Suzuki	1 month
45	1AT19MBA45	Archana R Motta	Bajaj Allianz Life Insurance Co Ltd	1 month
46	1AT19MBA46	P. R. Madhu Shree	Flipkart	1 month
47	1AT19MBA47	Dr. Perini PraveenaSri	John Deere	1 month
48	1AT19MBA48	Dr. Richa Das	IOC	1 month
49	1AT19MBA49	Archana R Motta	Toyota Motors	1 month
50	1AT19MBA50	Devaki S	BEML Limited	1 month
51	1AT19MBA51	Mr. Purnajit Chatterjee	Apollo Hospitals Enterprise ltd	1 month
52	1AT19MBA52	Archana R Motta	Karnataka Bank Ltd	1 month
53	1AT19MBA53	Mr. Purnajit Chatterjee	Deloitte	1 month
54	1AT18MBA23	Dr. Perini PraveenaSri	ABB	1 month
55	1AT18MBA37	Dr. Perini PraveenaSri	MANMUL : KMF	1 month



Student Internships in 2020-2021

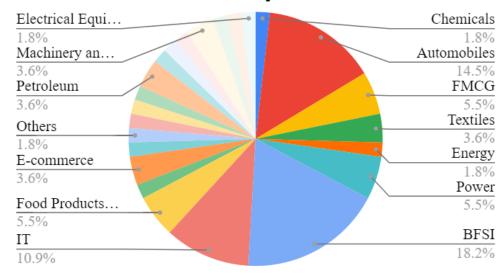


Fig 4.2.3.3: Sector wise distribution of organisation study for 2020-21

Table 4.2.3.6: Allocation of guide for Organization Study for Batch 2018-20

Sl. No.	USN	Name of Guide	Organisation/ Company Name	Duration
1	1AT18MBA01	Archana R Motta	eCourierz - Planet express Innovations Pvt. Ltd	1 month
2	1AT18MBA02	Devaki S	ITI Ltd.	1 month
3	1AT18MBA03	P. R. Madhu Shree	Columbia Asia Hospital	1 month
4	1AT18MBA04	Dr. Perini PraveenaSri	Origami Cellulo Private Limited,	1 month
5	1AT18MBA05	Archana R Motta	Adithya Auto Components Ltd	1 month
6	1AT18MBA06	Archana R Motta	Sree Gajanana Motor transport Co Ltd	1 month
7	1AT18MBA07	Mr. Purnajit Chatterjee	Adlink Technologies	1 month
8	1AT18MBA08	Dr. Richa Das	J&K Bank	1 month
9	1AT18MBA09	Dr. Richa Das	Yamaha Motors	1 month
10	1AT18MBA11	Archana R Motta	Bajaj Allianz Insurance Co Ltd	1 month



11	1AT18MBA13	Mr. Purnajit Chatterjee	Cauvery Motors Pvt. Ltd.	1 month
12	1AT18MBA14	Dr. Perini PraveenaSri	Rail Wheel Factory	1 month
13	1AT18MBA16	Archana R Motta	Ethiraj Associates	1 month
14	1AT18MBA17	Dr. Perini PraveenaSri	Treebo Hotels (Ruptub Private Limited)- Finance	1 month
15	1AT18MBA18	Dr. Perini PraveenaSri	MSK worldwide private limited	1 month
16	1AT18MBA19	Dr. Richa Das	Govt. Flying training School	1 month
17	1AT18MBA20	P. R. Madhu Shree	Big Baazaar Outlet	1 month
18	1AT18MBA21	P. R. Madhu Shree	Corner House	1 month
19	1AT18MBA22	Mr. Purnajit Chatterjee	Astra Zenca Hospital	1 month
20	1AT18MBA25	Mr. Purnajit Chatterjee	The Malleshwaram Cooperative Bank	1 month
21	1AT18MBA26	P. R. Madhu Shree	JSW Cement	1 month
22	1AT18MBA28	Dr. Richa Das	LG Electronics	1 month
23	1AT18MBA29	Dr. Richa Das	You Plus (Marketing)	1 month
24	1AT18MBA30	Devaki S	Stericon Pharma Pvt. Ltd.	1 month
25	1AT18MBA32	Mr. Purnajit Chatterjee	Bombay Rayon Styles Ltd.	1 month
26	1AT18MBA33	Mr. Purnajit Chatterjee	Indegene	1 month
27	1AT18MBA34	Archana R Motta	Madison Communications	1 month
28	1AT18MBA35	P. R. Madhu Shree	Dress Material Apparel Private Limited	1 month
29	1AT18MBA36	Devaki S	TVS Motor Company	1 month
30	1AT18MBA38	Dr. Richa Das	Toyota	1 month
31	1AT18MBA39	P. R. Madhu Shree	Sri Nataraja Automotives (Bajaj)	1 month
32	1AT18MBA40	Devaki S	Co-operative Bank	1 month
33	1AT18MBA41	Dr. Perini PraveenaSri	Indus Intex Pvt Ltd	1 month
34	1AT18MBA42	Devaki S	Honda Motor Company	1 month



Student Internships in 2019-2020

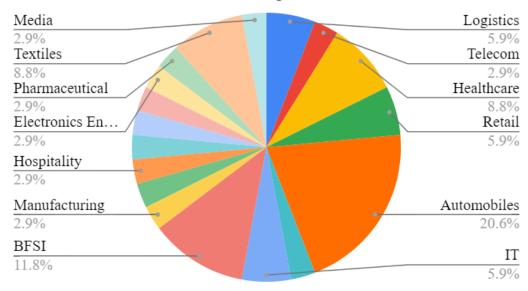


Fig 4.2.3.4: Sector wise distribution of organisation study for 2019-20 students

Table 4.2.3.7: Allocation of guide for Organisation Study for Batch 2017-19

Sl. No.	USN	Name of Guide	Organisation/ Company Name	Duration
1	1AT17MBA01	Prof. Purnajit Chatterjee	IFB Industries Limited	1 month
2	1AT17MBA02	Prof. Purnajit Chatterjee	B.PAC	1 month
3	1AT17MBA03	Prof. Purnajit Chatterjee	Sunsip Agro Processors	1 month
4	1AT17MBA04	Prof. Purnajit Chatterjee	Alifit (India) Pvt. Ltd.	1 month
5	1AT17MBA05	Prof. Purnajit Chatterjee	Sparsh Hospital	1 month
6	1AT17MBA06	Prof. Purnajit Chatterjee	SVA Infrastructures	1 month
7	1AT17MBA07	Dr. K. S. Bhat	RMM Food Products Pvt. Ltd.	1 month
8	1AT17MBA08	Dr. K. S. Bhat	Titan Company Limited	1 month
9	1AT17MBA09	Dr. K. S. Bhat	Bajaj Capital Limited	1 month
10	1AT17MBA11	Dr. K. S. Bhat	Columbia Asia	1 month
11	1AT17MBA12	Dr. K. S. Bhat	Future Retail	1 month
12	1AT17MBA13	Archana R Motta	Sri Sai Mitra Industries	1 month
13	1AT17MBA14	Prof. P. R. Madhu Shree	Ethiraj Associates	1 month



14	1AT17MBA15	Devaki S	Bajaj Allianz General Insurance Company	1 month
15	1AT17MBA16	Archana R Motta	Kolar - Chikkabalapura District Co-operative Milk Producers Socieites Union Ltd.	1 month
16	1AT17MBA17	Archana R Motta	Disha Communications Pvt. Ltd.	1 month
17	1AT17MBA18	Archana R Motta	Rittal India Pvt. Ltd.	1 month
18	1AT17MBA20	Archana R Motta	Everblue Apparel Limited	1 month
19	1AT17MBA22	Archana R Motta	Texport Industries Pvt. Ltd.	1 month
20	1AT17MBA23	Archana R Motta	Celebrations Apparel Limited	1 month
21	1AT17MBA24	Archana R Motta	AMTEK Industries Pvt. Limited.	1 month
22	1AT17MBA25	Archana R Motta	Karnataka Soaps and Detergents Limited	1 month
23	1AT17MBA27	Prof. P. R. Madhu Shree	NJ India Invest Pvt. Ltd.	1 month
24	1AT17MBA28	Prof. P. R. Madhu Shree	Jayaram Marketing Services	1 month
25	1AT17MBA29	Prof. P. R. Madhu Shree	INDIC EMS Electronics Pvt. Ltd.	1 month
26	1AT17MBA30	Prof. P. R. Madhu Shree	Speech2Text Medical Solutions (India) Pvt. Ltd.	1 month
27	1AT17MBA31	Prof. P. R. Madhu Shree	Cytecare Hospitals Pvt. Ltd.	1 month
28	1AT17MBA32	Prof. P. R. Madhu Shree	Karnataka State Seeds Corporation Ltd.	1 month
29	1AT17MBA33	Prof. P. R. Madhu Shree	South India Agencies	1 month
30	1AT17MBA34	Prof. P. R. Madhu Shree	Nuage Compusys Technologies Pvt. Ltd.	1 month
31	1AT17MBA35	Prof. P. R. Madhu Shree	LKP Securities Ltd.	1 month
32	1AT17MBA36	Devaki S	RR Transport	1 month
33	1AT17MBA37	Devaki S	Punarvasu Graphics Pvt. Ltd.	1 month



34	1AT17MBA38	Devaki S	Nahars Technologies(P), Ltd., Narsapura	1 month
35	1AT17MBA39	Devaki S	Lumax Auto Technologies Limited	1 month
36	1AT17MBA40	Devaki S	BHUMI	1 month
37	1AT17MBA41	Devaki S	Sri Sadananda Foods Pvt. Ltd.	1 month
38	1AT17MBA42	Devaki S	Aster CMI Hospital	1 month
39	1AT17MBA43	Devaki S	Eastern Silk Industries Limited	1 month
40	1AT16MBA11	Dr. K. S. Bhat	Exide Industries Limited	1 month
41	1AT16MBA24	Dr. K. S. Bhat	Reliable Software Technology	1 month

Student Internships in 2018-2019

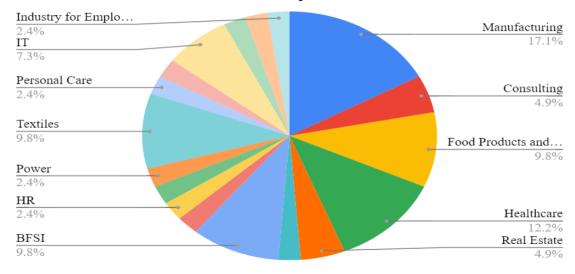


Fig 4.2.3.5: Sector wise distribution of organisation study for students of 2018-19

Project Work: The objective of project work is to expose the students to understand the working of the organization/company / industry and take up an in-depth study of an issue / problem in the area of specialization.

The project work shall be for a period of 6 weeks immediately after the completion of 3rd Semester Examinations but before the commencement of the 4th semester classes. By keeping the business trend in the present scenario, university has given an option to the students to select the research problem either from business organization or



they can carry out the project on freelance basis subject to the approval of department committee. It is the total responsibility of the internal guide to monitor the freelance project. In case, business problem selected from a Company, no two students of the department shall work on the same problem in the same organization. The student shall seek the guidance of the internal guide on a continuous basis.

A. Process of Project allocation of companies and internal guides to students:

- **Circulation of notice**: A notice duly signed by Dean of Department of MBA is circulated among the students regarding the dates of commencement and conclusion of the project work.
- Briefing students regarding the guidelines of project work: All students of third semester are briefed regarding the guidelines of project work by the class teacher and the senior faculty members in presence of dean, HoD and all the faculty.
- Placement of students in various companies for project work: With the help of training and placement office and the department placement coordinator, students are placement in various companies for the project work. Students may select a company of their own choice as well for completion of project work.
- Allocation of internal guide: Each student is allocated an internal guide for project work as per the specialization. Internal Guide must provide students with regular guidance for completion of work in a satisfactory and timely manner.

Table: 4.2.3.8: List of Internal Guide available as per specialization

Sl No	Name of Faculty	Specialization
1.	Dr. Purnajit Chatterjee	Marketing Management
2.	Dr. Perini PraveenaSri	Economics/Finance Management
3.	Dr. Richa Das	Human Resource Management
4.	Mrs. Archana R Motta	Marketing Management
5.	Mrs. Rajimol K P	Finance Management
6.	Mrs. P. R. Madhu Shree	Finance Management
7.	Mrs. Devaki S	Human Resource Management



• Identification of project title: Students are encouraged to identify project titles based on their specialization, area of interests and suggestions of internal guide. Internal Guides suggest projects based on complexity of the problem and identification of weak, average, and bright students. Students are required to follow the given schedule to identify the topic of research and project title before commencement of project.

Table 4.2.3.9: Schedule to be followed before commencement of project.

Activity	Timeline	Remarks	
Identifying the	First week	Student individually identifies an organization	
organization		or identifies a problem for study, based on	
Problem identification		interest	
Problem Statement	Second week	Student discusses regarding project title,	
Research Design		problem statement and research design with	
		internal guide	
Synopsis Preparation	Third Week	Preparation of Synopsis* & formulating the	
		objective	
Presentation of	Fourth week	Student is required to present the synopsis	
synopsis		with detailed execution plan to the internal	
		guide and Dean who will review and may:	
		a) Approve the synopsis.	
		b) Approve the synopsis with modification,	
		or	
		c) Reject for fresh synopsis	
Approval status	Fifth & Sixth	The approval status is submitted to Dean who	
	week	will officially give concurrence for the	
		execution of the Project.	

^{*}Synopsis is a three-page document to be submitted to the Dean with signature of the guide and the student for project work approval.



B. Relevance of project work towards PO attainment:

Table 4.2.3.10: Project Work contribution towards PO attainment

PO Statement	Project Work Correlation	Justification
PO1: Acquire sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations/institutions of importance.	High	 Allows the students to directly interact with the staff of a business and acquire knowledge about their business model Provides the students access to financial statement, strategy documents, policies & organisation structure of a business Provides opportunities to the student to understand a practical business problem and apply theoretical knowledge to suggest a recommended solution.
PO 2: Apply effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.	High	 Students learn to communication with staff in the organisation Students grasp knowledge of report writing. Students present the project work to the external reviewer.
PO 3: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.	High	 Each student must take a lead on the individual project and complete it effectively with in timelines. Students must exercise their decision-making skills to evaluate alternatives and suggest the best solution.
PO 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.	Medium	 Students conduct literature review to understand the problem and form hypothesis based on literature Different statistical tools and techniques are used by the students to establish their findings and recommendations.
PO 5: Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.	Medium	Students must understand and manage the risks associated with their project.



Activity flow of Project Work taken by students:

• Start work and identification of external guide: After finishing third semester exams SEE, students start working in the company where an external guide is allotted to them for guidance regarding management problem in the organization which needs in depth research. Students are required to follow the given schedule during the project work.

Table 4.2.3.11: Schedule to be followed during project work.

Activity	Timeline	Remarks		
Understanding	First week	Student should understand products/ services		
structure, culture,	of Project	and the problem of the organization.		
and functions of the				
organization/				
identifying the				
business problem				
from the industry				
from the literature				
study				
Preparation of	Second	Discussion with the guide for finalization of		
research design and	week of	of research design and instrument in area of		
research instrument	project	specialization. Present the same to the guide		
for data collection		(first presentation)		
Data collection	Third	Data collected to be edited, coded, tabulated and		
	week of	presented to the guide for suggestions and		
	project	analysis. (Second presentation)		
Analysis and	Fourth and	Student must use appropriate and latest		
finalization of the	fifth week	statistical tools and techniques for analysis of		
report	of project	the data. Use of statistical package whose result		
		must be shown in the report is must for every		
		student. (Third presentation)		
Submission of	Sixth week	Final report should be submitted to the		
project	of project	university before one week of the		
		commencement of theory examination.		

C. Process of Monitoring and Evaluation of Project Work

• Weekly evaluation of work by internal guide: The work completed by the student is evaluated by the internal guide on weekly basis. Corrections and



suggestions are recommended by the internal guide which is incorporated by the student.

- Enhancing students project report: Faculty members guide the students to enhance the quality of their reports by:
 - a) Defining the precise objective statement of the study
 - b) Questionnaire preparation for data collection
 - c) Framing of hypotheses
 - d) Statistical Analysis
 - e) Scope for further research
- Completion of Project Work and submission of report to internal guide: After working for six weeks in the company and incorporating all corrections suggested by the internal guide, the student must submit the final report to the internal guide.
- Plagiarism: Plagiarism is considered as academically fraudulent, and an offence against University academic discipline. The University considers plagiarism to be a major offence, and subject to the corrective procedures. It is compulsory for the student to get the plagiarism check done before submission of the project report. Plagiarism of up to 25% is allowed in the project work and report should consist 75% of original content/work. Plagiarism is checked with the help of software Turnitin available with all faculty members.
- Evaluation: Internal evaluation will be done by the internal guide. External valuation shall be done by a faculty member of other institute drawn from VTU affiliated institute with minimum of 10-year experience.

D. Process to assess Project Work Performance:

• Final Viva Voce and Presentation: The viva –voce examination will be conducted by the Dean & HoD or Senior Professor of the department and an expert drawn from the VTU affiliated institutes with minimum of 10 years of experience as appointed by the University. Project work carries 100 marks consisting of 40 marks for internal marks by the internal guide, average of 30 marks from both internal and external evaluation and 30 marks for viva-voce examination. Minimum passing marks of the Project work is 50% in each of the



- components such as Internal Marks, report evaluation and viva-voce examination.
- Submission of final report to the university: Students should submit the Project Report in electronic data form only, in PDF file (Un-editable Format) to the department. The department in turn shall submit all the CD's of their students along with a consolidated master list as per specialization containing USN, Name of the student, and Title of the Report to Registrar Evaluation) one week before the commencement of the Theory Examinations or as per notification given for this purpose to the university.
- Publication of Research Findings: Students are expected to present their research findings in Seminars/ Conferences/ Technical/ Management Fests or publish their research work in Journals in association with their Internal Guide.

Fig: 4.2.3.6 presents the process of project work followed in the department.

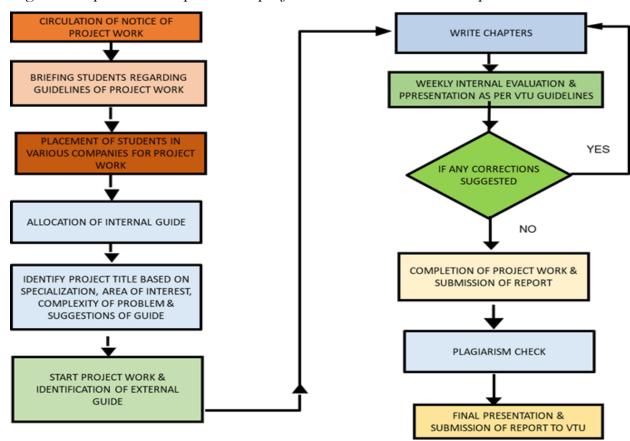


Fig 4.2.3.6: Process of Project Work



E. Quality of Project Report:

The quality of the report is tested thoroughly by both the internal and external reviewers applying the following rubrics provided below:

Table 4.2.3.12: Rubrics for Project Work

S. No.	Aspects	Max Marks
1	Introduction and relevance of the project	5
2	Conceptual background and literature review	5
3	Research design	5
4	Analysis & interpretation	10
5	Summary of findings, suggestions, and conclusion	5
	Total	30

Table 4.2.3.13: Sample Evaluation sheet of Project Work

S. No.	USN No	1	2	3	4	5	Total
1							
2							
3							
4							

Table 4.2.3.14: List of Guide & Title-Finance Project Work for Batch 2018-20

S. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT18MBA03	A Study on Cash Flow Analysis at Columbia Asia Referral Hospital Pvt Ltd	Rajimol K P	Six weeks
2	1AT18MBA05	A Study on Credit Risk Management at Vijayanagar Credit Co-operative Society.	Rajimol K P	Six weeks
3	1AT18MBA06	A Study on Receivable Management at Bisineer Engg. India Pvt. Ltd.	Archana R Motta	Six weeks
4	1AT18MBA08	A Study on Risk and Return on Selective Mutual Funds with special reference to Sharekhan Ltd.	Rajimol K P	Six weeks
5	1AT18MBA11	A Study on Hedging/supporting strategies using Commodities in MCX and NCDEX	Rajimol K P	Six weeks
6	1AT18MBA16	Performance Evaluation of Mutual Funds at NJ Wealth	Rajimol K P	Six weeks



7	1AT18MBA17	Financial Performance of Treebo Hotel Industry: An Empirical Analysis	Dr. Perini PraveenaSri	Six weeks
8	1AT18MBA18	A Study on Forex Market Analysis and Strategies at Fini Brain	Rajimol K P	Six weeks
9	1AT18MBA19	A Study of Non-Performing Assets at Bangalore City Co-operative Bank Limited	P. R. Madhu Shree	Six weeks
10	1AT18MBA20	A Study on Wealth Management at Edelweiss Broking Limited	P. R. Madhu Shree	Six weeks
11	1AT18MBA25	A Study on Non-Performing Assets at Malleshwaram Co-operative Bank	Prof. Purnajit Chatterjee	Six weeks
12	1AT18MBA26	A Study on Cost Analysis at Startronix Modular Systems Pvt. Ltd.	P. R. Madhu Shree	Six weeks
13	1AT18MBA29	A Study on Risk Hedging Strategies in Derivatives by using options at Prasiddhi Marketing & Shares	P. R. Madhu Shree	Six weeks
14	1AT18MBA35	A Study on Inventory Management at Dress Master Apparel Private Limited, A Raymond Group Company	P. R. Madhu Shree	Six weeks
15	1AT18MBA39	A Study on Financial Analysis at Anand Social and Educational Trust Employees Co- operative Society Limited	P. R. Madhu Shree	Six weeks
16	1AT18MBA40	Financial Ratio Analysis of Co-operative Bank	Dr. Perini PraveenaSri	Six weeks

Table 4.2.3.15: List of Guide & Title- HRM Project Work for Batch 2018-20

S. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT18MBA01	A Study on Employee Retention Strategies at Scholar Clothing Co.	Devaki S	Six weeks
2	1AT18MBA02	A Study on Employees/Workers Satisfaction towards Organizational Benefits at R A Fashion Pvt. Ltd.	Devaki S	Six weeks
3	1AT18MBA04	A Study on Effects of Performance Appraisal System at Origami Cellulo Private Limited	Dr. Richa Das	Six weeks
4	1AT18MBA13	A Study on HR Practices at Cauvery Ford Company	Dr. Richa Das	Six weeks
5	1AT18MBA14	A Study on Employee Retention at Jishnu Enterprises	Dr. Richa Das	Six weeks
6	1AT18MBA21	A Study on Employee Job Satisfaction at Ethiraj Associates	Devaki S	Six weeks
7	1AT18MBA38	A Study on Employee Job Satisfaction at Sahana Consign Technology	Dr. Richa Das	Six weeks
8	1AT18MBA42	A Study on Employee Job Satisfaction at Pidilite Industries Limited – Bangalore	Devaki S	Six weeks



Table 4.2.3.16: List of Guide & Title- Marketing Project Work for Batch 2018-20

Sl. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT18MBA07	A Study on Quality of Service at TCI Express	Prof. Purnajit Chatterjee	Six weeks
2	1AT18MBA09	A Study on Customer Satisfaction with their bike/scooter with specific reference to Yamaha in comparison to its competitors	Archana R Motta	Six weeks
3	1AT18MBA22	Consumer Behavior Towards Sri Sadananda Foods Pvt Ltd	Prof. Purnajit Chatterjee	Six weeks
4	1AT18MBA28	Gender Comparative Study on Purchase Behaviour of Consumer on Ready to Wear Apparels	Archana R Motta	Six weeks
5	1AT18MBA30	Digital Marketing for Eastern Condiments Pvt. Ltd	Prof. Purnajit Chatterjee	Six weeks
6	1AT18MBA32	A Study on Customer Service at TVS Motors	Prof. Purnajit Chatterjee	Six weeks
7	1AT18MBA33	Marketing Information System at Blitz Technology	Prof. Purnajit Chatterjee	Six weeks
8	1AT18MBA34	Study of Consumer behavior for apparels and their perception of the apparel stores with specific reference to Max, Lifestyle, Reliance Trends, Shoppers Stop		Six weeks
9	1AT18MBA36	Study on Determining of Consumer Buying Behavior towards Automobile Purchase	Archana R Motta	Six weeks

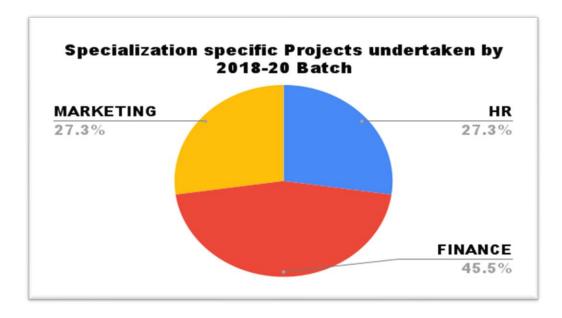


Fig 4.2.3.7: Specialization specific projects undertaken by batch 2018-20



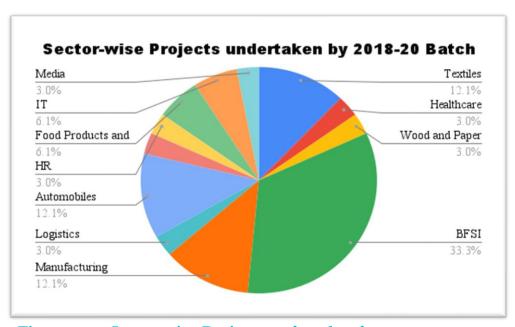


Fig 4.2.3.8: Sector wise Projects undertaken by 2018-20

Table 4.2.3.17: List of Guide & Title-Finance Project Work for Batch 2017-19

Sl. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT17MBA04	A Study on Working Capital and Inventory Management	Prof. P. R. Madhu Shree	Six weeks
2	1AT17MBA05	Role of Mutual Funds in Wealth Creation	Prof. P. R. Madhu Shree	Six weeks
3	1AT17MBA06	A Study on Auditing Inventory and Stocks at Columbia Asia Hospital	Prof. Purnajit Chatterjee	Six weeks
4	1AT17MBA11	A Study on Currency Pair Analysis GCP/USD	Prof. Purnajit Chatterjee	Six weeks
5	1AT17MBA13	Comparing INR with Major Currencies Commodity Rates at Finibrain Services Pvt. Ltd.	Archana R Motta	Six weeks
6	1AT17MBA14	A Study on Risk and Return Analysis of Stocks Listed on Bank NIFTY	Prof. Purnajit Chatterjee	Six weeks
7	1AT17MBA18	A Study on Financial Performance Analysis using ALTMAN Z Score Module	Prof. P. R. Madhu Shree	Six weeks
8	1AT17MBA22	A Study on Financial Constraints on Corporate Decision Making	Prof. P. R. Madhu Shree	Six weeks



9	1AT17MBA23	Technical Analysis on Selected Stocks	Prof. P. R. Madhu Shree	Six weeks
10	1AT17MBA25	A study of Performance Analysis of Mutual Funds	Archana R Motta	Six weeks
11	1AT17MBA27	Awareness of Mutual Funds among Financial Advisors	Prof. P. R. Madhu Shree	Six weeks
12	1AT17MBA28	An Optimal Portfolio Construction Using Share's Single Index Model at AnandRathi	Prof. P. R. Madhu Shree	Six weeks
13	1AT17MBA33	Investor Perception and Expectation on the Return of Portfolio Investments	Prof. P. R. Madhu Shree	Six weeks
14	1AT17MBA35	Performance of selected IPOs	Prof. P. R. Madhu Shree	Six weeks

Table 4.2.3.18: List of Guide & Title- HRM Project Work for Batch 2017-19

Sl. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT16MBA11	A Study on Employee Motivation	Dr. Richa Das	Six weeks
2	1AT16MBA24	Best HR Practice in IT Industry	Prof. Purnajit Chatterjee	Six weeks
3	1AT17MBA01	A Study on Training & Development	Dr. Richa Das	Six weeks
4	1AT17MBA02	A Study on Employee Job Satisfaction	Devaki S	Six weeks
5	1AT17MBA07	A study on Recruitment & Selection	Dr. Richa Das	Six weeks
6	1AT17MBA09	A Study on Employee Retention	Devaki S	Six weeks
7	1AT17MBA12	A Study on Rewards and Recognition	Dr. Richa Das	Six weeks
8	1AT17MBA16	A Study on Employee Job Satisfaction	Devaki S	Six weeks
9	1AT17MBA20	Influence of Performance Appraisal on the Attitude of Workers working at Cotton World.	Devaki S	Six weeks
10	1AT17MBA29	A Study on Employee Motivation	Devaki S	Six weeks
11	1AT17MBA30	A Study on Industrial Relations & Engagement	Dr. Richa Das	Six weeks
12	1AT17MBA31	A Study on Recruitment Process	Devaki S	Six weeks
13	1AT17MBA32	A Study on Employee Job Satisfaction	Dr. Richa Das	Six weeks
14	1AT17MBA34	The Role of HRM in TQM at BEML - Bangalore	Devaki S	Six weeks



15	1AT17MBA37	Effectiveness of Performance Appraisal	Dr. Richa Das	Six weeks
16	1AT17MBA39	A Study on Performance Appraisal at BESCOM	Devaki S	Six weeks
17	1AT17MBA40	A Study on Employee Retention Strategies	Archana R Motta	Six weeks
18	1AT17MBA41	Effectiveness of Employee Welfare measures in Bell Ceramics Limited	Archana R Motta	Six weeks
19	1AT17MBA42	A Study on Employee Retention	Dr. Richa Das	Six weeks

Table 4.2.3.19: List of Guide & Title- Marketing Project Work for Batch 2017-19

Sl. No.	USN	Title of The Project Work	Name of Guide	Duration
1	1AT17MBA03	A Study on Distributors Perception on Nandini Products	Prof. Purnajit Chatterjee	Six weeks
2	1AT17MBA08	A Study on Social Media Marketing Plan for New Startup Company	Prof. Purnajit Chatterjee	Six weeks
3	1AT17MBA15	Study on Impulsive Buying behavior in Retail Outlets	Prof. Purnajit Chatterjee	Six weeks
4	1AT17MBA17	A Study on Digital Consumer Journey and Purchase Behavior for Mobile Phones	Archana R Motta	Six weeks
5	1AT17MBA24	A Consumer Preferences towards Sunsip Agro Processors, Srinivaspur	Archana R Motta	Six weeks
6	1AT17MBA36	Marketing Audit at BEML – Bangalore	Prof. Purnajit Chatterjee	Six weeks
7	1AT17MBA38	A Study on Customer Satisfaction Metrics at Big Bazaar	Archana R Motta	Six weeks
8	1AT17MBA43	A Study on Effectiveness Channel of Distribution	Prof. Purnajit Chatterjee	Six weeks



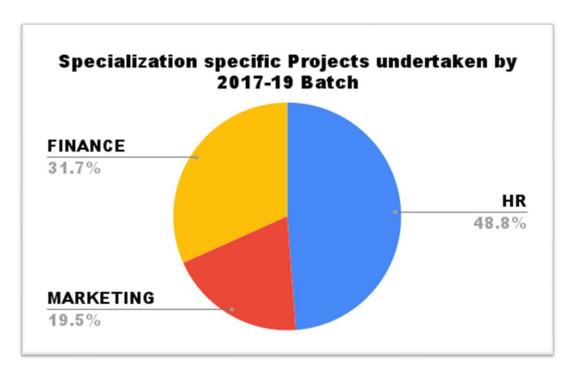


Fig 4.2.3.9: Specialization specific projects undertaken by batch 2017-19

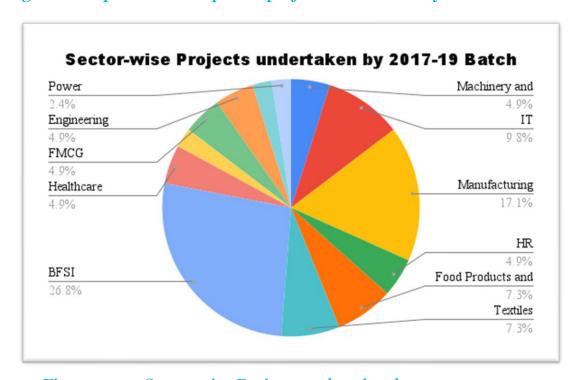
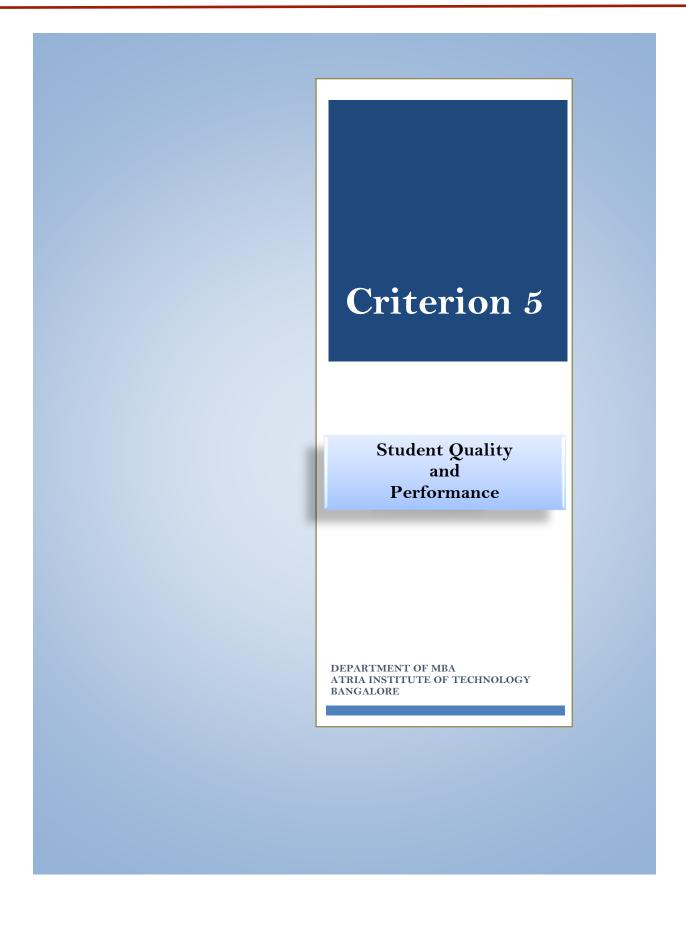


Fig 4.2.3.10: Sector wise Projects undertaken by 2017-19







Criterion 5 Student Quality and Performance

The Criterion 5 focuses on Student quality and their Performance in Academic and non- academic activities. The Department extends maximum support to students in their academic performance and progression. The quality of the students is assessed and evaluated at the time of their enrolment to the course. The institute permanently strives to prepare its students not just for examination, but also encourages the students to participate in co-curricular and extra-curricular activities. To enable holistic growth of students, the college provides several opportunities to display their talents and skills in the field of curricular, co-curricular and extra-curricular activities. The main aim of the department is to groom the students well and help them to get employment. The College aims at the holistic development of students to facilitate their better future.



Table 5.1: Student Intake

	Sancti		No. of students admitted				Tota l	Total			
I Cui	oned Intake		Within State	Outside State	Other Country	Management Stream	Other Streams	Fresher	Experienced *		
CAY	60	M	32	2	NA	16	18	34	NA	34	58
2021-22		F	18	5	1	15	9	24	NA	24	
CAYm1	2.0	М	17	4	NA	14	7	21	NA	21	
2020-21	60	F	18	4	NA	14	8	22	NA	22	43
CAYm2		М	22	5	NA	15	12	27	NA	27	70
2019-20	60	F	25	1	NA	13	13	26	NA	26	53
CAYm3		M	15	NA	NA	9	6	15	NA	15	42
2018-19	60	F	26	1	NA	16	11	27	NA	27	
	Total number of students admitted							196			

Table 5.2: Success Rate

Year of entry	Total number of	Number of students who have completed		
	students admitted	I Year	II Year	
CAY(2021-22)	58	Pursui	ng 1 st Year	
CAYm1(20-21)	43	42	Pursuing 2 nd Year	
CAYm2 (LYG) (19-20)	53	53	48	
CAYm3 (LYGm1) (18-19)	42	34	31	
CAYm4(LYGm2) (17 -18)	44	41	40	
CAYm5 (LYGm3)(16-17)	35	31	29	



5.1. Enrolment Ratio (Admissions)

Table 5.1.1: Enrolment Ratio During Last Three Years

Year of Admission	Sanctioned Intake (N)	Number of Students admitted in the first Year(N1)	Enrolment Ratio (N1/N *100)
2021	60	58	96.67
2020	60	43	71.67
2019	60	53	88.33
Average Enrolm	85.55		

Enrolment Ratio = Number of students admitted/Sanctioned intake

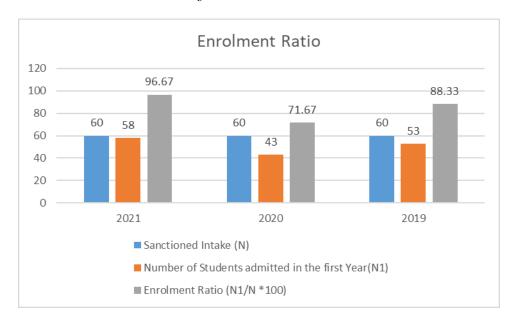


Fig 5.1.1: Enrolment Ratio During Last Three Years



5.2. Success Rate (Students Clearing in Minimum Time)

 $S.I. = Number \ of \ students \ completing \ program \ in \ minimum \ duration \ / \ Number \ of \ students \ admitted$

Table 5.2.1: Success Index for Last Three Years

Item	Last Year of Graduate, LYG(19-21)	Last Year of Graduate, LYG(18-20)	Last Year of Graduate minus 1, LYG <i>m</i> 1(17-19)
Number of students admitted	53	42	44
Number of students who have graduated in minimum time	48	31	39
Success Index (SI)	0.91	0.74	0.89
Average SI		0.846	6
Success rate = $10 \times Average SI$		8.46	

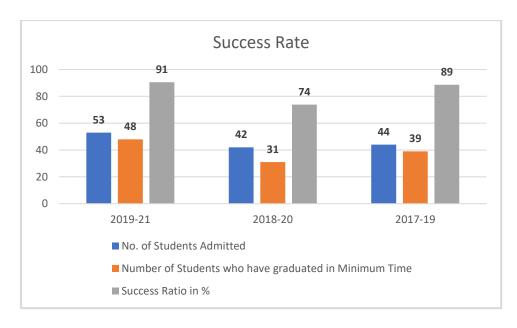


Fig 5.2.1: Success Ratio During Last Three Years



5.3. Academic Performance (Percentage Marks Scored)

Table 5.3.1 Academic Performance for the past 3 years

Academic Performance	CAYm1 2020-21	CAYm2 2019-20	CAY <i>m</i> 3 2018-19
Mean of CGPA or Mean Percentage of all successful students (X)	7.23	6.46	7.08
Total no. of successful students (Y)	48	31	39
Total no. of students appeared in the examination (Z)	53	34	40
API = x*(Y/Z)	AP 1: 6.54	AP 2: 5.89	AP 3: 6.90
Average API = (AP1 + AP2 + AP3)/3		6.44	•

5.4. Placement, Higher Studies and Entrepreneurship

Table 5.4.1: Placement, Higher Studies and Entrepreneurship data for 3 years

Item	CAYm1 2020-21	CAYm1 2019-20	CAY <i>m2</i> 2018-19
No. of students placed in companies or Government Sector (x)	36	28	35
No. of students pursuing Ph.D. / Higher Studies (y)	00	1	00
No. of students turned entrepreneur (In the areas related to management discipline) (z)	00	0	00
x + y + z =	36	29	35
No. of students appeared in final year examination (N)	53	33	40
Placement Index: $(x + y + z)/N$	P1: 0.68	P2: 0.88	P3: 0.88
Average placement= $(P1 + P2 + P3)/3$		0.813	
Assessment Points = $40 \times \text{average placement}$		32.53	



Table 5.4.2: Placement Data for the past 3 years

Tubie	5.4.2: Placement	Buttu for the p	ist o years	Appointment
	Name of the		Name of the	letter reference
S No	student placed	USN	employer	number with
	1		1 3	date
		20	018-19	
				14th October
1	Akhil A	1AT17MBA01	Gallagher	2019
2	Anusha J	1AT17MBA02	Cognizant	2nd July 2019
3	Arbaz Khan	1AT17MBA03	Ü	9th Feb 2019
	Architha K S	1AT17MBA04	SPR Human Capital	13th Feb 2019
4	A 1	A TANK DA OK	Solutions	221 4 2212
5	Ashwini priya B	1A I 17MBA05	Thomson Reuters	30th August 2019
6	Bhavani V	1AT17MBA06	SPR Human Capital Solutions	13th Feb 2019
7	Bhavya.S	1AT17MBA07	Cognizant	13th Nov 2019
8	Challa Sunil Kumar Reddy	1AT17MBA08	ICICI Prudential Life Insurance Company Ltd.	9th July 2019
9	Chaya D S	1AT17MBA09		9th Feb 2019
10	Dilli B K	1AT17MBA03		22nd Feb 2019
11	Harshitha . H	1AT17MBA11		27th May 2019
12	Kavana A P	1AT17MBA14		9th Feb 2019
12	ravana 11 1		Inventeron	3 th 1 cb 2013
13	Leelavathi SL	1AT17MBA16	Technologies and Business Solution LLP	9th May 2019
14	Machaiah.M.P	1AT17MBA17	Studio Uforya Media Pvt Ltd	29th Dec 2019
15	Mala H G	1AT17MBA18	SPR Human Capital Solutions	13th Feb 2019
16	Manjunath J N	1AT17MBA20	FUGO Services	18th July 2019
17	Mithun BS	1AT17MBA22	Weavings Manpower Solutions Private Limited	21st Feb 2019
18	Monika M	1AT17MBA23	Health Trail	22nd Feb 2019
19	Nagesha B	1AT17MBA24	Amazon	5th Dec 2019
20	Nandini R	1AT17MBA25	Amazon	5th Dec 2019
21	Pavithra S	1AT17MBA27	FUGO Services	18th July 2019
22	Prafulla B	1AT17MBA28	FUGO Services Match Point	18th July 2019 24th Feb 2019



			I C 11 E.	1
23	Prasad N	1AT17MBA29	Jana Small Finance Bank	24th Oct 2019
24	Sahana Vallabha G	1AT17MBA30	HDFC Life	17th Jan 2019
25	Saleha Begum	1AT17MBA31	HDFC Bank	8th April 2019
26	Saranya. R	1AT17MBA33	Thomson Reuters (Refinitive)	9th October 2019
27	Sharmila U	1AT17MBA34	Pin Click	27th May 2019
28	Shivraj CN	1AT17MBA35	Thomson Reuters (Refinitive)	11th October 2019
29			Pin Click	27th May 2019
	Shobha V	1AT17MBA36	Thomson Reuters	16th October
			(Refinitive)	2019
			Pin click, ICICI	1 2 5
30	Srinivasa G C	1AT17MBA38	Prudential	30th May 2019
31	Srinivasa G V	1AT17MBA39	Legato Health Technologies LLP	8th June 2019
32	Sudha G	1AT17MBA40	Pin Click, Cognizant	27th May 2019, 3rd July 2019
33	Sushma A	1AT17MBA41	Pin Click	27th May 2019
34	Sushmitha S	1AT17MBA42	Pin Click	27th May 2019
35	Saqlain Y	1AT17MBA32	Cognizant	23rd Sep 2019
	_	20	019-20	-
1	Akshay C	1AT18MBA01	Wells Fargo	18th Dec 2020
2	Arpitha R	1AT18MBA03	Amazon	1st Dec 2020
3	Ashwini S	1AT18MBA04	Amazon	1st Dec 2020
4	Bhavyashree M	1AT18MBA05	Fugo Services	25th July 2020
5	Charithra Shrinivas Hebbar	1AT18MBA06	Alchemy Techsol India Pvt Ltd	22nd Nov 2020
6	Deekshitha C	1AT18MBA07	Amazon	1st Dec 2020
7	F Roshini Parveen	1AT18MBA08	Fugo services	25th July 2020
8	K Rajitha	1AT18MBA14	ICICI Bank Ltd	29th Dec 2020
9	Kusuma S	1AT18MBA16	Gallagher	16th Dec 2020
10	Mohankumar M	1AT18MBA17	Ltd)	20th Aug 2020
11	Murali B	1AT18MBA18	Trident Auto Enterprises Private Limited	12th October 2020
			·	



12	Pallavi G	1AT18MBA19	Gallagher	1st Oct 2020
	Pooja M B	1AT18MBA20	Randstad India Pvt	
13	1 Ooja W B	TAT ISMIDA20	Ltd	17th June 2020
14	Pooja N	1AT18MBA21		3rd Sep 2020
15	Pooja Patel V	1AT18MBA22	Shriram Finance	28th Aug 2020
	Ramya.M.G	1AT18MBA25	Rangabharana	
16	, and the second	1111 1011111120	Kalakendra	5th Oct 2020
	Ranjita			
	Gopalkrishna	1AT18MBA26	Alchemy Techsol India	
17	Hegde		Pvt Ltd	22nd Nov 2020
18	Rohith S	1AT18MBA28		26th Nov 2020
19	Sandhya N S	1AT18MBA29		3rd Sep 2020
	Sankalp Nallode	1AT18MBA30	MSI Services Private	30th December
20	BS		Limited	2020
21	Shoaib Khan	1AT18MBA32	Sriram Finance	27th July 2020
	Sonali Raikwar	1AT18MBA33	 Ufaber	11th September
22				2020
23	Sujatha K P	1AT18MBA34	Chomozones	19th Dec 2020
	Supriya M	1AT18MBA <i>35</i>	Amazon	01st December
24				2020
	Surendra Kumar	1AT18MBA36	Amazon	01st December
25	A			2020
26	Swapna S B	1AT18MBA38	Gallagher	16th Dec 2020
	Uma	1AT18MBA39	Broadridge	04th December
27	Maheshwari.V			2020
	Vijay C	1AT18MBA40	Gallagher	9th Dec 2020
28	3 3		8	
	Yugesh B R	1AT18MBA42	Higher Studies	St. Clair College,
29	8			Canada
		20	020-21	
			PIN CLICK & AIM	27th January
1	Amal M	1AT19MBA01		2021
2	Anusha C	1AT19MBA03		01-Jul-2021
			JoulestoWatts	
			Business Solutions Pvt.	15 December
3	Arunkumar G	1AT19MBA06		2021
4	Ashwini G	1AT19MBA08		24/10/2021
	Bhavani R	1AT19MBA10	CHALUKYA	
5			TECHNOLOGIES	29th June 2021
	Gagan A	1AT19MBA12	PIN CLICK	27th January
6	0	. –		2021



7	Girish Gowda S	1AT19MBA13	A& AB Associates	14 th Nov, 2021
8	Huziafa Khanum	1AT19MBA15	Gallagher	16-Nov-2021
9	Iamen Afroz	1AT19MBA16	Square Yards	11 Feb 2022
	Kanchireddygari		ANZ Support Service	
10	Ramachandra	1AT19MBA17	India ltd	18 th Jan 2022
11	Koushik J	1AT19MBA18	Byjus	November 27, 2021
12	Latha G	1AT19MBA19	e Team Infoservice Pvt Ltd	13 th Jan 2022
13	Ms. Mrinalini S R	1AT19MBA21	Gallagher	30-Nov-2021
14	Namitha K H	1AT19MBA22	SHRIRAM FINANCE & ANZ SUPPORT SERVICE	July14,2021
15	Nida Naaz	1AT19MBA23	IDFC, JoulestoWatts Business Solutions Pvt. Ltd	March 18, 2021
16	Nirupama B N	1AT19MBA24	NTT Data	October 04,2021
17	Preetha R	1AT19MBA26	IDFC	19-Mar-21
18	R Ramdas	1AT19MBA27	Gallagher	16 th Nov 2021
19	Rajendra R	1AT19MBA28	JoulestoWatts Business Solutions Pvt. Ltd	15 December 2021
20	Ranjitha P Mary	1AT19MBA29	GAPBRIDGE	07-09-2021
21	Ridhik K P	1AT19MBA31	PINCLICK, Gallagher	16-Nov-2021, 27th January 2021
22	Ruhina Kowsar	1AT19MBA32	ALTIMETRIK	16 th Sep 2021
23	Sandhya K	1AT19MBA33	IBM	2 nd Nov 2021
24	Sathish V	1AT19MBA34	MPHASIS	May 22, 2021
25	Satish P	1AT19MBA35	Gallagher	30-Nov-2021
26	Shivaprasad G S	1AT19MBA38		17 November 2021
27	Shridhar M	1AT19MBA39	JoulestoWatts Business Solutions Pvt. Ltd	15 December 2021



			JoulestoWatts	
			Business Solutions Pvt.	15 December
28	Shubha M N	1AT19MBA40	Ltd	2021
				September 22,
29	Srinidhi R	1AT19MBA44	Paytm	2021
30	Sudharshan S	1AT19MBA4 <i>5</i>	Gallagher	30-Nov-2021
			NEXPLACE,	17 November
			JoulestoWatts	2021
			Business Solutions Pvt.	September 06,
31	Teresa	1AT19MBA47	Ltd	2021
				13
32	Tharik Azeez A	1AT19MBA48	AIM PLUS	September.2021
33	V Jaikumar	1AT19MBA49	Byju's	21st Dec 2021
			JoulestoWatts	
			Business Solutions Pvt.	17 November
34	Vaishanvi G	1AT19MBA50	Ltd	2021
				07-Jun-2021, 13-
35	Vennila U	1AT19MBA51	COGNIZANT, Capco	Dec-21
			Verzeo, Paytm,	
	Zeeshan Ahmed	1AT19MBA53	JoulestoWatts	
	Khan	TAT 19MDA93	Business Solutions Pvt.	17 November
36			Ltd.	2021

5.5. Student Diversity

Diversity is ensured with the selection of students from across various strata of society. A typical classroom in ACME includes students coming from various economic backgrounds, different faiths, and different states with an equal representation of women students. Equal opportunity is given to all students in all activities. The reservation policy for admissions of various categories of students is prescribed by the Government of Karnataka. This policy is implemented in the admission process of the institute.

Table 5.5.1: Student Diversity for the past 3 years

C	ategory	2021-22	2020-2021	2019-2020	2018-2019
	Within State	50	35	47	41
Geographic Diversity	Outside State	7	8	6	1
, and the second	Outside Country	1	О	O	О



Gender Diversity	Male	34	21	27	15
	Female	24	22	26	27
	BBA/BBM	4	8	8	5
Qualification	B Com	47	27	37	36
Quanneation	BE/B Tech/B.Arch.	0	5	2	О
	BA/BSc/BCA	7	3	6	1
	More than 2 Years	0	0	0	O
Work Experience	More than 1 Year but Less 2 years	0	4	0	О
	Less than 1 year	0	2	0	О

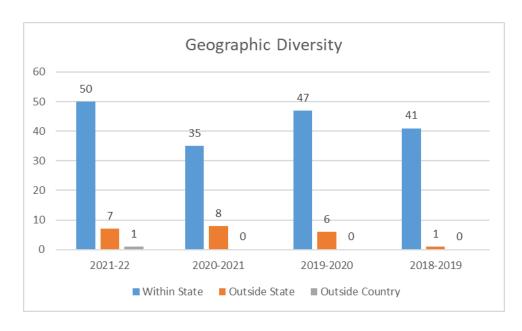


Fig 5.5.1: Geographic Diversity for the past 3 years



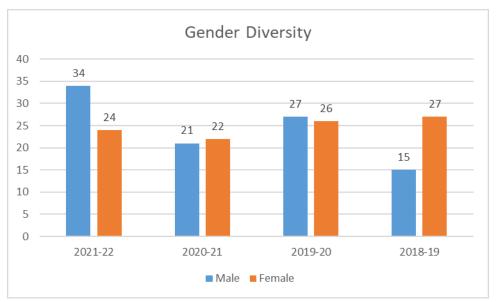


Fig 5.5.2: Gender Diversity for the past 3 years

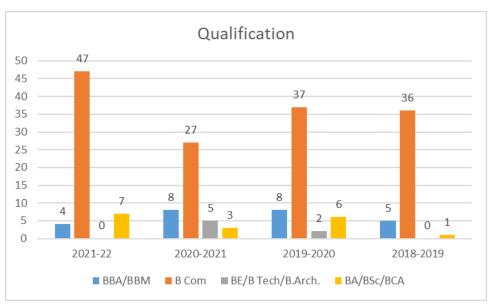


Fig 5.5.3: Qualification of Students for the past 3 years

5.6. Professional Activities

5.6.1. Students' Participation in Professional Societies/Chapters and Organizing Management Events

The Institute has membership in the following Professional Societies.



Table 5.6.1.1: Professional Society Membership

S. No	Professional Society	Logo
1	Karnataka Management Association (KMA)	TO SO BENCALUACE TO MANAGEMENT ADSCRIPTION

Fig 5.6.1.1: Sample Brochures

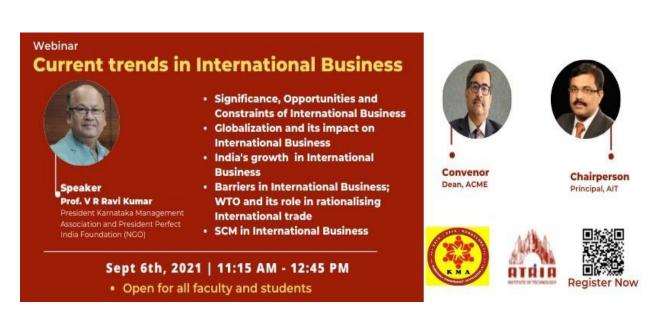




Fig 5.6.1.2: Sample Brochures



Table 5.6.1.2: Programs Organized under KMA in 2020-21

S. No	Program
1	Prakriya2020: A Virtual National Conference on Management Projects
2	Industry Institute Interactions
3	Webinars
4	National Level E Quiz

Department Level Activities

To facilitate and support the all-round development of students, Department of MBA offer different platforms through multiple academic and non-academic events where students bring forth their talents and prove their managerial skills. Students are encouraged to participate in all events to improve their leadership skills. The following are some of the events organized by the department every year.

1. Infusion: Management Fest

Infusion' is a Management Fest which provides a platform to students from all parts of Karnataka to exhibit their managerial talent by participating in various state-of art competitions crafted to showcase their skills, share their thoughts, be the part of various activities, take part in various sort of competitions, and enjoy at the fullest and at the same time win a lot of prizes. The aim is to encourage talent from different colleges and provide a platform to promote healthy competitions among the budding managers of our country.

This Management Event provides the students an opportunity to interact with their peers and form new connections. While organizing any events students stumble upon new people and build their network. Most of the activities are group oriented and students get to know about people from different cultural background and interests. These healthy interactions enhance interpersonal and communication skills of students and prepare them for the real world.



2. Prakriya: Virtual National Conference on Management Projects

Atria Centre for Management & Entrepreneurship organised its first ever Virtual National Conference titled *PRAKRIYA 2020* on 13th and 14th August 2020. This provided a platform for students to present their research work and projects. The target audience were final year management students across the country. The main objectives of the two- day conference was to facilitate peer learning, insights and review from senior academicians and industry experts, aid discovery about latest research and refinement of project ideas. This Conference aims to bring together innovative students in the field of Management to a common forum mainly to promote research activities.

3. Industry Institute Interaction

Industry-Institute-Interaction" provides a platform for both the students as well as faculty members to be aware of industry expectations of skill sets required for students. This enables students to be aware of the lacunae in their skills and provides an opportunity to upgrade them. Industry institute interaction is essential for ensuring that practice meets theory across all functional areas. It goes a long way in enhancing a student's interpersonal skills and making him/her industry ready. Such interactions are not always limited to just case discussions or internships. ACME organize Industrial Visits and Guest Lectures every semester as a part of Industry Institute Interaction.

- a) Guest Lectures: These interactions help to tackle the doubts and concerns that student usually have about an industry. It gives them an in-depth knowledge about what they can expect and how they must groom themselves to achieve successes. An eminent speaker from industry plays an important role in active learning by exposing students to the 'real world' of the workplace and can reinforce the significance of key employability skills for future career success.
- b) Industrial Visit: Industrial Visit have their own importance in building a career of a student, especially those pursuing a professional degree. Industrial Visit is regarded as the part of the curriculum as it gives students an insight into the regular, internal workings of a company. The objective of an industrial visit is to provide students an insight regarding internal working of companies and a



practical perspective of the workplace.

4. Alumni Meet

Department organize Alumni Meet every year. The main objectives of Alumni Meet are to bring together all the old students and the faculty of the Department to share their experiences with each other and to maintain and update the data base of all the alumni of the department and to interact with them. Alumni Association of the department provide guidance to the present students in their endeavor for better employment and higher studies and promote the campus placements also.

a) Alumni interaction with Students: Department utilize the rich experiences of old students for the benefit and progress of the present students through Alumni Talk. Department Alumni actively involved in various guest lecturer on their domain areas as well as in subject specializations, interview techniques to prospective students, Mentoring, and interacting with students on contemporary themes in business field. These activities were helped a lot to prospective students for their career development.

5. Induction Program:

Department organize an Induction Program every year before the commencement of regular classes. This Induction Program was designed to support new students as they begin their journey at ACME. It was to make "fresher's" feels like an integral part of ACME family and gets a feel of things to expect during their time at campus. Following were the main objectives of this program.

- ✓ To groom and motivate the students to be a good professional and inculcate the attributes and values of the management professional.
- ✓ To develop a sense of commitment towards the nation and profession.
- ✓ To develop integrity, transparency, independence, and excellence in the profession.

At the beginning of the MBA program, students do not have the core building blocks to take full advantage of the curriculum. Most of them have very little or no business experience. This orientation program had been designed to give the students understand the "big picture" of business and build basic competencies in business areas such as finance, strategy, operations, marketing, and people management.



Table 5.6.1.2: Total Number of Professional Activities Conducted from Academic Year 2018-19 to 2020-21

Academic Year	Workshop	Quiz	Guest Lectures/ Industry Interaction	Industrial Visit	Alumni Talk	Alumni Meet	Manageme nt Events	Induction Program	Webinar/ Seminar	Total Events
2020-21	NA	1	3	1	5	1	1	1	3	16
2019-20	NA	N A	4	3	NA	1	1	1	NA	10
2018-19	1	N A	2	3	NA	1	1	1	NA	9

Table 5.6.1.3: Student's Participation in External Events from Academic Year 2018-19 to 2020-21

Academic Year	Student Name	Name of the Event	Organizer
2019-20	Harish D Supriya M Farha Afzar Chand	National Level Management Project Symposium. 4 th & 5 th August 2020	GSSS Institute of Engineering & Technology for Women, Mysuru
2020-21	Sahana G C Rishiraj Simalai	International Conference on Ancient Indian Wisdom: Panacea for Sustainable well- being.	School of Management Science, Varanasi
	Rashmita M Bhavani R	ESPLORO – 2021, National online conference on student research papers	RNS Institute of Technology, Bangalore

Table 5.6.1.4: Online Certificate Courses of Students During MBA from Academic Year 2018-19 to 2020-21

Academic Year	Name of the Student	Online Certificate on	Achievement
		Market Research and Consumer Behavior	100%
2020-21	Gagan A	Marketing in a Digital World	91%



		Excel Skills for Business:	88.94%
		Essentials	88.9470
		Excel Skills for Business: Essentials	85.25%
		Excel Skills for Business: Intermediate	86.17%
		Market Research and Consumer Behavior	88.69%
	Anusha C	Preparing to Manage Human Resources	91.67%
2020-21		Introduction to Data Analytics for Business 90.22%	90.22%
		Marketing in a Digital World	87.80%
		Recruiting, Hiring, and Onboarding Employees	98.00%
		Financial market	99%
		Excel Skills for Business: Essentials	88%
2020-21	Girish Gowda S	Business English: Making Presentations	98%
		Investments I: Fundamentals of Performance Evaluation	91%
		Excel Skills for Business	100%
2020-21	Anusha P	Essential and Investment-1	83%
		Fundamentals of Performance Evaluation	90%
		Market Research and Consumer behavior	98%
2020-21	Preetha R	Marketing in digital world	88%
		Auditing 1	100%
		Business English: Making Presentation	90%
		Recruiting, Hiring and Onboarding Employees	88%
		Marketing in a Digital World	94%
		The Future of Payment Technologies	96%
		Behavioral Finance	91%



		Types of conflict	97%
2020-21	Namitha K H	"Excel Skills for Business: Essentials	88%
		Conflict Resolution Skills	86%
		Managing the Organisation	100%
		Write Professional Emails in English	97%
		Intercultural communication and conflict Resolution	83%
		English for effective business writing	95%
		Digital Competition in Financial Services	97%
		Speak English Professionally: In person, Online & On the phone	97%
		COVID-19 Contact Tracing	96%
		Six Sigma Principles	97%
		Excel Skills for Business : Intermediate 1	97%
		Positioning: What you need for a successful Marketing Strategy	86%
		Introduction to Financial Markets	85%
		Write Professional Emails in English	95%
		Marketing Mix Fundamentals	89%
		Market Research and Consumer behavior	89%
		Research Proposal: Initiating Research	85%
		The Future of Payment Technologies	93%
2022	,	Portfolio and Risk Management	88%
2020-21	Vennila U	Securing Investment return in the long run	89%
		Meeting Investors Goals	84%
		Fundamentals of project planning and Management	80%



		Understanding Financial Market	91%
		Channel Management and Retailing	97%
		Brand and product management	86%
		Project Management :The Basis for Success	99%
		Behavioral Finance	91%
		Management Skills for International Business	99%
		Market Research & Consumer Behavior	86%
2020-21	Srinidhi R	understanding Financial Statement: Company Performance	85%
		Business analytics & digital media	95%
		Brand & Product Management	89%
		Marketing in Digital world	89%
2020-21	Ruhina Kowsar	Market research and consumer behavior	50%
2020-21	Sudarshan	Market research and consumer behaviour	95%
		Market Research and Consumer Behavior	75%
		Positioning: What you need for a successful Marketing Strategy	92%
2020-21	Bhavani R	Excel Skills for Business: Essentials	83%
		Introduction to Data Analytics for Business	92%
		Finance for Non-Finance Professionals	81%
		Introduction to Big Data	92%
2020-21	Pruthvi M	Initiating & Planning Projects	78.10%
2020-21	Vighnesha.K.R	Leadership and emotional intelligence.	90%
		Moralities of everyday life	96%



2020-21	Sathish.V	Market research and	86%
		consumer behavior	
2020-21	Shridhar M	Market research and	95%
		consumer behaviour	
		Brand and Product	91%
		Management	
2020-21	Rajendra A	Market research and	90%
		consumer behaviour	
		Brand and Product	93%
		Management	0/
2020-21	Teresa	Business English: Basics	79%
		Managing the organisation	82%
		Leadership and Emotional Intelligence	100%
		C for everyone: Programming Fundamentals	97%
		Introduction to HTML	92%
		HTML, CSS, and Javascript for Web Developers	91%
		Introduction to HTML 5	90%
		Java Decision Programming	100%
		Mind Control: Managing Your Mental Health During COVID-19	100%
		Science of Exercise	99%
		Introduction to Psychology	99%
		Measuring and Maximizing Impact of COVID-19 Contact Tracing	100%
2020-21	Sandhya K	Finance for everyone: Markets	100%
		Finance for everyone: Debt	93.33%
		Finance for everyone: Decisions	100%
2020-21	G.Jagadeesh	market research and consumer behaviour	75%
2020-21	Archana N S	Leadership and Emotional intelligence	100%



5.6.1.2: Students Clubs

The Department has established various Students Club in the Academic Year 2020-21 focusing on Professional, Social, Cultural interest. Student clubs are a great opportunity for students to develop their interpersonal and team effectiveness and strengthen their communication and leadership skills. These Clubs enables opportunities for students to develop relationships and explore their interests. Students admitted to the course are the members of the club during their course period and retires once they complete the course making way for newly admitted students. The following are the clubs functioning in the Department in the current Academic Year.

Table 5.6.1.2.1: Students Clubs in the Department

S. No	Club Name	Faculty Advisor	Student Coordinator
1	Entrepreneurship	Prof. Purnajit Chatterjee	Satyajith A A
2	Quiz	Dr. Richa Das	Sowmya G R
3	Sports	Prof. Madhushree P R	Rakshith Kumar K
4	Movie	Prof. Devaki S	Rishiraj Simlai
5	CSR	Prof. Rajimol K P	Divya R
6	Cultural	Prof. Archana R Motta	H A Dakshayani

Entrepreneurship Club

Entrepreneurship Club aim to provide members with access, resources, and mentorship to cultivate their interests in innovation to transform them into the future entrepreneurs of tomorrow. This helps to promote the spirit of entrepreneurship among the students and build their entrepreneurial awareness.

Objectives of Entrepreneurship Club

- Functioning as a guide for the students with creative ideas which can be transformed to real business enterprise.
- Providing Mentorship to students for launching their start-ups.
- Facilitating the student for internship and practical work experience in the various domain.



• Familiarize the students to the latest development in business.

Quiz Club

Quizzing is an art and a test of the intellect. The Quiz club of the Department aims at identifying students with quizzing talent and creating opportunities for them to sharpen their quizzing skills. Quiz Club is a unique and exciting way to motivate, inspire, encourage, and reward children in their quest for knowledge and provide them with the opportunity to celebrate their achievements as part of a high profile, national competition. The main objective of quiz club is to popularize quizzing activities among students and to encourage them to take part in all activities and to instil our students the values of knowledge, wisdom, and compassion to make them smart citizens.

Objectives of Quiz Club

- To create a group of young minds with quizzing talent.
- To lend hands to beginners and lead them to the world of knowledge.
- To guide on specific areas of quizzing and encourage to participate in quiz competitions.
- To expose the quizzing talents of students by involving them to conduct quiz competitions.





Sports Club:

Sports club encourages students to develop their sports skills in various outdoor and indoor games and make them physically fit. This Club aims to provide leadership and



recreation opportunities to the students to enhance their knowledge and skill in a specific sport of interest while at the same time retaining social, cognitive, and physical experiences.

Objectives of Sports Club

- To make aware of the importance or benefits of physical activities in day-to-day life.
- To develop moral values through sports and games.
- To provide recreational opportunities for the students retain their interest towards sports.





Movie Club

Learning from various mediums of expressions has been an integral part of education with this understanding movie club is formed in the department to screen the movies. The purpose of this club is mainly learning through interaction and discussion. Activities carried out by the Movie Club will encourage students to develop a different perception towards films the movies screened mainly focuses on managerial skills like leadership team spirit group dynamics creativity self-motivation etc.

Objectives of Movie Club

- Screening movies that focus on managerial skills
- Screening interesting and unique films to acquaint the students with various cultural backgrounds.
- To encourage discussion and analysis from various perspectives bringing students together to share experience.



• To emphasize the cultural diversity and value education through the good cinema



CSR Club

Corporate social responsibility which is also known today as a Global Social Responsibility is the need of the hour for budding managers. It is essential to know the responsibility towards the society, being a budding corporate. The main purpose of this Club is to inculcates desirable sensitivity, empathy, and the virtue of social participation among the students.

Objectives of CSR Club

- To create a sense of responsibility towards society among students
- To encourage students to participate in socially responsible activities.
- Motivate Social Learning between students.

Cultural Club

The cultural club of the department provide a vibrant experience and exposure in organizing various activities for the students in performing arts and cultural activities.

Objectives of Cultural Club

- To help students to develop their communication skill, confidence, and team spirit.
- To encourage students to participate in all cultural activities.











5.6.2. Students' Publications

In the Current Academic Year 2020-21, two students from 1st year MBA had presented papers in an International Conference on Ancient Indian Wisdom: Panacea for Sustainable well-being organized by School of Management Science, Varanasi on 26th & 27th June 2021.



Table 5.6.2.1 - Students Publication for the Academic Year 2020-21

Academic Year	Student Name	Title of the Paper	Publication Details	Organizer
2021-22	Shruthi Thambi S, Shaik Mohammed Shahid & Bulla Yeshwanth Kumar Reddy	Exploring the Effectiveness of Consumer Behavior towards Usage of Digital Marketing Tools Application of Principal Component Analysis	International Conference on Advances in Business Management and Intelligent System -	Atria Institute of Technology and RJS International Multidisciplinary
	Sahana G C, Pavitra & Keshava M	Investigation of Awareness and factors influencing in the purchase of electric two-wheelers including the role of government	2022	Research Foundation
2020-21	Sahana G C	Ethics in Human Resources Management: The role of Values in an Organization	Conference Proceeding of International Conference on Ancient Indian Wisdom: Panacea for Sustainable	School of Management Science, Varanasi
	Rishiraj Simalai	Fostering Ethical Culture in Sales Management- A Perspective	well-being.	

Students' projects were converted to a research paper and published it as a proceeding in the year 2020-21 with ISBN.

Table 5.6.2.2: Students Project Publication from the Academic Year 2018-2021

No.	Name of the Student	Name of the Guide	Title of the Paper
			2018-19
1	Dilli B K	Dr. Purnajit Chatterjee	A study on currency pair analysis GBP/USD
2	Shobha V	Dr. Purnajit Chatterjee	A Study on Marketing Audit
3	Machaiah.M.P	Mrs Archana R Motta,	Digital Consumer Journey and Purchase Behaviour

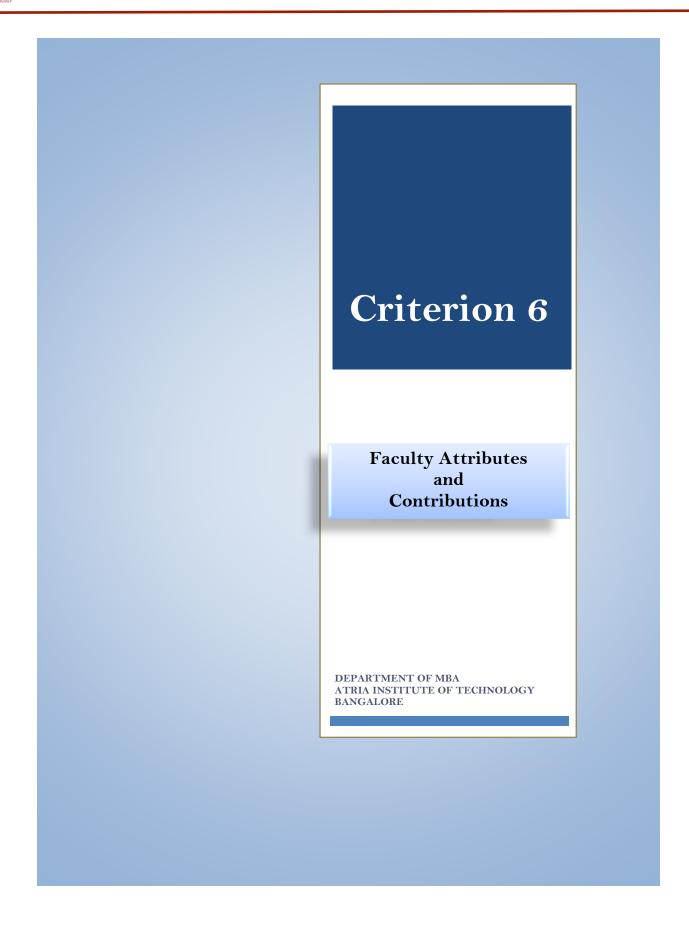


	•	•	1
		Mrs. Madhu	A Study on Investors Perception and
4	Saranya. R	Shree	Expectations on the Return of
			Portfolio Investments
_	24 1 24	Mrs. Madhu	
5	Monika M	Shree	A study on Technical Analysis on selected stocks
		Mrs. Madhu	
6	Shivraj CN	Shree	A Study on Performance of Selected IPOs
7	Sushmitha S	Dr. Richa Das	Employee Petentian
			Employee Retention
8	Sharief	Mrs. Madhu	Best HR practice in IT industry
	Mohsin	Shree	
9	Challa Sunil	Mrs. Madhu	A study on social media marketing plan for new
	Kumar Reddy	Shree	start-up company FiniBrain services Pvt ltd
			2019-20
	I	Dr. Purnajit	A COLUMN TO THE
10	Deekshitha C	Chatterjee	A Study on quality of service in TCI Express
		Mrs. Madhu	A cogitation on "Inventory Management" with
		Shree P R	special reference to
11			Dress Master Apparel Pvt. ltd, a Raymond Group
	Supriya M		company
	Supriya Wi	Mrs. Archana R	A Study on Hedging/Supporting strategies using
12		Motta	commodities in MCX and
12	11 11 5	Wiotta	
	Harish D	M A I D	NCDEX in India Infoline limited (IIFL)
1.0		Mrs. Archana R	A Study On Customer Satisfaction with their
13	Farha Afsar	Motta	Bike/Scooter with Specific Reference to Yamaha
	Chand		In Comparison to Its Competitors
14		Mrs Rajimol K	Performance evaluation of mutual funds at NJ
	Kusuma	P,	wealth
		Mrs. Archana R	Gender Comparative Study on purchase
15		Motta	behaviour of consumers on ready
	Rohith S		to wear apparel
1.0		Dr. Purnajit	Consumer Behaviour towards Sri Sadananda Food
16	Pooja Patel	Chatterjee	Pvt. Ltd
	J	Mrs. Archana R	Study of consumer behaviour for apparels and
		Motta	their perception of
17			the apparel stores with specific reference to max,
			lifestyle, reliance
	Sujatha K P		trends and shoppers stop
	Sujania N F	Mrs Devaki S,	Employees/Workers Satisfaction Towards
18	A souls as a C	Tills Devants,	
	Archana S		Organizational Benefits



		Mrs. Archana R	Determining of Consumers Buying Behaviour
19	Surendra	Motta	towards Automobile
	Kumar		Purchase
			2020-21
20		Mrs. Madhu Shree P R	Comparison of Financial Performance of Banks and NBFCs: Camel Model
	Koushik J		Analysis
21	Bhavani R	Dr.Richa Das	A Study on Employee Retention Strategies at NJ India Invest Pvt Ltd
22	Srinidhi R	Mrs Archana R Motta	A study on impact of promotional strategies on selected brands of Future Lifestyle Fashions Limited
23	Vennila U	Dr. Purnajit Chatterjee	A study on Comparative Analysis of Individual Stock Price with the Market
24	Anusha C	Mrs Archana R Motta	Effectiveness of Performance Appraisal System
25	Namitha K H	Mrs Rajimol K P	Performance Evaluation of Selected Mutual Funds at NJ India Invest Pvt. Ltd
26	Rashmitha M	Dr.Richa Das	Employee Job Satisfaction
27	Ashwini G	Dr. Perini PraveenaSri	Financial Performance of Mutual Funds" at IIFL (India Infoline Limited)
28	Ruhina Kowsar	Dr. Purnajit Chatterjee	Employee or job Satisfaction at Radisson Blu Atria Hotel
29	V Jai Kumar	Mrs Archana R Motta	A Study on customer behaviour on online trading of shares







Criterion 6: Faculty Attributes and Contributions

The department maintains student-faculty ratio at 1:13 which is higher than the AICTE guidelines of 1:20. Faculty cadre for Professor, Associate Professor and that of Assistant Professor is maintained as per the guidelines of NBA and AICTE @ 1:3:4.33 on an average. The faculty members in department are professionally qualified with research and industry experience to maintain required faculty student ratio. Department takes different initiatives to retain the present faculty members.

The faculty members use innovative methods like case study discussion, role plays, movie-based learning, current affairs discussion, group discussion and personal interview, industrial visits, industry interactions, management games, certification courses, MOOCS, remedial classes etc to enrich the teaching learning process among the students. On the institute level there is a well-defined faculty performance, appraisal, and development system. The department follows the same to track the performance of the faculty members. The faculty members actively participate organising and attending workshops, conference, seminars, consultancy projects, faculty development programme, webinars etc. The faculty members are well motivated to publish their papers in referred journals, reputed conferences, books, book chapters case studies etc. There are eight research scholars enrolled with the department for Ph.D.



The list of faculty members of the department during the last three years is provided in Annexure II.

6.1. Student-Faculty Ratio (SFR)

2021-2022

Student-Faculty Ratio (SFR)

Number of PG Programs in the Management Department:01

Number of Students in PG 1st year- 58

Number of Students in PG 2nd year-42

Number of Students=Sanctioned intake + Actual Admitted lateral entry students-60+0=60

Number of Students in the Department(S): 100

Number of Faculty in the Department (F)=10

Student faculty Ratio (SFR) =S/F = 120/10=12

2020-2021

Student-Faculty Ratio (SFR)

Number of PG Programs in the Management Department:01

Number of Students in PG 1st year-43

Number of Students in PG 2nd year-55

Number of Students=Sanctioned intake + Actual Admitted lateral entry students-60+0=60

Number of Students in the Department(S): 43 + 55 = 98

Number of Faculty in the Department (F)=10

Student faculty Ratio (SFR) =S/F = 120/10=12

2019-2020

Student-Faculty Ratio (SFR)

Number of PG Programs in the Management Department:01

Number of Students in PG 1st year- 53

Number of Students in PG 2nd year- 34

Number of Students=Sanctioned intake + Actual Admitted lateral entry students-60+0=60

Number of Students in the Department(S): 53 + 34 = 87

Number of Faculty in the Department (F)=8

Student faculty Ratio (SFR) =S/F = 120/8 = 15



Table 6.1 Student Faculty Ratio (SFR)

Academic Year	2021-22		2020-21			2019-20			
	I Year	II Year	Tota 1	I Year	II Year	Total	I Year	II Year	Total
Student Intake	60	60	120	60	60	120	60	60	120
Student admitted	58	42	100	43	55	98	53	34	87
Faculty Available	10			10		8			
SFR	12		12		15				
Average SFR				13					

6.1.1. Provide the information about the regular and contractual faculty as per the format mentioned below:

Table 6.1.1 Total Number of Faculty Members in the Department

Year	Total Number of Regular Faculty in the Department	Total Number of Contractual Faculty in the Department
2021-22	10	0
2020-21	10	0
2019-20	8	1

Table 6.1.2 Total Number of Faculty Members in the Department for 2021-22

Year	Designation		Total Number of Regular Faculty in the Department	Total Number of Contractual Faculty in the Department	Number of PhD
	Professor	1			
2021-22	Associate Professor	4	10	0	4
	Assistant Professor	5			



Table 6.1.3 Total Number of Faculty Members in the Department for 2020-21

Year	Designation		Total Number of Regular Faculty in the Department	Total Number of Contractual Faculty in the Department	Number of PhD
	Professor	1			
2020-21	Associate Professor	4	10	0	4
	Assistant Professor	5			

Table 6.1.4 Total Number of Faculty Members in the Department for 2019-20

Year	Designati	on	Total Number of Regular Faculty in the Department	Total Number of Contractual Faculty in the Department	Number of PhD
	Professor	1			
	Associate	3			
2019-20	Professor		8	1	4
	Assistant Professor	4			

6.2. Faculty Cadre:

Table 6.2.1. Details of Faculty Cadre

	Professor		Associate	Professor	Assistant Professor	
Year	Required	Available	Required	Available	Required	Available
2021-22	1	1	2	4	5	5
2020-21	1	1	2	4	5	5
2019-20	1	1	2	3	5	4
Average Numbers	1	1	2	3	5	4.33

Cadre ratio Marks=
$$\left\{ \left[\frac{AF1}{RF1} \right] + \left[\frac{AF2}{RF2} * 0.6 \right] + \left[\frac{AF3}{RF3} * 0.4 \right] \right\} * 10$$

Faculty Cadre ratio Marks= 24.70



6.3. Faculty Qualification:

Table 6.3. Faculty Qualification

Year	No of Regular Faculty with PhD (X)	No of Regular faculty with MBA (Y)	No of Regular faculty required to comply 1:20 ratio (F)	FQ = 1.5*((10X+4Y)/F)
2021-22	4	6	6	16
2020-21	4	6	6	16
2019-20	3	5	6	12.5
Average Assessment	3.67	5.67	6	14.83

6.4. Faculty Retention:

No. of Regular faculty members in

2021-22= 10

2020-21= 10

2019-20= 8

Retention %= 100%

Table: No 6.4.1 Retention of Faculty Members

2021-22	2020-21	2019-20
100	100	100

Table No 6.4.2 Average Retention Calculation

Year	Retention percentage
2021-22	100
2020-21	100
2019-20	100
Calculated Retention	100%

6.5 Faculty Initiatives on Teaching and Learning:

Faculty members of Department of MBA make a great effort to bring new and innovative teaching methodologies for the students. These innovative



methodologies not only enhance the learning process of students but also make them conceptually robust. The teaching and learning initiatives are peer- reviewed by all the members during monthly faculty meeting. Department provides use of modern teaching aids like digital pads, LCD projectors, Wireless Keyboard and mouse, Power Point Laser Presenter, Slide Changer. Department encourages Academic Discussions between faculty members and students using WhatsApp, Google Meet. Flip Class teaching Learning process is adopted by the faculty members. The department conducts seminar, workshops, experts talk etc on a regular basis every academic semester. Faculty members use open-source platforms like NPTEL, Coursera to make subject easy to understand for students.

Faculty initiatives on teaching learning are as follows:

- a. Real World Case study-based teaching-learning
- b. Roleplays
- c. Movie based learning
- d. Current affairs
- e. Group discussion and personal interview
- f. Industrial Visits
- g. Industrial Interaction
- h. Management games
- i. Certification courses
- j. Massive Open Online Courses (MOOCs)
- k. Remedial classes
- l. Uses of library
- m. Mentor-mentee relationship
- n. Uses of E-resources and ICT
- a. Real World Case study-based teaching- learning: Case studies are discussed module wise for all the courses. These case studies significantly improve the analytical abilities of students by projecting real life business problems. Case study-based learning involves detailed examination of problems and exploration of possible solutions. Faculty members use a mix of textbook cases and journal case study from Harvard and Wiley. Table 6.5.1 shows the list of



few of the case studies discussed in the classroom. Figure 6.5.1 shows picture of MBA students solving case study in the classroom.

Table 6.5.1: List of Case Study Discussed in Classroom

Sl. No.	Name of Faculty	Name of Case Study	Semester	Specializat ion	Source (Name of Book/ Journal)
2020-21					
1	Dr Purnajit Chatterjee & Archana R Motta	Customer Value - Explored, created, communicated & delivered	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 2.1 to 2.7
2	Dr Purnajit Chatterjee & Archana R Motta	Consumer Behaviour - its wide facets and deep implications	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 6.1 to 6.8
3	Dr Purnajit Chatterjee & Archana R Motta	Who will but Xylo- mahindra & Mahindra Automotive sector	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 9.1 to 9.6
4	Dr Purnajit Chatterjee & Archana R Motta	Designing and Managing Services	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 14.1 to 14.6
5	Dr Purnajit Chatterjee & Archana R Motta	Wonder Cement - Building a strong brand through digital marketing	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 18.1 to 18.8
6	Dr Purnajit Chatterjee & Archana R Motta	Unilever: Working beyond the Horizon	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 23.1 to 23.4
7	Dr.Perini PraveenaSri	Which Factors have an Impact on Managerial Decision-Making Process? An Integrated Framework	I	Managerial Economics	https://www.researchgat e.net/publication/314262 104
8	Dr.Perini PraveenaSri	Game Theory: Employing the Prisoner's Dilemma to Enhance Interdisciplinary Learning	I	Managerial Economics	National forum of teacher education journal volume 20, number 3, 2010
9	Dr.Perini PraveenaSri	Lessons on Effective Decision Making in Managerial Economics	I	Managerial Economics	Case studies on Managerial Decision Making



10	Dr.Perini PraveenaSri	Perfect Competition: A Case of Market Failure	I	Managerial Economics	Corporate Ownership & Control / Volume 2, Issue 4, Summer 2005
11	Dr.Perini PraveenaSri	Microsoft: A Case Study in International Competitiveness, High Technology, and the Future of Antitrust Law	I	Managerial Economics	Collated info online
12	Dr. Richa Das	A Case study on Recruitment & Selection	II	HRM	https://www.researchgat e.net/publication/282667 869_A_Case_Study_on_ Recruitment_Selection
13	Dr. Richa Das	Workplace Ethics	III	HRM	Human Capital analytics, Wiley
14	Mrs. Devaki S	#ShareTheLoad with Ariel	IV	HRM	prcasestudiesindia.wordp ress.com
15	Mrs. Devaki S	A 2 year crisis for a 2 minute noodles	IV	HRM	prcasestudiesindia.wordp ress.com
16	Mrs. Devaki S	A case study on the success of ITC's #ProudlyIndian campaign	IV	HRM	Collated info online
17	Mrs. Devaki S	HUL - Finds purpose during pandemic	IV	HRM	Collated info online
18	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9
	-	2019-2	0		
19	Dr Purnajit Chatterjee & Archana R Motta	Barista Lavazza	I	Marketing	Marketing Management - Arun Kumar & Meenakshi N 2/e, Vikas, 2012. Page 33-34
20	Dr Purnajit Chatterjee & Archana R Motta	Marketing of Tata's Nano in India	I	Marketing	Marketing in India: Text & Cases - Neelamegham S 4/e, Vikas, Pg 335-354
21	Dr Purnajit Chatterjee & Archana R Motta	American Express	I	Marketing	Marketing Management: A South Asian Perspective - Kotler, Keller, Koshy & Jha, 14/e, Pearson Education, 2012, Pg 257-259



22	Dr Purnajit Chatterjee & Archana R Motta	Facebook	I	Marketing	Marketing Management: A South Asian Perspective - Kotler, Keller, Koshy & Jha, 14/e, Pearson Education, 2012, Pg 503-504
23	Dr.Perini PraveenaSri	Which Factors have an Impact on Managerial Decision-Making Process? An Integrated Framework	I	Managerial Economics	https://www.researchgat e.net/publication/314262 104
24	Dr.Perini PraveenaSri	Game Theory: Employing the Prisoner's Dilemma to Enhance Interdisciplinary Learning	I	Managerial Economics	National forum of teacher education journal volume 20, number 3, 2010
25	Dr.Perini PraveenaSri	Lessons on Effective Decision Making in Managerial Economics	I	Managerial Economics	Case studies on Managerial Decision Making
26	Dr.Perini PraveenaSri	Perfect Competition: A Case of Market Failure	I	Managerial Economics	Corporate Ownership & Control / Volume 2, Issue 4, Summer 2005
27	Dr.Perini PraveenaSri	Microsoft: A Case Study in International Competitiveness, High Technology, and the Future of Antitrust Law	I	Managerial Economics	Collated info online
28	Dr. Purnajit Chatterjee	Amul and KMF Business Strategy	II	Strategic Manageme nt	VTU Resources
29	Dr. Purnajit Chatterjee	Crafting Winning Strategies in a Mature Market	II	Strategic Manageme nt	INSEAD, Blue Ocean Strategy Institute BOS018
30	Dr. Purnajit Chatterjee	Allentown Materials Corporation:The Electronics Product Division	II	Strategic Manageme nt	Harvard Business School: 9-948-023
31	Dr. Purnajit Chatterjee	Wall Mart Stores, Inc	II	Strategic Manageme nt	Harvard Business School: 9-794-024



32	Dr.Perini PraveenaSri	Random sampling issues in a federal court case, A case study	II	Research Methodolo gy	Random sampling issues in a federal court case, a case study Kristin Kennedy Bryant University, USA James Bishop Bryant University, USA,
33	Dr.Perini PraveenaSri	Differential Scaling	II	Research Methodolo	Page No 112 to 114 The use of semantic differential scaling to
		to define Multi- Dimensional Representation of Odors		gy	define the multidimensional representation of odors Pamela Dalton1, 3, Christopher Maute1, Akiko Oshida2, Satoshi Hikichi2 And Yu Izumi2 1 Monell Chemical Senses Center Philadelphia, PA 2 KAO Corporation Tokyo, Japan Page No: 485 to 497
34	Dr.Perini PraveenaSri	Temperature Trend analysis using nonparametric test: A case study of Coimbatore city	II	Research Methodolo gy	Journal of Indian Pollution Control Sathyanathan Rangarajan*, Deeptha Thattia, et.al Page No: April, 2016
35	Dr.Perini PraveenaSri	t-tests, non-parametric tests, and large studies— a paradox of statistical practice? Morten W Fagerland	II	Research Methodolo gy	t-tests, non-parametric tests, and large studies— a paradox of statistical practice? Morten W Fagerland, Medical Research Methodology
36	Dr.Perini PraveenaSri	Research designs for studies evaluating the effectiveness of change and improvement strategies	II	Research Methodolo gy	Research designs for studies evaluating the effectiveness of change and improvement strategies M Eccles, J Grimshaw, M Campbell, C Ramsay Qual Saf Health Care 2003;12:47–52



37	Dr. Richa Das	Enterprise Builds on People	II	HRM	Human Resource Management, Cengage Learning, Page 22-23
38	Dr. Richa Das	Jayram's Dilemma	II	HRM	Human Resource Management, Cengage Learning,
39	Dr. Richa Das	Training Program at ABC Cement	II	HRM	Human Resource Management, Cengage Learning,
40	Dr. Purnajit Chatterjee	Duraflex - Footloose	IV	Sales Manageme nt	Monitor Deloitte
41	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9
		2018-1	9		
42	Dr. Richa Das	Enterprise Builds on People	II	HRM	Human Resource Management, Cengage Learning, Page 22-23
43	Dr. Richa Das	Jayram's Dilemma	II	HRM	Human Resource Management, Cengage Learning,
44	Dr. Richa Das	Training Program at ABC Cement	II	HRM	Human Resource Management, Cengage Learning,
45	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9





Fig 6.5.1: MBA students solving case study in classroom

b. Role plays: Role play is the teaching methodology which allows the learner to take up task in real working conditions. It helps in learning and developing the competencies required for various jobs and positions in the organisation. Figure 6.5.2 shows picture of MBA students participating in role play in the classroom.



Fig 6.5.2: MBA students participating in role play in classroom.

Table 6.5.2: List of Role Play

S No	Type of role play	Course	Sem	Year
1	B 2 B Team Selling	Sales Management	IV	2019,2020,
				2021



2	Functions of	Management&	I	2020, 2021
	Management	Organisational Behaviour		
3	Industrial	Human Resource	II	2020, 2021
	Relation/strikes,	Management		
	negotiation and			
	arbitration			
4	Industrial Relations -	Industrial Relations and	III	2019,
	Collective Bargaining on	Legislations		
	wages			
5	Enacting an	Marketing Management	I	2019, 2020
	Advertisement			and 2021

c. Movie Based Learning: Movies are a great learning method to develop diverse skill sets. Movies help in arising logical and emotional capabilities of the brain. This influences the risk- taking, problem- solving, decision making, sustaining relationships etc. Table 6.5.3 shows the list of few of the movies screened in the classroom. Figure 6.5.3 shows picture of MBA students watching movie in the classroom.

Table 6.5.3: List of Movies Screened in Classroom

Sl.No.	Concept discussed & Name of the Movie	Semester	Subject	Faculty	
		2	020-21		
1	Determination lessons- from "Pursuit of Happiness"	I	Management & Organizational Behaviour	Dr. Richa Das	
	2019-20				
2	Determination lessons- from "Guru"	I	Management & Organizational Behaviour	Dr. Richa Das	



3	Failure of Financial	I	Accounting for	Mrs. Rajimol KP
	services industry-		Managers	
	"Inside Job"			
4	Hiring and firing	II	Human Resource	Dr. Richa Das
	function of HRM		Management	
	"Up in the Air"			
5	Entrepreneurship	II	Entrepreneurship	Mrs. Archana R
	lesson from "The		Development	Motta
	Social Media"			
6	Frauds in banking	III	Banking and	Mrs. P R
	and financial		Financial Services	Madhushree
	services from "The			
	Wolf of Wall			
	Street"			
7	Sales lesson from	IV	Sales Management	Prof. Purnajit
	"Rocket Singh:			Chatterjee
	Salesman of the			
	year"			
		2	018-19	
8	Hiring and firing	II	Human Resource	Dr. Richa Das
	function of HRM		Management	
	"Up in the Air"			
9	Financial	II	Financial	Mrs. PR Madhushree
	Management lesson		Management	
	from "Wallstreet"			
10	Strategic	II	Strategic	Prof. Purnajit
	Management from		Management	Chatterjee
	"Godfather"			
11	Conflict Resolution	III	Conflict &	Dr. Richa Das
	lessons from "Devil		Negotiation	
	wears Prada"		Management	
12	Organisation	III	Organisational	Dr. Richa Das
	change from " The		Change and	
	Intern"		Development	
-		Ī		i e
13	Corporate Ethics	IV	Workplace Ethics	Dr. Rashmi Singh





Fig 6.5.3: Movie Screening in Classroom for MBA students

d. Current Affairs Discussion: Students are encouraged to read and watch news daily for better understanding of present-day scenario. Same is discussed in the classroom on a weekly basis. Students are divided into groups for the discussion and a faculty member is present as the moderator during the discussion in the classroom. Fig 6.5.4 shows picture of students participating in current affairs discussion.



Fig 6.5.4 Current affairs discussion by MBA students

e. Group Discussion and Personal Interview: Group discussion and personal interview is part of weekly schedule of MBA students. The discussion and interview are monitored by the faculty members. Personal interview is divided into two parts: specialization specific and general. Group discussion and personal interview help students in developing soft skills and personality. It



also assists in the public speaking of students. Fig 6.5.5 display students participating in personal interview.



Fig 6.5.5: Personal Interview in classroom for MBA students

f. Industrial Visits: Industrial visits to organisations are arranged every semester for the students to provide them with practical exposure to the processes followed, day-today activities, best practices, and interaction with industry practitioners. Table 6.5.4. presents list of industrial visits organised for the students.

Table 6.5.4: List of Industrial Visits by Department of MBA

Sl. No.	Year	Name of the Program	Dates		Venue
			From	То	
		2020-21			
1	2020 - 21	Virtual Industrial Tour to Amul Chocolate Factory	27th Nov 2020	Nov	Online Class Google Meet
		2019-20			
2	2019 – 20	Industrial Visit to Mother Dairy	25th May 2019	25th May 2019	KMF Unit – Yelahanka
3	2019 – 20	Visit to Garuda Polyflex Foods Pvt. Ltd (GP Food Pvt. Ltd.)	10th Oct 2019	10th Oct 2019	Bommasandra



4	2019 – 20	Industrial Visit to Mother Dairy (Day 1)	26th Dec 2019	26th Dec 2019	KMF Unit – Yelahanka	
5	2019 – 20	Industrial Visit to Mother Dairy (Day2)	30th Dec 2019	30th Dec 2019	KMF Unit – Yelahanka	
	2018-19					
6	2018-19	Industrial Tour to Garment Labour Union	19th Sep 2018	19th Sep 2018	Peenya	
7	2018-19	Industrial Tour to Lumax Auto Technologies Limited	28th Sep 2018	28th Sep 2018	Narsapur	
8	2018-19	Industrial Tour to IFB Automotive Pvt. Ltd.	9th Apr 2019	9th Apr 2019	Whitefield	



Fig 6.5.6: Industrial Visit to GP Food Pvt. Ltd.

g. Industry interaction: Students get a chance to engage themselves with industry leaders and practitioners all through the year. Industry interactions help students in developing an insight of the practical aspects of the course and internal working environment which they may not be able to visualize through classroom lectures. Table 6.5.5 exhibits list of industry interactions held in the department.



Table 6.5.5: List of industry interactions by Department of MBA

S. No.	Name & Affiliation of	Date of	Topic of Interaction
	Resource Person	Interaction	-
		2020-21	
1	Ms. Kalpana Dube, Freelance	3 rd June 2021	The Journey from Ideas to Prototype Phase-Innovation & Entrepreneurship
2	Mr. Guruthej Vailaya – Manager, State Street Corporation	22nd Mar 2021	Finance and Job Opportunities in Finance
3	Ms. Sindhu Narayan - HR Business Partner 2, IQVIA	20th Feb 2021	Human Resources and It's Job Opportunities
4	Mr. Abhijit Maney - Market Analyst, Target India Bengaluru	9th Jan 2021	Marketing and Job Opportunities
5	Ms. Swetha Doddamani -Team Leader, Intellipaat	2nd Jan 2021	Marketing and Job Opportunities in Digital Marketing
6	Mr. Narendra Srinivasalu - County Manager, TVS Motors Nigeria	28th Dec 2020	Marketing and Sales Opportunities in Automobile Industry
7	Mr. Ramesh Srinivas - Co-founder and CEO, Worxogo Solutions Pvt. Ltd.	17th Dec 2020	Behavioral Science
8	Mrs. Prathibha Vikram, Senior Faculty, iNurture Education Solutions	20 th Nov 2020	Fintech-An overview of the evolution leading to the new revolution
		2019-20	
9	Mr. Supriyo Guharoy, CEO Indo Asian Group of Institutions	16 th May 2019	The emergence of Start-up Ecosystem in India-New ways to engage millennials and wealth creation
10	Mr. Bosco Caldeira, CFO, Nitesh Estates	August 30 th , 2019	Corporate lessons for life
11	Ms. Meera Ramakrishnan, Founder-Zishta	October 25 th , 2019	Listing Career Opportunities in Marketing; Account of a series of life experiences in the journey



			of making a fruitful Marketing career
12	Mr. Shashi K Patil, COO, COMAT Technologies	22 nd Nov '19	Analyzing and Creating Awareness of diverse entrepreneurial opportunities in the Education Industry
13	Mr. George Bennet Kuruvilla, GM, Radisson BLU Atria	December 20, 2019	Aspects and Opportunities in Hotel Industry



Fig 6.5.7: Industry Interaction with Meera Ramakrishnan

h. Management Games: Management games are one of the most important aspect of teaching learning pedagogy. Management games help students in improving their analytical skills, decision making and enhance their attitude and personality as a team player. Games like brand positioning, best managers etc. are part of course execution for the students. Fig: 6.5.8 display the picture of management game being played in the classroom. Table 6.5.6 presents list of management games conducted in the classroom.





Fig 6.5.8 Management Game being played in the classroom

Table 6.5.6: List of Management Games

S No	Type of role play	Course	Sem	Year
1	B 2 B Team Selling	Sales Management	IV	2019,2020,
				2021
2	Functions of	Management&	I	2020, 2021
	Management	Organisational Behaviour		
3	Industrial	Human Resource	II	2020, 2021
	Relation/strikes,	Management		
	negotiation and			
	arbitration			
4	Industrial Relations –	Industrial Relations and	III	2019,
	Collective Bargaining	Legislations		
	on wages			
5	Enacting an	Marketing Management	I	2019, 2020
	Advertisement			and 2021

i. Certification Courses: Students are encouraged to take various certification courses for their skills enhancement and to make them industry ready. Following is the list of students who participated in certification course of Cambridge British English Certification Course.



Table 6.5.7: List of Students Participated in Certification Course.

S.No.	Name of student	Overall Score	CFR Level	Result
		20	20-21	
1	Shiva Prasad R	163	B2	Pass with Distinction
2	Shruthi Thambi S	159	B1	Pass with Merit
3	Abhijith A A	158	B1	Pass with Merit
4	Roma Kumari	158	B1	Pass with Merit
5	Sweta	158	B1	Pass with Merit
6	Sowmya G R	154	B1	Pass with Merit
7	Rakshith Kumar	152	B1	Pass
8	Rishiraj Simlai	150	B1	Pass
9	Likith M	149	B1	Pass
10	Satyajith A A	148	B1	Pass
11	Sahana G C	146	B1	Pass
12	Sivuni Aruna Kumari	139	A2	Council of Europe Level A2
13	Shaik Mohammed Shahid	138	A2	Council of Europe Level A2
14	Kavya N	136	A2	Council of Europe Level A2

j. Massive Open Online Course (MOOCs): MOOC brings knowledge to the students at a lesser price, and it also complements the traditional teaching learning process. MOOC also provide discussion forum for exchange of views. Table 6.5.5 depicts list of students who participated in MOOC.

Table 6.5.8: List of Students Participated in MOOC

Academic Year	Name of the Student	Online Certificate on	Achievement
2020 21	Gagan A	Market Research and Consumer Behavior	100%
2020-21		Marketing in a Digital World	91%
		Excel Skills for Business: Essentials	88.94%
2020-21	Anusha C	Excel Skills for Business: Essentials	85.25%



		Excel Skills for Business: Intermediate	86.17%
		Market Research and Consumer	00.000/
		Behavior	88.69%
		Preparing to Manage Human Resources	91.67%
		Introduction to Data Analytics for	00.000/
		Business	90.22%
		Marketing in a Digital World	87.80%
		Recruiting, Hiring, and Onboarding	98.00%
		Employees	98.00%
		Financial Market	99%
2020-21	Girish Gowda S	Excel Skills for Business: Essentials	88%
		Business English: Making Presentations	98%
		Investments I: Fundamentals of	
		Performance Evaluation	91%
		Excel Skills for Business	100%
2020-21	Anusha P	Essential and Investment-1	83%
		Fundamentals of Performance Evaluation	90%
		Market Research and Consumer behavior	98%
2020-21	Preetha R	Marketing in digital world	88%
		Auditing 1	100%
		Business English: Making Presentation	90%
		Recruiting, Hiring and Onboarding	88%
		Employees	00/0
		Marketing in a Digital World	94%
		The Future of Payment Technologies	96%
		Behavioral Finance	91%
		Types of conflict	97%
		"Excel Skills for Business: Essentials	88%
		Conflict Resolution Skills	86%
2020-21	Namitha K H	Managing the Organisation	100%
2020-21	INAIIIIUIA IV II	Write Professional Emails in English	97%
		Intercultural communication and conflict Resolution	83%
		English for effective business writing	95%
		Digital Competition in Financial Services	97%
		Speak English Professionally: In person,	97%
		Online & On the phone	0.69/
		COVID-19 Contact Tracing	96%
		Six Sigma Principles	97%
		Excel Skills for Business: Intermediate 1	97%
2020-21	Vennila U	Positioning: What you need for a successful Marketing Strategy	86%



		Introduction to Financial Markets	85%
		Write Professional Emails in English	95%
		Marketing Mix Fundamentals	89%
		Market Research and Consumer behavior	89%
		Research Proposal: Initiating Research	85%
		The Future of Payment Technologies	93%
		Portfolio and Risk Management	88%
		Securing Investment return in the long	89%
		Meeting Investors Goals	84%
		Fundamentals of project planning and	
		Management	80%
		Understanding Financial Market	91%
		Channel Management and Retailing	97%
		Brand and product management	86%
		Project Management: The Basis for	
		Success	99%
		Behavioral Finance	91%
		Management Skills for International	0.00/
		Business	99%
		Market Research & Consumer Behavior	86%
	Srinidhi R	understanding Financial Statement: Company Performance	85%
2020-21		Business analytics & digital media	95%
		Brand & Product Management	89%
		Marketing in Digital world	89%
2020-21	Ruhina Kowsar	Market research and consumer behavior	50%
2020-21	Sudarshan	Market research and consumer behaviour	95%
		Market Research and Consumer Behavior	75%
		Positioning: What you need for a successful Marketing Strategy	92%
2020-21	Bhavani R	Excel Skills for Business: Essentials	83%
		Introduction to Data Analytics for Business	92%
		Finance for Non-Finance Professionals	81%
		Introduction to Big Data	92%
2020-21	Pruthvi M	Initiating & Planning Projects	78.10%
2020 21	Windowski IZ D	Leadership and emotional intelligence.	90%
2020-21	Vighnesha.K.R	Moralities of everyday life	96%
2020-21	Sathish.V	Market research and consumer behavior	86%
0000 01	Cli.ll NA	Market research and consumer behaviour	95%
2020-21	Shridhar M	Brand and Product Management	91%
		Market research and consumer behaviour	90%



		Brand and Product Management	93%
		Business English: Basics	79%
		Managing the organisation	82%
		Leadership and Emotional Intelligence	100%
		C for everyone: Programming Fundamentals	97%
		Introduction to HTML	92%
	Teresa	HTML, CSS, and Javascript for Web Developers	91%
2020-21	Teresa	Introduction to HTML 5	90%
		Java Decision Programming	100%
		Mind Control: Managing Your Mental Health During COVID-19	100%
		Science of Exercise	99%
		Introduction to Psychology	99%
		Measuring and Maximizing Impact of COVID-19 Contact Tracing	100%
		Finance for everyone: Markets	100%
2020-21	Sandhya K	Finance for everyone: Debt	93.33%
		Finance for everyone: Decisions	100%
2020-21	G.Jagadeesh	market research and consumer behaviour	75%

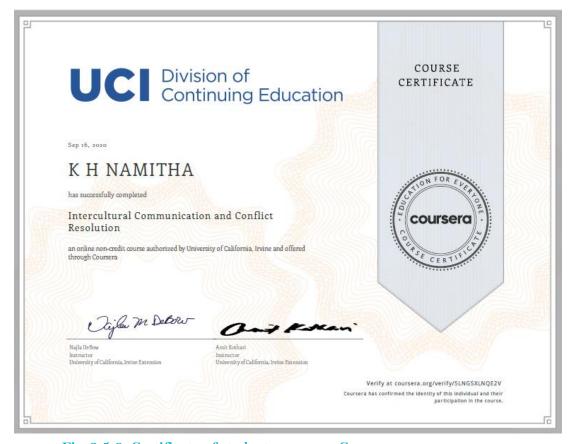


Fig 6.5.9: Certificate of student course on Coursera



- **k. Remedial Classes**: Remedial classes are taken on regular basis to help students understand the topics they might have missed or were not able to understand. These classes are taken in all the courses being taught every semester.
- 1. Uses of Library: Faculty members and students use main library to access study materials and references. Library and Information Centre (LAIC) is a resource centre for teaching, learning & research. Library is spread in ground floor with 150 seating capacity, state of digital library, E- Learning Centre, Reference Section, Circulation Counter, OPAC (Online Portal Access Catelog) Search, Journals/Magazines and Newspaper Section are made available in the entrance session of the library building. Library holds a collection of electronic resources, which include books, databases, audio- visuals, CDs/DVDs, e-books, e-journals, reports, previous years question papers, Project Reports. Learning Resources are available to access like DELNET, NDL, VTU consortium. National Knowledge Network- http://nkn.gov.in/ and National Digital Library- https://ndl.iitkgp.ac.in/. As the e-journals access is IP based, the stakeholders can take benefit of this facility fromanywhere in the campus at any time. Some of them include:

Table 6.5.9: List of E-Resources Available in Library

S.No.	Database Name	Website Address					
1	Elsevier	https://www.sciencedirect.com/					
2	Springer Nature	https://link.springer.com/					
3	Taylor & Francis	https://www.tandfonline.com/					
4	Emerald	https://www.emeraldinsight.com/					
5	McGraw Hill Education	http://mcgrawhilleducation.pdn.ipublishcentral.com/					
6	Knimbus	https://new.knimbus.com					
7	Turnitin*	https://www.turnitin.com/					
8	DELNET	http://164.100.247.26/					
9	NDL	https://ndl.iitkgp.ac.in/					



Table 6.5.10: Total No of Management Books Volume in Central Library

Specialization	No. Of Books Volume
Finance Management	318
Marketing Management	332
HR Management	147
Operation Management	95
Organisational Behaviour	231
IT Management	49
Business Statistics	282
Research Methodology	152
Economics	141
Strategic Management	93
Business Communication	282
Entrepreneurship	32
General Management	1162
Total No of Books	3316

- Video courses are available online which includes,
 - ✓ NPTEL, Link: https://onlinecourses.nptel.ac.in/
 - ✓ SWAYAM, Link: https://swayam.gov.in/Institutions
- m. Mentor-Mentee Relationship: Each student is assigned with a "Mentor" to guide and balance the opportunities in curriculum, extracurricular, placements etc. The work of mentor is to ensure participation of mentees in every available opportunity and help them to excel all round.
- n. Use of E-resources and ICT: Xcelerator is a collaborative learning community, which brings together all stake holders to create an experiential and contextual learning platform. On Xcelerator, the students can be engaged with experts from industry through its industry relevant projects and learning. The purpose of these project-based engagements is to ensure that the learnings are relevant to the nature of work that goes on in the industry and to help



students get closer to the real needs of the industry. The platform offers contextual learning around these projects so that there is content-on-demand which is closely linked to the task at hand. This helps students to identify and enhance their skills which helps them in career guidance.

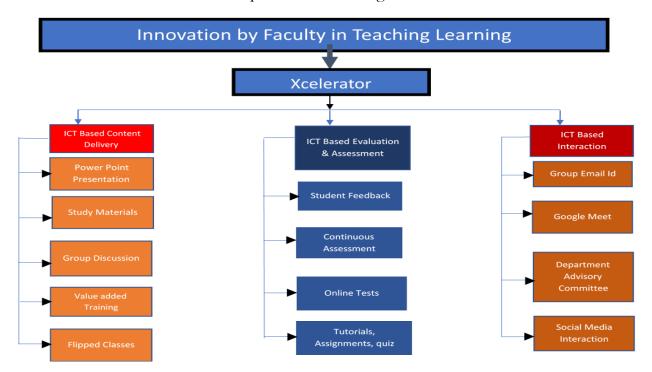


Fig 6.5.10: Innovation by Faculty in Teaching Learning

6.6. Faculty Performance, Appraisal and Development Systems:

Faculty Performance, appraisal and development system focusses on the quality participation by the faculty members in the work they have been assigned. The responsibilities of each faculty haven broadly divided into three parts:

- Teaching
- Research and
- Institution building activities.

Faculty members at department are expected to:

- To teach students in the academic programmes and guide them for internships, project work.
- II. To publish papers in journal of repute, carry out research and get grants from national and international agencies. To undertake consultancy assignments and



- organise workshop, seminars, conferences and FDPs for overall skill development.
- III. To undertake institution brand building activities like taking part in IQAC activities, marketing collateral development.

Feedback System

- The performance appraisals provide College management with information useful in merit salary determinations and at the same time, it offers opportunity for positive evaluation and discussion of employee weaknesses and strengths.
- The College/Department encourages faculty members to work on R&D projects The College/Department motivates faculty members to attend the international /national conference. Faculty members are encouraged to join professional societies such as ISTE, KMA etc.by paying membership amount. Faculty are motivated to apply for research grants. Cash incentive is provided to faculty for quality research publications.
- The college/ department take feedback of the faculties from the students which are used as evaluation in faculty appraisal. The minimum feedback for a faculty member from the students is 3.5 on a 5-point scale rating system. For any faculty scoring less than the institution standard, necessary corrective actions are taken like counselling by Dean and Principal. If there is no improvement after counselling, his/her continuation in the department is reviewed by the principal.
- College/ management also rewards the best faculty based on the following criteria:
 - ✓ Student's feedback.
 - ✓ The faculty's self-appraisal report.
 - ✓ Dean's evaluation.
 - ✓ The marks given by the faculty appraisal committee, headed by the principal.
 - ✓ The increments and promotions also add some effect to these scores: If the faculty achieves 90% 100%, an appreciation from the management will be awarded along with a monitory benefit of increment.



- ✓ A sample feedback form of faculty from student and a self-appraisal form of the faculty is presented.
- ✓ In addition to teaching, faculty members need to Innovate and conduct research for their self-enhancement, keep abreast with changes in technology, and gain expertise for effective implementation of curriculum. Faculty members are also required to provide services to the industry and community for understanding and contributing to the solution of real-life problems in the industry. Support administrative responsibilities of the institution and co-operate with other faculty, HODs and the Head of Institute.

6.6.1. Performance Appraisal System

To encourage faculty members to work towards their responsibilities a performance appraisal system has been developed by Atria Institute of Technology which have been adopted by the Department of MBA. The performance appraisal system ensures a systematic and transparent evaluation of each faculty against the expected outcomes. The promotion increments and other incentives of faculty members are granted on the basis of Performance Appraisal system. An effective performance appraisal system for Faculty is vital to optimize & effectively map the contribution of individual faculty to institutional performance. The purpose of this performance appraisal system can be summarized as below:

- Assess and promote excellence in the teaching/learning process.
- Meet the educational needs of students and the community by continually monitoring instructional performance.
- Provide a constructive framework for evaluating faculty performance by identifying areas of strength and areas for improvement in classroom instruction.
- Provide a basis for professional growth and development.

6.6.1.1 Importance of Performance Appraisal for the Employee:

 To know his/her responsibilities and the expectations concerning his/her performance



- To be aware of the criteria and standards on which his/her evaluation will be based on.
- To learn what objectives to attain
- To discuss the possibility of advancement
- To determine what type of support or training he/she needs

6.6.1.2. Importance of Performance Appraisal for the Employer:

- To review and validate the performance of the employee against assigned tasks and responsibility.
- To jointly set with the employee the objectives to be attained during the next year.
- To assess the employee's training and development requirements
- To identify the areas of weaknesses and provide positive feedback to the staff on their individual and team performance.
- To identify the areas of strength in each employee
- To identify staff who should be developed to take up more responsibilities (SuccessionPlanning)

6.6.2. Performance Appraisal Procedure

6.6.2.1 Schedule: AIT Appraisal cycle is from August to July every year. All regular faculty of AIT are eligible for the Performance Appraisal process including faculty members in probation who have completed 6months of service before 1st August of the Assessment year.

6.6.2.2. Expectations from Faculty Members: Faculty members are expected to perform the following activities in the Institution:

- Teaching
- Research and Publications in classified journals besides mobilizing funds for research andorganizing conferences & seminars.
- Consulting
- Institutional building/academic administration as per the need of the Institution and assigned by Management from time to time.

Appraisal process helps in: -

Identifying the training needs of the faculty



- Effectively monitoring and facilitating continuous development in performance
- Providing a logical link between performance and compensation

6.6.2.3. Outcome: Following outcome is expected from performance appraisal in the department

- Rewards & Recognition
- Training and Development
- Career Planning

6.6.2.4. Stakeholders: The key players in the performance review process are –

- Appraise: Faculty whose performance is being reviewed and evaluated
- Appraiser: Department head / Institution Head who will evaluate his/her performance
- Reviewer/Moderation Committee: Moderation Committee/Reviewer
 would review the performance ratings and ensure that the entire process is
 consistent across the Institution/Departments along with the overall
 achievement level across AIT to ensure uniformity and fairness in the
 appraisal process.
- HR department shall initiate & facilitate the entire process and ensure its timely closure. All filled forms will be submitted to the HR department for record purpose.

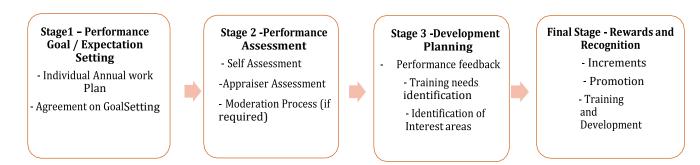
6.6.2.5. Performance Appraisal Process:

Atria Institute of Technology follows a four -stage performance appraisal system:

- **Stage 1:** Performance Goal Setting
- **Stage 2:** Performance Assessment
- **Stage 3:** Development Planning
- Stage 4: Rewards and Recognition



Performance Appraisal Process



Stage 1: Performance Goal Setting

Performance Goal Setting Guidelines

- I. Each faculty member is required to submit an Annual Work Plan (Performance Goal Setting) of their activities for the academic year in a prescribed format in the month of July every year for the forthcoming Academic Year. [as per summary sheet format below]
- II. This work plan will include all the activities to be carried out by the faculty including teaching, research & publication, consulting, institution building, support required from the Institution etc.
- III. The concerned HOD will discuss and finalize this plan keeping in mind the needs of the individual and the institution.
- IV. The final plan will then be kept on the personal record of the concerned faculty.
- V. When the individual faculty submits the plan for the next year, she/he will also submit actual achievement against the plan and point out the areas of deviation and reasons thereof.
- VI. This achievement versus the plan will be then factored together and the HOD will offer feedback to the individual in terms of areas that call for improvement.



Performance Goals setting guidelines:



Each faculty member is. required to submit Annual Work Plan (Performance Goal Setting) of their activities for the academic year in a prescribed format in the month of July every year for the forthcoming Academic Year.



This work plan will include.
all the activities to be carried out by the faculty including teaching, research & publication, consulting, institution building, support required from the Institution etc.



The concerned HOD will discuss and finalize this plan keeping in mind the needs of the individual and the institution.



The final plan kept on the personal record of the concerned faculty.



When the individual faculty submits the plan for the next year, she/he will also submit actual achievement against the plan and point out the areas of deviation and reasons thereof.



This achievement versus the plan will be then factored together and the HOD will offer feedback to the individual in terms of areas that call for improvement.

Goal Setting Weightage [as per Academic Cadre]

Refer: Individual Goal setting Doc.

			Co-curricular/		Eminance Building				
			Adr	Administrative /		Funde			Total
Academic Cadre	ademic Cadre Teaching		Institute Eminance		Research	arch CoE proposals		Consultancy	Weightage
Assistant Professor		70%		20%			10%		100%
Associate Professor		40%	30%				30%		100%
Professor		30%		20%	50%				100%
Head of Department		20%		50%			30%		100%



					ATRIA INS	STITUTE (OF TECHNO	OLOGY				
	SUMMARY SHEET ANNUAL WORK PLAN OF FACULTY: Goals & Performance Achievements against those Goals											
		<u>A</u>	NNUAL V	VORK PLAN	OF FACULTY	Y: Goals & l	Performanc	e Achievement	s against th	ose Goals		
					AUG	1, 20 to	JULY 31, 20	0				
	me of Faculty	:										
De	signation:						1					
De	partment:		I	Date of Joining	g:							
A. Teaching:												
			P	LAN					ACTU	JAL		
S 1	Course	Core/	Elective	Class/ Semester	Results/Pa	No of Student	Term (Odd/	Odd Semester Exam Section	r (source	Even Semester Section)	r (source Exam	
N o					Percentage	s	Eve n)		,			
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В.	Research Pa _l	oer Publis	shed in Ref	erred Journa	l (Enclose a so	ft copy of re	esearch pap	er published)				
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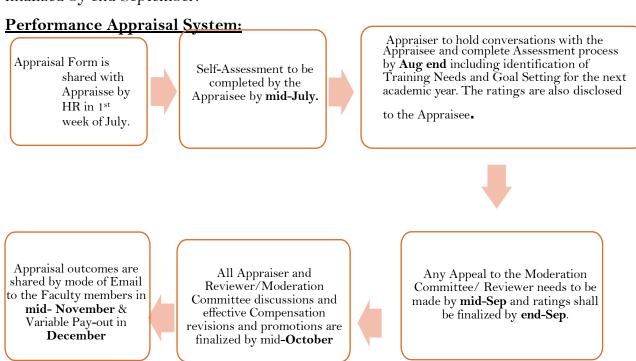


S 1 . N o	Paper Title	Co-author, if any	Conferenc e Details	Date of Con	ference		Half Yearly		Annual
							Status	Remark s	Status
1									
2									
	•								
E.	Centres of Ex	ccellence / Labs :							
			COE :	: Measurable O	Outcome Goa	als Commit	ment for the A	Y	
	Nos Student project / Papers at reputed journals or Conferenc es @ IIT/ NIT/ NIRF 50	CoE : Awards/ recognitions,Con te sts, # of top Industry Tie-up with branding **	Nos of PhD students guided/ taken up	Technical Lab set-up & Revenue in Rs.	t-up enue				
	institution s			generated					
Goa 1									
A c t u a 1									
				COE with	h outcome mea	sures** - Go	als set		
	Training Pro lest lecture et		Development	Programme Co	onducted (R	tole of Orga	anizer, Session	Speaker, T	eacher @ multiple sessions,
		P	LAN					ACTU	JAL
S 1 N	Program Name, Institution ,	Dates/ Duration	Approx Participan ts	Training Dire	ector/ Organ	ized BY	Half Yearly		Annual
							Status	Remark s	Status
1								3	
2									
G.	Consultancy:								
		P	LAN					ACTU	JAL
S 1 N	Details of Consultin	Approx Value of Consulting in INR	No of Days.	/ Hours of Cons	sulting		Half Yearly		Annual
О	Project / Client								
							Status	Remarks	Status
1									



2													
H.	H. Any other Challenges/ Objectives/ Goals* set and corresponding Achievements:												
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Stage 2: Performance Assessment: The appraisal forms are shared with the appraisee by HR in 1st week of July [sample format follows]. Self-Assessment to be completed by appraisee by mid-July. Appraiser to hold discussions with the appraisee and complete assessment process by August end including identification of Training Needs and Goal Setting for the next academic year. Theratings are also disclosed to the Appraisee. Appraisal outcomes are shared by mode of Email to the Faculty members in mid-November & Variable Payout [where applicable] in December. All Appraiser and Reviewer/ Moderation Committee discussions and effective compensation revisions and promotions are finalized by mid-October. Any appeal to the Moderation Committee/ Reviewer needs to be made by mid-September and ratings shall be finalized by end September.





Rubrics for Performance Assessment of Faculty:

SCORE SHEET

(To be filled by the Appraiser)

SL No.	Category	Maximum Marks	Marks
1.	University Results	100	
2.	Research and Publication	100	
	a) Research grants		
	b) Publication		
	c) Consultancy		
	d) Patent filed and awarded		
	e) Registered for Ph.D / No of Research scholar registered in 2021/ No. of Ph.D awarded		
3.	FDP ,SDP and Webinar organized and attended	50	
4.	MOOC courses attended	50	
5.	Co-curricular and Extra-curricular activities organized and attended	50	
6.	Department / College level Initiatives	50	
7.	Content Development / Invited Talk	50	
8.	Feedback from students	50	
	Total Marks	500	

Signature (Appraiser)

Performance Appraisal Form

All AIT full-time regular faculties completed probationary period are eligible for the Annual performance evaluation. During the annual evaluation process, each faculty member has an opportunity to review strengths, weakness and expectations based upon his/her accomplishments during the preceding year. The annual review process also allows a faculty member to work with the institution head to establish goals and evaluation standards for the next academic year.

The data resulting from the annual review process is used as the basis for considering annual merit increases in salary and promotion.



APPRAISEE

Emp No: Name: Grade: Designa

Grade: Designation:
Dept: In the current role since:

DOJ: Evaluation Year:

APPRAISER

Emp No: Name:

Grade: Designation:

REVIEWER

Emp No: Name:

Grade: Designation:

Stakeholders

• Appraisee:

Faculty whose performance is being reviewed and evaluated

• Appraiser:

HoD / Dean who evaluates his/her performance

• Reviewer:

Head of Institution / The Principal / The CEO / The

Director

Objective

- To review and provide feedback on KRAs, KPIs and competencies during the year
- To use feedback for faculty development



												DESTRA	n or mo-movacy
ш				CO -CL	JRRICULAR	V EXTRA CUI	RRICULAR/ONE UP INSTITUTIONAL G	OALS/CONTRIBUTION IN INSTIT	UTION BUILD	NNG			
							Position held:						
							♦ Contribution:						
Α	Co - curricular / Administrative						e.g. NBA Co-ordinator for department						
							♦ Placement Co-ordinator for departr	nent					
							 Special training delivered with target 	5					
		1					♦ Positions held:						
							♦ Contribution:						
							♦ Vision & Execution						
В	One-up Institutional Goals						♦ In-charge of NBA Accreditation						
							♦ Placement Excellence						
							♦ Admission Excellence						
							♦ Starting a new school						
ь.	Recom	mended for	Promotion: Increment:	YES YES	NO		concerned HoD & Principal Name of HOD		Final Appro	ver			
	ure of Employee:						Signature of HOD		Authorised:	Signatory			
Date:							Date:	pi	Date				
Identii	fled Strength						Employee Developm	Areas of Improvement					
TOCHU	ned Strength							Areas of Improvement					
Appra	isee Comments		(Mention likely	areas/p	rograms yo	ou would like	to participate/ learn during the year to	work on areas of improvement)					
Appra	iser Comments		(Provide input	on the a	reas of dev	elopment ide	entified by the Appraisee and programs,	skill development area you think	he/she should	tocus on)			
Identif	fied Developmental F	Plans and Pr	ogram										
													4





SI.No	Parameters	Weightag	Goals	Criteria	Actual					Self Rating	Apprais Rating
Т	TEACHING				0	DD		EV	EN		National
				♦ Number of Courses taught		Course 1 (Regular / Critical)	Course 2 (Regular / Critical)	Course 1 (Regulari / Critical)	Course 2 (Regular / Critical)		
				♦ Total Teaching Hours							
				♦ Teaching Feedback Rating							
	L			♦ No. of Students Passed	Critical course %						
A	Teaching			(For tough subjects: adjust	Critical course rating						
				the %age Pass goals	Non-Critical / Regular course %						
				downward accordingly and	Non-Critical/ Regular course rating						
				set it at the beginning of	,						
				semester.)							
I				RESEARCH+ COE+ CONSULTANCY+ FUNDE	D PROPOSAL						
				 Industry collaborations and engagements in the COE 	ı						
				Students projects/competitions							
A	COE			Nos of Awards / recognition received / contrest won							
				♦ No. of PhD students guided							
				No. of Papers Published in High Quality Impact/ SCI and above Journals							
В	Research, Publications			 No. of papers published in Conferences (national/international) 							
				♦ No. of books published							
С	Consultancy			No. of Consultancy carried out Revenue in Rs Lacs generated from Consultancy Projects							
D	Funded Proposal	1		Nos of Proposal submitted to Organization							

Stage 3: Development Planning

- Performance feedback
- Training needs identification
- Identification of Interest areas

Stage 4 Final: Rewards & Recognition

- Increment
- Promotion
- Training and Development

(In Stage 3 & Final Stage, the moderation committee and HR will be involved to close the processand results will be declared).

Action taken for Performance Appraisal: Performance Appraisal is annual process at Atria Institute of Technology. If the faculty achieved 90% - 100% of their



target, an appreciation from the management had been awarded along with a monitory benefit of increment. If the faculty had achieved less than 60%, they are counselled by the Dean and the Principal of Atria Institute of Technology for improvement in their performance.

Development System: Faculty members of Department of MBA are encouraged to conduct and attend various academic activities which helps them to remain up to date with new development happening in the teaching learning process.

- 1. Webinar Speaker: Dr. Purnajit Chatterjee was speaker for a webinar hosted by KMA along with Rotary International on 2nd Oct' 2021. The topic of the webinar was "Making Every Connection Matter". Another webinar was on "The Road Ahead for MBAs: Opportunities Available Post Pandemic" organised by Vidya Vision on 22nd Dec'2021
- 2. Panel Speaker: Dr. Purnajit Chatterjee, Dean and Head, Department of MBA has attended Higher Education Technology Conference and Expo in Bengaluru, 29 Aug 2019 organized by EdTech and sponsored by Coursera as a panel speaker and shared his views regarding the same. He has also been panel member of EdTech Review Panel Discussion on Supporting Entrepreneurship and Innovation in Higher Education (https://www.youtube.com/watch?v=WmLO06xEQoY)
- 3. Guest speaker & Moderator: Dr. Purnajit Chatterjee, Dean and Head Department of MBA was a Guest speaker & moderator at National Conference on 30th April 2019 on the topic: "The emergence of Start-up Ecosystem in India new ways to engage millennials and wealth creation" organized by The Indo Asian Group of Institutions.
- **4. Member of BoE**: Mrs. Archana R Motta is a member of BOE, Department of Marketing and IB at Ramaiah Institute of Management, Bangalore
- 5. Consultancy: Department of Master of Business Administration believes that Consultancy aids in bridging the gap between industry and the institution by providing dynamic learning opportunities by solving the real-world industry problems. It helps the faculty members to showcase their expertise and capabilities.



6.6.1: List of Consultancy provided to industry by faculty members.

S No.	Project Title	Funding Agency	Amount	Duration/Re marks	Faculty Lead
1	Planning, Execution and Consultation Services provided for Charity and Donation Activities	M/s Kupparaju Bros. and Charitable Foundation Trust	9,00,000	AY 2020-21 invoiced on 20 th September 2020	Dr. Purnajit Chatterjee
2	Training and Consultation provided to SLRM (Solid Liquid Resources Management)	M/s Atria Power Corporation Pvt Ltd, Bangalore	12,00,000	AY 2020-21 invoiced on 15 th Jan 2021	Dr. Purnajit Chatterjee
3	Training for Account Management and Digital Marketing	M/s National School of Journalism Cholanagar, Bangalore	5,50,000	AY 2019-20 Invoiced on 15 th Jan 2020	Mrs. Archana R Motta
4	Training for Account Management and Digital Marketing	M/s National School of Journalism Cholanagar, Bangalore	5,50,000	AY 2019-20 Invoiced on 15 th May 2020	Mrs. Archana R Motta
5	Development of Syllabus and course content for Principles of Management	Hedex Pvt. Ltd.	95,000.00	May 2019 to July 2019	Mrs. Archana R Motta
6	MDP for Management executives in Project Management	GE Triveni	80,000.00		
7	MDP for Management executives in Supply Chain Management	GE Triveni	70,000.00 PO received but put on hold due to Pandemic		
8	MDP for Management executives in Leadership Skills	GE Triveni	65,000.00		Dr. Rashmi Singh Roy



9	MDP for Management executives in Communication Skills	GE Triveni	20,000.00		
10	MDP for Management executives in Sales Training	Radisson Blu Atria	eo ooo oo	MoU signed; training is yet	Dr. Richa Das
1 1	MDP for Management executives in Soft Skills	Radisson Blu Atria	80,000.00	to be conducted	

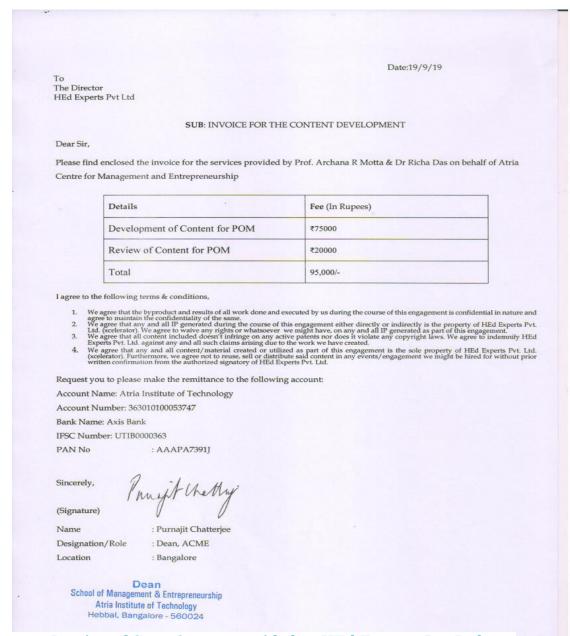


Fig 6.6.1. Invoice of Consultancy provided to HEd Experts Pvt Ltd



The following is the list showing our faculty as consultants of industries who have rendered their services on a pro bono basis.

6.6.2: Consultancy provided to industry by faculty members on a pro bono basis.

S No.	Company	Type of Service	Period of Consulting	Faculty Consultant
1	Health-trail Portal Private Limited	Management Consultancy	Dec 2017 - till date	Dr. Purnajit Chatterjee
2	Karnataka Management Association	Governing Council Member	Jan 2021 - till date	Dr. Purnajit Chatterjee
3	Srushti Software Systems Pvt. Ltd.	Advisor/Business Consultant	Jan 2019 - Jun 2019	Dr. Purnajit Chatterjee
4	Orion Consulting	Advisor	Jan 2017 - Dec 2018	Dr. Purnajit Chatterjee
5	Adbroads Management & Consulting Services LLP	Advisor	May 2020 – till Date	Prof. Archana R Motta

6. Workshops: All faculty members are encouraged to participate in workshop to enhance their knowledge and teaching skills. These workshops not only make faculty members more efficient but also give them opportunity to network with likeminded and experts in the same field. Workshops also assist in grasping new methodology of teaching and learning for the faculty members.

Table 6.6.3: List of Workshop attended by Faculty members.

S No	Name of the workshop	Name of the Faculty	No of days	Date	Organising Institution
		2020-2	1		
1	Research Writing in High Quality International Journal/Conferences"	Dr.Perini PraveenaSri	7 days	8th to 14th August 2020	Atria Institute of Technology, ECE
2	Two Day National Open Workshop on "Getting Aligned to the Publishing Process"- Author Workshop	Dr.Perini PraveenaSri	2 days	25th and 28 th Sept, 2020	Researcher Academy On Campus Elsevier



	1				
3	Conceptual Research Model and Analysis using Structural Equation Modelling	Archana R Motta	5 days	7-11th September 2020	SRIT, Coimbatore
4	E Workshop on targeting Journals for Publications	Archana R Motta	1 day	24th Dec 2020	Pharma State Academy
5	Nuances of Case Writing and Publishing in High Impact Journals	Dr.Perini PraveenaSri	2 days	17th to 18th July 2020	Jaipuria Institute of Management , Indore
6	Atmanirbhar Bharat: Turn Crisis into an Opportunity	Archana R Motta	2 days	20- 21- Aug-2020	Ishwariya Vishwa Vidyalaya, Belagavi
7	Outcome Based Education and Accreditation	Archana R Motta	1 day	16th Feb 2021	National Board of Accreditation, New Delhi and Visvesvaraya Technological University, Belagavi
8	Insights of Criteria 3&7 for NBA-SAR	Archana R Motta	1 day	06-05-2021	Atria Institute of Technology
9	Online Roundtable for Start-ups regarding Incubation Services	Dr. Purnajit Chatterjee, Lead Presenter	1 day	23rd Feb 2021	Lead Angels - Angel Investor Company
10	AICTE sponsored STTP on Industry 4.0	Rajimol K P	6 Days	1st - 6th Sep 2020	KLS Gogte Institute of Technology, Belagavi
11	AICTE sponsored STTP on Harmony in the Workplace: Effective Interpersonal & Communication Skills	Rajimol K P	6 Days	26th - 31st October 2020	SVEC , Thirupathi
12	How to Improve Teaching Methodology	Ms. Devaki S	1 day	30th July 2020	ECE department - Atria Institute of Technology
		2019-2	0		
13	HR Analytics and Marketing Research & Analytics	Archana R Motta	1 day	18th Oct 2019	BNMIT for VTU
14	HR Analytics and Marketing Research & Analytics	Dr. Richa Das	1 day	18th Oct 2019	BNMIT for VTU
15	Outcome Based Education System and NBA Process	Archana R Motta	5 days	1st - 5th Jan 2020	SVCE with VTU, Aryabhatta Knowledge University and Biju Patnaik University



16	Being a Super Teacher	Archana R Motta	7 days	6th to 12th July 2020	Bannari Amman Institute of Technology, Sathyamangalam	
17	How to deal with International Trade and Investment Data	Dr.Perini PraveenaSri	2 days	17th to 18th July 2020	Jaipuria Institute of Management, Indore	
18	Moodle Learning Management Sysytem	Archana R Motta	6 days	20-25- Jan 2020	Sri Ramakrishna College of Arts & Science, Coimbatore	
19	Business Analytics - Way forward Education and Industry	Archana R Motta	2 days	4-5- Jun 2020	R V Institute of Management	
20	Workshop on Application of SPSS	Ms. Devaki s	1 day	20th Feb 2020	Presidency College, Bangalore	
21	Publishing Research articles in Qualty Journals	Dr. Richa Das	2 days	23-24May 2020	Institute of Management Technology, Hyderabad	
	2018-19					
22	New Model Curriculum for PG course as per OBE format including CO & Blooms Taxonomy	Archana R Motta	1 day	6th August, 2018	BNMIT for VTU	

7. Online Courses: Faculty members are motivated to enrol themselves in various online courses of Coursera, SWYAM NPTEL, Udemy etc. These courses are more focussed on ideas and facilitate flexible learning and group communication. Online courses provide real world skills and ongoing improvement in teaching learning of faculty members.

Table 6.6.4: List of Online Courses attended by Faculty Members.

S No	Name of the Course	Name of the faculty	Duration in weeks	Date of Completion		
	2020-21					
1	MOOC	P. R. Madhu Shree	6	Aug-20		
2	Excel Skills for Business: Essentials	P. R. Madhu Shree	6	Sep-20		
3	Understanding Open Educational Resources	Archana R Motta	1	Apr-20		
4	MOOC: How to make a MOOC?	Archana R Motta	5 weeks	19th August 2020		



5	Market Research and Consumer Behavior	Archana R Motta	4 weeks	30th August 2020
6	Positioning: What you need for a successful Marketing Strategy	Archana R Motta	4 weeks	7th September 2020
7	Marketing in a Digital World	Archana R Motta	4 weeks	12th September 2020
8	Marketing Mix Fundamentals	Archana R Motta	4 weeks	13th September 2020
9	Marketing Management I	Archana R Motta	4 weeks	18th September 2020
10	The Marketing Plan	Archana R Motta	4 weeks	20th September 2020
11	Digital Media and Marketing Principles	Archana R Motta	4 weeks	14th October 2020
12	Marketing Strategy Capstone Project	Archana R Motta	5 weeks	14th October 2020
13	Research Proposal: Initiating Research	Archana R Motta	4 weeks	16th October 2020
14	Qualitative Research	Archana R Motta	4 weeks	25th Oct 2020
15	Successful Negotiation: Essential Strategies and Skills	Archana R Motta	7 weeks	25th Oct 2020
16	Digital Marketing Analytics in Practice	Archana R Motta	4 weeks	1st Nov 2020
17	Digital Marketing Analytics in Theory	Archana R Motta	4 weeks	2nd Nov 2020
18	Introduction to Personal Branding	Archana R Motta	5 weeks	11th Nov 2020
19	Digital Media and Marketing Strategies	Archana R Motta	4 weeks	24th November 2020
20	Marketing Strategy for Entrepreneurs	Archana R Motta	7 weeks	29th November 2020
21	An Introduction to Consumer Neuroscience & Neuro Marketing	Archana R Motta	6 weeks	28th November 2020
22	Foundations of Marketing Analytics	Archana R Motta	5 weeks	29th November 2020
23	Business English: Marketing and Sales	Archana R Motta	6 weeks	29th November 2020
24	Excel skills for Business: Essentials	Archana R Motta	6 weeks	30th November 2020
25	MOOC: How to Make a MOOC?	Dr. Perini PraveenaSri	6 Weeks	27th, August
26	MOOC: How to Make a MOOC?	Devaki S	6 weeks	Aug 19, 2020



27	Excel skills for Business: Essentials	Devaki S	6 weeks	Sept 17, 2020
28	Write Professional Emails in English	Devaki S	5 weeks	Oct 10, 2020
29	Financial Accounting: Advanced Topics.	Rajimol K P	4 Weeks	14th September 2020
30	Corporate Finance II: Financing Investments and Managing Risk	Rajimol K P	4 Weeks	10th September 2020
31	Private Equity and Venture Capital	Rajimol K P	5 Weeks	9th September 2020
32	MOOC: How to Make a MOOC?	Rajimol K P	5 Weeks	18th August 2020
33	MOOC: How to Make A MOOC?	Dr. Richa Das	5 weeks	19th August 2020
34	MOOC: How to Make A MOOC?	Dr Purnajit Chatterjee	5 weeks	20th August 2020
35	Marketing Strategy	Archana R Motta		

8. Faculty Development Programme: FDPs aid in enriching competence of faculty members. FDPs give edge in terms of teaching, assessing, research, professionalism, and administration other than upgrading the required knowledge and skills. It assists in bringing changes in teaching behaviour and students learning.

Table 6.6.5: List of Faculty Development Programme attended by Faculty.

S No	Dates	Name of the Participant	Торіс	Duration	Organiser Institution		
	2020-21						
1	17th -	Ms Rajimol K P	MDP on Ethical &	3	Kristu Jayanti		
	19th May		Thought Leadership	days/MBA	College, Bangalore		
	2021						
2	5-10 Oct	Ms Archana R	Implementation of	6 days	Sri Ramakrishna		
	2020	Motta	OBE to Enhance		College of Arts &		
			Quality of HEI		Science, Coimbatore		
3	7-11th	Ms Archana R	Conceptual Research	5 days	SRIT, Coimbatore		
	September	Motta	Model and Analysis				
	2020		using Structural				
			Equation Modelling				
4	17-21 &	Ms Archana R	STTP on ED	6 days	GRG SMS, PSGR		
	24 August	Motta			Krishnammal		
	2020				College for Women,		
					Coimbatore		
5	10 to 14	Dr.Perini	Research Writing in	5 days	Online- ECE		
	th, August	PraveenaSri	High Quality		Department,		
	, 2020		International		Atria Institute of		
			Journals/Conferences		Techonolgy		



6	4th August to 8th August 2020	Ms Rajimol K P	Enhancement of New Learning Tools in Management Education through Case Studies "	5 days/MBA	Meerut Institute of Engineering & Technology
	12020		2019-20		
7	28th July 2020 to 1st August 2020	Ms Rajimol K P	International E- Faculty Development Program	5 days/ PG Department of Commerce	Arignar Anna Govt Arts College
8	20-25th July 2020	Ms Archana R Motta	MDP on Emerging Technologies and Competencies in Transforming Business Landscape	6 days/MBA	Online by Ramaiah Institute of Technology
9	20-25th July	Ms Rajimol K P	MDP on Emerging Technologies and Competencies in Transforming Business Landscape	6 days/MBA	Online by Ramaiah Institute of Technology
10	19th July 20 to 25th July 20	Dr. Richa Das	Building Research Capabilities	7 days/ MBA	Centre of Research and Consultancy of RV Institute of Management
11	16th July to 29th July 2020	Ms. Devaki S	GST Registration, Assessment & Filing of Returns	10 days/ School of Commerce - Bharathiar University	Online - School of Commerce - Bharathiar University
12	16th July to 29th July 2021	Mrs. Madhu Shree P R	GST Registration, Assessment & Filing of Returns	10 days/ School of Commerce - Bharathiar University	Online - School of Commerce - Bharathiar University
13	6th to 12th July 2020	Ms Archana R Motta	Being a Super Teacher	7 days/MBA	Online by Bannari Amman Institute of Technology, Sathyamangalam
14	17th June to 23rd June	Ms Archana R Motta	International FDP on leadership excellence	7 days/MBA	Online by Justice Basheer Ahmed Sayeed College for women, Chennai & Guru Coaching & Consulting LLC Qatar
15	12th June to 17th June 2020	Dr. Richa Das	"ANALYTICS in BUSINESS & RESEARCH' Using	6 days/MBA	Online by Aditya Institute of Management Studies & Research



			JMP Statistical Discovery		
16	12th June to 17th June, 2020	Dr.Perini PraveenaSri	Analytics in Business and Research Using JMP Statistical Discovery	6 days/MBA	Online by Aditya Institute of Management Studies & Research
17	12th June to 17th June 2020	Ms Archana R Motta	"ANALYTICS in BUSINESS & RESEARCH' Using JMP Statistical Discovery	6 days/MBA	Online by Aditya Institute of Management Studies & Research
18	12th June to 17th June 2020	Ms Rajimol K P	"ANALYTICS in BUSINESS & RESEARCH' Using JMP Statistical Discovery	6 days/MBA	Online by Aditya Institute of Management Studies & Research
19	8th June 2020 to 10th June 2020	Ms Rajimol K P	New Challenges in Business management - a Strategic approach	3 days/MBA	Andhra Institute of Engineering & Technology
20	27/5/2020 to 30/5/2020	Ms Rajimol K P	FDP on future of learning	4 days/MBA	Online by RV Institute of Management, Bangalore
21	25th May 2020 to 29th May 2020	Ms Rajimol K P	FDP on R Programming	5 days/MBA	IIT Bombay
22	25th May 2020 to 29th May 2020	Dr. Richa Das	FDP on R Programming	5 days/MBA	IIT Bombay
23		Ms Rajimol K P	Building Optimal Portfolio in the post Covid 19 world	6 days/MBA	Online by Krishtu Jayanti College, Bangalore
24	24th May to 29th May	Ms.Rajimol K P	Literature and Humanity	5 days	Reva University
25	20.05.2020 to 23.05.2020	Ms Rajimol K P	Online MDP on Empowering MSME during Crisis time	4 days/MBA	Online by RV Institute of Management, Bangalore
26	27/4/2020 to 2/5/2020	Ms Rajimol K P	Excellence in work practice in contemporary society	6 days/MBA	Online by SVCE, Bangalore
	1		2018-19	_	1 == ==
27	13-17- Oct-2018	Ms Archana R Motta	FDP in Entrepreneurship	5 Days	EDII
28	13-17- Oct-2018	Dr. Richa Das	FDP in Entrepreneurship	5 Days	EDII



9. Conference and Seminar: Conference and seminars are good platform to share and gain new ideas, best practices, and meet education influencers and industry experts. Faculty at the department of MBA are encouraged to organise and attend conference and seminars to gain and share their knowledge.

Table 6.6.6: List of Conference organised by Faculty Members.

S. No.	Date	Name of the event	Convener	Conference Coordinators		
			2021-22			
1	11 th & 12 th Feb '22	International Conference on Advances in Business Management and Intelligent System-22	Dr. T. N. Sreenivasa	Dr. Richa Das		
2	23 rd & 24rd Aug '2021	Prakriya -2021- National Conference on Management Projects	Prof. Purnajit Chatterjee	Dr. Richa Das, Mrs Archana R Motta, Mrs. Rajimol KP		
	2020-21					
3	13th & 14th Aug '2020	Prakriya -2020- National Conference on Management Projects	Prof. Purnajit Chatterjee	Dr. Richa Das, Mrs Archana R Motta, Mrs. Rajimol KP		

Table 6.6.7: List of Conference and Seminar Attended by Faculty Members.

S. No.	Date	Name of the event	Organizing Institute	Participating Member
			2020-21	
1	15th & 16th Sep	National Virtual Conference on NEP 2020: A Transformative Educational Policy for Aspirational India	Kristu Jayanthi School of Management	Mrs. Rajimol KP
2	23rd & 24th Oct	Emerging Trends in Finance, Accounting and Taxation Post Covid -19 era	Kristu Jayanthi School of Management	
3	20th & 21st Aug	Atmanirbhar Bharat: Turn Crisis into an Opportunity	Brahma Kumari Shivani, Ishwariya Vishwa Vidyalaya, Belagavi	



4	8th & 9th Aug	Two-Day International Conference on the topic "Rediscovering Management of Business Post Covid- 19"	· ·	Mrs Archana R Motta	
5	20th & 21st Aug	Atmanirbhar Bharat: Turn Crisis into an Opportunity	Brahma Kumari Shivani, Ishwariya Vishwa Vidyalaya, Belagavi		
6	26th &28th, Sept	National Open Workshop on Getting Aligned to the Publishing Process" Elsevier	Elsevier Publishers	Dr. Perini PraveenaSri	
7	12th to 17th, October	AICTE Sponsored National Conference	New Horizons Engineering College		
			2019-20		
8	2019	Marketing in the Digital Era	Periyar University	Dr.S.Kamalasuganthi, M Girish R	
	2018-19				
9	25th & 26th September 2018	"Shifting Tides in Global Economic Scenario: Strategies for Business Sustainability"	Indian Academy Degree College (Autonomous)	Mrs. Devaki S	

10. Webinar: Lists of webinars organised and attended by the faculty members are presented below:

Table 6.6.8: List of Webinar organised by department

S No	Date	Webinar Topic	Speaker			
	2020-21					
1	10 th June '21	Indian Dreams of 5 trillion Dollar Economy: Still Alive with New Educational Reforms	Dr. Perini PraveenaSri			
2	3rd June '21	The Journey from Ideas to Prototype Phase - Innovation & Entrepreneurship	Ms Kalpana Dube			
3	2 nd June '21	Building A Lean Start -up-Iterative Product Development Life Cycle	Dr. Purnajit Chatterjee			



4	01 st Nov'2020	HR to Rise &Shine	Dr. Richa Das						
5	15th Oct'2020	Stress Management for Mental and Physical Wellness	Mr. Rakesh Bharmar						
	2019-20								
6	31st May '2020	Marketing in the Post Covid World	Prof. Archana R Motta						
7	24 th May '2020	Excellence in HR: Insights from Google	Dr. Richa Das						
8	22 nd May '2020	Tech talk on Entrepreneurship	Prof. Archana R Motta						
9	17 th May '2020	Beyond MBA: Life Success Mantra	Dr. Purnajit Chatterjee						

Table 6.6.9: List of Webinar Attended by Faculty Members

S No	Date	Time	Webinar Topic	Speaker	Name of the participant
1	15th Oct'2020	3:00 - 4:00 PM.	Stress Management for Mental and Physical Wellness	Mr. Rakesh Bharmar	
2	10th Oct '2020	3:00- 4:00	Webinar on PO Attainment	Prof. Vasanthi S	Dr. Richa Das
3	10th Aug '2020	10:00 - 12:30	Management Mantras: Managing stress, Immunity and Decisions	Mr. Sarvana Prabhu	
4	10-08- 2020	10.30 - 12.00	Management Mantras: Managing stress, Immunity and Decisions	Mr. Sarvana Prabhu	
5	16-09- 2020	3.00-4.00	Ozone, the invisible guardian	Mr. Basavaraj	
6	22 - 09 - 2020	3.00-4.00	Awareness on Cancer	Dr. Niti Raizada Narang	Mrs. P. R. Madhu
7	01-10- 2020	3.30-4.30	The Importance of Blood Donation	Ms. Soumi Datta	Shree
8	10-10- 2020	10.30 - 12.00	Program Outcome Attainment	Prof. Vasanthi	
9	15-10- 2020	3:00-4:00	Stress Management for Mental and Physical Wellness	Mr. Rakesh Bharmar	
10	10-08- 2020	10.30 - 12.00	Management Mantras: Managing stress, Immunity and Decisions	Mr. Sarvana Prabhu	Ms. Devaki S
11	22 - 09 - 2020	3.00-4.00	Awareness on Cancer	Dr.Niti Raizada Narang	



12	01-10- 2020	3.30-4.30	The Importance of Blood Donation	Ms. Soumi Datta	
13	10-10- 2020	10.30- 12.00	Program Outcome Attainment	Prof. Vasanthi	
14	15-10- 2020	3:00-4:00	Stress Management for Mental and Physical Wellness	Mr. Rakesh Bharmar	
15	3-10- 2020	11.30 - 1.00	Patent Writing	Mr. Bhaskar Krishna	
16	13-10- 2020	3.30 - 4.30	Development and Natural Disaster	Ms. Sujatha S R	
17	03-08- 2020	11.00 am	Impact of Covid – 19 on Higher Education System in India Challenges and Opportunities	Dr. P Sandhya, Prof. S C Sharma, Prof. S A Kori, Prof. Karisiddappa	
18	10-08- 2020	10.30- 12.00 pm	Management Mantras: Managing Stress, Immunity and Decision	Mr. Sarvana Prabhu	
19	05-08- 2020	10.30- 12.00 pm	Role of Digital Marketing in Business	Mr. Ajay Kamath	
20	21-08- 2020	2.30 to 4.00 pm	New Generation Entrepreneurial Opportunities and Challenges	Mr.Kishor Jagirdar	
21	27-08- 2020	10.00 to 11.30 am	Personal Branding and Corporate Success	Prof. Suncy Varghese	
22	20-08- 2020	3.00 to 4.30 pm	Reforms in National Education Policy 2020: Challenges and Opportunities	Dr. Manasa Nagabhushan	Mrs. Rajimol K P
23	24-08- 2020	12.00 to 1.30 pm	HR Analytics	Mr. Mohan	
24	30-08- 2020	10.00 to 12.00 pm	Strategies for writing good research article	Dr. Sandeep S Shenoy	
25	20-09- 2020	10.00 to 11.30 am	Corporate Social Responsibility and Sustainability	Ms. Seemantinee Khot	
26	13-09- 2020	10.00 to 12.00pm	Strategies to Write Good Research Article- Part II	Dr. P Karthikeyan	
27	14-09- 2020	11.00 to 12.30 pm	Unleashing the Cognitive will to unlock the Pandemic barriers	Dr. Rajesh B	
28	19 - 09 - 2020	11.00 to 12.30 pm	Technological Interventions in the field of HR	Mr. Prakash Nair	



	1		1		
29	27 - 09- 2020	10.00 to 12.00 pm	Writing Effective Management Case Studies	Dr. Vikram Baliga	
30	12-10- 2020	4.00 to 6.00 pm	Culture in International al Business	Mr. Mustafa Kubbawala	
31	10-10- 2020	10.30- 12.00 pm	Program Outcome Attainment	Prof. Vasanthi	
32	15-10- 2020	3.00 to 4.00 pm	Stress Management for Mental and Physical wellness	Mr. Rakesh Bharmar	
33	17-10- 2020	10.00 to 12.00pm	Artificial Intelligence in Recruitment	Mr. Avinash S G	
34	27-10- 2020	10.00 to 12.00 pm	Banking in 2025	Mr. Anil Kumar Nirmal	
35	31-10- 2020	10.00 to 11.30 am	Project Management Framework & Tools: An overview	Ms. Mitanjali	
36	5th August		Role of Digital marketing in Business	Mr Ajay Kamath	
37	10-08- 2020	10.30- 12.00 pm	Management Mantras: Managing Stress, Immunity and Decision	Mr. Sarvana Prabhu	
38	09-09- 2020	11.00am - 12.30pm	Opportunities and Challenges for Sales and Marketing in FMCG Industry post Covid	Mr Srinivasan Krishnamurthy, VP- Sales, Sriveda Sattva Pvt Ltd	
39	22 - 09 - 2020	3.00-4.00	Awareness on Cancer	Dr. Niti Raizada Narang	
40	01-10- 2020	3.30-4.30	The Importance of Blood Donation	Ms. Soumi Datta	
41	02-10- 2020		Overview of OBE and its framework for an institution	Center for Capacity Building Programmes for School Teachers, Tamilnadu Teachers Education University, Chennai	Archana R Motta
42	05-10- 2020	3.00-4.00	Reinventing Emphasis of Library during contemporary times of New Education Policy 2020	Dr. Vijay Raghav Tiwari, Librarian Indian Institute of Science Education Research, Kolkata,	
43	10-10- 2020	10.30- 12.00 pm	Program Outcome Attainment	Prof. Vasanthi	
44	15-10- 2020	3.00 to 4.00 pm	Stress Management for Mental and Physical wellness	Mr. Rakesh Bharmar	



45	28-10- 2020	6.30pm - 7.30pm	Retail Analytics	Mr Gautham S, Managing Director, Accenture USA	
46	03-08- 2020	11.00 am	Impact of Covid – 19 on Higher Education System in India Challenges and Opportunities	Dr. P Sandhya, Prof. S C Sharma, Prof. S A Kori, Prof. Karisiddappa	
47	10-08- 2020	10.30- 12.00 pm	Management Mantras: Managing Stress, Immunity and Decision	Mr. Sarvana Prabhu	
48	20-08- 2020	3.00 to 4.30 pm	Reforms in National Education Policy 2020: Challenges and Opportunities	Dr. Manasa Nagabhushan	
				Pankaj Kumar Bansal, Chairman,TANGEDCO	Dr.Perini PraveenaSri
49	23-09- 2020	4.00 to 5.30 PM	ET Energy world SAP Live Virtual Roundtable Accelerating Shifts and Changing Strategies in Power Distribution	J. Padma Janardhana Reddy Chairman, APCPDCL Saurabh Garg Chairman, GRIDCO & OPTCL	
50	10-10- 2020		Program Outcome Attainment	Mrs. Vasanthi	
51	15-10- 2020	3.00 to 4.00 pm	Stress Management for Mental and Physical wellness	Mr. Rakesh Bharmar	
52	15th Oct'2020	3:00 - 4:00 PM.	Stress Management for Mental and Physical Wellness	Mr. Rakesh Bharmar	
53	3-10- 2020	11.30 - 1.00	Patent Writing	Mr. Bhaskar Krishna	
54	26-09- 2020	11.00 - 12.30	Incubation Centre Presentation and Discussion		Prof. Purnajit Chatterjee
55	05-10- 2020	3.00-4.00	Reinventing Emphasis of Library during contemporary times of New Education Policy 2020	Dr. Vijay Raghav Tiwari, Librarian Indian Institute of Science Education Research, Kolkata,	



6.7. Visiting & Adjunct Faculty:

Table 6.7.1: List of Adjunct Faculty 2021-2022

S	Name & affiliation	Date of	Topic of	Outcome
No	of resource person	interaction	interaction	
1.	Dr. Kamala	1/6/2021 -	Research Guidance	Paper Publication &
	Suganthi	31/5/2022	for 5 PhD Scholars	Research Guidance

Table 6.7.2: List of Adjunct Faculty 2020-2021

	Name & affiliation of resource person		Topic of interaction	Outcome
1.	Dr. Kamala Suganthi	1/7/2020 - 31/5/2021		Paper Publication & Research Guidance

Table 6.7.3: List of Adjunct Faculty 2019- 2020

S No	Name & affiliation of resource person	Date of interaction	Name of the Course	Hours Engaged	Credit	Outcome
1.	Sameer Kakar	26/02/2020- 16/05/2020	Digital & Social Media Marketing	50	03	Industry expertise leverage to create course material and deliver the course

Table 6.7.4: List of Adjunct Faculty 2019- 2020

S	Name & affiliation	Date of	Topic of	Outcome
No	of resource person	interaction	interaction	
1.	Dr. Kamala	9/8/2019 -	Research Guidance	Paper Publication&
	Suganthi	30/6/2020	for 5 PhD Scholars	Research Guidance



6.8. Academic Research:

Engaging in research fosters critical thinking and analytical skills for the faculty members. Academic research helps in expanding knowledge and understanding of chosen field. Academic research assists in hands on learning as well. Presented below is list of publication by the faculty members of department of MBA.

Table 6.8.1: Summary of list of publications

Year	No. of Journal	No. of	No. of Book	No. of Book
	Publication	Conference	Publication	Chapters
		Publication		
2020-21	7	6	1	3
2019-20	2	2	4	0
2018-19	7	1	0	О

a. List of Journal Publication

Table 6.8.2: List of Journal Publication 2020-21

S. No	Title of paper	Name of the author/s	Department of the teacher/ research scholar	Name of journal	Year of publication	ISBN/ISSN number
1	Micro Finance, Women Empowerment, Livelihood Initiatives and Problems Faced - A Study w.r.t Bengaluru Urban	Dr. Sunitha Y K & Mrs. Rajimol K P	MBA	Bioscience BioTechnology Review Communications	Dec 2020	UGC CARE Journal
2	Innovative Practices of Resource Mobilization for Gram Panchayats of India: An Historical Empirical Evidence	Dr.Perini PraveenaSri	MBA	Shodh Sanchar Bulletin	Jan-Mar 2021	UGC CARE Journal



3	Performance	Dr.Perini	MBA	Shodh Sarita	Jan-Mar	UGC CARE
	Assessment of	PraveenaSri			2021	Journal
	Selected Indian					v o dil lidi
	Dam Reservoirs					
	Through					
	Water Efficiency					
	Strategies : An					
	Empirical Study					
4	Consumer	Dr.Perini	MBA	International	M C 4	UGC CARE
4	Behaviour and		MBA		Mar-Sept	
		PraveenaSri		Management	2021	Journal
	Marketing			Review		
	Perspectives of					
	Nutritional Bars:					
	An Empirical					
	Valuation					
5	Impact of SHGS	Dr.Kamala	MBA	International	2020	UGC
	Training on	Suganthi,		Journal of		Approval
	Women	Ms.		Business and		Serial
	Entrepreneurship	Manjula		Management		Number:
		Shekar		Invention		4485
				(IJBMI) (UGC)		& UGC
						Journal
						Number:
						46889
6	Entrepreneurial	Dr.Kamala	MBA	High	2020	ISSN NO:
	training:	Suganthi,		Technology		1006-6748
	Imperative for	Ms.		Letters		
	Development	Manjula				
	of women	Shekar				
	Entrepreneurship					
7	Sustainability	Dr.Perini	MBA	International	2020	UGC Journal
	Challenges of	PraveenaSri		Journal of		No: 47147
	Electric Energy -			Scientific		
	Water Vicious			Research in		
	Cycles:			Science,		
	An Experimental			Engineering and		
	Analysis of Best			Technology		
	Business			(Scopus)		
	Practices for			(- 1/		
	Power Plant of					
	AP					
	131					



Table 6.8.3: List of Journal Publication 2019-20

S.No	Title of paper	Name of the author/s	Department of the teacher/ research scholar	Name of journal	Year of publication	ISBN/ISSN number
1	Water Efficiency Management Strategies in Electric Engineering Generation Industries: An Epilogue	Dr Perini Praveenasri	MBA	International Journal of Engineering and Advanced Technology (IJEAT)	2019	ISSN: 2249 – 8958
2	Estimated Power Tariffmodel of Rayalaseema Thermal Power Plant 2x210 MW	Dr Perini Praveenasri	MBA	International Journal of Innovative Technology and Exploring Engineering (IJITEE)	2019	ISSN: 2278- 3075

Table 6.8.4: List of Journal Publication 2018-19

S.No	Title of paper	Name of the author/s	Department of the teacher/ research scholar	Name of journal	Year of publication	ISBN/ISSN number
1	An empirical note on comparison between resource abundance and resource dependence in resource abundant countries	Dr. Avik Sinha	MBA	Resources Policy (SCI)	2019	0301-4207



2	From non-renewable to renewable energy and its impact on economic growth: the role of research & development expenditures in Asia-Pacific Economic Cooperation countries	Dr. Avik Sinha	MBA	Journal of Cleaner Production (SCI)	2019	0959-6526
3	Environmental Kuznets curve for CO2 emissions: a literature survey	Dr. Avik Sinha	MBA	Journal of Economic Studies (SCOPUS)	2019	0144-3585
4	Climate variability impact of electric energy – water nexus a case study on indian thermal power plants with empirical analysis	Dr Perini Praveenasri	MBA	International Journal of Advances in Science Engineering and Technology	2019	ISSN(p): 2321 -8991, ISSN(e): 2321 -9009
5	Renewable energy consumption, income, co2 emissions, and oil prices in g7 countries: the importance of asymmetries	Dr. Avik Sinha	MBA	The Journal of Energy and Development (SCOPUS)	2018	ISSN - 03614476
6	Impact of ICT exports and internet usage on carbon emissions: a case of OECD countries	Dr. Avik Sinha	MBA	Int. J. Green Economics SCOPUS)	2018	ISSN - 1744- 9936



7.	Growth of Online	Mrs.	MBA	National	2019	ISSN - 2394-
	Fashion Retailing	Archana R.		Journal of		4870.
	and its influence	Motta		Arts,		
	on impulsive	& Ms.		Commerce and		
	Buying Behavior	Devaki S		scientific		
	of Consumers			research		
				review.		

b. List of Conference Publications

Table 6.8.5: List of Conference Publication

S.	Title of paper	Name of the	Name of the	Year of	ISBN/ISSN
No		author/s	Conference	publication	number
	-	-	2020-21	•	
1	Sustainable ClimateInnovation of Social Entrepreneurship: An EcoLibrium Solar Energy Development in India	Dr.Perini PraveenaSri	National E- Conference on Social Entrepreneurship: Issues and Challenges	November 2020	ISBN No: 9789386891235
2	Optimization of Solar Energy Efficiency: A Quadratic Regression Approach	Dr. Perini PraveenaSri	4th International Conference on Innovations in Mechanical Engineeting ICME- 2021	February 2021	ISBN No: 978390631315
3	Impact of Covid-19 on Teaching Learning Process	Mrs. Rajimol K P	International e- Conference on Challenges Before Higher Education in 21st Century	Sept 2020	ISSN: 2319 9318
4	Fostering Ethical Culture in Sales Management- A Perspective	Simalai, Rishiraj & Das, Richa	International Conference on Ancient Indian Wisdom: Panacea for Sustainable Well- being. Indian Traditional Wisdom	June 2021	ISBN NO- 9783- 9388019-86-6



5	Ethics in Human	GC, Sahana	International	June 2021	ISBN NO- 9783-
	Resource Management: The	& Das, Richa	Conference on Ancient Indian		9388019-86-6
	Role of Values in		Wisdom: Panacea for		
	the Organisation		Sustainable Well-		
			being. Indian Traditional Wisdom		
	C - 4 '- 1'1'4	Dr.Perini	National E-	0 + 2021	ICCN 1551 0040
6	Sustainability Challenges of	PraveenaSri	Conference(AICTE)	Oct 2021	ISSN: 1551-6849
	Electric Energy-	Taveenasii	on		
	Water Vicious		The Role of		
	Cycles : An		Management		
	Experimental		Practices in Business		
	Analysis of Best		Sustainability in the		
	Business Practices of VTPS Power		Era of Technology		
	Plant of AP		Disruptions		
	Tiune of fil		2019-20		
1	Emerging Trends	Dr.Perini	Virtual Jaipuria	July 2020	ISSN: 1551-6849
1	of Fast Moving	PraveenaSri	International	July 2020	10014. 1001-0010
	Consumer Goods		Management		
	(FMCGs): Energy		Conference JIMC-		
	Protein Bars-An		ENVISIONING		
	Experiential		BUSINESS – 2030		
2	Assessment Water Efficiency	Dr.Perini	National 2000	Sept 2019	
	Management Efficiency	PraveenaSri	Conference on	Sept 2019	
	Strategies in	Traveenasii			
	Renewable and		Green Economy and		
	Non-Renewable		Sustainable		
	Based Electricity		Development:		
	Generation Industries: An		Challenges and		
	Epilogue of Case		Issues		
	Study				9789386891099
	J ·	l	2018-19	l	
	1 Climate Variability	Dr.Perini	International	June 2019	
	Impact of Electric		Conference on Recent	June 2010	
	Energy-Water		Developments in		
	Nexus A Case Study		Social Science and		
	on Indian Thermal		Business		
	Power Plants with		Management		978-93-87405-
	Empirical Analysis		ICRDSSBM		19-6
			TOTODODINI		



c. List of Book Publication:

Table 6.8.6: List of Book Publication

S No	Name of author	Title of Book	Year of Publication	Name of Publisher	Date/ Month of Publication	City of Publication	ISBN No
1	Dr. Purnajit Chatterjee	Strategic Management	2020	Jayvee International Publications Pvt Lmt	February 2020	Bengaluru	ISBN: 978-81- 937403-8-5
2	Prof. Archana R Motta	Research Methodology	2020	Jayvee International Publications Pvt Lmt	February 2020	Bengaluru	ISBN: 978-81- 937403-6-1
3	Dr. Richa Das	Human Resource Management	2020	Jayvee International Publications Pvt Lmt	February 2020	Bengaluru	ISBN: 978-81- 937403-4-7
4	Prof. PR Madhushree	Financial Management	2020	Jayvee International Publications Pvt Lmt	February 2020	Bengaluru	ISBN: 978-81- 937403-3-0
5	Dr.Perini PraveenaSri	Rural Finances of Panchayat Raj: An Experiential Development Initiative	2020	VSRDAPSOC- 181 International Publishers	December 2020	Mumbai	ISBN : 978- 93-87610-71-2

${\bf d.}\ \ {\bf List\ of\ Book\ Chapter\ Publication:}$

Table 6.8.7: List of Book Chapter Publication

S N o	Name of author	Title of Chapter	Title of Book	Pa ge No	Name of Publishe r		ISBN Number
1	Rajimol KP	Performance of Indian Economy in Pre and Post Covid - 19	Socio Economic Impact of Covid -19 on Indian Economy		NB Publicati ons	February	978-93- 89234-80-0



2	Dr. Richa Das	The Impact of Social Media on Recruitment in New Age Organisation s	Transform ing Human Resource Function with Automation	56- 81	2020		Decembe r	9781799841 807
3	Dr.Perin	Impetus of circular Economy: Emerging Transformati onal Trends in electric energy business	Business Managem ent Practices - Emerging Trends,20		2020	Archers & Elevator s Publishin g House	August	ISBN 978- 93-888805- 95-7

e. List of PhD Awarded- At present there are eight research scholars enrolled with the department working in the field of Human Resource Management, Finance and Marketing Management. The department has qualified faculty members who are VTU recognised research supervisors. The faculty members are competent to guide scholars in field of Human Resource Management, Finance Management, Marketing Management, Economics, and allied subjects. Interdisciplinary research is encouraged by the department.

Table 6.8.8: List of PhD students enrolled

S. No.	Name of Candidate	USN No	Year of Registration	Status
1	Girish	1AT15PBJ01	2015	Comprehensive Viva Voce Completed
2	Sridevi	1AT15PBJ03	2015	Comprehensive Viva Voce Completed
3	Keerthi	1AT17PBA01	2017	Course Work Completed
4	Yashswini Murty	1AT18PB01	2018	In the process of course work



5	Manjula Shekar	1AT18PBA02	2018	In the process
				of course work
6	Devaki S	1AT20PBA01	2020	Registered
7	Rajimol KP	1AT20PBA02	2020	Registered
8	Shashi Kumar M	1AT20PBA03	2020	Registered

6.9. Sponsored Research

Faculty members have applied for research grants from UGC, AICTE and VTU. However, the grants did not materialise. Table 6.9.1 presents the list of grants applied for.

Table 6.9.1: List of sponsored research applied for

Sl No.	Proposal Topic	Sponsoring Body	Year
1	Human Resource Constraint in	AICTE	2020-21
	Maternal and Neonatal Health in India		
2	Analytics for Business Decision	VTU	2020-21
	Making- VTU E Content		
	Development		
3	Impact of Caste discrimination on	AICTE	2019-20
	academic performance of students and		
	its implication on their success		

6.10. Preparation of Teaching Cases

Teaching case study in management courses is most essential part of management education. Case studies are discussed module wise for all the courses. These case studies significantly improve the analytical abilities of students by projecting real life business problems. Case study-based learning involves detailed examination of problems and exploration of possible solutions.

All faculty are encouraged to write case studies to be used topic wise to be used in the classroom. These cases are also available in institute's LMS- Xcelerator and Website. Faculty members use a mix of textbook cases, relevant websites and management journal case study from Harvard and Wiley.



Table 6.10.1: List of Case Study Discussed in Classroom

S. No.	Name of Faculty	Name of Case Study	Semester	Specialization	Source (Name of Book/ Journal)
		202	0-21		
1	Dr Purnajit Chatterjee & Archana R Motta	Customer Value - Explored, created, communicated & Delivered	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 2.1 to 2.7
2	Dr Purnajit Chatterjee & Archana R Motta	Consumer Behaviour - its wide facets and deep implications	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 6.1 to 6.8
3	Dr Purnajit Chatterjee & Archana R Motta	Who will but Xylo- mahindra & Mahindra Automotive sector	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 9.1 to 9.6
4	Dr Purnajit Chatterjee & Archana R Motta	Designing and Managing Services	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 14.1 to 14.6
5	Dr Purnajit Chatterjee & Archana R Motta	Wonder Cement - Building a strong brand through digital marketing	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 18.1 to 18.8
6	Dr Purnajit Chatterjee & Archana R Motta	Unilever: Working beyond the Horizon	I	Marketing	Marketing Management - Indian Cases, Pearson, Page 23.1 to 23.4
7	Dr.Perini PraveenaSri	Which Factors have an Impact on Managerial Decision-Making Process? An Integrated Framework	I	Managerial Economics	https://www.resea rchgate.net/public ation/314262104



8	Dr.Perini PraveenaSri	Game Theory: Employing the Prisoner's Dilemma to Enhance Interdisciplinary Learning	I	Managerial Economics	National forum of teacher education journal volume 20, number 3, 2010
9	Dr.Perini PraveenaSri	Lessons on Effective Decision Making in Managerial Economics	Ĭ	Managerial Economics	Case studies on Managerial Decision Making
10	Dr.Perini PraveenaSri	Perfect Competition: A Case of Market Failure	I	Managerial Economics	Corporate Ownership & Control / Volume 2, Issue 4, Summer 2005
11	Dr.Perini PraveenaSri	Microsoft: A Case Study in International Competitiveness, High Technology, and the Future of Antitrust Law	Ĭ	Managerial Economics	Collated info online
12	Dr. Richa Das	A Case study on Recruitment & Selection	II	HRM	https://www.resea rchgate.net/public ation/282667869_ A_Case_Study_on _Recruitment_Sele ction
13	Dr. Richa Das	Workplace Ethics	III	HRM	Human Capital analytics, Wiley
14	Mrs. Devaki S	#ShareTheLoad with Ariel	IV	HRM	prcasestudiesindia. wordpress.com
15	Mrs. Devaki S	A 2 year crisis for a 2 minute noodles	IV	HRM	<u>prcasestudiesindia.</u> <u>wordpress.com</u>
16	Mrs. Devaki S	A case study on the success of ITC's #ProudlyIndian campaign	IV	HRM	Collated info online
17	Mrs. Devaki S	HUL - Finds purpose during pandemic	IV	HRM	Collated info online



18	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9
		201	9-20		
19	Dr Purnajit Chatterjee & Archana R Motta	Barista Lavazza	I	Marketing	Marketing Management - Arun Kumar & Meenakshi N 2/e, Vikas, 2012. Page 33-34
20	Dr Purnajit Chatterjee & Archana R Motta	Marketing of Tata's Nano in India	I	Marketing	Marketing in India: Text & Cases - Neelamegham S 4/e, Vikas, Pg 335- 354
21	Dr Purnajit Chatterjee & Archana R Motta	American Express	I	Marketing	Marketing Management: A South Asian Perspective - Kotler, Keller, Koshy & Jha, 14/e, Pearson Education, 2012, Pg 257-259
22	Dr Purnajit Chatterjee & Archana R Motta	Facebook	I	Marketing	Marketing Management: A South Asian Perspective - Kotler, Keller, Koshy & Jha, 14/e, Pearson Education, 2012, Pg 503-504
23	Dr.Perini PraveenaSri	Which Factors have an Impact on Managerial Decision-Making Process?	I	Managerial Economics	https://www.resea rchgate.net/public ation/314262104



		An Integrated Framework			
24	Dr.Perini PraveenaSri	Game Theory: Employing the Prisoner's Dilemma to Enhance Interdisciplinary Learning	I	Managerial Economics	National forum of teacher education journal volume 20, number 3, 2010
25	Dr.Perini PraveenaSri	Lessons on Effective Decision Making in Managerial Economics	I	Managerial Economics	Case studies on Managerial Decision Making
26	Dr.Perini PraveenaSri	Perfect Competition : A Case of Market Failure	I	Managerial Economics	Corporate Ownership & Control / Volume 2, Issue 4, Summer 2005
27	Dr.Perini PraveenaSri	Microsoft: A Case Study in International Competitiveness, High Technology, and the Future of Antitrust Law	I	Managerial Economics	Collated info online
28	Dr. Purnajit Chatterjee	Amul and KMF Business Strategy	II	Strategic Management	VTU Resources
29	Dr. Purnajit Chatterjee	Crafting Winning Strategies in a Mature Market	II	Strategic Management	INSEAD, Blue Ocean Strategy Institute BOS018
30	Dr. Purnajit Chatterjee	Allentown Materials Corporation:The Electronics Product Division	II	Strategic Management	Harvard Business School : 9-948-023
31	Dr. Purnajit Chatterjee	Wall Mart Stores, Inc	II	Strategic Management	Harvard Business School : 9-794-024
32	Dr.Perini PraveenaSri	Random sampling issues in a federal court case, A case study	II	Research Methodology	Random sampling issues in a federal court case, a case study



					Kristin Kennedy Bryant University, USA James Bishop Bryant University, USA Page No 112 to 114
33	Dr.Perini PraveenaSri	The Use of Semantic Differential Scaling to define Multi Dimensional Representation of Odors	II	Research Methodology	The use of semantic differential scaling to define the multidimensional representation of odors Pamela Dalton1, 3, Christopher Maute1, Akiko Oshida2, Satoshi Hikichi2 And Yu Izumi2 1 Monell Chemical Senses Center Philadelphia, PA 2 KAO Corporation Tokyo, Japan Page No: 485 to 497
34	Dr.Perini PraveenaSri	Temperature Trend analysis using nonparametric test: A case study of Coimbatore city	II	Research Methodology	Journal of Indian Pollution Control Sathyanathan Rangarajan*, Deeptha Thattia, et.al Page No: April, 2016
35	Dr.Perini PraveenaSri	t-tests, non- parametric tests, and large studies— a paradox of statistical practice? Morten W Fagerland	II	Research Methodology	t-tests, non- parametric tests, and large studies—a paradox of statistical practice? Morten W Fagerland, Medical Research Methodology

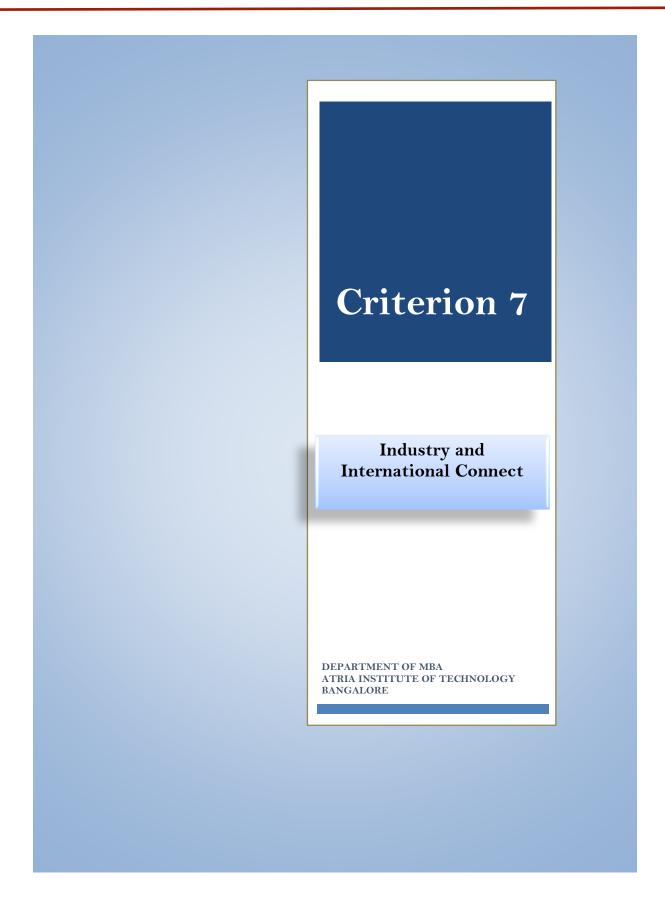


36	Dr.Perini PraveenaSri	Research designs for studies evaluating the effectiveness of change and improvement strategies	II	Research Methodology	Research designs for studies evaluating the effectiveness of change and improvement strategies M Eccles, J Grimshaw, M Campbell, C Ramsay Qual Saf Health Care 2003;12:47–52
37	Dr. Richa Das	Ente rprise Builds on People	II	HRM	Human Resource Management, Cengage Learning, Page 22-23
38	Dr. Richa Das	Jayram's Dilemma	II	HRM	Human Resource Management, Cengage Learning,
39	Dr. Richa Das	Training Program at ABC Cement	II	HRM	Human Resource Management, Cengage Learning,
40	Dr. Purnajit Chatterjee	Duraflex - Footloose	IV	Sales Management	Monitor Deloitte
41	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9
		2018	8-19	•	•
42	Dr. Richa Das	Entrprise Builds on People	II	HRM	Human Resource Management, Cengage Learning, Page 22-23
43	Dr. Richa Das	Jayram's Dilemma	II	HRM	Human Resource Management, Cengage Learning,



44	Dr. Richa Das	Training Program at ABC Cement	II		Human Resource Management, Cengage Learning,
45	Dr. Richa Das	Strategic global human resource management: case study of an emerging Indian multinational	IV	HRM	Human Resource Development International 15(2):1-9







Criterion 7: Industry and International Connect

The report entails the details about the department's initiatives for the preceding three years referring to the connect with the industry. Information covered in the first section of the report includes consultancy from the industry, our faculty as consultants of industries, student-oriented programs - internships, project work, guest lectures, study tours and other collaborations with the industry professionals. The second part of the document covers the primary efforts undertaken by the department to establish International Industry association.

The department is active in organizing events, programs, sessions etc., specific to Industry connect and this being at its core has stimulated the faculty to organize and conduct many industry interactions every year by bringing in speakers coming from different spheres of the working world.



7.1. Industry Connect

7.1.1. Consultancy (from Industry)

The Department of MBA has initiated efforts in establishing academic collaborations with corporate enterprises.

Table 7.1.1.1: MBA academic collaboration with corporate enterprises

S No.	Project Title	Funding Agency	Amount	Duration/Re marks	Faculty Lead
1	Planning, Execution and Consultation Services provided for Charity and Donation Activities	M/S Kupparaju Bros. and Charitable Foundation Trust	9,00,000	AY 2020-21 invoiced on 20 th September 2020	Dr. Purnajit Chatterjee
2	Training and Consultation provided to SLRM (Solid Liquid Resources Management)	M/S Atria Power Corporation Pvt Ltd, Bangalore	12,00,000	AY 2020-21 invoiced on 15 th Jan 2021	Dr. Purnajit Chatterjee
3	Training for Account Management and Digital Marketing	M/S National School of Journalism Cholanagar, Bangalore	5,50,000	AY 2019-20 Invoiced on 15 th Jan 2020	Mrs. Archana R Motta
4	Training for Consumer Behaviour and Digital Marketing	M/S National School of Journalism Cholanagar, Bangalore	5,50,000	AY 2019-20 Invoiced on 15 th May 2020	Mrs. Archana R Motta
5	Development of Syllabus and course content for Principles of Management	Hedex Pvt. Ltd.	95,000.00	May 2019 to July 2019	Dr. Richa Das & Mrs. Archana R Motta
6	MDP for Management executives in Project Management	GE Triveni	80,000.00	PO received but put on hold due to Pandemic	



7	MDP for Management executives in Supply Chain Management	GE Triveni	70,000.00		
8	MDP for Management executives in Leadership Skills	GE Triveni	65,000.00		Dr. Rashmi Singh Roy
9	MDP for Management executives in Communication Skills	GE Triveni	20,000.00		
10	MDP for Management executives in Sales Training	Radisson Blu Atria	eo ooo oo	MoU signed; training is yet	Dr. Richa Das
11	MDP for Management executives in Soft Skills	Radisson Blu Atria	80,000.00	to be conducted	





Atria Institute of Technology

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principal@atria.edu | www.atria.edu

INVOICE

Invoice Number: 2020-21/003

Invoice date: 15.05.20

From: Dean – MBA Department Atria Institute of Technology Anandnagar Bangalore – 560 024

M/S National School of Journalism

Attn: Ms. Glory Alexander

Item Description: Provided Training for Consumer Behaviour and Digital Marketing for Year 2020

: Rs 5,50,000 : Rs -

GST @ 18%

: Rs 5,50,000 (Rupees Five Lakhs Fifty Thousand Only)

GSTIN Regn Number: Not Applicable

Bank Account details for NEFT/ RTGS transfer

Bank Name: Corporation Bank Ltd Branch: Nrupatunga Road Account Number: 510101004796976 Account Holder Name: A S Kupparaju & Bros Charitable Foundation Trust
Type of Account: Current



IFSC Code: UBIN0901750

Affiliated to Visvenuraya Technological University, Belagavi. Recognised by Govt. of Karnataka. Approved by AICTE, New Deihi. Accredited by NAAC, Ministry of HRD, New Deihi.



Atria Institute of Technology

ASKB Campus, 1st Main Road, AGS Colony, Anandnagar, Bengaluru - 560 0024. Office: 080 23631298 | Direct: 080 23530108

principal@atria.edu | www.atria.edu

INVOICE

Invoice Number: 2019-20//005

Invoice date: 15.01.20

From : Dean - MBA Department Atria Institute of Technology Anandnagar Bangalore - 560 024

To: M/S National School of Journalism

Attn: Ms. Glory Alexander

Item Description: Provided Training for Account Management and Digital Marketing for Year 2020

Basic Price GST @ 18% : Rs 5,50,000 : Rs -

: Rs 5,50,000 (Rupees Five Lakhs Fifty Thousand Only)

Signed:

Dr K V Narayanaswamy
PAN Number: AAATA7391J
GSTIN Regn Number: V GSTIN Regn Number: Not Applicable

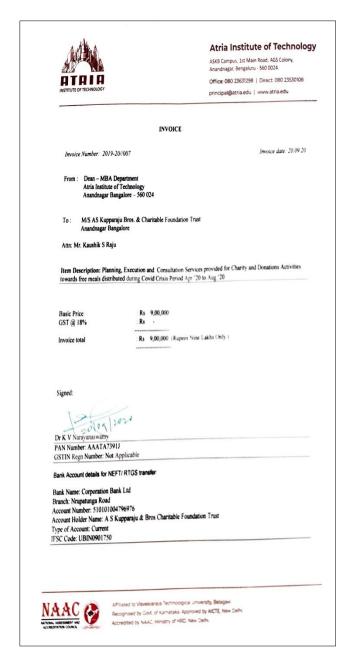
Bank Account details for NEFT/ RTGS transfer:

Dank Name: Corporation Bank Ltd
Branch: Nrupatunga Road
Account Number: 51010104796976
Account Holder Name: A S Kupparaju & Bros Charitable Foundation Trust
Type of Account: Current
IFSC Code: UBIN0901750 Bank Name: Corporation Bank Ltd



Affiliated to Visvesvaraya Technological University, Belagavi. Recognised by Govt. of Karnataka. Approved by AICTE, New Delhi. Accredited by NAAC, Ministry of HRD, New Delhi.





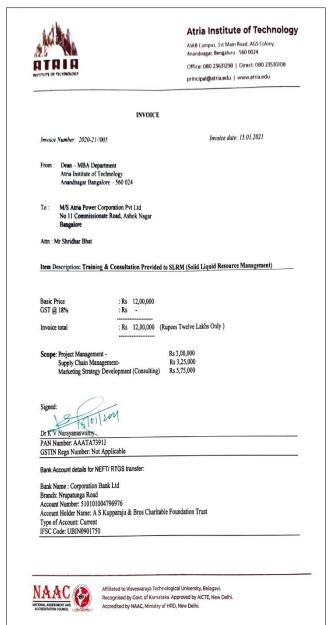


Fig 7.1.1.1 Consultancy Invoices

7.1.2. Faculty as Consultant of the Industries

The faculty at the MBA department are empowered and encouraged to take up business consulting assignments that the department persists to undertake in rendering its services to its business clients. The department aims in identifying areas of interest and need of the industry and works with its faculty with expertise in the desired areas to collaborate with business organizations and this corresponds with the mission statement of the department.



The following is the list showing our faculty as consultants of industries who have rendered their services on a pro bono basis.

Table 7.1.2.1: Faculty as Consultant of the Industries

S No.	Company	Type of Service	Period of Consulting	Faculty Consultant
1	Health-trail Portal Private Limited	Management Consultancy	Dec 2017 - till date	Dr. Purnajit Chatterjee
2	Karnataka Management Association	Governing Council Member	Jan 2021 - till date	Dr. Purnajit Chatterjee
3	Srushti Software Systems Pvt. Ltd.	Advisor/Business Consultant	Jan 2019 - Jun 2019	Dr. Purnajit Chatterjee
4	Orion Consulting	Advisor	Jan 2017 - Dec 2018	Dr. Purnajit Chatterjee
5	Adbroads Management & Consulting Services LLP	Advisor	May 2020 – till Date	Prof. Archana R Motta

7.1.3. Initiatives Related to Industry Interaction Including Industry Internship / Summer Training/Study Tours/ Guest Lectures

The department organizes several workshops, seminars and industry interactions or guest lectures along with industry-oriented internships and project work to educate students on the recent developments and technologies related to the industry and their domain of specialization. This opportunity is facilitated by the department every semester by organizing industrial visits, conducting workshops, seminars, and industry interactions.

This blend of knowledge and access to the same not only elevates the scope of getting exposed to the industry but also helps students to understand the expectations of the industry in employing people. This induces students to work persistently towards their goals and gives them career direction.



7.1.3.1 Industry Internships/ Organization Study

An internship enables a student to gain first-hand exposure to working in the real world. It allows students to harness the skill, knowledge, and theoretical practice they learn in university. One can acquire an endless amount of education in their life, however, that knowledge does not always translate to the working life. The great thing about internships is that it teaches young professionals about the specific industries and companies they are interested in. Even the experience of trying something new is extremely beneficial.

Table 7.1.3.1.1 No. of companies for internships/ organization study

Academic Years	No. of Companies
2021-22	42
2020-21	55
2019-20	34
2018-19	41

Table 7.1.3.1.2: Student Internships in 2021-2022

	List of student Internships at various organizations in 2020-2021			
S. No.	Company	Duration	USN	Name
1	Bosch Limited	4 weeks	1AT20BA001	Abhijith A A
2	AR Elevators Pvt Ltd	4 weeks	1AT20BA002	Abhishek G
3	Tech Byte India Engineering Pvt Ltd	4 weeks	1AT20BA003	Akash S K
4	Monarch PVC Pipes Pvt Ltd	4 weeks	1AT20BA004	Bulla Yashwanth Kumar Reddy
5	Shalimar Paint Industry	4 weeks	1AT20BA005	Chandan Kumar V
6	Zuari Cement Limited	4 weeks	1AT20BA006	Dakshayani H A
7	Odigma Consultancy Solutions Private Limited	4 weeks	1AT20BA007	Divya R
8	Citrus Cunningham Hotel	4 weeks	1AT20BA008	Falha Afreen
9	Siflon Drugs Pvt Ltd	4 weeks	1AT20BA009	Golla Susmitha
10	Atria Institute of Technology	4 weeks	1AT20BA010	Gopinath V



11	Lulu Group International	4 weeks	1AT20BA011	Gouthami Bai V
12	Flipkart	4 weeks	1AT20BA012	Ishwarya B S
13	Sap Labs India	4 weeks	1AT20BA013	Ishwarya K S
14	Bajaj Auto Limited Mg Brothers Industries (P) Ltd.	4 weeks	1AT20BA014	Kakumani Sireesha
15	Varsha Associates	4 weeks	1AT20BA015	Kavya N
16	Metro Cash and Carry Pvt Ltd	4 weeks	1AT20BA016	Keshava M
17	Indigo Blues & Co	4 weeks	1AT20BA017	Likith M
18	Kolar-Chikkaballapur District Co-Operative Milk Producers Union Ltd, (KOCHIMUL)	4 weeks	1AT20BA018	Manjunatha S N
19	Hightemp Furnaces Limited	4 weeks	1AT20BA019	Manohar P L
20	Hero Moto Corp	4 weeks	1AT20BA020	Manoj Kumar J
21	S. S. Alloys & Steel Industries	4 weeks	1AT20BA021	Mithavachana Hugar
22	Makonis Software Solutions Pvt Ltd.	4 weeks	1AT20BA022	Monika Sm
23	HCL Technologies	4 weeks	1AT20BA024	Pavana H M
24	Aishwarya Tea Industry	4 weeks	1AT20BA025	Pavitra
25	Thomas Cook	4 weeks	1AT20BA026	R Vicky Rakesh
26	Taskmo Software Company Pvt Ltd	4 weeks	1AT20BA027	Rakesh H K
27	Seg Automotive India Pvt Ltd	4 weeks	1AT20BA028	Rakshith Kumar K
28	Anutone Acoustics Limited	4 weeks	1AT20BA029	Ravi Kumar R
29	Transcon Automation & Conveyors Pvt Ltd	4 weeks	1AT20BA030	Rekha
30	Decathlon Sports India Pvt Ltd.	4 weeks	1AT20BA031	Rishiraj Simlai
31	Exposys Labs	4 weeks	1AT20BA032	Roma Kumari
32	Kions Software Services Private Limited	4 weeks	1AT20BA033	Sahana G C



33	Fresnon.in	4 weeks	1AT20BA034	Satyajith A A
34	ICICI Prudential Life Insurance Company Limited	4 weeks	1AT20BA035	Shaik Mohammed Shahid
35	Blueprint Technologies Pvt Ltd.	4 weeks	1AT20BA036	Shiva Prasad R
36	Future Lifestyle Fashions Limited	4 weeks	1AT20BA037	Shruthi Thambi S
37	Cycle Pure Agarbathies N Ranga Rao & Sons Pvt Ltd	4 weeks	1AT20BA038	Sivuni Aruna Kumari
38	N J India Invest Pvt Ltd	4 weeks	1AT20BA039	Sowmya G R
39	Amazon.com	4 weeks	1AT20BA040	Swathi R
40	Bank of Baroda	4 weeks	1AT20BA041	Swathi T V
41	Bisleri International Pvt Limited	4 weeks	1AT20BA042	Sweta
42	Shakeera Industries	4 weeks	1AT20BA043	Syeda Sheeba

Student Internships in 2021-2022

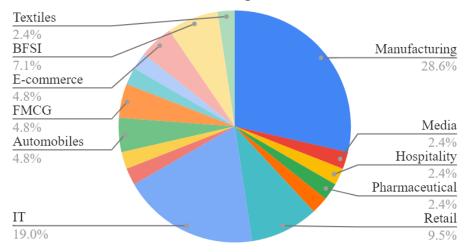


Fig. 7.1.3.1.2: Sector-wise Internships in 2021-2022

Analysis

The above pie chart shows that maximum of 28.6% and 19% of internships were carried out in Manufacturing and IT sector respectively and the others have undergone their internships in sectors like Retail which is 9.5%, BFSI – 7.1%, E-commerce, FMCG and



Automobiles stood at 4.8% respectively, Textiles, Media, Hospitality and Pharmaceutical are 2.4% each.

Interpretation:

It is clear from the above analysis that Manufacturing and IT sectors have been preferred the most over the other sectors by the students to do their internships.

Table 7.1.3.1.3: Student Internships in 2020-2021

	List of student Internships at various organizations in 2020-2021			
S. No.	Company	Duration	USN	Name
1	Asian Paints Ltd.	4 weeks	1AT19MBA01	Amal M
2	Continental AG	4 weeks	1AT19MBA02	Anusha B K
3	Reliance Retail Limited	4 weeks	1AT19MBA03	Anusha C
4	Gokaldas Exports Ltd.	4 weeks	1AT19MBA04	Archana N S
5	USK LPG PVT Limited	4 weeks	1AT19MBA05	Arpith R
6	Avi Solar Energy Private Limited (Enerman)	4 weeks	1AT19MBA06	Arunkumar G
7	JK tyres	4 weeks	1AT19MBA07	Arunkumar G K
8	Axis Bank	4 weeks	1AT19MBA08	Ashwini G
9	Infosys	4 weeks	1AT19MBA09	Bhavana G
10	Oracle	4 weeks	1AT19MBA10	Bhavani R
11	Bangalore City Co- operative Bank Ltd.	4 weeks	1AT19MBA11	Deepak B
12	TCS	4 weeks	1AT19MBA12	Gagan A
13	IIFL	4 weeks	1AT19MBA13	Girish Gowda S
14	NTPC	4 weeks	1AT19MBA14	Gudipati Jagadeesh
15	HDFC Bank	4 weeks	1AT19MBA15	Huziafa Khanum
16	Mahindra & Mahindra ltd	4 weeks	1AT19MBA16	Iamen Afroz
17	Coca-Cola	4 weeks	1AT19MBA17	Kanchireddygari Ramachandra
18	TVS motors company Pvt ltd	4 weeks	1AT19MBA18	Koushik J
19	Blitz technology Pvt ltd	4 weeks	1AT19MBA19	Latha R L
20	Maharaj soaps industry Pvt Ltd	4 weeks	1AT19MBA20	Manoj G S



21	Bisleri	4 weeks	1AT19MBA21	Mrinalini S R
22	SBI	4 weeks	1AT19MBA22	Namitha K Hd
23	Amazon	4 weeks	1AT19MBA23	Nida Naaz
24	ITC LTD.	4 weeks	1AT19MBA24	Nirupama B N
25	Nike company	4 weeks	1AT19MBA25	P. Gangadharappa Gari Anusha
26	DHFL Ltd	4 weeks	1AT19MBA26	Preetha R
27	Aditya Birla Group of company Limited	4 weeks	1AT19MBA27	R Ramdas
28	Metro Cash & Carry India Pvt Ltd	4 weeks	1AT19MBA28	Rajendra A
29	TITAN	4 weeks	1AT19MBA29	Ranjitha P Mary
30	Nestle Ltd	4 weeks	1AT19MBA30	Rashmitha M
31	Bharati Airtel	4 weeks	1AT19MBA31	Ridhik K P
32	Bharat Petroleum Corporation Ltd.	4 weeks	1AT19MBA32	Ruhina Kowsar
33	Wipro Infrastructure Engineering	4 weeks	1AT19MBA33	Sandhya K
34	ICICI Bank	4 weeks	1AT19MBA34	Sathish V
35	Muthoot Finance	4 weeks	1AT19MBA35	Satish P
36	Gopalakrishna Textile Mills Pvt Ltd	4 weeks	1AT19MBA36	Sharath C J
37	Bajaj Auto	4 weeks	1AT19MBA37	Shashi Kumar Manohar Rathod
38	HAL	4 weeks	1AT19MBA38	Shivaprasad G S
39	IFB Automotive Pvt Ltd	4 weeks	1AT19MBA39	Shridhar M
40	Himalaya Pharmaceuticals Pvt Ltd	4 weeks	1AT19MBA40	Shubha M N
41	Rittal India Pvt Ltd.	4 weeks	1AT19MBA41	Shwetha S V
42	HCL	4 weeks	1AT19MBA42	Sneha S S
43	Tech Mahindra	4 weeks	1AT19MBA43	Sowmya R
44	Maruti Suzuki	4 weeks	1AT19MBA44	Srinidhi R
45	Bajaj Allianz Life Insurance Co Ltd	4 weeks	1AT19MBA45	Sudharshan S
46	Flipkart	4 weeks	1AT19MBA46	Sushmitha M K
47	John Deere	4 weeks	1AT19MBA47	Teresa
48	IOC	4 weeks	1AT19MBA48	Tharik Azeez A



49	Toyota Motors	4 weeks	1AT19MBA49	V Jaikumar
50	BEML Limited	4 weeks	1AT19MBA50	Vaishanvi G
51	Apollo Hospitals Enterprise ltd	4 weeks	1AT19MBA51	Vennila U
52	Karnataka Bank Ltd	4 weeks	1AT19MBA52	Vighnesha K R
53	Deloitte	4 weeks	1AT19MBA <i>53</i>	Zeeshan Ahmed Khan
54	www.abb.com	4 weeks	1AT18MBA23	Pruthvi M
55	MANMUL: KMF	4 weeks	1AT18MBA37	Sushmitha H

Student Internships in 2020-2021

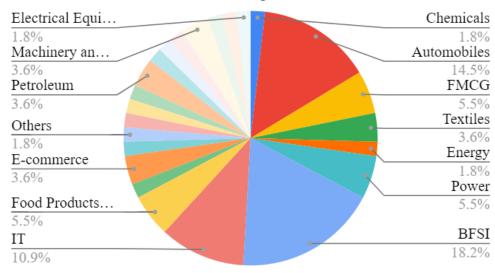


Fig. 7.1.3.1.3: Sector-wise Internships in 2020-2021

Analysis

The above pie chart shows that maximum of 18.2% and 14.5% of internships were carried out in Banking, Financial Services sector, and Automobile sector respectively and the others have undergone their internships in sectors like IT which is 10.9%, Electrical Equipment - 1.8%, Machinery, Equipment 3.6%, Petroleum 3.6%, E-commerce 3.6%, Food Products, Beverages 5.5%, Chemicals 1.8%, FMCG 5.5%, Textiles 3.6%, Energy 1.8% and Power 5.5%.

Interpretation:

It is clear from the above analysis that BFSI, Automobile and IT sectors have been preferred the most over the other sectors by the students to do their internships.



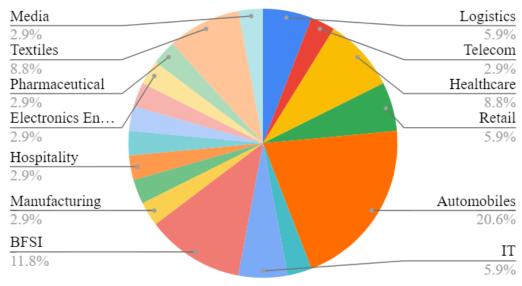
Table 7.1.3.1.4: Student Internships in 2019-2020

List of student Internships at various organizations in 2019-2020 S. Duration Company **USN** Name No. eCourierz - Planet express Innovations Pvt 4 weeks 1AT18MBA01 Akshay C 1 Ltd ITI Ltd. 4 weeks 1AT18MBA02 Archana S 2 4 weeks 1AT18MBA03 Arpitha R Columbia Asia Hospital 3 Origami Cellulo Private 4 weeks Ashwini S 1AT18MBA04 4 Limited Adithya Auto 4 weeks 1AT18MBA05 Bhavyashree M 5 Components Ltd Sree Gajanana Motor Charithra Shrinivas 4 weeks 1AT18MBA06 6 transport Co Ltd Hebbar Adlink Technologies 4 weeks 1AT18MBA07 Deekshitha C 7 J&K Bank 4 weeks 1AT18MBA08 F Roshini Parveen 8 Yamaha Motors 4 weeks Farha Afsar Chand 1AT18MBA09 9 Bajaj Allianz Insurance 4 weeks Harish D 10 1AT18MBA11 Co Ltd Cauvery Motors Pvt 4 weeks 1AT18MBA13 Harshitha C Gowda 11 Ltd. Rail Wheel Factory 4 weeks 1AT18MBA14 K Rajitha 12 4 weeks 1AT18MBA16 Kusuma Ethiraj Associates 13 Treebo Hotels (Ruptub Private Limited)-4 weeks 1AT18MBA17 Mohankumar M 14 Finance MSK worldwide private 4 weeks Murali B 15 1AT18MBA18 limited Govt. Flying training 4 weeks 1AT18MBA19 Pallavi G 16 School Big Bazaar Outlet 4 weeks 1AT18MBA20 Pooja M B 17 Corner House 4 weeks 1AT18MBA21 Pooja N 18 1AT18MBA22 Astra Zeneca Hospital 4 weeks Pooja Patel 19 The Malleshwaram 20 4 weeks 1AT18MBA25 Ramya M G Cooperative Bank



21	JSW Cement	4 weeks	1AT18MBA26	Ranjitha Gopalkrishna Hegde
22	LG Electronics	4 weeks	1AT18MBA28	Rohith S
23	You Plus (Marketing)	4 weeks	1AT18MBA29	Sandhya N S
24	Stericon Pharma Pvt. Ltd.	4 weeks	1AT18MBA30	Sankalp Nallode B S
25	Bombay Rayon Styles Ltd.	4 weeks	1AT18MBA32	Shoaib Khan
26	Indegene	4 weeks	1AT18MBA33	Sonali
27	Madison Communications	4 weeks	1AT18MBA34	Sujatha K P
28	Dress Material Apparel Private Limited	4 weeks	1AT18MBA35	Supriya M
29	TVS Motor Company	4 weeks	1AT18MBA36	Surendra Kumar V
30	Toyota	4 weeks	1AT18MBA38	Swapna S B
31	Sri Nataraja Automotive (Bajaj)	4 weeks	1AT18MBA39	Uma Maheshwari
32	Co-operative Bank	4 weeks	1AT18MBA40	Vijay C
33	Indus Intex Pvt Ltd	4 weeks	1AT18MBA41	Yeshas Raj N
34	Honda Motor Company	4 weeks	1AT18MBA42	Yugesh B R

Student Internships in 2019-2020



7.1.3.1.4: Sector-wise Internships in 2019-2020



Analysis

The chart above shows that 20.6% students carried out their internships in the Automobiles sector, 11.8% in BFSI, Textiles and Healthcare 8.8% each respectively, Logistics, Retail and IT - 5.9% each respectively, and the least being Media, Pharmaceutical, Electronics Engineering, HR and Telecom with only 2.9% each.

Interpretation:

It is clearly interpreted that Automobiles and BFSI sectors have been students' major choice in preferring to do their internships.

Table 7.1.3.1.5: Student Internships in 2018-2019

List o	List of student Internships at various organizations in 2018-2019			
S. No.	Company	Duration	USN	Name
1	IFB Industries Limited	4 weeks	1AT17MBA01	Akhil A
2	B.PAC	4 weeks	1AT17MBA02	Anusha J
3	Sunsip Agro Processors	4 weeks	1AT17MBA03	Arbaz Khan
4	Alifit (India) Pvt Ltd.	4 weeks	1AT17MBA04	Architha K S
5	SPARSH Hospital	4 weeks	1AT17MBA05	Ashwini priya B
6	SVA Infrastructures	4 weeks	1AT17MBA06	Bhavani.V.
7	RMM Good Products Pvt Ltd.	4 weeks	1AT17MBA07	Bhavya.S
8	Titan Company Limited	4 weeks	1AT17MBA08	Challa Sunil Kumar Reddy
9	Bajaj Capital Limited	4 weeks	1AT17MBA09	Chaya D S
10	Columbia Asia	4 weeks	1AT17MBA11	Dilli B K
11	Future Retail	4 weeks	1AT17MBA12	Harshitha H
12	Sri Sai Mitra Industries	4 weeks	1AT17MBA13	Karthik R
13	Ethiraj Associates	4 weeks	1AT17MBA14	Kavana A P
14	Bajaj Allianz General Insurance Company	4 weeks	1AT17MBA15	Kiran L.C
15	Kolar - Chikkabalapura District Co-operative Milk Producers Society Union Ltd.	4 weeks	1AT17MBA16	Leelavathi SL



16	Disha Communications Pvt Ltd.	4 weeks	1AT17MBA17	Machaiah.M.P
17	Rittal India Pvt Ltd.	4 weeks	1AT17MBA18	Mala H G
18	Everblue Apparel Limited	4 weeks	1AT17MBA20	Manjunath J N
19	Texport Industries Pvt Ltd.	4 weeks	1AT17MBA22	Mithun BS
20	Celebrations Apparel Limited	4 weeks	1AT17MBA23	Monika M
21	AMTEK Industries Pvt Limited.	4 weeks	1AT17MBA24	Nagesha B
22	Karnataka Soaps and Detergents Limited	4 weeks	1AT17MBA25	Nandhini R
23	NJ India Invest Pvt Ltd.	4 weeks	1AT17MBA27	Pavithra S
24	Jayaram Marketing Services	4 weeks	1AT17MBA28	Prafulla B
25	INDIC EMS Electronics Pvt Ltd.	4 weeks	1AT17MBA29	Prasad N
26	Speech2Text Medical Solutions (India) Pvt Ltd.	4 weeks	1AT17MBA30	Sahana Vallabha G
27	Cytecare Hospitals Pvt Ltd.	4 weeks	1AT17MBA31	Saleha Begum
28	Karnataka State Seeds Corporation Ltd.	4 weeks	1AT17MBA32	Saqlain.Y
29	South India Agencies	4 weeks	1AT17MBA33	Saranya. R
30	Nuage Compusys Technologies Pvt. Ltd.	4 weeks	1AT17MBA34	Sharmila U
31	LKP Securities Ltd.	4 weeks	1AT17MBA35	Shivraj CN
32	RR Transport	4 weeks	1AT17MBA36	Shobha V
33	Punarvasu Graphics Pvt. Ltd.	4 weeks	1AT17MBA37	Shwetha R
34	Nahars Technologies(P), Ltd., Narsapura	4 weeks	1AT17MBA38	Srinivasa G C
35	Lumax Auto Technologies Limited	4 weeks	1AT17MBA39	Srinivasa G V
36	BHUMI	4 weeks	1AT17MBA40	Sudha G
37	Sri Sadananda Foods Pvt. Ltd.	4 weeks	1AT17MBA41	Sushma A
38	Aster CMI Hospital	4 weeks	1AT17MBA42	Sushmitha S



39	Eastern Silk Industries Limited	4 weeks	1AT17MBA43	Tippu Sultan
40	Exide Industries Limited	4 weeks	1AT16MBA11	Madhukumar M
41	Reliable Software Technology	4 weeks	1AT16MBA24	Sharief Mohsin

Student Internships in 2018-2019 Industry for Emplo.. Manufacturing 17.1% 7.3% Personal Care Consulting 2.4% 4.9% Textiles 9.8% Food Products and... 9.8% Power HR Healthcare 12.2% **BFSI** Real Estate

Fig. 7.1.3.1.5: Sector-wise Internships in 2018-2019

Analysis

9.8%

The chart above shows that 17.1% students carried out their internships in the Manufacturing sector, 12.2% in Healthcare, Textiles, BFSI, Food Products, Beverages with 9.8%, IT with 7.3%. Consulting and Real Estate stood at 4.9% each and sectors like Personal Care and Power were only 2.4% each.

Interpretation:

It may be interpreted that sector like Manufacturing and Healthcare did go well with the 2017-19 batch, while other sectors like BFSI, Textiles and Food Products and Beverages are faring together with 9.8% each

7.1.3.2 Project Work

Project work enables the students to develop an inquisitive mind, always wanting to find out why things happen the way they happen. The usefulness of project work is



that it enables the student to be methodical in his/her approach to solving the research problem. It enables the student to be more organised with the work and do things in an orderly manner. Acquiring appropriate project writing skills gives the students a sense of independence and self-confidence which drive them to always urge on producing original research reports.

Mastery of the techniques of project writing enables the student to develop a sense of proportionality.

Project work is therefore required to offer a bridge to independent learning for students and organizational growth.

Table 7.1.3.2.1 No. of companies opted by students for doing project work

Academic Years	No. of Companies
2020-21	38
2019-20	33
2018-19	34

Table 7.1.3.2.2: Projects undertaken by students in 2020-2021

	List of student's Project Work at various organizations in 2020-2021							
S. No.	Company	Title of the study	Duration of the Project	USN	Name			
1	Fibro Reinforced Plastic Private Limited	A study of rewards and recognition at Fibro Reinforced Plastic Private Limited	6 weeks	1AT19MBA01	Amal M			
2	IndusInd Bank	A study on Effectiveness of Performance Appraisal	6 weeks	1AT19MBA03	Anusha C			
3	Imperial Auto Industries Ltd.	A Study on Safety Measures Provided to the Employees at Imperial Auto Industries Limited.	6 weeks	1AT19MBA04	Archana N S			



4	Chloride Alloy India Limited	A Study on Recruitment and Selection Process	6 weeks	1AT19MBA05	Arpith R
5	Axiom Gen Nxt Pvt. Ltd.	A Study on Critical Evaluation of Stock Market Volatility in Indian Listed Companies	6 weeks	1AT19MBA06	Arunkumar G
6	The Mysuru and Chamarajanagar District Co- Operative Central Bank	Loan Recovery Management	6 weeks	1AT19MBA07	Arunkumar G K
7	IIFL	Financial Performance of Mutual Funds" at IIFL (India Infoline Limited).	6 weeks	1AT19MBA08	Ashwini G
8	Mother Dairy, a KMF Unit (Yelahanka)	A study on formulation on costing system	6 weeks	1AT19MBA09	Bhavana G
9	NJ India Invest Private Limited	A study on employee retention strategies by NJ India Invest Private Limited	6 weeks	1AT19MBA10	Bhavani R
10	JBM Auto Ltd	Financial performance Analysis using Ratios	6 weeks	1AT19MBA11	Deepak B
11	Radisson Blu Atria	A Study on Role of Influencer Marketing in Hotels	6 weeks	1AT19MBA12	Gagan A
12	Industry Study	A Study on Working Capital Management Of Chemical Industries	6 weeks	1AT19MBA13	Girish Gowda S
13	HDFC	Financial Analysis of HDFC Banking	6 weeks	1AT19MBA15	Huziafa Khanum



14	Turbo trackers	Inventory Management	6 weeks	1AT19MBA16	Iamen Afroz
15	Syndicate Bank	An analysis of Personal Loans and Advances in Syndicate Bank	6 weeks	1AT19MBA17	Kanchireddygari Ramachandra
16	Comparative Study	A Study on Comparison on Financial Performance of Banks and NBFCs	6 weeks	1AT19MBA18	Koushik J
17	Volvo Construction Equipments	A study on Employee welfare measures at Volvo	6 weeks	1AT19MBA19	Latha R L
18	SHIMUL (KMF)	A Study on Consumer Perception in SHIMUL	6 weeks	1AT19MBA20	Manoj G S
19	ITC WINDSOR	Financial Evaluation of ITC WINDSOR	6 weeks	1AT19MBA21	Mrinalini S R
20	NJ wealth	Performance evaluation of MFs	6 weeks	1AT19MBA22	Namitha K H
21	Karnataka Soaps and Detergents Limited	A Study on Inventory Management	6 weeks	1AT19MBA23	Nida Naaz
22	DNA Networks Private Limited	Employee Satisfaction	6 weeks	1AT19MBA24	Nirupama B N
23	Rail Wheel Factory, Indian Railways	Inventory Management of Rail Wheel Factory	6 weeks	1AT19MBA25	P. Gangadharappa Gari Anusha
24	Radisson Blu	Working capital management	6 weeks	1AT19MBA26	Preetha R
25	Sector Study	A Study on Consumer Preferences on Dairy Products	6 weeks	1AT19MBA27	R Ramdas



26	URC Constructions Pvt Ltd	Ratio Analysis	6 weeks	1AT19MBA28	Rajendra A
27	Startek Pvt. Ltd.	Employee Training and Development at Startek Pvt. Ltd.	6 weeks	1AT19MBA29	Ranjitha P Mary
28	Perfeth	A study of Employee job Satisfaction at Perfeth	6 weeks	1AT19MBA30	Rashmitha M
29	Fibro Reinforced Plastic Private Limited	A Study on Working Capital Management	6 weeks	1AT19MBA31	Ridhik K P
30	Radisson Blu	Employee Job Satisfaction	6 weeks	1AT19MBA32	Ruhina Kowsar
31	Wipro Infrastructure Engineering	A Study on Inventory Management	6 weeks	1AT19MBA33	Sandhya K
32	NJ wealth	Financial Performance of Life Insurance Company	6 weeks	1AT19MBA34	Sathish V
33	Money Zinc Financial Services	A study on Risk- Return Analysis of selected Mutual funds Schemes with Reference to UTI	6 weeks	1AT19MBA35	Satish P
34	Credit co- operative society	Credit Risk Management	6 weeks	1AT19MBA36	Sharath C J
35	Six Yard Silks	A Study on the Purchase Behavior of Consumers in Buying Silk Sarees	6 weeks	1AT19MBA37	Shashi Kumar Manohar Rathod
36	Medopharm	Total Quality Management	6 weeks	1AT19MBA38	Shivaprasad G S
37	Metro cash and carry Pvt Ltd	A study on Customer Satisfaction with Pricing Strategy	6 weeks	1AT19MBA39	Shridhar M



38	Angel Broking	A study on Stock market trading process	6 weeks	1AT19MBA40	Shubha M N
39	Cooperative Milk Producers Union Limited. (KOMUL)	A study on implementation of activity-based costing at KOMUL	6 weeks	1AT19MBA41	Shwetha S V
40	Star Hi Herbs Pvt. Ltd.	A Study on Employee Perception towards Training and Development at Star Hi Herbs Pvt. Ltd.	6 weeks	1AT19MBA42	Sneha S S
41	UTI Mutual funds	A Study on Mutual funds: Comparison of various schemes under equity.	6 weeks	1AT19MBA43	Sowmya R
42	Future Lifestyle Fashion Limited	A Study on Impact of Promotion Strategies on selected brands of Future Lifestyle Fashions	6 weeks	1AT19MBA44	Srinidhi R
43	IIFL	A Study on Risk and Return Analysis of stocks listed on Bank Nifty	6 weeks	1AT19MBA45	Sudharshan S
44	KMF	Capital budgeting	6 weeks	1AT19MBA46	Sushmitha M K
45	Radisson Blu Atria	A study on Training and development at Radisson Blu Atria	6 weeks	1AT19MBA47	Teresa
46	Fibro Reinforced Plastic Private Limited	A study on quality of work life balance at Fibro Reinforced Plastic Private Limited	6 weeks	1AT19MBA48	Tharik Azeez A



47	Religare Broking Ltd	A study on Consumer Behaviour on Online trading of shares	6 weeks	1AT19MBA49	V Jaikumar
48	BEML	A Study on Financial Analysis at BEML	6 weeks	1AT19MBA50	Vaishanvi G
49	WAY2WEALTH Securities Private Limited	A Study on Comparative Analysis of Individual Stock Price with the Market	6 weeks	1AT19MBA <i>5</i> 1	Vennila U
50	Wealth Space Consultants Pvt Ltd	Analysis of Different Investment Avenues at Wealth Space Consultants Pvt Ltd	6 weeks	1AT19MBA <i>52</i>	Vighnesha K R
51	Snackers Junktion - Freelance Project	Regional Market Analysis	6 weeks	1AT19MBA <i>53</i>	Zeeshan Ahmed Khan
52	BESCOM	Working capital management of BESCOM	6 weeks	1AT18MBA23	Pruthvi M
53	HAL	A Study on Effectiveness of Performance Appraisal System at Hindustan Aeronautics Limited	6 weeks	1AT18MBA37	Sushmitha H



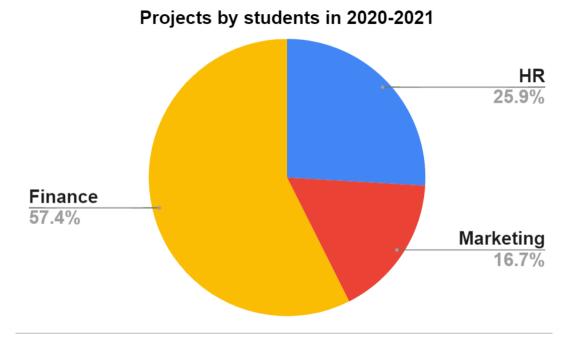


Fig. 7.1.3.2.2.1: Projects undertaken by students in 2020-2021

The graph above indicates that 57.4% MBA students belonging to the 2019-21 batch underwent their project work in Finance, 25.9% students carried out their projects in HR and the other 16.7% did projects in Marketing.

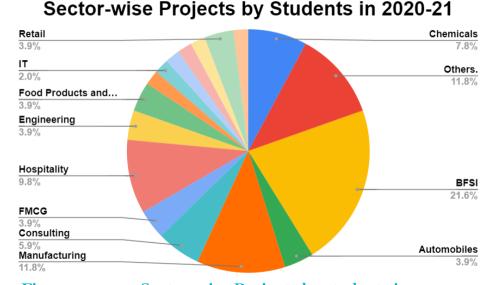


Fig. 7.1.3.2.2.2: Sector-wise Projects by students in 2020-2021

The above pie chart shows that a maximum of 21.6% of students from 2019-21 batch have carried out their project work in Banking and Financial Services sector, 11.8% each in Manufacturing, 9.8% in Hospitality, 7.8% in Chemicals, 5.9% in Consulting, 3.9% each in Food Products and Beverages, FMCG, Automobiles, Engineering and Retail industry and 2% in IT.



Table 7.1.3.2.3: Projects undertaken by students in 2019-2020

	List of students Project Work at various organizations in 2019-2020						
S. No.	Company	Title of the study	Duration of the Project	USN	Name		
1	Scholar Clothing Company	A Study on Employee Retention Strategies at Scholar Clothing Co.	6 weeks	1AT18MBA01	Akshay C		
2	RA Fashion Pvt. Ltd.	A Study on Employees/Workers Satisfaction towards Organizational Benefits at R A Fashion Pvt. Ltd.	6 weeks	1AT18MBA02	Archana S		
3	Columbia Asia	A Study on Cash Flow Analysis at Columbia Asia Referral Hospital Pvt Ltd	6 weeks	1AT18MBA03	Arpitha R		
4	Origami Cellulo Pvt Ltd	A Study on Effects of Performance Appraisal System at Origami Cellulo Private Limited	6 weeks	1AT18MBA04	Ashwini S		
5	Vijaynagar Credit Cooperative Bank	A Study on Credit Risk Management at Vijayanagar Credit Co-operative Society.	6 weeks	1AT18MBA05	Bhavyashree M		
6	Bisineer Engg. India Pvt. Ltd.	A Study on Receivable Management at Bisineer Engg. India Pvt. Ltd.	6 weeks	1AT18MBA06	Charithra Shrinivas Hebbar		
7	TCI Express	A Study on Quality of Service at TCI Express	6 weeks	1AT18MBA07	Deekshitha C		
8	Sharekhan	A Study on Risk and Return on Selective Mutual Funds with special reference to Sharekhan Ltd.	6 weeks	1AT18MBA08	F Roshini Parveen		



9	Yamaha	A Study on Customer Satisfaction with their bike/scooter with specific reference to Yamaha in comparison to its competitors	6 weeks	1AT18MBA09	Farha Afsar Chand
10	India Infoline Finance Ltd.	A Study on Hedging/supporting strategies using Commodities in MCX and NCDEX	6 weeks	1AT18MBA11	Harish D
11	Cauvery Ford	A Study on HR Practices at Cauvery Ford Company	6 weeks	1AT18MBA13	Harshitha C Gowda
12	Jishnu Enterprises	A Study on Employee Retention at Jishnu Enterprises	6 weeks	1AT18MBA14	K Rajitha
13	NJ India Invest Pvt. Ltd.	Performance Evaluation of Mutual Funds at NJ Wealth	6 weeks	1AT18MBA16	Kusuma
14	Treebo Hotels	Financial Performance of Treebo Hotel Industry: An Empirical Analysis	6 weeks	1AT18MBA17	Mohankumar M
15	Fini Brain	A Study on Forex Market Analysis and Strategies at Fini Brain	6 weeks	1AT18MBA18	Murali B
16	City Cooperative Bank	A Study of Non- Performing Assets at Bangalore City Co- operative Bank Limited	6 weeks	1AT18MBA19	Pallavi G
17	Edelweiss Finance Ltd.	A Study on Wealth Management at Edelweiss Broking Limited	6 weeks	1AT18MBA20	Pooja M B
18	Ethiraj Associates	A Study on Employee Job Satisfaction at Ethiraj Associates	6 weeks	1AT18MBA21	Pooja N



19	Sri Sadanand Foods Pvt. Ltd.	Consumer Behavior Towards Sri Sadananda Foods Pvt Ltd	6 weeks	1AT18MBA22	Pooja Patel
20	Malleshwaram Cooperative Bank	A Study on Non- Performing Assets at Malleshwaram Co- operative Bank	6 weeks	1AT18MBA25	Ramya M G
21	Startronix Modular System Pvt. Ltd.	A Study on Cost Analysis at Startronix Modular Systems Pvt. Ltd.	6 weeks	1AT18MBA26	Ranjitha Gopalkrishna Hegde
22	K Mohan & Company	Gender Comparative Study on Purchase Behaviour of Consumer on Ready to Wear Apparels	6 weeks	1AT18MBA28	Rohith S
23	Prasiddi Shares & Marketing	A Study on Risk Hedging Strategies in Derivatives by using options at Prasiddhi Marketing & Shares	6 weeks	1AT18MBA29	Sandhya N S
24	Eastern Condiments Pvt. Ltd.	Digital Marketing for Eastern Condiments Pvt.Ltd	6 weeks	1AT18MBA30	Sankalp Nallode B S
25	TVS Motors Ltd.	A Study on Customer Service at TVS Motors	6 weeks	1AT18MBA32	Shoaib Khan
26	Blitz Technology	Marketing Information System at Blitz Technology	6 weeks	1AT18MBA33	Sonali
27	Madison Media	Study of Consumer behavior for apparels and their perception of the apparel stores with specific reference to Max, Lifestyle, Reliance Trends, Shoppers Stop	6 weeks	1AT18MBA34	Sujatha K P



28	Arvind Limited	A Study on Inventory Management at Dress Master Apparel Private Limited, A Raymond Group Company	6 weeks	1AT18MBA35	Supriya M
29	RNS Motors	Study on Determining of Consumer Buying Behavior towards Automobile Purchase	6 weeks	1AT18MBA36	Surendra Kumar
30	Consign Technology	A Study on Employee Job Satisfaction at Sahana Consign Technology	6 weeks	1AT18MBA38	Swapna S B
31	Co-operative Society	A Study on Financial Analysis at Anand Social and Educational Trust Employees Co- operative Society Limited	6 weeks	1AT18MBA39	Uma Maheshwari
32	Bhavasara Kshatriya Cooperative Bank	Financial Ratio Analysis of Co- operative Bank	6 weeks	1AT18MBA40	Vijay C
33	Pidilite Industries Limited	A Study on Employee Job Satisfaction at Pidilite Industries Limited – Bangalore	6 weeks	1AT18MBA42	Yugesh B R



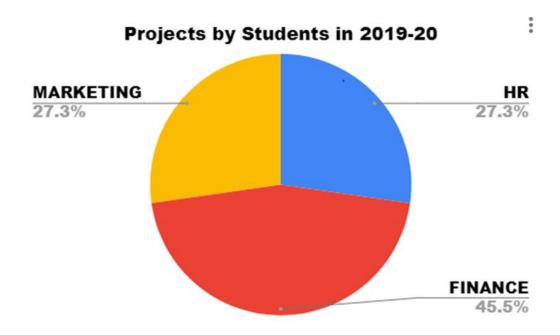


Fig. 7.1.3.2.3.1: Projects undertaken by students in 2019-2020

The graph above indicates that 45.5% MBA students belonging to the 2018-20 batch underwent their project work in Finance, 27.3% students carried out their projects in HR and the other 27.3% did projects in Marketing.

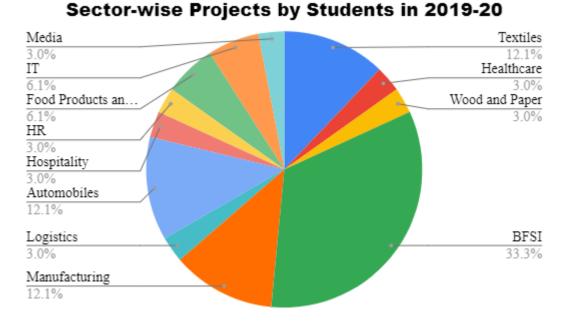


Fig. 7.1.3.2.3.2: Sector-wise Projects undertaken by students in 2019-2020

The above pie chart shows that a maximum of 33.33% of students from 2018-20 batch have carried out their project work in Banking and Financial Services sector, 12.1% each in Automobiles, Manufacturing and Textiles industry: 6.1% each in IT, Food



Products and Beverages industry and 3% each in Media, HR, Hospitality, Logistics, Healthcare, Wood and Paper.

Table 7.1.3.2.4: Projects undertaken by students in 2018-2019

	List of students Project Work at various organizations in 2018-2019							
S. No.	Company	Title of the study	Duration of the Project	USN	Name			
1	Karnataka Soaps and Detergents Limited	Study on Training & Development	6 weeks	1AT17MBA01	Akhil A			
2	Ethiraj Associates Pvt. Ltd.	Study on Employee Job Satisfaction	6 weeks	1AT17MBA02	Anusha J			
3	Kolar - Chikkaballapura District Cooperative Milk Producers Societies Union Ltd.	Study on Distributors Perception on Nandini Products	6 weeks	1AT17MBA03	Arbaz Khan			
4	Silver Spark Apparel Limited	Study on Working Capital and Inventory Management	6 weeks	1AT17MBA04	Architha K S			
5	NJ India Invest Pvt. Ltd.	Role of Mutual Funds in Wealth Creation	6 weeks	1AT17MBA05	Ashwini Priya B			
6	Columbia Asia	Study on Auditing Inventory and Stocks at Columbia Asia Hospital	6 weeks	1AT17MBA06	Bhavani.V.			
7	Bharat Heavy Electricals Ltd.	A study on Recruitment & Selection	6 weeks	1AT17MBA07	Bhavya.S			
8	Finibrain Services Pvt. Ltd.	Study on Social Media Marketing Plan	6 weeks	1AT17MBA08	Challa Sunil Kumar Reddy			



		for New Start- up Company			
9	Prakyathi Hospitality LLP	Study on Employee Retention	6 weeks	1AT17MBA09	Chaya D S
10	Finibrain Services Pvt. Ltd.	Study on Currency Pair Analysis GCP/USD	6 weeks	1AT17MBA11	Dilli B K
11	Netscout Systems Software Pvt. Ltd.	Study on Rewards and Recognition	6 weeks	1AT17MBA12	Harshitha . H
12	Finibrain Services Pvt. Ltd.	Comparing INR with Major Currencies Commodity Rates at Finibrain Services Pvt. Ltd.	6 weeks	1AT17MBA13	Karthik R
13	IIFL Securities Limited	Study on Risk and Return Analysis of Stocks Listed on Bank NIFTY	6 weeks	1AT17MBA14	Kavana A P
14	Future Retail Limited	Study on Impulsive Buying behavior in Retail Outlets	6 weeks	1AT17MBA15	Kiran L.C
15	Nahars Engineering India Pvt. Ltd.	Study on Employee Job Satisfaction	6 weeks	1AT17MBA16	Leelavathi SL
16	Disha Communications Private Ltd. (Marketing)	Study on Digital Consumer Journey and Purchase Behavior for Mobile Phones	6 weeks	1AT17MBA17	Machaiah.M.P



17	Intellectual Info Solutions Pvt. Ltd.	Study on Financial Performance Analysis using ALTMAN Z Score Module	6 weeks	1AT17MBA18	Mala H G
18	Cotton World	Influence of Performance Appraisal on the Attitude of Workers working at Cotton World.	6 weeks	1AT17MBA20	Manjunath J N
19	Astal Interbuild Private Limited	Study on Financial Constraints on Corporate Decision Making	6 weeks	1AT17MBA22	Mithun BS
20	Sharekhan Limited	Technical Analysis on Selected Stocks	6 weeks	1AT17MBA23	Monika M
21	Sunsip Agro Processors	Consumer Preferences towards Sunsip Agro Processors, Srinivaspur	6 weeks	1AT17MBA24	Nagesha B
22	Sharekhan Limited	Performance Analysis of Mutual Funds	6 weeks	1AT17MBA25	Nandhini R
23	NJ India Invest Pvt. Ltd.	Awareness of Mutual Funds among Financial Advisors	6 weeks	1AT17MBA27	Pavithra S
24	Anand Rathi Share & Stocks Brokers Ltd.	An Optimal Portfolio Construction Using Share's Single Index Model at Anand Rathi	6 weeks	1AT17MBA28	Prafulla B
25	Bombay Rayon Fashions Ltd.	Study on Employee Motivation	6 weeks	1AT17MBA29	Prasad N



26	HMT Machine Tools Limited	Study on Industrial Relations & Engagement	6 weeks	1AT17MBA30	Sahana Vallabha G
27	CarePro Global	Study on Recruitment Process	6 weeks	1AT17MBA31	Saleha Begum
28	Servolution Systems Private Ltd.	Study on Employee Job Satisfaction	6 weeks	1AT17MBA32	Saqlain.Y
29	Edelweiss Broking Limited	Investor Perception and Expectation on the Return of Portfolio Investments	6 weeks	1AT17MBA33	Saranya. R
30	BEML Limited	The Role of HRM in TQM at BEML – Bangalore	6 weeks	1AT17MBA34	Sharmila U
31	Anand Rathi Share & Stockbrokers Ltd.	Performance of selected IPOs	6 weeks	1AT17MBA35	Shivraj CN
32	BEML Limited	Marketing Audit at BEML – Bangalore	6 weeks	1AT17MBA36	Shobha V
33	HMT Machine Tools Limited	Effectiveness of Performance Appraisal	6 weeks	1AT17MBA37	Shwetha. R
34	Future Retail Limited	Study on Customer Satisfaction Metrics at Big Bazaar	6 weeks	1AT17MBA38	Srinivasa G C
35	Bangalore Electricity Supply Company Limited	Study on Performance Appraisal at BESCOM	6 weeks	1AT17MBA39	Srinivasa G V
36	Jubilant Foodworks Ltd.	Study on Employee Retention Strategies	6 weeks	1AT17MBA40	Sudha G



37	Bell Ceramics Limited	Effectiveness of Employee Welfare measures in Bell Ceramics Limited	6 weeks	1AT17MBA41	Sushma A
38	Aster CMI Hospital	Study on Employee Retention	6 weeks	1AT17MBA42	Sushmitha S
39	Sree Sai Mitra Industries	Study on Effectiveness Channel of Distribution	6 weeks	1AT17MBA43	Tippu Sultan
40	KEMS Auto Components Limited	Study on Employee Motivation	6 weeks	1AT16MBA11	Madhukumar M
41	Reliable Software Technology	Best HR Practice in IT Industry	6 weeks	1AT16MBA24	Sharief Mohsin

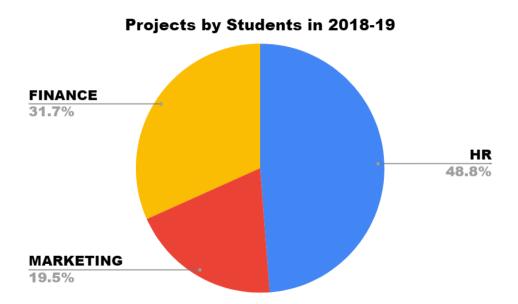


Fig. 7.1.3.2.4.1: Projects undertaken by students in 2018-2019

The graph above indicates that 48.8% MBA students belonging to the 2017-19 batch undertook their project work in HR, 31.7% students carried out their projects in Finance and the other 19.5% did projects in Marketing.



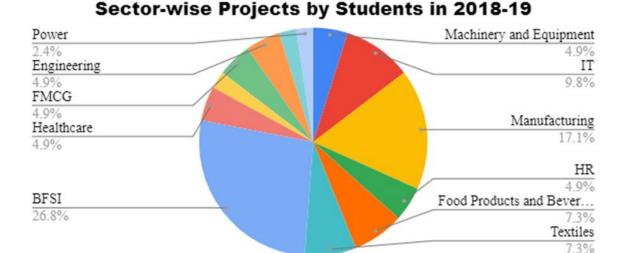


Fig. 7.1.3.2.4.2: Sector-wise Projects undertaken by students in 2018-2019

The above pie chart shows that a maximum of 26.8% of students from 2017-19 batch have carried out their project work in Banking and Financial Services sector, 17.1% did project work in Manufacturing sector, 9.8% in IT, 7.3% each in Food Products Beverages and Textiles industry and 4.9% each in Engineering, FMCG, Healthcare, Machinery Equipment and HR. Only 2.4% projects were carried out in the Power industry.

7.1.3.3 Industrial Visits and Guest Lectures

Industrial Visits and guest lectures are organized by the department on a regular basis to keep the students abreast of what is happening in the industry and thereby instil confidence in them about the expectations and recent trends in the industry. This gives scope to students to put efforts and walk in the direction of success.

Practical exposure is a must at any Post graduation level and to facilitate this the department organizes and takes students on Industrial visits for getting this exposure and deep understanding of the subjects that they may deal with.



Table 7.1.3.3.1: Industrial visits and Guest lectures organised by the department

Academic Year	Industrial Visits	Guest Lectures	Total events per AY
2021-22	-	04	04
2020-21	01	08	09
2019-20	03	04	07
2018-19	03	02	05

7.1.3.3.2 The list of Industrial visits arranged by the department are as below:

S. No.	Year	Company	Date	Venue
1	2020 - 21	AMUL Chocolate Factory - Virtual Industrial Tour	27th Nov 2020	Online Class Google Meet meet.google.com/crm- oxgv-vxe
2	2019 - 20	Mother Dairy (Day 1)	26th Dec 2019	KMF Unit – Yelahanka
3	2019 - 20	Mother Dairy (Day2)	30th Dec 2019	KMF Unit – Yelahanka
4	2019 - 20	Garuda Polyflex Foods Pvt. Ltd (GP Food Pvt. Ltd.)	10th Oct 2019	Bommasandra
5	2019 - 20	Mother Dairy	25th May 2019	KMF Unit – Yelahanka
6	2018-19	IFB Automotive Pvt. Ltd.	9th Apr 2019	Whitefield
7	2018-19	Lumax Auto Technologies Limited	28th Sep 2018	Narsapur
8	2018-19	Garment Labour Union	19th Sep 2018	Peenya



9	2017-18	Akshaya Patra- ISKCON Foundation	18th Apr 2018	Rajajinagar
10	2017-18	Akshaya Patra- ISKCON Foundation	6th Dec 2018	Rajajinagar

Industrial visit to GP Foods Pvt. Ltd. – 10th Oct 2019



Fig. 7.1.3.3.1: Final semester students at GP Foods Pvt. Ltd.

Industrial visit to Mother Dairy (a KMF Unit), Yelahanka – 26th and 30th December 2019



Fig. 7.1.3.3.2: Day 1 - Batch 1: Students at KMF





Fig. 7.1.3.3.3: Day 2 - Batch 2: Students at KMF

7.1.3.3.3 The list of Guest Lectures arranged by the department

S. No.	Year	Speaker Name	Company	Title of the Guest Lecture	Date	Venue
1	2021 - 2022	Dr Sharan Kumar Shetty	Ideator and Founder of Capital Advisors	Roadmap to Personal Financial Management	10 th Feb 2022	https://meet.goo gle.com/osq- gonb-nwt
2	2021 - 2022	Mr Manish Somashekhar	Capgemini Executive Hiring Team	Career Planning and surviving in VUCA world	23 rd Dec 2021	
3	2021 - 2022	Ms Puja Kohli	Founder and Director of Unfold	Impact of the Pandemic on HR Practice in the industry	4 th Decembe r 2021	Department of MBA - Atria Institute of Technology
4	2021 - 2022	Prof. V R Ravikumar	Founder and President – Karnataka Manageme nt Association	Current Trends in International Business	6 th Septembe r 2021	



5	2020 -21	Ms. Kalpana Dube	Freelance	The Journey from Ideas to Prototype Phase-Innovation & Entrepreneurs hip	3 rd June 2021	Online Webinar https://us02we b.zoom.us/j/89 239614938?pwd =M0Fzenh0d1l sRzc0VU9VbEc vd2ZQUT09Me eting
6	2020 -21	Mr. Guruthej Vailaya - Manager	State Street Corporatio n	Finance and Job Opportunities in Finance	22nd Mar 2021	Department of MBA - Atria Institute of Technology
7	2020 -21	Ms. Sindhu Narayan - HR Business Partner 2	IQVIA	Human Resources and It's Job Opportunities	20th Feb 2021	Department of MBA - Atria Institute of Technology
8	2020 -21	Mr. Abhijit Maney - Market Analyst	Target India Bengaluru	Marketing and Job Opportunities	9th Jan 2021	Department of MBA - Atria Institute of Technology
9	2020 -21	Ms. Swetha Doddamani - Team Leader	Intellipaat Bangalore	Marketing and Job Opportunities in Digital Marketing	2nd Jan 2021	Department of MBA - Atria Institute of Technology
10	2020 -21	Mr. Narendra Srinivasalu - County Manager	TVS Motors Nigeria	Marketing and Sales Opportunities in Automobile Industry	28th Dec 2020	Department of MBA - Atria Institute of Technology
11	2020 - 21	Mr. Ramesh Srinivas - Co- founder and CEO	Worxogo Solutions Pvt. Ltd.	Behavioral Science	17th Dec 2020	Online Google Meet meet.google.co m/gvc-qowg- rgc



12	2020 - 21	Prof. Prathibha Vikram (PhD) - Senior Faculty	iNurture Education Solutions Pvt. Ltd.	FinTech: An overview of the Evolution leading to the new Revolution	20th Nov 2020	Zoom Meeting https://us02we b.zoom.us/j/81 417606297?pwd =a0szWngrL3p semVmdUJhVU lNZTR3QT09
13	2019 - 20	Mr. George Bennet Kuruvilla - General Manager	Radisson Blu Atria Bangalore	Aspects and Opportunities in Hotel Industry	20th Dec 2019	Atria Institute of Technology
14	2019 - 20	Mr. Shashi K Patil - COO	COMAT Technologi es	Analysing and Creating Awareness of diverse entrepreneuria l opportunities in the Education Industry	22nd Nov2019	Atria Institute of Technology
15	2019 - 20	Ms. Meera Ramakrishna n - Entrepreneur	Zishta enterprises	Listing Career Opportunities in Marketing	25th Oct 2019	Atria Institute of Technology
16	2019 - 20	Mr. Bosco Caldeira - CFO	Nitesh Estates	Corporate lessons for life	30th Aug 2019	Atria Institute of Technology
17	2018 -19	Mr. Supriyo Guharoy - CEO	Indo Asian Academy Group of Institutions	The emergence of Start-up Ecosystem in India-New ways to engage millennials and wealth creation	16th May 2019	Atria Institute of Technology



18	2018 -19	Dr. S Chandrasheka r - Corporate Trainer, Founder and CEO	Subasri Gurukul	Micro Analysis of Financial Statements	8th Mar 2019	Atria Institute of Technology
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Fig. 7.1.3.3.4: The guest speaker Mr. Bosco Caldeira being felicitated





Fig. 7.1.3.3.5: Guest Lecture in Progress







Fig. 7.1.3.3.6: Guest Lecture organized during 2019-20



Fig. 7.1.3.3.7 Guest Lecture

7.1.4. Participation of Industry Professionals in Curriculum Development, Projects, Assignments as Examiners, in Summer Projects

7.1.4.1 Industry Professionals in Curriculum Development:

Syllabus is an important document for any program of study. It is indispensable to follow the syllabus but at the same time it is imperative to add value to the program by inducting certain significant aspects of the industry. In this direction here at MBA Department the faculty contribute towards adding value to the program by collaborating with the industry professionals for analysing the current syllabus, trying to find out the gaps and aid in bridging these gaps in the syllabus by recommending courses, activities etc that will help the program in meeting the standards or requirements of the industry.



Table 7.1.4.1.1: Participation of Industry Professionals in Curriculum Development

S. No.	Company	Training Partner	Designation
1.	COO of TraveoSoft & Partner for Unnagi Consulting and Training	Mr. Sameer Kakar	COO & Partner
2	Honeywell International	Mr. Vijay Kumar R	Digital Marketing Manager
3	TVS Motors	Mr. Narendra S	Country Manager, Nigeria
4	IQVIA	Mrs. Sindhu Narayan	HR Business Partner 2
5	Deutsche Bank	Mr. Kishore S	Assistant Vice President

7.1.4.2 Industry Professionals as Examiners of internship reports:

Industry professionals are also involved in the examination and evaluation of student internship reports. This is done to give a business perspective to the assessing of students' performance. The following industry professionals were involved as external examiners in the Organization Study (Internship) examination and evaluation:

Table 7.1.4.2.1: Industry Professionals as Examiners of Internship reports

S. No.	Academic Year	Name of the Industry Professional	Designation	Organization	
1.	2020-21	Due to pandemic and therefore adhering to the University guidelines the Viva was conducted internally.			
2.	2019-20	Mr. Kishore S	Assistant Vice President	Deutsche Bank	
3.	2018-19	Mr. Swaminathan	Co-Founder & Director	Health-trail Portal Pvt. Ltd.	



7.1.4.3 Industry Professionals as external examiners of summer projects:

Summer projects form a very important part of academic qualification for any student to be able to prove their ability to do their best at work. They help students to discover their strengths in the domain of their interest. It gives students an opportunity to meet new people and mentors who could be potential collaborators to work with in the future. Projects are intended to build the prolific profile of candidates seeking prospective jobs.

Students gain experience, knowledge and skills which are needed to do well in the industry through project work or internships. Above all having guidance from the external guides in the absence of internal guides fosters the spirit of learning in students and instils confidence.



Table 7.1.4.3.1: Industry Professionals as external guides of summer projects in 2020-21

	Industry Professionals as external guide of summer projects - 2019-202 1 batch						
S. No.	Company	External guide	Designation	USN	Student Name		
1	Fibro Reinforced Plastic Private Limited	S.R.G Nathan	Director	1AT19MBA01	Amal M		
2	IndusInd Bank	Mrs. Srijata Ghosal	Regional Resource Manager - HR	1AT19MBA03	Anusha C		
3	Imperial Auto Industries Ltd.	Mr. Shantveer Mudda	HR Manager	1AT19MBA04	Archana N S		
4	The Mysuru and Chamarajanagar District Co- Operative Central Bank	Mr. Shashidhar	Branch Manager	1AT19MBA07	Arunkumar G K		
5	IIFL	Mr. N. Praveen Kumar	Branch Manager	1AT19MBA08	Ashwini G		
6	Mother Dairy, a KMF Unit (Yelahanka)	Mr. Prakash	Senior Staff - Finance division	1AT19MBA09	Bhavana G		
7	NJ India Invest Private Limited	Pradeep A M	Sr Assistant Manager - HR	1AT19MBA10	Bhavani R		
8	JBM Auto Ltd	Mr. Srikanth S	Manager	1AT19MBA11	Deepak B		
9	Radisson Blu Atria	Mr. Raju Rajendran	Director of Sales & Marketing	1AT19MBA12	Gagan A		
10	Turbotrackers	Mr. N.S. Shankar	Finance Manager	1AT19MBA16	Iamen Afroz		



11	Syndicate Bank	Dr. Pavan Kumar	Manager	1AT19MBA17	Kanchireddygari Ramachandra
12	Volvo Construction Equipments	Mr. Raghavendra D K	Asst. Manager H R & Administration	1AT19MBA19	Latha R L
13	SHIMUL (KMF)	Dr. S M Murthy	Marketing Manager	1AT19MBA20	Manoj G S
14	ITC WINDSOR	Mr. Jashan Shahani	Training Co- ordinator	1AT19MBA21	Mrinalini S R
15	NJ wealth	Mr. Pramod K Padaki	Unit Manager	1AT19MBA22	Namitha K H
16	Karnataka Soaps and Detergents Limited	Ms. Sushma R, Mr. Ganesh K & A P Ramakrishnaiah	Operations	1AT19MBA23	Nida Naaz
17	DNA Networks Private Limited	Ms. Mamata S Y	HR	1AT19MBA24	Nirupama B N
18	Rail Wheel Factory, Indian Railways	Ms. Usha	Senior Section Officer	1AT19MBA25	P. Gangadharappa Gari Anusha
19	Radisson Blu	Mr. Sanathan Sharma	Financial Controller	1AT19MBA26	Preetha R
20	URC Constructions Pvt Ltd.	Mr. Muthu	Assistant Manager	1AT19MBA28	Rajendra A
21	Startek Pvt. Ltd.	Mrs. Teena	HR Manager	1AT19MBA29	Ranjitha P Mary
22	Perfeth	Ms. Megha Bhatt	Operations Manager	1AT19MBA30	Rashmitha M
23	Fibro Reinforced Plastic Private Limited	Mr. S.R.G Nathan	Director	1AT19MBA31	Ridhik K P



24	Radisson Blu	Mrs. Geena George	HR Manager	1AT19MBA32	Ruhina Kowsar
25	Wipro Infrastructure Engineering	Mr. Sangamesh M Annigeri	Manager HR & IR	1AT19MBA33	Sandhya K
26	NJ wealth	Mr. Pramod	Branch Manager	1AT19MBA34	Sathish V
27	Money Zinc Financial Services	Mrs. Uma	Financial Advisor	1AT19MBA35	Satish P
28	Credit co- operative society	Mr. Prakash	Finance Secretary	1AT19MBA36	Sharath C J
29	Six Yard Silks	Mrs. Rachana	Manager	1AT19MBA37	Shashi Kumar Manohar Rathod
30	Medopharm	Mr. Vinod	HR Manager	1AT19MBA38	Shivaprasad G S
31	Metro cash and carry Pvt Ltd	Dr. R Devendra	Asst. Manager	1AT19MBA39	Shridhar M
32	Angel Broking	Mr. Lakshmeesha R	B2B Manager	1AT19MBA40	Shubha M N
33	Cooperative Milk Producers Union Limited. (KOMUL)	Mrs. Bindu	Technical Officer (DT)	1AT19MBA41	Shwetha S V
34	Star Hi Herbs Pvt. Ltd.	Mr. Ramachandran	HR Manager	1AT19MBA42	Sneha S S
35	UTI Mutual funds	Mr. S. Ganesha	Chief Manager	1AT19MBA43	Sowmya R
36	Future Lifestyle Fashion limited	Mr. Manoj	Marketing Manager	1AT19MBA44	Srinidhi R



37	IIFL	Mr. Praveen Kumar N	Branch Manager	1AT19MBA45	Sudharshan S
38	KMF	Ms. Rajeshwari	Assistant Director	1AT19MBA46	Sushmitha M K
39	Radisson Blu Atria	Mrs. Geena George	HR Manager	1AT19MBA47	Teresa
40	Fibro Reinforced Plastic Private Limited	S.R.G Nathna	Director	1AT19MBA48	Tharik Azeez A
41	Religare Broking Ltd	Mr. Guru Prasad	Manager	1AT19MBA49	V Jaikumar
42	BEML	Mr. Vigneshwar Bhat	Finance Manager	1AT19MBA50	Vaishanvi G
43	WAY2WEALTH Securities Private Limited	Ms. Anusha	HR Manager	1AT19MBA51	Vennila U
44	Wealth Space Consultants Pvt Ltd	Bharath Rao	IIFL Securities Limited	1AT19MBA <i>52</i>	Vighnesha K R
45	BESCOM	Ashok Reddy A	Accounts Officer	1AT18MBA23	Pruthvi M
46	HAL	Mr. T Rajan	HR Manager	1AT18MBA37	Sushmitha H

Summer projects form a very important part of academic qualification for any student to be able to prove their ability to do their best at work. They help students to discover their strengths in the domain of their interest. It gives students an opportunity to meet new people and mentors who could be potential collaborators to work with in the future. Projects are intended to build the prolific profile of candidates seeking prospective jobs.

Students gain experience, knowledge and skills which are needed to do well in the



industry through project work or internships. Above all having guidance from the external guides in the absence of internal guides fosters the spirit of learning in students and instils confidence.

Table 7.1.4.3.2: Industry Professionals as external guides of summer projects in 2019-20

In	Industry Professionals as external guide of summer projects - 2018-2020 batch						
S. No.	Company	External guide	Designation	USN	Student Name		
1	Scholar Clothing Company	Mr. Umesh. S	Manager	1AT18MBA01	Akshay C		
2	RA Fashion Pvt. Ltd.	Mr. Swaminathan B	HR Manager	1AT18MBA02	Archana S		
3	Columbia Asia Referral Hospital	Mr. Anand	Finance Manager	1AT18MBA03	Arpitha R		
4	Origami cellulo Pvt Ltd	Mrs. Rakshita	HR Executive and Admin	1AT18MBA04	Ashwini S		
5	Vijaynagar Credit Cooperative Bank	Mrs. Poornima	Assistant Manager	1AT18MBA05	Bhavyashree M		
6	Bisineer Engg. India Pvt. Ltd.	Mr Ashok Bhat	Director	1AT18MBA06	Charithra Shrinivas Hebbar		
7	TCI Express	Mrs. Asha	G1 Assistant	1AT18MBA07	Deekshitha C		
8	Sharekhan	Mr. Malar Anand	Authorised Proprietor	1AT18MBA08	F Roshini Parveen		
9	Yamaha	Dr R C Jain	Group President	1AT18MBA09	Farha Afsar Chand		
10	India Infoline Finance Ltd.	Mr Praveen Kumar N	Branch Manager	1AT18MBA11	Harish D		
11	Cauvery Ford	Mr. Abhilash K C	HR Manager	1AT18MBA13	Harshitha C Gowda		
12	Jishnu Enterprises	Kunjumom	HR Manager	1AT18MBA14	K Rajitha		



13	NJ India Invest Pvt. Ltd.	Mr. Faizal Huzzain	Unit Manager	1AT18MBA16	Kusuma
14	Treebo Hotels	Mr, Satyanarayanan	Manager	1AT18MBA17	Mohankumar M
15	Fini Brain	Mr. Pavan Suresh	Manager	1AT18MBA18	Murali B
16	Bangalore City Cooperative Bank Limited	Mr. Vallabharaju A V	Branch Manager	1AT18MBA19	Pallavi G
17	Edelweiss Broking Ltd.	Mr. Soumya	Asst. Sales Manager	1AT18MBA20	Pooja M B
18	Ethiraj Associates	Mr. Varun Ethiraj	Director	1AT18MBA21	Pooja N
19	Sri Sadanand Foods Pvt. Ltd.	Mrs. Roopa	Marketing Manager	1AT18MBA22	Pooja Patel
20	Malleshwaram Cooperative Bank	Guruprasad.M.G.	Branch Manager	1AT18MBA25	Ramya M G
21	Startronix Modular System Pvt. Ltd.	Mr. Shivaraj Mattigatti	Director	1AT18MBA26	Ranjitha Gopalkrishna Hegde
22	K Mohan & Company	Mr Siddalinghaswamy	Sr HR Executive and Compliance	1AT18MBA28	Rohith S
23	Prasiddi Marketing & Shares	Mr. Vinay Kumar	Branch Manager	1AT18MBA29	Sandhya N S
24	Eastern Condiments Pvt. Ltd.	Mrs. Pushpanjali. V	HR Manager	1AT18MBA30	Sankalp Nallode B S
25	TVS – Sai Uday Motors	Mr. Sathya Murthy	HR Manager	1AT18MBA32	Shoaib Khan
26	MIM Components	Mr. Mohan Raj	Plant Manager	1AT18MBA33	Sonali
27	Madison Media	Mrs Aparna Thakur	Deputy Manager	1AT18MBA34	Sujatha K P



28	DMAPL, A Raymond Group Company	Mr. Pradeepa Nettla	Unit Head HR & Admin	1AT18MBA35	Supriya M
29	RNS Motors	Mr Anil Kumar	Sales Manager	1AT18MBA36	Surendra Kumar
30	Consign Technology	Mr. Hitesh N	HR Manager	1AT18MBA38	Swapna S B
31	AS and ET Institutions Employees Credit Co- operative Society Ltd.	Mr. B D Siddaraju	Secretary	1AT18MBA39	Uma Maheshwari
32	Bhavasara Kshatriya Cooperative Bank	Mr.Deepak Kumar	Manager	1AT18MBA40	Vijay C
33	Pidilite Industries Limited	Mr. Satish. S	HR Manager	1AT18MBA42	Yugesh B R

Table 7.1.4.3.3 Industry Professionals as external guides of summer projects 2018-19

In	Industry Professionals as external guide of summer projects - 2017-2019 MBA batch							
S. No.	Company	External guide	Designation	USN	Student Name			
1	KEMS Auto Components Limited	Mr. Ananda N	HR Manager	1AT16MBA11	Madhukumar M			
2	Reliable Software Technology	Mr. Imran Khan	Director	1AT16MBA24	Sharief Mohsin			
3	Karnataka Soaps and Detergents Limited	Mr. Mahesh Kumar S	HR Associate	1AT17MBA01	Akhil A			
4	Ethiraj Associates Pvt. Ltd.	Mr. Varun Ethiraj	Director	1AT17MBA02	Anusha J			



5	Kolar - Chikkaballapura District Cooperative Milk Producers Societies Union Ltd.	Mr. Nagesh	Manager (Admin)	1AT17MBA03	Arbaz Khan
6	Silver Spark Apparel Limited	Mr. Manoranjan Chakra	Finance Manager	1AT17MBA04	Architha K S
7	NJ India Invest Pvt. Ltd.	Mr. Promodh	Branch Manager	1AT17MBA05	Ashwini priya B
8	Columbia Asia	Mr. Balakrishna Sudi	Manager	1AT17MBA06	Bhavani.V.
9	Bharat Heavy Electricals Ltd.	Mr. Kishore	HR Associate	1AT17MBA07	Bhavya.S
10	Finibrain Services Pvt. Ltd.	Mr. Abilash Eranna	Trainer and Investor	1AT17MBA08	Challa Sunil Kumar Reddy
11	Prakyathi Hospitality LLP	Mr. Nandhan Shyamal	Resident Manager	1AT17MBA09	Chaya D S
12	Finibrain Services Pvt. Ltd.	Mr. Abilash Eranna	Trainer and Investor	1AT17MBA11	Dilli B K
13	Netscout Systems Software Pvt. Ltd.	Yogish Krishnamurthy	Senior HR Manager	1AT17MBA12	Harshitha . H
14	Finibrain Services Pvt. Ltd.	Mr Aftab Khan	Trainer and Investor	1AT17MBA13	Karthik R
15	IIFL Securities Limited	Mr. Praveen Kumar N	Branch Manager	1AT17MBA14	Kavana A P
16	Future Retail Limited	Mr. Dhanraj N	HR officer	1AT17MBA15	Kiran L.C
17	Nahars Engineering India Pvt. Ltd.	Ms. Manjula N	Asst. HR Officer	1AT17MBA16	Leelavathi SL
18	Disha Communications Private Ltd. (Marketing)	Mr Kiran Mandrawadkar	Director- Digital	1AT17MBA17	Machaiah.M.P



19	Intellectual Info Solutions Pvt. Ltd.	Mr. Venkatesh D R	Technical Lead	1AT17MBA18	Mala H G
20	Cotton World	Mr. Kishan V V	HR Manager	1AT17MBA20	Manjunath J N
21	Astal Interbuild Private Limited	Mr. Vishnu Prasad	Trainer	1AT17MBA22	Mithun BS
22	Sharekhan Limited	Mr Malar Anand	Manager	1AT17MBA23	Monika M
23	Sunsip Agro Processors	Mr Praveen Shetty	Authorised Signatory	1AT17MBA24	Nagesha B
24	Sharekhan Limited	Mr Malar Anand	Manager	1AT17MBA25	Nandhini R
25	NJ India Invest Pvt. Ltd.	Mr. Promodh	Branch Manager	1AT17MBA27	Pavithra S
26	AnandRathi Share & Stock Brokers Ltd.	AnandRathi Financial Services Ltd	Senior Relationship Manager	1AT17MBA28	Prafulla B
27	Bombay Rayon Fashions Ltd.	Mr. Gopal	HR Manager	1AT17MBA29	Prasad N
28	HMT Machine Tools Limited	Mr. Sanjay Kumar Gupta	HR - Assistant Manager	1AT17MBA30	Sahana Vallabha G
29	CarePro Global	Mr. Pranshu Kulshrestha	Director	1AT17MBA31	Saleha Begum
30	Servolution Systems Private Ltd.	Khaleel Ahmed	Director	1AT17MBA32	Saqlain.Y
31	Edelweiss Broking Limited	Mr. S Samiulla	Franchise Relationship Manager	1AT17MBA33	Saranya. R
32	BEML Limited	Mr. Syed Shuiybuddin K Z	HR Officer	1AT17MBA34	Sharmila U
33	Anand Rathi Share & Stock Brokers Ltd.	Mr. Tulasidas Kamath	Branch Manager	1AT17MBA35	Shivraj CN
34	BEML Limited	Mr. Syed Shuiybuddin K Z	HR Officer	1AT17MBA36	Shobha V
35	HMT Machine Tools Limited	Sanjay Kumar Gupta	HR- Assistant Manager	1AT17MBA37	Shwetha R



36	Future Retail Limited	Mr Dhanraj	HR Officer	1AT17MBA38	Srinivasa G C
37	Bangalore Electricity Supply Company Limited	Mr. Vasu Reddy	HR Associate	1AT17MBA39	Srinivasa G V
38	Jubliant Foodworks Ltd.	Mr Mahadev	Circle Manager	1AT17MBA40	Sudha G
39	Bell Ceramics Limited	Mr Mohan Ram	HR, Associate	1AT17MBA41	Sushma A
40	Aster CMI Hospital	Mr. Maruthi V J	Deputy HR Manager	1AT17MBA42	Sushmitha S
41	Sree Sai Mitra Industries	Mr. Shafeeq Ahmed	Senior Manager	1AT17MBA43	Tippu Sultan

7.1.5. Initiatives Related to Industry including Executive Education, Industry Sponsored Labs, and Industry Sponsorship of Student Activities 7.1.5.1 Executive Education

MBA department had taken charge of running Executive Education Sales Activities to promote the culture of industry orientation in addition to the full-time regular MBA programme. This was done with the intent to extend support to working professionals who complete the executive education management program very quickly who are looking out for a quick leap and thereby also nurture a corporate work culture inside the campus.

Table 7.1.5.1.1: List of Executive Education Programs Offered

S No.	Project Title	Funding Agency	Duration/Re marks	Faculty Lead
1	Training and Consultation provided to SLRM (Solid Liquid Resources Management)	M/S Atria Power Corporation Pvt Ltd, Bangalore	AY 2020-21	Dr. Purnajit Chatterjee



	Training for	M/S National		Mrs.
	Account	School of	A.W. 2010, 20	Archana R
2	Management and	Journalism	AY 2019-20	Motta
	Digital	Cholanagar,		
	Marketing	Bangalore		3.4
	Training for	M/S National		Mrs.
_	Consumer	School of	A 37	Archana R
3	Behaviour and	Journalism	AY 2019-20	Motta
	Digital	Cholanagar,		
	Marketing	Bangalore		
	MDP for			
	Management			
4	executives in	GE Triveni		
	Project			
	Management			
	MDP for			
	Management			
5	executives in	GE Triveni	PO received	
	Supply Chain		but put on	
	Management		hold due to	
	MDP for		Pandemic	Dr.
6	Management	GE Triveni	1 andenne	Rashmi
0	executives in	GE Triveni		Singh Roy
	Leadership Skills			
	MDP for			
	Management			
7	executives in	GE Triveni		
	Communication			
	Skills			
	MDP for			
	Management	D I' DI A		
8	executives in	Radisson Blu Atria	MoU signed;	Dr. Richa
	Sales Training		training is yet	Das
	MDP for		to be	
	Management	D II DI A	conducted	
9	executives in Soft	Radisson Blu Atria		
	Skills			

7.1.5.2 Industry sponsorship of student activities

The department holds its management fest every year to celebrate the industriousness of students in the field of business by paving way to explore their abilities and inventiveness while tackling different events as competitions. In this view the department appreciates its students to manage and conduct 'Infusion' the



management festival celebrated by students across the campus and the invitees are invited from all over the city to encourage participation. Every year the fest witnesses the participation of students from over 15 colleges.

Students take up the initiative in bringing in sponsorships from various sources. During the 2019-20 academic year the following people from the industry volunteered for sponsoring events at the fest.

Table 7.1.5.2.1 Industry sponsorship of student activities

S. No.	Company	Amount sponsored	Type of sponsorship	Activity sponsored	Year of sponsorship
1	Newtech Packaging Industries	Rs. 5,000	Cash	INFUSION	2020
2	Nestle India	Nil	Goodies	INFUSION	2019
3	KANWA Mart	Nil	Free Redeemable coupons	INFUSION	2019
4	Vodafone	Rs. 10,000	Cheque	Annual Alumni meet	2019 – 20

7.1.5.3 Industry sponsorship of student Internship and Projects

Multiple companies have sponsored projects and internships for almost all our students for the last 3 years, because of our faculty actively reaching out to the industry. The details have been provided in Section 7.1.3

7.1.6. Involvement of Industry Professional as Members of Various Academic Bodies/Board

Although we are affiliated to VTU, we still ensure that the programme is updated to meet the current industry trends in addition to the syllabus. To do this industry experts are consulted to suggest adding on activities or courses that may be included to add value.

The Department has the following experts from the industry and academia who advise the department in improving the structure of learning and give inputs on additional activities that can be incorporated along with the pre-defined curriculum.



Table 7.1.6.1: Industry Professionals as Members of various Academic Bodies/Board

S. No.	Company	Name of the Professional	Designation	Academic Board
1.	Karnataka	Prof. V R	President	Academic Advisory
	Management	Ravi Kumar		Board
	Association & Perfect			
	India Foundation			
	(NGO)			
2.	ICICI Bank Limited –	Mr. Nissar	Manager,	Department
	Bangalore	M	Operations	Advisory Committee
				(DAC 2018-20)
3.	Deutsche Bank –	Mr. Kishore	Asst. Vice	Department
	Bangalore	S	President	Advisory Committee
				(DAC 2018-20)
4.	Link Well Real Estates	Mr. Srinivas	Consultant	Department
	– Bangalore	S		Advisory Committee
				(DAC 2018-20)
5	Health-Trail Portal Pvt	Mr. S	Director,	Department
	Ltd.	Swaminathan		Advisory Committee
				(DAC 2020-22)
6	IQVIA	Ms. Sindhu	HR	Department
		Narayan	Business	Advisory Committee
			Partner 2	(DAC 2020-22)
7	RD Constructions	Mr Ramesh	Chief	Department
		V	Executive	Advisory Committee
			Officer	(DAC 2020-22)

Other Industry Professionals associated with the department.

The following Industry Professionals, who are alongside our proud alumni, have actively participated in giving feedback to the syllabus of the specializations offered.



Their feedback has given us more scope to identify the gaps in the existing syllabus very easily and has helped the department to add value to the programme by organizing further industry-oriented sessions.

- 1. Ms. Sindhu Narayan is associated with IQVIA as HR Business Partner 2. She has corporate experience of about 10 years. She was approached to assess Gaps in the syllabus and making recommendations for elective subjects in Human Resources specialization.
- 2. Kishore S is employed with Deutsche Bank as the Assistant Vice President with 9.5 years of industry experience. He is one of the members of the Department Advisory Committee (DAC) constituted at the department level for assessing Gaps in the syllabus and making recommendations. He was consulted on reviewing the syllabus of subjects in Finance specialization and helping in identifying gaps and making necessary suggestions to add value to each elective subject.
- 3. Sameer Kakar is the COO of Traveosoft and Partner for Unnagi Consulting & Training with 11.5 years of experience. He was consulted in reviewing the syllabus and making recommendations for subjects in Marketing specialization.
- 4. Vijay Kumar R is with Honeywell as Digital Marketing Manager and has a total experience of 12 years in the industry. The marketing syllabus was referred to him and was solicited for giving necessary ideas in adding activities to the courses.
- 5. Narendra S is the Country Manager, Nigeria for TVS Motors and has 13 years of overall experience. He was asked for recommending activities that may be included as add-ons to the university syllabus given his corporate experience.



7.2. International Connect

7.2.1. MOUs/Partnerships and Its Effective Implementation

Table 7.2.1.1: MOUs signed at the Institution Level

S. No.	Name of the Institution/ Organization	Title/ Purpose	Beneficiaries	Date of MOU
1.	RJS International Multidisciplinary Research Foundation	Academic and Research Collaboration	Institutional Level	16/10/2021
2.	BOSCH	Academic Collaboration and Training	Institutional Level	13/10/2021
3.	Odigma Consultancy Solutions Pvt Ltd	To promote Placements, Internships, Workshops and Projects	Department Level	01/02/2021
4.	Health-trail Portal Private Limited	To develop a comprehensive end-to-end PHR system, starting with an MVP and progressing to full-fledged product	Institutional Level	Active since 2017 till date
5.	Deductive Clouds Solutions LLP	To provide mentoring and technology guiding services to incubated ABiC start-ups	Institutional Level	05/08/2021
6.	Adbroads Management & Consulting Services LLP	Management Consulting, Media, Promotions and Marketing Services in Education domain	Department Level	01/08/2021
7.	Wheels India Niswarth Foundation (WIN Foundation)	To explore areas of cooperation for supporting social impact start-ups	Institutional Level	02/02/2021
8.	The Integrated Penguin (TIP)	To set up a state-of-the-art incubator to achieve ABIC's mission To enable socially responsible start-ups to define, design and bring to life meaningful innovations	Institutional Level	26/12/2020
9.	Lead Angels	To provide Advisory and	Institutional	25/08/2020



	Management and Professional Services LLP	education related services	Level	
10.	GE Triveni	MOU signed to conduct MDP for Management executives in Supply Chain Management, Project Management, Leadership and Communication Skills.	Institutional Level	27/02/2020
11.	Radisson Blu Atria	MOU signed to conduct MDP for Management executives in Sales Training and Soft Skills	Department Level	08/01/2020

Implementation of MOU

1. RJS International Multidisciplinary Research Foundation:

 Atria Institute of Technology successfully completed the International Conference on Advances in Business Management and Intelligence System-22 on 11th and 12th Feb 2022.

2. BOSCH

- An MOU is signed at the institution level with the company to collaborate with them as a part of our Industry-Academia Collaboration initiative.
- They have conducted 4 modules of training in the areas Nation Building Attitudes and Behaviours which is the first module of training, Skill Entrepreneurship TTT being the 2nd, Future Human Competency is the 3rd module and Social Responsibility being the last module. The purpose of the company's training program is to enable the faculty members nurture the students who are going to be the future nation builders and through this collective initiative they intend to align the nation's education system with the New Education Policy.
- The company has identified and trained one faculty from our institution on all the above 4 modules and has also conducted a training for about 8 hours for our



students under the program to promote and educate them on the Nation Building Attitudes and Behaviours.

3. Health-trail Portal Private Limited

 The company has taken 9 interns from Atria Institute of Technology under the MOU who are working on a health care IT project under Atria Business Incubation Centre (ABIC)

4. Deductive Clouds Solutions LLP

• The company has taken 5 interns under the MOU who worked on an international project of the firm. In addition, they are mentoring and guiding a start-up project in Atria Business Incubation Centre (ABIC)

5. Lead Angels Management and Professional Services LLP

The company has provided consultancy services towards setting up of the ABIC
and offering tie ups with the eco-system partners who will support the startups and provide services to the incubates who join ABIC.

6. ODigMa Consultancy Solutions Pvt Ltd

• The Company has taken interns from the MBA department to study the marketing function and assist them in their Digital Marketing Campaigns.

Table 7.2.1.2: Partnerships at the Institution Level

Name of the Institution/ Organization	Title/ Purpose	Beneficiaries	Date of Membership
The Association of Commonwealth Universities	ACU Membership (non-UK)	Institutional Level	27/01/2022



---- Forwarded message -----

From: ACU Membership < membership@acu.ac.uk >

Date: Thu, Feb 10, 2022 at 2:45 PM

Subject: Application for ACU membership approved - membership invoice

To: <pri>rincipal@atria.edu>

Cc: Kuppuswamy, Ramesh < deanresearch@atria.edu>

Dear Professor Sreenivasa,

Thank you for submitting your application to join the ACU. I'm delighted to let you know that Atria Institute of Technology's application for ACU membership has been approved, and your membership will be activated as soon as payment of the attached membership invoice has been received.

We're very much looking forward to welcoming you and your colleagues into membership and involving you in our network

Kind Regards

Kudzai Muronzi

Membership Officer



INVOICE

Atria Institute of Technology Adjacent Bangalore Baptist Hospital Hebbal

Bengaluru 560 024 India

Invoice Date:

January 27, 2022

Invoice Number:

INV_2671 PO Number:

The Association of Commonwealth Universities

Woburn House

20-24 Tavistock Square London WC1H 9HF

> United Kingdom +44 (0)20 7380 6700 finance@acu.ac.uk

Description	Quantity	Unit Price	VAT	Amount GBP
ACU Membership (non-UK)	1	£ 638.50	No VAT	£ 638.50
			Sub Total	£ 638.50
			TOTAL NO VAT	£ 0.00
		-	TOTAL GBP	£ 638.50

DUE DATE: February 26, 2022

Atria Institute of Technology Customer:

Invoice Number:

Due Date:

INV_2671

February 26,

£ 638.50 **Amount Due:**

The Association's bank details are:

National Westminster Bank Plc, Tavistock Square Bank:

Account Number: 36254207 Sort Code: 60-80-07 Swift Code: NWBKGB2L

GB96NWBK60800736254207

Please quote invoice number in your payment reference

Founded 1913

Patron: Her Majesty The Queen

Registered charity number 314137 VAT Registration No. 195 9141 72



7.2.2. Student Exchange Programs

We have initiated tie ups with potential Foreign Universities to explore student exchange programs in this Academic Year through our collaboration with RJS International Multidisciplinary Research Foundation.

7.2.3. Faculty Exchange Programs

We have initiated tie ups with potential Foreign Universities to explore Faculty exchange programs in this Academic Year through our collaboration with RJS International Multidisciplinary Research Foundation.

7.2.4. Collaborative Research Projects

AIT together with RJS International Multidisciplinary Research Foundation has successfully completed two days International Research Conference on Advances in Business Management and Intelligent System-22 (ICABMIS-22) on 11th & 12th Feb 2022. Centre for Management and Entrepreneurship took the lead in organizing the conference.

The conference started on 11th Feb '22 with an inaugural session. The inaugural ceremony was attended by several leading dignitaries. Dr. K S Gupta - Director, KSG Center for Quality Minds (KSGCQM) and Federation of Education Leaders and Administrators (FELA), Karnataka as Chief Guest, Dr. N Rajashekhar Reddy – Chairman and CEO of RJS International Multidisciplinary Research Foundation, Mr. Shaheem Rehiman - CEO - Atria University. The inaugural session was followed by the keynote addresses by eminent international researchers- Dr. Celia Shahnaz IEEE Chair-2022, Dr. Luis Miguel Cordoso, Professor, Port Alegre Institute, Portugal and Dr. Jeetesh Kumar, Associate Director, Centre for Research and Innovation, Taylor's University Malaysia.

A total of 65 research papers were presented in the conference. Session chairs were invited from GVIC Andhra Pradesh, HKBK Engineering college, MET Nashik, Mother Theresa Institute of Technology and Sipna College of Engg., Amravat.

The conference was concluded with valedictory session. The Management of Atria Institute of Technology honoured the best researchers of every department of Atria Institute of Technology.







ABOUT THE CONFERENCE

ICABMIS is happy to invite the participants around the world to attend "International Conference on Advances in Business Management and Intelligent System to be held on 11th - 12th Feb 2022. The Conference is being organized by Atria Institute of Technology in association with RJS International Multidisciplinary Research Foundation. The organizing department are Atria Centre for Management & Entrepreneurship, Department of Electronics & Communication Engineering, Information Science & Engineering, Computer Science & Engineering, Civil Engineering & Mechanical Engineering.

TOPICS OF INTEREST INCLUDE

- Usage of Al ML in Marketing, HRM and Finance
- Usage of AI-ML in Social Media Effectiveness
- Usage of Blockchain in Management Decision Making
- Business Analytics, HR Analytics and Supply Chain Analytics

 Mobile & Wireless Network
- Optical Communication
- IoT, Artificial Intelligence and Machine Learning
- VLSI, Signal and Image Processing
- Robotics and Control
- Distributed Computing, Bioinformatics
- Design of Man-Machine Interaction systems using Al
- Secure data transaction for Industry 4.0
- Machine Learning
- Recommender System
- Zigbee Technology
- Data Mining
- 5G and Beyond Semantic Web
- Blockchain
- Cyber Security
- Robotics
- Virtual Reality
- Mechatronics
- Additive Manufacturing Intelligent Building
- Smart City

PAPER PUBLICATION

Selected and Peer reviewed papers will be submitted in SCOPUS indexed journals. All the accepted papers will be published in form of Conference Pro-ceeding in SCOPUS. Conference Authors are expected to take a note of paper submission due dates.

http://rjsimrf.com/ICABMIS21/ or http://atria.edu Email - icabmis22@gmail.com

The Department has encouraged its faculty to associate with external research authors from other institutions to associate and publish the research papers in recognised journals. The following are few research collaborations:



Table 7.2.4.1: Collaborative Research Projects undertaken by the faculty

S. No.	Name of the Institute	Title of the Paper/Purpose	Authors	Year of publication	Journal	Citation s
1	Beijing Institute of Technology (BIT), China and Atria Institute of Technology	An empirical note on comparison between resource abundance and resource dependence in resource abundant countries.	Shahbaz M (BIT), and Sinha A (AIT)	2019	Resources Policy, Vol. 60, Pg.47- 55	68
2	Beijing Institute of Technology, China and Atria Institute of Technology	Environmental Kuznets curve for CO ₂ emissions: a literature survey	Shahbaz M (BIT), and Sinha A (AIT)	2019	Journal of Economic Studies, Vol.46(1), Pg.106- 168	283
3	Beijing Institute of Technology, China and Atria Institute of Technology	From non-renewable to renewable energy and its impact on economic growth: the role of research & development expenditures in Asia-Pacific Economic Cooperation countries	Shahbaz M (BIT), and Sinha A (AIT)	2019	Journal of cleaner production, Vol.212, Pg.1166- 1178	235

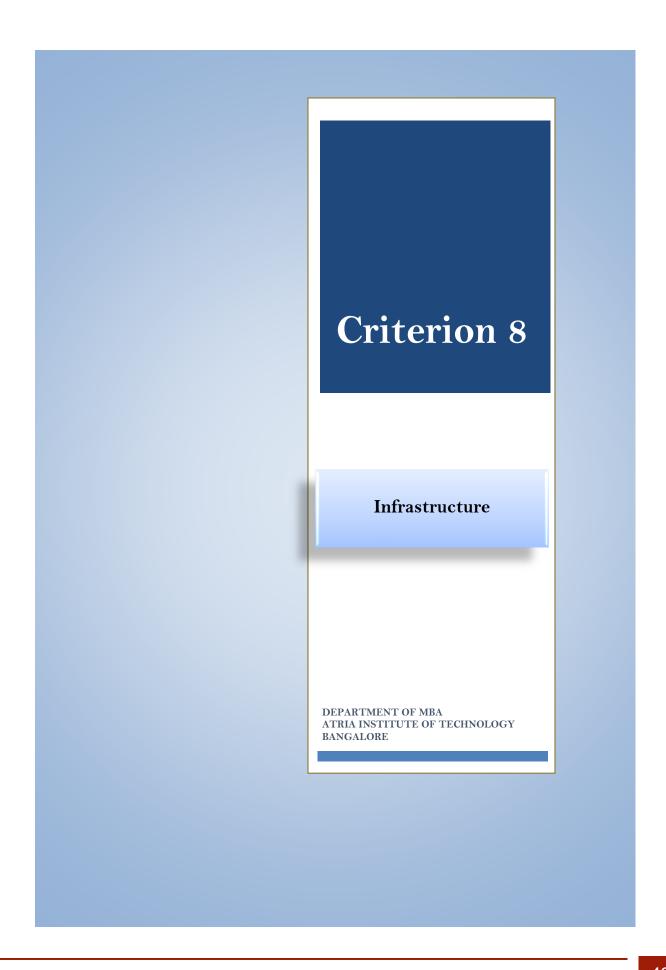


4	Beijing Institute of Technology, China and Atria Institute of Technology	Renewable Energy Consumption, Income, CO ₂ Emissions, and Oil Prices in G7 Countries: The Importance of Asymmetries	Shahbaz M (BIT), and Sinha A (AIT)	2018	The Journal of Energy and Developme nt, Vol.43(1/2), Pg.157-191	5
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Table 7.2.4.2 Reviewer of Journals

S.	Name of the	Name of the Article	Year of	Name of the	Indexed
No.	Journal/ Book		Review	Reviewer	
1	International	Exploring Workplace	Feb 2022	Dr. Richa	SCI
	Journal of	Envy in Competitive		Das	
	Organizational	Psychological Climate: A			
	Analysis	Qualitative Perspective			
		from the Hospitality			
		Industry			
2	Transforming	Problems and Prospects	March 2020	Dr. Richa	-
	Human	of Social Media		Das	
	Resource	Recruitment			
	Functions				
	with				
	Automation				
3	Kybernetes	A dynamic model of	June, 2019	Dr. Richa	Emerald,
		effective factors on agile		Das	SCOPUS &
		business- IT alignment			SCI
4	Journal of	Measuring the celebrity	Jan, 2019	Dr. Richa	UGC
	General	role model influence on		Das	
	Management	brand equity			
	Research				
5	Kybernetes	Analysis of the	Jan, 2019	Dr. Richa	Emerald,
		Centralized Supply Chain		Das	SCOPUS &
		Dynamics by Setting			SCI
		Ordering Parameters			







Criterion 8: Infrastructure

The Department of MBA has state of art infrastructure which is in line with the AICTE norms. The department infrastructure is designed in a way to facilitate both curricular and co-curricular activities. The department is well equipped with adequate number of classrooms, tutorial rooms, conference hall, computer lab, discussion room. classrooms are equipped with LCD Projectors and speakers, White boards with marker pens. The central library is a shared facility for students of the department. The central library is well equipped with management books, journals, and e resources. Students can avail library facilities on any working day. Adequate number of computers with latest configuration is available in the department. Xcelerator is LMS platform used by the faculty and the students to improve the teaching learning process in the department. Xcelerator is a collaborative learning community, which brings together all stake holders to create an experiential and contextual learning platform. Separate Boys and Girls Hostel facility is available within the campus. The inmates are provided with typical room settings on sharing basis. The institute has a common department- Department of Physical Education which is responsible for conducting sports & games. The department of MBA participates actively in all the activities conducted by the department of physical education.



8.1. Classrooms & Learning Facilities

A. Availability of adequate, well-equipped classrooms to meet curriculum requirements

The Department of MBA has the state of art infrastructure. The department infrastructure is designed in a way to facilitate both curricular and co-curricular activities There are 2 big spacious amphitheatre classrooms that are with revolving chairs which facilitates interaction between the students and faculty. It encourages brainstorming and discussions during the class and gives opportunity to every student to participate in the discussions and be an active learner.

The classrooms are equipped with LCD Projectors and speakers, white boards with marker pens, and are well ventilated that is ideal for long hours of lectures, seminars, Group Discussions, and extended hours of academic pursuit. Free Wi-Fi facility is available for the students and the staff members of the department.

Table 8.1.1: Availability of classroom with latest devices

Academic Year	2021-	2020- 21	2019- 20	2018- 19
No of classrooms	2	2	2	2
Seating Capacity	60	60	60	60
No of Tutorial Room	1	1	1	1
Seating Capacity of Tutorial Room	30	30	30	30
No of LCD Projectors	3	3	3	3
No of sound system	3	3	3	3



No of	3	3	3	3
white-				
board with				
markers				

The department is well equipped with necessary infrastructure with adequate number of classrooms, seminar halls, tutorial rooms, lab, and recreational area.

Table 8.1.2: Details of Infrastructure

S No	Particulars	For 60 Intake			
		Nos.	Nos.		
		Required	Available	Required	Available
1	Classrooms	2	2	66+ 66	104.37+101.28
2	Tutorial Rooms	1	1	33	43.95
3	Computer Lab	1	1	-	36.85
4	Conference Room	1	1	-	23.42
5	Central Library and reading room	1	1		608.5
6	Discussion room		1	-	9.25
7	Storeroom		1	-	51.85
8	Recreational Area		1	-	121. 40

E- Learning Facilities:

The classrooms provide the physical infrastructure for learning. Wi-Fi facility is available to the faculty and the students round the clock.



In addition to that the institute has its own LMS platform named Xcelerator that provides students and faculty an exceptionally good platform for learning. The faculty shares their materials like PPT, Notes, assignments, quizzes, etc. through the Xcelerator.

Xcelerator is a collaborative learning community, which brings together all stake holders to create an experiential and contextual learning platform. On Xcelerator, the students can be engaged with experts from industry through its industry relevant projects and learning. The purpose of these project-based engagements is to ensure that the learnings are relevant to the nature of work that goes on in the industry and to help students get closer to the real needs of the industry. The platform offers contextual learning around these projects so that there is content-on-demand which is intricately linked to the task at hand. This helps students to identify and enhance their skills which helps them in career guidance.

Table 8.1.3: Teaching learning Process

Teaching Learning Process	Use of online/digital media
Teaching learning resources	Xcelerator platform and Quicklrn
Assignments	Xcelerator platform
Tests	Xcelerator platform
Quiz	Xcelerator platform
Attendance	Quicklrn
Placements	Xcelerator platform

8.2. Library - Hard and electronic

Quality of learning resources (hard/soft)

- Relevance of available learning resources including e-resources and digital library.
- Accessibility to students



The library and information centre was established in the year 2000, with the collection of 2000 volumes of books. Now it has grown to the collection of over 30,167books. It has reference books, bound volumes, technical national and international journals, e- books, e- journals, encyclopaedia, and other multimedia resources. Library subscribes technical journals, technical magazines and 10 daily newspapers which include English and Kannada

Table 8.2.1: List of Library facility available

LIBRARY FACILTY	Details
Digital Library e-Journals and e-books	e-journals – 120+
Digital Library e-Journals and e-books	e books – 100+
No. of Multimedia PC's	31
Reading Hall seating capacity for students	150
Reprographic Facility	Yes
Printer Facility	Yes
Scanning Facility	Yes
Lending Service Facility	Yes
Reference service Facility	Yes
SC/STBook Bank Facility	Yes
Paper Clipping Facility	Yes
Inter Library loan Facility	Yes
Over night lending Facility	Yes
New Arrival Display Facility	Yes



SMS and E- MAIL alert Facility	Yes
Knimbus digital library Facility	Yes
Book Reservation Facility/OPAC	Yes

Location

The library is situated on the ground floor of the Main Academic Block, spread over an area of about 608.5 square metres. It is well-ventilated with natural light and provides a conducive ambiance for about 150 persons. The library has well-trained staff to support and serve the user community effectively. Library space and ambience, timings and usage, availability of a qualified librarian and other staff, Library automation, online access, networking etc. are presented in Table 8.2.1.

Table 8.2.2: Details of Library Infrastructure

Library			Details
Carpet area of library (in sq m)			608.5Sq.m
Reading space (in sq i	m)	:	206.4Sq.m
Number of seats in re	ading space	:	150
Number of users (issu	ie book) per day	:	80-100
Number of users per	day (Reference Section)	:	150-200
Timings:	Monday – Saturday	:	8.30 AM – 7.30 PM
	Sunday		Holiday
Library Staff:			
Number of library sta	aff	:	05
Number of library staff with degree in Library Management			04
Services:			
Computerization for search, indexing, issue/return records			Yes
Bar-coding used			Yes
Lib services on intern	net/intranet	:	Yes



INDEST or other similar membership	:	VTU e- consortium, DELNET, NDLI
Archives	:	Yes
Online Public Access Catalogue (OPAC)	:	Yes

Classification method:

The library has adopted Open Access System. Documents are classified as per International Classification System 'Dewey Decimal Classification, 22nd edition'.

Automation: "KOHA" latest software is installed in the library's computers and used for Library Management. Bar-coding labels are pasted on all the books in the library. Borrower's Cards are issued to all Staff and Students.

Services at Central Library: Following services are available at the central library for easy access to books and journals.

Circulation Service: The circulation section is located at the entrance of the library. On an average over 3 books are issued/return at the circulation counter every day.

Book Renewal service: All books borrowed from the circulation desk can be renewed on condition that there is no one requesting for the same book. All borrowed books subject to recall in accordance with library regulation. Borrowers are responsible for returning their borrowed books on or before the specified due dates.

Reference Service: Reference material like dictionaries, yearbooks, encyclopedias, handbooks, and manuals referencebooks are available in the reference section. The library staff will help to find information which is available in the library.

Overnight Issue service: The reference books will be issued to the students for a period of one day during the time of examination.

Reprographic & Printing Service: Photocopying and printing facility is available at a reasonable cost in the library. User can take Xerox copies of reading materials. This service limited to library materials without violating the copyright laws.

Digital Library Service: The digital library is concerned with that body of knowledge relating to the collection, organization, storage, distribution, retrieval, and utilization



of digital information. The Library and Information Centre has a separate Digital and Information Resource Centre to provide access to digital resources. It has 27 computers with LAN connectivity. They can be utilized to browse the internet, E-resources, NPTEL, EDUSAT video lecture series and e-learning @ VTU. Students and staff can to access.

VTU Consortium, DELNET and NDLI: The institute has obtained membership from VTU Consortium, DELNET and NDLI enabling access to a wide range of edatabases, e-books, e-journals, e- conference proceedings, videos, Competitive Examination material, Thesis etc.

Grammar Writing Tool: There is a formal writing tool for students and professionals which is called Lanquill. Lanquill is a one-stop solutions for all English language needs for the users. It caters to the grammatical, syntactic and semantic demands of using the language.

The E-Library is a special section where the collection of digital resources are made available for the users to access online.

Knimbus Platform and Remote Access: A complete digital library platform is available for personalized learning and research. Faculty, students and research scholars have the facility of off/online-campus access to many databases and e-resources by using remote access server.

Turnitin Similarity Checking: Turnitin is an internet-based plagiarism detection service. Turnitin software checks for potentially unoriginal content by comparing submitted papers to several databases using a proprietary algorithm. Students and staff at Atria Institute of Technology have access to TURNITIN software. It also has features designed to aid in educating students about plagiarism and the importance of proper attribution of sources.

PG Library: The Library and Information center has separate sections for the Post Graduate students of the institute. The MBA, M.Tech and MCA books are placed in separate racks for easy access.

B.Sc(Hons) Books: The Library and Information cantre has separate sections for the B. Sc (hons) students of the institute.

SC/ST Book Bank: SC/ST book bank offers students to borrow extra 2 books, who belongs to backward classes. This section includes 1000 books with 300 reference



books. The rules for borrowing these books are the same as for normal stack books borrowing.

New Arrivals: A separate rack is maintained to display the books that are procured by the Institute. The new arrivals are displayed near the entrance of the library. Therefore, the students are made aware of the latest books in the library.

E- mail alert: Another facility that is maintained in the library is e mail Alert. Those who have book dues will receive the email alert regularly from the Department of Library.

Inter Library Loan: Central library arranges to borrow documents, which are not available in its collection, through inter library loan from other libraries for academic and research purpose. When students cannot find out what they want in AIT library, simply they have to send email to the Librarian. Then the Librarian will make arrangements for procurement of the same.

Book Reservation /OPAC: Online reservation can be done through web OPAC for a book which is already lent out. Reserved books will be kept separately on the circulation counter for 2 days for each reserved member.

Online public access catalogue provides search facility to locate books and other materials that are available in the library.

Library Awareness programme: As part of our user awareness program, the library regularly organizes Orientation/Training programs to staff and students on library resources and services. Members can meet the Librarian for discussions, if any, every day at the Central Library.

Newspaper Clippings: The Press Cutting Service plays a vital role like Selective Dissemination of Information (SDI), Current Contents Service, etc.

IRINS@Atria: IRINS is a web-based Research Information Management (RIM) service developed by the Information and Library Network (INFLIBNET) Centre. The portal facilitates the academic, R&D organizations and faculty members, scientists to collect, curate and showcase the scholarly communication activities and provide an opportunity to create the scholarly network. The IRINS is available as free software-as-service to the academic and R&D organizations in India.

The IRINS would support the integration of the existing research management system such as the HR system, course management, grant management system, institutional



repository, open and commercial citation databases, scholarly publishers, etc. It has integrated with academic identity such as ORCID ID, ScopusID, Research ID, Microsoft Academic ID, Google Scholar ID for ingesting the scholarly publication from various sources.

Atria Institute of Technology has become an active partner for IRINS. Faculty details along with their respective publications are updated regularly.

NDLI Club Event: The NDLI club regularly conducts programs on academic/Non-academic events.

NDLI Club of Atria Institute of Technology Registration no. is. INKANCYDFDMPJJZ

Titles and volumes: The Titles and volumes are maintained as per AICTE norms.

Table 8.2.3: Total No of Management Books Volume in Central Library

Specialization	No. of Books Volume
Finance Management	318
Marketing Management	332
HR Management	147
Operation Management	98
Organisational Behaviour	232
IT Management	52
Business Statistics	282
Research Methodology	154
Economics	145
Strategic Management	95
Business Communication	284
Entrepreneurship	32
General Management	1165
Total No of Books	3336



Table 8.2.4: MBA Books purchased details from 2017-22

Library a	Library and Information Centre				
MBA Boo	oks Purchased Deta	ils from 201	18 – 2022		
Sl. No.	Year	ACC NO From	ACC NO To	Number of Books	Amount
1	2018 -2019	2930	3009	80	44,342
2	2019 -2020	3010	3085	76	39,226
3	2020-2021	3086	3316	231	15,384
4	2021-22	3317	3336	20	64,508
GRAND TOTAL				407	163,460(INR)

Table: 8.2.5: List of Scholarly Journal subscription

Details		2021-22 CAY	2020-21 CAYm1	2019-20 CAYm2	2018-19 CAYm3	2017-18 CAYm4
MBA	Soft copy (VTU- consortium)	120+	120+	120+	120+	120+
	Hard copy	7	NIL	NIL	NIL	NIL

Scholarly Journals: also called peer-reviewed, academic, refereed, or professional journals, are often required for use in writing research papers and projects. These are some characteristics that distinguish scholarly journals from other periodicals.

• Web Addresses of E-Publishers: list of E- Journals available for management studies is presented below.

Table Table 8.2.6: List of available E-Publishers

S.No.	E-Journal	Links to E-Journal
1	Elsevier	https://www.sciencedirect.com/
2	Springer Nature	https://link.springer.com/
3	Taylor & Francis	https://www.tandfonline.com/
4	Emerald	https://www.emeraldinsight.com/
5	McGraw Hill Education	http://mcgrawhilleducation.pdn.ipublishcentral.c



I		om/
		OIII/

List of E- Journals available in last three years is presented below:

E- Publishers for the Last Three Years:

Table 8.2.7: List of E Publishers for the Last Three Years

S.No	I K ocourcos	2021-22 CAY	2020-21 CAYm1	2019-20 CAYm2	2018-19 CAYm3
1	Elsevier	Yes	Yes	Yes	Yes
2	Springer Nature	Yes	Yes	Yes	Yes
3	Taylor & Francis	Yes	Yes	Yes	Yes
4	Emerald	Yes	Yes	Yes	Yes
5	McGraw Hill Education	Yes	Yes	Yes	Yes

 Multimedia Centre: Centre has 31 multimedia systems with server, LAN and Internet connection. The users can access these media anywhere in the campus. The center has a facility of headphone to watch the classes from 8:30 am to 7:30 pm on all working days.

Table 8.2.8: List of available E Resources

S.No.	E-Resources	Links to E- Resources
1	Knimbus	https://new.knimbus.com
2	Turnitin*	https://www.turnitin.com/
3	DELNET	http://164.100.247.26/
4	NDLI	https://ndl.iitkgp.ac.in/
5	NDLI Club	https://admin.club.ndl.iitkgp.ac.in/admin-club

Quality of Learning resources (hard/soft): Central library has a total of 3107 book volumes accessible to students and faculty members.

Table 8.2.9: Quality of learning resources available in central library

Resources	Number	Hard/soft
Book Volumes	3336	Hard
Book titles	1323	Hard



Project work Reports &	1413	Hard
Organisation study reports		
E- Content books	10000+	Soft
E- Journals (E Consortium)	52475+	Soft
VTU question paper	1500	Hard

B. Accessibility to students:

- Students are eligible to take 3 books.
- Bright students are allowed to borrow additional books
- SC/ST students are provided with additional 2 books.
- All Faculty are eligible to avail 4 books

Library Timings

Table 8.2.10: Library Timings

DAY	TIMING
Monday to Saturday	8:30 am to 7:30 pm
Sunday	Closed
Holiday	Closed

Support to students for self-learning activities:

- VTU e-learning
- NPTEL
- EDUSAT
- SWAYAM MOOCS
- E-CONTENT
- Sententia-An Assistive Tool (http://sententia.online/signin) for formal writing (Net Analytiks)

8.3. IT Infrastructure

The department is well equipped with state of art IT facility for quality learning of students. All the desktops and laptops are well equipped with latest and resourceful software. Internet facility (Wi-Fi and Lan) is available round the clock for research and knowledge gain in the department.



The details regarding IT facility available in the department are mentioned by table 8.3.1, 8.3.2 and 8.3.3

Table 8.3.1: Hardware Facility Available in the Department

S. No.	Description	Total Quantity
1	Server	1
2	Desktops	18
3	Laptops	10 for faculty
4	Laser Printer	2
5	LCD Projector	4
6	Scanner	2
7	Xerox	2
8	Smart LCD TV	3

Table 8.3.2: List of Software Available in the department

S. No.	Description	No. Available
1	Window	30
2	MS Office	30
3	SOPHOS	20
4	Tora Operation Research	10
5	R & R STUDIO	10
6	PSPP	10

Network Resources:

List of available network resources are mentioned below in table 8.3.3.

Table 8.3.3: Internet access details available in the Department

Name of the Internet Provider	ACT FIBERNET
Available Bandwidth	500 Mbps Leased line
Wi-fi availability	Yes (2.5 Ghz and 5 Ghz)
Internet access	Yes Computer Lab, Staff room, Dean Office are connected with LAN; as well Classrooms have wi-fi accessibility
Security arrangements	Provided through SOPHOS.

8.4. Learning Management System

The institute has its own LMS platform named Xcelerator that provides students and



faculty a very good platform for learning. The faculty shares their materials like PPT, Notes, assignments, quizzes, etc. through the Xcelerator.

Xcelerator is a collaborative learning community, which brings together all stake holders to create an experiential and contextual learning platform. It creates a 'ramp up to the real world' for students by providing them with an opportunity to participate in industry-relevant projects and learnings. On Xcelerator, the students can be engaged with experts from industry through its industry relevant projects and learning. The purpose of these project-based engagements is to ensure that the learnings are relevant to the nature of work that goes on in the industry and to help students get closer to the real needs of the industry. The platform offers contextual learning around these projects so that there is content-on-demand which is closely linked to the task at hand. This helps students to identify and enhance their skills which helps them in career guidance.

The platform also integrates other techniques like Activities, Quizzes, sharing online videos via YouTube links, all of which augments the learning process and readily integrates students to Faculty due its fascinating features.

Characteristics of Xcelerator: Following are the important characteristics of Xcelerator:

- I. It connects students with mentors and companies through meaningful and sustainable use cases (e.g. projects, unstructured learning, internship opportunities, etc.).
- II. The platform uses a project-based instruction method so that students gain the ability to apply concepts.
- III. The complete learning material including reading materials, videos, web references, active learning activities, assignments and assessments can be integrated on the platform.

Benefits of Xcelerator: Xcelerator is not beneficial for students, but it is beneficial for faculty members (called mentors on Xcelerator), for the institution and for hiring organisations.

A. For Students: Registered students get to enrol and execute projects. After registration, and enrolment to a project, students will also get access to the



workbench, a system designed to help them execute projects as well as access resources and tools that support and help them to execute the project. Xcelerator also provide learning resources, key concepts, and explanations for all project tasks. As a registered user, you also get access to our large mentor community, who you can interact with to get help on projects as well as ask questions - about projects as well as related topics. You also get access to your own campus community board where you can interact with fellow students and your teaching staff. Most importantly, you get to develop your own skill profile as you execute more and more projects. This is useful, as many of the registered organisations get to view your profile and offer your various work opportunities.

- B. For Mentors: Registered mentors get the opportunity to help students execute their projects and share experiences that enable students to understand the practical aspects of what they learn in their institutes. Registered mentors can also post articles of interest to the community that help students understand what is going on in the real world. Xcelerator often conducts workshops in various institutes. We often call upon our mentors to speak at these workshops and seminars.
- C. For Institutions: Registered institutes can get access to the various projects on Xcelerator and integrate these as a part of their standard curriculum to develop project-based learning. Faculty can choose projects and assign them to student groups. Registered institutes also get their own community to exchange information, learning, and discussions, apart from the global community.
- D. For Organisations: Registered organisations get to offer industry-specific projects to students and track student performance on these projects. Organisations can also offer live projects (time-bound) or internships to students of their choice. Registered organisations get to view profile of students, identify them by specific skills and offer them work opportunities based on requirements.

Important Features of Xcelerator: Following are the unique features of Xcelerator

i. **Build Portfolio for students:** Students can browse through the list of projects, select one or more based on their interest and execute them to pick up industry



relevant skills. They are required to interact actively on the community to seek help for work from mentors and peers, ask and answer questions, and read and post articles. Collect points for the activities completed on the platform and successful project completions. Over and above the education, add these points, activities and project completions to the portfolio to make it stronger. This provides better opportunity for internship and placement through the platform.

- ii. **Get noticed on the platform by recruiters:** Students can leverage their portfolio to stand out and get noticed by the companies. They can demonstrate their readiness for jobs by showcasing the experience and exposure gained through the various activities on the platform. Sign up for crowdsourcing, freelancing projects, and internships.
- iii. **Partnership with various companies**: Xcelerator has partnership with around 500 organisations for the purpose of placement and internships. Companies also play a very important role in students mentoring with respect to the project works.
- iv. **Projects**: Projects are time-bound activities that students can execute to test and develop their skills in an area of your choice. These projects are designed to give students a first-hand experience of the kind of work that is being done in various organisations today. Each project also comes with a set of learning resources which you can access when you enrol for a project.
- v. **Community:** All registered users on the Accelerator platform are members of the Xcelerator Community. This is a place where questions are asked and answered, articles of interest are posted, and conversations between students and mentors happen.



vi. Courses: Courses are divided into three parts in Xcelerator: Learning Paths, Resources and Quests. Learning Paths are the topics under a module of the syllabus, resources are the modules, and the Quests are the subjects for the semester. Xcelerator facilitates the faculty to update the course material in the form of PPTs, PDF, Doc, Xlsx etc. thereby giving us a wide variety of options to choose from to upload and update the information hassle-free. Students can read the material several number of times from anywhere using any communication device and post their queries pertinent to their subjects on the "My Wall' section - a community collaboration feature of the LMS which connects the students enrolled with their respective faculty for clearing all their doubts by asking questions and having answers for the same at any time.

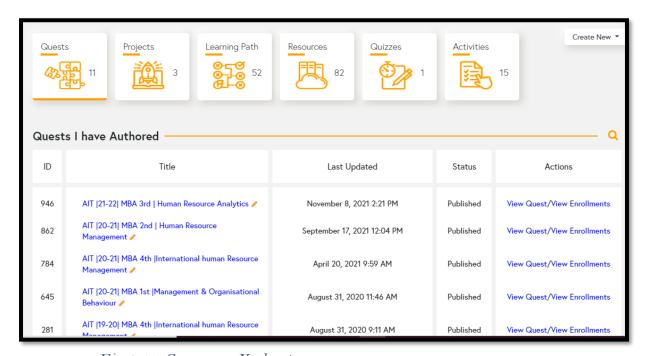


Fig 8.4.1 Courses on Xcelerator

- vii. **Jobs:** Xcelerator brings job givers and the seekers together. Recruiters can post the job on the platform, access the students based on their past performance, conduct tests and interviews through the platform.
- viii. **Clubs:** Various clubs can be formed on Xcelerator with students from same semester, or specialization, similar projects, or similar aspirations
 - ix. **Quizzes and Tests:** Mentors can conduct tests and quizzes on the platform. These Quizzes and tests are time bound and has to be submitted within the



given period of time. Quizzes and Tests are mapped to various level of difficulty and skills learned.

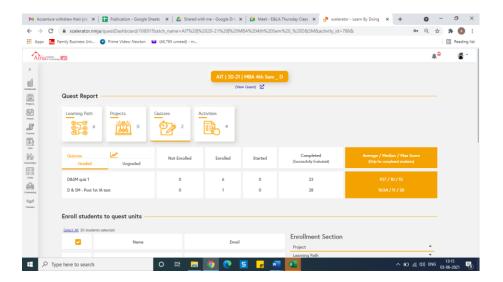


Figure 8.4.2 Quiz conducted on Xcelerator

x. Activities: Various activities like case study, group discussion, aptitude tests, report writing, presentation, seminar, contests, role play, self-study, research, summary writing, assignments, debate, essay writing etc can be conducted on Xcelerator. All the activities are level of difficulty and skills. All the activities augment the learning process and readily integrates students to Faculty.

Other than Xcelerator, Department also uses various platforms to promote teaching and learning process:

i. Academia ERP/ Student Information System: The department has implemented Quicklrn which is a robust, feature-rich, analytics-equipped, user-friendly and is built on a cutting-edge and flexible architecture. It enables our



educational institution to automate & streamline their functions and processes for both learning and administration, from prospecting to graduation.

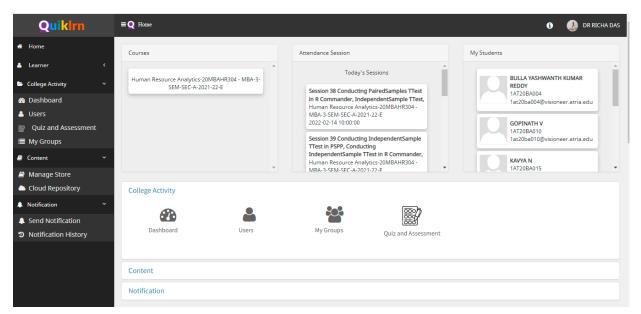


Fig 8.4.3: QuickIrn

- ii. Microsoft Teams: Microsoft Teams is used to conduct daily classes through live lecture session online approach to replace face-to-face classroom sessions instead of recording lecture Videos. the Live sessions allows the student to message or speak about their doubts/queries which are answered by the teaching Faculty on the spot, just like in an actual classroom lecture. Students use the 'Captions On' option to see the text of what the faculty is speaking, making it easier for them to follow the class.
- iii. Google Drive: The content shared for all subjects include Lesson Plan, Lesson Schedule, VTU Old Question papers, Class PPTs/Notes in both a shared Google drive and on Xcelerator.
- iv. Google Calendar invites: Google calendar invites are sent to all the students who are expected to attend a particular class as per Timetable with a weekly repeating option so that students have all the class information available on the Google Calendar. This automatically provides reminders to the students, and they can view their classes for the day through their laptop or Mobile phones with ease.
- v. WhatsApp: Students are also put in WhatsApp groups by their specialization, and they use this tool to remain in touch with their faculty, ask questions and



clear their doubts. Assignments are also given out through WhatsApp and reminders sent for completion.

8.5. Hostel

Hostel Facility is provided within the campus for all boys and girls who wish to avail of this facility. There are separate hostels for boys and girls. The inmates are provided with typical room settings on sharing basis. Charges towards the housing and meals are included during admission and same can be obtained from Admission and accounts department.

Table 8.5.1: No. of Rooms & Capacity in Boys and Girls Hostels

Sl No	Hostel	No of Rooms	Capacity
1	Boys Hostel	85	255
2	Girls Hostel	66	198

Hostel Facilities:

- Triple occupancy rooms with bunker bed with a cupboard and table-chair set up for study for each student.
- Rooms come with an attached bathroom with 24/7 hot water/cold water.
- Spacious halls for comfortable dinning
- Breakfast, lunch & dinner is provided by the mess on all the days.
- Cold & Normal drinking water facility
- Laundry service is available to each student.
- Round the clock security guards and cameras across the hostel area have been installed in consideration of security being the utmost important aspect for your kids.
- Indoor & Outdoor games facilities
- 24/7 Free Wi-Fi Service available to students
- Regular House-keeping facility for cleaning of rooms and washrooms

Rules & Regulations:

- 1. 8:30 pm to 7:00 am is specified as study hours. During these hours:
- 2. Every student should strictly be in his/her room, except during dining.



- 3. Students are generally not allowed to go to the other rooms for borrowing materials such as notes, calculators, medicines etc., which will result in unwanted problems.
- 4. Transistors and CD players are normally not allowed. If they are desirous of using them (with prior permission from the warden), can only be used with headphones.
- 5. No combined studies/discussions are allowed inside the rooms. The open collaborative areas can be used for such requirements.
- 6. No posters are allowed to be put on the walls and doors. On violation, penalty will be charged from the student.
- 7. During the college hours, students cannot stay back in the hostel without the permission of the principal/warden.
- 8. A prior written permission from the warden is mandatory, in case a student wants to step out of the campus, for any reason.
- 9. If a student notices any problem/discrepancy the same should be brought to the notice of the warden immediately.
- 10. Students will be allowed to visit the Local Guardian (with prior permission from the warden), only once a week. While returning back to the hostel, the signature of the Local Guardian is to be obtained in the prescribed format. Stepping out without the prior permission will be considered as a violation of the rule and can result in strict action.
- 11. For the purpose of rejuvenation/purchase of necessities, the students are allowed to go out only on Saturdays & Sundays in the specified time with written permission of the warden.
- 12. Smoking, Drugs, Narcotics, Consuming alcohol is strictly prohibited. Any such related material found in the room amounts to serious violation of the hostel norms of the institution for which the student will be booked under punishable offence under the Special NDPS ACT of the Sections of 341, 342, 211 and 58.
- 13. Ragging is strictly prohibited. Any attempt made in this regard will be considered as an unforgivable offence under Section F.No. 37-3/Legal/AICTE/2009 (non-bailable offence) and such students will be rusticated under the University norms.



- 14. Use or possession of any weapon, inflammable/explosive material (including crackers) in any form is strictly prohibited.
- 15. The period of stay in the hostel will be calculated based on the academic year and not the calendar year.
- 16. Any software used in the hostel by the student is subject to scrutiny by the hostel authorities. Materials which are objectionable will be confiscated as a disciplinary measure.
- 17. Students leaving the hostel in the middle of the academic year on their own or have been asked to vacate the hostel on disciplinary measure, will forfeit the entire amount paid to the hostel including the caution deposit.
- 18. Use of Electrical Heater/ Appliances is strictly banned.
- 19. Rooms should be kept neat, fresh, and tidy.
- 20. Garbage should be put in the dustbin only. Students must not throw the garbage into the corridor and other areas.
- 21. Drying clothes on Parapet walls and outside areas in the corridor is strictly prohibited.
- 22. Furniture should be kept only in the place initially planned for and cannot be moved.
- 23. Students are asked to pick and drop their utensils while dining in the designated places.
- 24. When called for a meeting the attendance is compulsory for all the students.
- 25. Hostel authorities are empowered to enter the room at any point of time (even in the midnight) to inspect the room and belongings of the student. Students must co-operate in completing the inspection at any point of time. Resistance will be considered as violation of norms.
- 26. The Local Guardian needs to be identified by the parent. The local guardian needs to be in touch with the college authorities whenever required from time to time. The local guardian needs to be 35 years and above unless the local guardian is the student's own brother/sister.
- 27. No visitors including family members and relatives are allowed to enter the hostel. Any visitor is allowed to meet their ward only in the Reception/Office room. Visitation needs to be approved by the warden before meeting the ward.



- 28. Going to picnic/visits is strictly prohibited. Students violating are solely responsible for the consequences arising out of violation. The college will in no way be responsible for the consequents and such students will be sent out of the hostel and the college without any further notice.
- 29. Usage of mobiles should not create problems for the roommates and other people in the hostel.
- 30. The student should have a prior permission in the prescribed format from the warden and duly counter signed by the parents and submitted for any short-term /mid-term vacation.
- 31. When the student is vacating the hostel, he/she must intimate the warden in advance. If anybody vacates the hostel without completing the formality, it amounts to violation of the hostel rules. The belongings (if any) will be seized, and the hostel authorities will not be responsible for loss of materials.
- 32. A student must vacate the hostel along with his/her luggage at the end of each academic year, within three days after the last day of examination. If the student desires to continue for the next academic year, he/she can reserve his/her seat by submitting the request letter in the prescribed format to the warden and is subjected to the approval of the warden and the authorities of the hostel. If the student is permitted to continue then he/she can reserve the hostel accommodation by paying the amount in full payable towards the hostel fee. In case the student does not join the hostel in the next academic year, the reservation amount will be forfeited. Only those students whose reservation is accepted, will be permitted to keep their luggage in the hostel in the prescribed place.
- 33. Cloak Room facility Those who desire to continue and are willing to keep their luggage in the hostel during the vacation, can make use of the cloak room facility. Such students can submit a requisition letter for the same in the prescribed format with applicable charges. Acknowledgement may be obtained.

Violation of these or any other norms, the student will be asked to vacate the hostel on disciplinary measure within 24 hours-notice. In such cases, the student will not only be rusticated from the hostel on disciplinary grounds but will also be rusticated from the college without any prior notice/information.







Fig 8.5.1 Hostel

Fig 8.5.2 Hostel







Fig 8.5.4: Hostel Mess

8.6. Sports Facility

The institute has a common department- Department of Physical Education which is responsible for conducting sports & games. To boost a team spirit and leadership qualities among the students, the department encourages student's participation in various sports activities. Students are motivated to play indoor and outdoor games, participate in various inter collegiate, intra college competitions.

The department of MBA participates actively in all the activities conducted by the department of physical education.

Objectives:



- Develop motor abilities like strength, speed, endurance, coordination, flexibility, agility, and balance, as they are important aspects for good performance in different games and sports.
- understanding the meaning of physical education for an individual development and improving general health for professional activity
- To organize tournaments in different sports/games every year.
- To train students to participate in inter college, inter university, state, national and international level sports.

Annual Sports Plan:

At the beginning of every academic year, the principal conducts a meeting with committee members for planning and conducting sports & games events. Based on the discussions, a plan of sports events is framed for the institute and shared with HoDs.

8.6.1. Indoor Sports Facilities

Table 8.6.1.1 presents the list of Indoor sports facilities available.

Table 8.6.1.1: Facility of Indoor Sports

Indoo	Indoor Facility					
No.	Event	Venue	Category	No. of Courts Available		
1	Table Tennis	Indoor Court, Atria IT	Men/Women	2		
2	Yoga	Indoor Court, Atria IT	Men/Women	NA		
3	Chess	Indoor Court, Atria IT	Men/Women	NA		
4	Carom	Indoor Court, Atria IT	Men/Women	NA		









Fig 8.6.1.1: Facility of Indoor Sports in the campus

8.6.2. Outdoor Sports facilities: Table 8.6.2.1. presents the list of outdoor sports facilities available.

Table 8.6.2.1: Facility of Outdoor Sports

Outdoor Facility					
S.No	Event	Venue	Category	No. of Courts Available	
1	Throw Ball	Atria IT Ground2	Men/Women	1	
2	Kabaddi	Atria IT Ground2	Men/Women	1	
3	Volleyball	Atria IT Ground2	Men/Women	1	



4	Cricket	Atria IT Ground1	Men	1
5	Kho-Kho	Atria IT Ground2	Men	1
6	Basketball	Atria IT Ground2	Men/Women	1
7	Football	Atria IT Ground	Men	1





Fig 8.6.2.1: Facility of Outdoor Sports in the campus



The department of Physical Education conducts VTU Tournaments. The events conducted by the institution is given below.

Table 8.6.2.2 Sports Events Hosted by The Institution

	Name of the Tournament	Date	Venue	Category	No. of Participant s (approx.)
1	VTU Bangalore Central Zone Table Tennis Men and Women Tournament	&17-11-	Atria IT Indoor Court		90 (18*5)

VTU Annual Events Hosted at Atria Institute of Technology





Fig 8.6.2.1 VTU Bangalore Central Zone Table Tennis Men and Women Tournament Prize Distribution



Table 8.6.2.3 Sports Events Hosted by The Institution During the Last Three Academic Years (2018 To 2020)

S. No.	Name of the Tournament	Event	Date	Venue
1	Athletics, Volleyball, Table Tennis, Cricket, Chess, and Carom	2020-2021	04-06-2021 & 05-06-2021	Atria Institute of Technology
2	Athletics, Volleyball, Table Tennis, Cricket, Chess, and Carom	2019-2020	10-03-2020 & 11-03-2020	Atria Institute of Technology
3	Athletics, Volleyball, Table Tennis, Cricket, Chess, and Carom	2018-2019	22-04-2019 & 23-04-2019	Atria Institute of Technology
4	Athletics, Volleyball, Table Tennis, Cricket, Chess, and Carom	2017-2018	23-04-2018 & 24-04-2018	Atria Institute of Technology

Students of MBA department participate in annual sports every year and have won prizes.

Sl NO	Name of Participant	Name of the Sports	Rank
1.	MBA Volleyball Women's team	Volley Ball	Runner-Up
2.	Roma Kumari and Likith	Carrom	Runner-Up

8.7. Medical Facility:

Central preliminary medical facility is available for students, teaching, and non-teaching staff members of the institute. Currently we have Dr. Deepti Ahobala visiting our campus once in a week as well as need based. Basic equipment like stethoscope, sphygmomanometer (BP monitoring device), and first aid box is available in the medical facility.

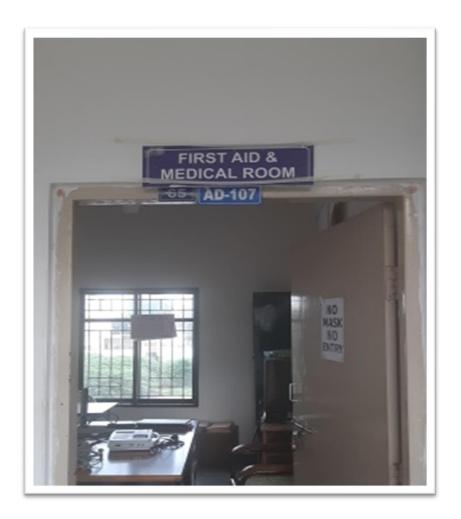
Medical insurance is provided to the staff and students of the institute. The medical insurance policy is being provided by TATA AIG insurance plan. The institute has paid a premium of Rs. 2,80,000 for faculty members and students with a coverage of Rs.50,000. Free medical check-up camps are arranged on a regular basis in the campus.



Table 8.7.1 presents the list of medical camps organised from 2017-21

Table 8.7.1: List of medical camps organised by the institute

S No	Name of the activity	Date	No of participants
1	Blood donation Camp	10.03.2017	385
2	Free Dental Check-Up Camp	07.04.2018	286
3	Free Health Camp	25-01-2019	105
4	RT PCR Test for Covid-19	19.11.2020	300
5	Blood donation Camp	20-03-2021	40
6	Vaccination Drive- 1	29-06-21 & 30-06-	100 and 140
		21	
7	Vaccination Drive- 2	30-07.21	80
8	Vaccination Drive- 3	7/8/2021	102









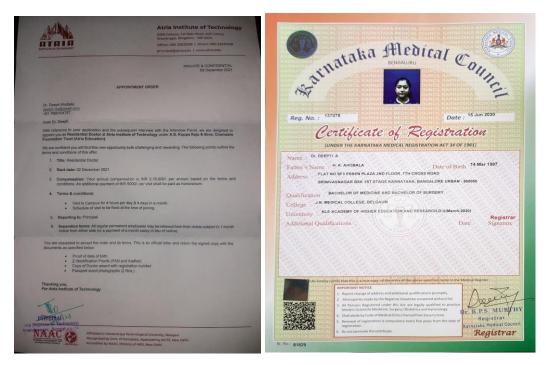
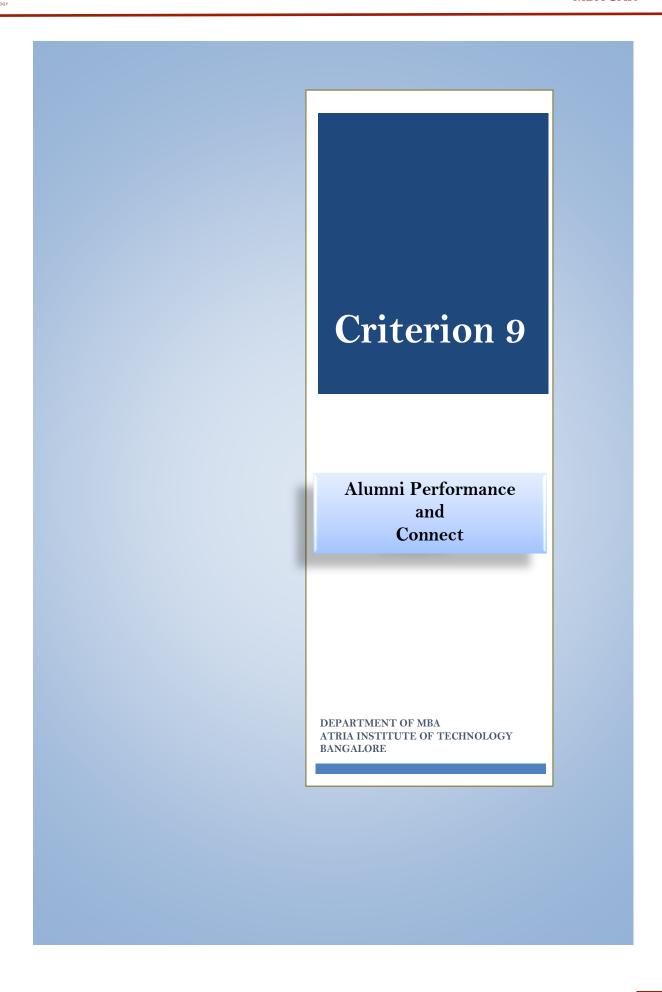


Fig 8.7.1: Medical Facility available at the Institute







Criterion 9: Alumni Performance and Connect

The college has its registered Alumni association that is called Atria Alma Connect. The Alumni of the department are well placed and holding prominent positions in the industry. They are actively involved with the department in identifying the gaps in the curriculum, mentoring, and guiding the students for their internships and project works, brainstorming sessions and talks with the students to enrich and provide industry exposure to the students etc. Annual Alumni meet is held to connect with them apart from connecting via website, mails, social media etc.



9.1. Alumni Association

About the Alumni Association:

The college has Alumni association that is called Atria Alma Connect. It is a **registered association**. The first registration was done on 17th May 2017 and thereafter it has been renewed every year. The students of all branches of Engineering and Management are covered under this single body.



Fig 9.1.1 Registration certificate



Objectives of Association:

The association is formed to connect with the alumni spread across the globe. The main objectives of the association are:

- To foster a platform which provides an integration of all graduates and postgraduates towards the formation of a more perfect union which would herald overall development
- Database preparation and its edition
- To prepare instruments of reunion
- Publication and presentation of an official journal
- Enlist value added services that could be provided

Central Committee Members:

Table 9.1.1: Institute Alumni Committee

S. No	Name	Designation	Position
1	Dr. T N Sreenivasa	Principal	Chairperson
2	Dr. Aishwarya P	HOD-CSE Dept	Convener
3	Mr. Azmathulla	Entrepreneur	Chief Mentor
4	Mr. Tarun G T	Software Engineer	President
5	Mr. James Melvin	Entrepreneur	Vice-president
6	Mr. Rajesh S	Entrepreneur	Joint secretary
7	Mr. Md. Ameenulla	Assistant Professor	Treasurer
8	Mr. Shridhar C	Regional Manager, Credit	Joint Treasurer
		Card Operations, Karnataka	
		Division, HDFC Bank	
9	Prof. Archana R Motta	Assistant Professor, MBA	Member
		Dept	
10	Prof. Ashwini B T	Assistant Professor, Civil	Member
		Dept	
11	Dr. Keshava Murthy	Professor, ECE Dept	Member
12	Prof. Praveen Kumar B	Asst. Professor, Mechanical	Member
	C	Dept	
13	Prof. Pallavi N	Asst. Professor, CSE Dept	Member
14	Prof. Vijayalakshmi	Asst. Professor, ISE Dept	Member



Department Committee Members:

The Alumni cell for MBA students has constituted their own internal committee to look after the Alumni affairs of MBA department. This committee is elected once in two years as the executive committee tenure is two years.

Table 9.1.2: MBA Department Alumni Committee

S No	Role	Name	Designation	Company
1	Chairman	Dr Purnajit	Dean & Head ,	Atria
		Chatterjee	MBA	Institute of
				Technology
2	Vice Chairman	Mr. Shridhar	Regional Manager,	HDFC Bank
		С	Credit Card	
			Operations,	
			Karnataka Division,	
3	Secretary	Mr Tinku M	Sr Sales Executive	Nestle India
				Limited
4	Joint Secretary:	Mr. Vipin	Senior Associate BIS	Williams Lea
		Madhavan		India Private
				Limited
5	Treasurer	Prof Archana	Alumni Coordinator	Atria
		R Motta	and Asst Professor	Institute of
				Technology
6	Joint Treasurer	Mr Akshay	Business	Jana Small
		Kumar S	Development	Finance Bank
			Executive	

9.2. Involvement of Alumni

A. Alumni Meet:

The department of MBA, (Atria Centre for Management and Entrepreneurship has the tradition of hosting annual Alumni meet every year. The alumni meet is organized every year to reconnect with its former students, celebrate their success/achievements and to enable the present batch students build robust bonding



and affinity with their seniors. Initially it was held in 2007 at Hotel Chalukya but later the Alumni felt that the venue needs to be the Institute as this gives them a chance to visit the campus and relive the days, they spent here with their friends during their college days.

Table 9.2.1 List of Alumni Meetings held in the last 3 years.

Year	Date	Type of Event	No. of Alumni Attended
2021-2022	4-12-2021	Annual Alumni Meet	44
2020-2021	17-07-2021	Annual Virtual Alumni	110
		Meet	
2019-2020	10-11-2019	Annual Alumni Meet	42
2018-2019	18-11-2018	Annual Alumni Meet	48
2017-2018	24-09-2017	Annual Alumni Meet	49

2021-2022

The Annual Alumni Meet for the year 2021-2022 was held on 4th December 2021. The detailed schedule of the program is given below.

Table 9.2.2 Schedule of Alumni Meet 2021

SNo	Time	Particulars	Venue
1	10.30 – 11.00am	Meet and Greet	
2	11.00 – 11.15am	Welcome address	
3	11.15 – 11.45am	HR Talk	
4	11.45 – 12.00pm	Q&A	
5	12.00 – 12.30pm	Department Highlights	Main Seminar Hall
6	12.30 – 12.45pm	Alumni Interaction &	
7	12.45 - 1.00pm	Felicitation	
8	1.00 – 1.10pm	Entertainment	
9	1.10 – 1.15pm	Closing remarks & Vote of	
		Thanks	
10	1.15 – 1.30pm	Photo Session	
11	1.30pm onwards	Lunch and Open Mic	MBA Floor

Report of the Alumni Meet on 4th December 2021

The Alumni Association of Atria Centre for Management & Entrepreneurship organized "ANNUAL ALUMNI MEET 2021"- a programme to facilitate, consolidate and coordinate Alumni Activities at Atria Institute of Technology in Main Seminar Hall on 4th December 2021. The alumni meet is to reconnect with the Alumni and celebrate their success and various achievements. The Alumni started arriving in college by 10.30 a.m. and they were received by the registration team, and they have been asked to fill the registration form followed by Meet



& Greet with the current batch students as well as with their fellow batchmates and other alumni.





Fig 9.2.1 Registration during Alumni Meet 2021

The Alumni Meet was attended by 44 Alumni, 34 final year students and 6 faculty started with a welcome address by the Principal Dr. T. N. Sreenivasa. Apart from welcoming the Alumni, Principal also gave a brief of how the college is developing and stressed about the accreditation and how it is beneficial to the students and the alumni. He informed about Atria University. This was followed by a talk on "Impact of the Pandemic on HR practice in the industry" by Mrs. Puja Kohli an eminent speaker who has a vast experience of around 24 years in the field of HR. She also spoke about how the cloud-based technology is taking over the industry, especially in HR field. She kept the talk quite interactive in which the audience had answered the questions, as well their questions were answered.



Fig 9.2.2 Principal and Guest speaker delivering the talk

This was followed by NBA orientation by Dean of ACME Prof. Purnajit Chatterjee. He also briefed the gathering on the department highlights on how the MBA department is gearing up



on the upcoming NBA Accreditation and how it's going to be beneficial to all the students and alumni.

He stressed upon the Vision, Mission, Program outcomes (PO's), Program Educational Outcomes (PEO's). and Program Specific Outcomes





Fig 9.2.3 Dean presenting the vision and mission of the department

The next event was recognizing & felicitating the alumni who have achieved awards in their respective areas. Dean felicitated the alumni with a certificate of recognition and a rose button.





Fig 9.2.4 Felicitation of Alumni

The Alumni were called for interaction and Mr Naveen of first batch and Mr Satyakanth of 2014 passed out batch shared their thoughts on their experience as a student at Atria and their industry experience. Satyakanth stressed on having a overall perspective on the job and not to restrict oneself with their specialisation field alone.







Fig 9.2.5 Alumni addressing the students

Divya, Sahana and Shruti entertained the audience with their dance performance which was followed by Closing remarks and Vote of Thanks by Prof. Archana R Motta.





Fig 9.2.6 Entertainment program and Vote of Thanks

As the event comes to an end, the alumni had visited the MBA floor and followed by a splendid lunch and ALUMNI MEET 2021 was concluded with some photographs.





Fig 9.2.6 Photoshoot in Alumni Meet

Table 9.2.3 List of students who attended the Alumni Meet

S. No	Name of the Alumni	Batch
1	Naveen	2004-2006
2	Manish Somashekhar	2004-2006
3	Sridhar C	2005-2007
4	Karan U Konapure,	2005-2007
5	Suresh T A	2005-2007
6	Manasa S	2005-2007
7	Rachana Mohan	2006-2008
8	Tinku G,	2007-2009
9	Guruthej Vailaya	2007-2009
10	Ashok Maragur	2007-2009
11	Raghavendra Kulkarni	2007-2009
12	Vijay Kumar R	2007-2009
13	P. R Madhushree	2008-2010
14	Harshitha M	2009-2011
15	Priya M	2009-2011
16	Janardhan Reddy	2009-2011
17	Likhitha	2009-2011
18	Krishnan M N	2011-2013



19	Rakesh M C	2011-2013
20	Chethan S	2011-2013
21	Vikram S	2011-2013
22	M Sathyakanth	2012-2014
23	Devaki S	2013-2015
24	Yeshwanth R	2013-2015
25	Uwais Ulla Khan,	2014-2016
26	Akshay Kumar S,	2015-2017
27	Suresh A,	2015-2017
28	Vijeth G P,	2015-2017
29	Raghavendra B	2015-2017
30	Sunethra S	2015-2017
31	Harish D	2018-2020
32	Supriya M	2018-2020
33	Pooja M B	2018-2020
34	Ashwini S	2018-2020
35	Surendra S	2018-2020
36	Roshini	2018-2020
37	Sandhya N S	2018-2020
38	Bhavyashree	2018-2020
39	Gagan A	2019-2021
40	Srinidhi S	2019-2021
41	Huzaiffa	2019-2021
42	Sandhya K	2019-2021
43	Namitha	2019-2021
44	Sashi kumar	2019-2021

2020-2021

The Annual Virtual Alumni Meet for the year 2020-2021 was held on 17^{th} July 2021. The detailed schedule of the program is given below.



Table 0 0	4 Schod	ula of Al	lumni Ma	et 2020-2021
Table 9.2.	.4 SCHEO	nie or A		21 2020-2021

S No	Time	Particulars
1	3.00 – 3.03pm	Welcome speech
2	3.03 – 3.10pm	Dean's Address
3	3.10 – 3.40pm	Entertainment program by the students and Alumni
4	3.40 - 3.45 pm	Alumni Achievements
5	3.45 – 4.00pm	Trivia Crack
6	4.00 - 4.15pm	Our College Days
7	4.15 – 4.30pm	Memories bring back memories
8	4.30 – 4.50pm	Panel Discussion on pre and post pandemic work life
9	4.50 – 4.55pm	Vote of Thanks
10	4.55 – 5.00pm	Photo Session

Report of the Alumni Meet on 17th July 2021

Department of Master of Business Administration (M.B.A) of Atria Institute of Technology organized VIRTUAL ALUMNI MEET' on 17TH July 2021, a programme to "Meet and Greet" all our students of MBA department.

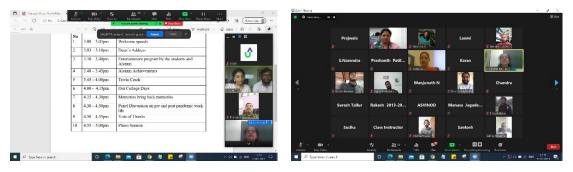


Fig 9.2.7 Screenshots of Alumni Meet



The virtual alumni meet was held on Zoom Meeting from 03.00 PM to 06.00 PM and was attended by around 110 Alumni in addition to 35 plus current students and all 7 faculty members.

Mr. Shiva Prasad R, student delivered the welcome address and greeted the Alumni. Prof. Purnajit Chatterjee, Dean delivered a special welcome address and explained in detail on how the Department and college has transformed since their time and what the department is planning to do going forward.



Fig 9.2.8 felicitation of Alumni in Alumni Meet

Entertainment programme was played through a short video in which students of current batch and alumni had presented. This was followed by the achievements of the alumni which were presented.

To make the event a little more fun, the students of the current batch had organised a Trivia crack quiz and a small video containing nostalgic memories were compiled and played in a video called "Memories Bring back Memories" followed by a small nostalgic memories quiz.

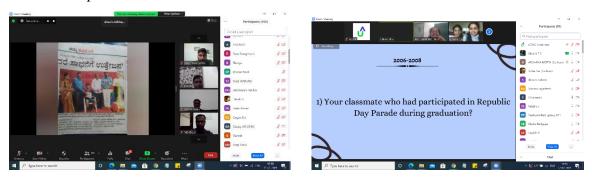


Fig 9.2.9 Nostalgic Memories Quiz in Alumni Meet

Further a Panel Discussion was conducted on Pre and Post pandemic work life in which Mr. Vinod Muthalgiri, Mr Narendra, Mr. Manasa H J had participated and Dr. Richa Das moderated the entire session.



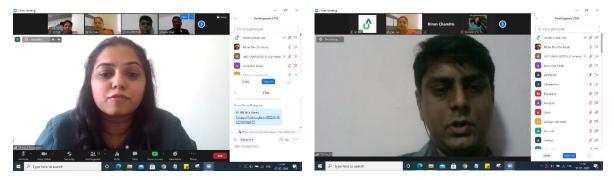


Fig 9.2.10 Panel Discussion in Alumni Meet

Finally, a Vote of Thanks was delivered by Mrs. Archana Motta and the entire session was concluded with a photo shoot of each batch

Table 9.2.5 List of students who attended the Alumni Meet

S. No	Name of the Alumni	Batch
1	Abdul Rahim	2004-2006
2	Ahmed Moeed	2004-2006
3	Basu Brangimath	2004-2006
4	Manish Somashekhar	2004-2006
5	Chandramouli M	2004-2006
6	Ashwin	2005-2007
7	Karan U Konapure,	2005-2007
8	Krishnarayulu	2005-2007
9	Prashanth Patil	2005-2007
10	Santosh Babu	2005-2007
11	Santosh Kanavalli	2005-2007
12	Sridhar C	2005-2007
13	Shreejith	2005-2007
14	Suresh T A	2005-2007
15	Vinay M P	2005-2007
16	Vinod Mutalagiri	2005-2007
17	Ashwin Kumar V	2006-2008
18	Manasa H J	2006-2008



19	N Sathyanarayana	2006-2008
20	Narendra	2006-2008
21	Nischita	2006-2008
22	Praveen Dathatri	2006-2008
23	Raghavendra K	2006-2008
24	Shoaib Ur Rahaman	2006-2008
25	Sadanand	2006-2008
26	Surekha	2006-2008
27	Venkatesh Babu	2006-2008
28	Vijitha Nair	2006-2008
29	Yatish SV	2006-2008
30	Ashok Marugar	2007-2009
31	Manjunath N	2007-2009
32	Md Fayaz Hussen	2007-2009
33	Tinku	2007-2009
34	Shivalingappa H	2007-2009
35	Raghavendra Rao kulkarni	2007-2009
36	Ravi Prakash	2007-2009
37	Sourabh Kumar Sanyal	2007-2009
38	Sunita Jakate	2007-2009
39	P. R Madhushree	2008-2010
40	S Kishore	2008-2010
41	Sindhu Narayan	2008-2010
42	Shilpa L R	2009-2011
43	Akshatha thraya	2010-2012
44	Biju krishnan	2010-2012
45	Lavanya	2010-2012
46	Naveen Kumar S	2010-2012
47	Satender Tiwari	2010-2012
48	Shalini badgujar	2010-2012



50 Sidarath 2010-2012 51 swati Sinha 2010-2012 52 Surbhi Sinha 2010-2012 53 Vipin Madhavan 2010-2012 54 Abhijith S M 2011-2013	
52 Surbhi Sinha 2010-2012 53 Vipin Madhavan 2010-2012	
53 Vipin Madhavan 2010-2012	
vipin Wadnavan	
54 Abbijith S.M. 2011-2013	
Abilijitii 5 W	
55 Ganesh A 2011-2013	
56 Chetan S 2011-2013	
57 Krishnan MN 2011-2013	
58 Vikram S 2011-2013	
59 Prajwala N K 2012 - 2014	
60 Amrutesh 2012-2014	
61 Nikitha H K 2012-2014	
62 Sushma 2012-2014	
63 Anisha R 2013-2015	
64 Devaki S 2013-2015	
65 Yeshwant R 2013-2015	
66 Laxmi Chennappa 2013-2015	
Rakesh kaggere prabhu 2013-2015	
68 Mujahid Khan 2014-2016	
69 Rohith P 2014-2016	
70 Uwais Ulla Khan 2014-2016	
71 Akshay Kumar S, 2015-2017	
72 Madhukumar M 2016-2018	
73 Meena H A 2016-2018	
74 Kiran LC 2017-2019	
75 Manjunath 2017-2019	
76 Saqlain 2017-2019	
77 Shobha V 2017-2019	
78 Sudha G 2017-2019	



79	Swetha	2017-2019
80	Bhavyashree M	2018-2020
81	Kusuma S	2018-2020
82	Pallavi	2018-2020
83	Farha Afreen	2018-2020
84	Sandhya NS	2018-2020
85	Sujatha K P	2018-2020
86	Supriya M	2018-2020

2019-2020

The Annual Alumni Meet for the year 2019-2020 was held on 10th November 2019. The detailed schedule of the program is given below.

Table 9.2.6 Schedule of Alumni Meet 2019

Time	Activities	
11.00 am	Registration, Networking & Discipline wise Brainstorming	
12.30pm	Welcoming of Alumni	
12.35pm	Entertainment by Existing Students and games for Alumni	
12.45pm	Introduction of Alumni & Current students	
1.15pm	Fond memories of Campus life	
1.30pm	Vote of Thanks, followed by Lunch	

Report of the Alumni Meet on 10th Nov 2019

The Alumni started walking into the campus at about 11 O'clock in the morning and as they arrived, they were received by the registration team.

The meet witnessed the arrival of 40 plus Alumni. The discipline based networking and brainstorming sessions were just lined right after the refreshments were over. Current batch students walked into their respective specialization classrooms with



overwhelming excitement and ecstasy to meet and exchange efficacious talks with the seniors. These sessions proved to be so useful that few alumni promised offering internships and holding industry talks with the present batch students.



Fig 9.2.11: Prof. Purnajit Chatterjee, Dean, MBA Dept presenting at the meet.

After the winding up of the networking session the program very quickly resumed by formally welcoming its revered Alumni back to the Alma Mater. They were quickly taken on a ride to the new infrastructure facility and a 30 minute presentation that included Vision, Mission, PEOs, PEOs and PSOs along with the department activities during the last years demonstrated by the Dean of the Department.

The stage looked steady to entertain its audience, students from 3rd semester MBA, 2018-20 batch had organized an astounding dance performance followed by amusing games. As a whopping effect to this a nice video clip recapitulating fond memories of yesteryears spent in campus by students of all batches were played. Nostalgia filled the atmosphere of the place and sparkling eyes seemed like as though they stood inundated yearning for those beautiful days to be repeated!





Fig 9.2.12: Group picture taken during the meet

As the day came to an end it was concluded briefly by expressing gratitude and courtesy towards the Management, Principal, Teaching and Non-teaching community, the students and of course the Alumni for sparing time out of their precious family phase to make it over the weekend.

Table 9.2.7 List of students who attended the Alumni Meet

S. No	Name of the Alumni	Batch
1	Naveen	2004-06
2	Prashanth Hubballi	2005-07
3	Vinay M P	2005-07
4	Satyanarayana	2006-08
5	Rachana Mohan	2006-08
6	Tinku G	2007-09
7	P R Madhushree	2008-2010
8	Shilpa LR	2009-2011
9	Shivaraj G	2010-2012
10	Biju	2010-2012
11	Vipin Madhavan	2010-2012
12	Krishnan M N	2011-2013
13	Siddhesh S k	2011-2013
14	Mukesh G Yadav	2012-2014



16 Naveen Kumar 2012-2014 17 Swati R 2012-2014 18 Devaki S 2013-2015 19 Laxmi Chennappa 2013-2015 20 Yeswanth R 2013-2015 21 Kishore K S 2014-2016 22 Kiran K 2014-2016	
18 Devaki S 2013-2015 19 Laxmi Chennappa 2013-2015 20 Yeswanth R 2013-2015 21 Kishore K S 2014-2016	
19 Laxmi Chennappa 2013-2015 20 Yeswanth R 2013-2015 21 Kishore K S 2014-2016	
20 Yeswanth R 2013-2015 21 Kishore K S 2014-2016	
21 Kishore K S 2014-2016	
99 Kiran K 9014 9016	
22 Kilali K	
23 Jillella Manoj Kumar 2014–2016	
24 Uwais Ulla Khan 2014–2016	
25 Rohith P 2014–2016	
26 Vinod J N 2014-2016	
27 Sweta 2014-2016	
28 Chandrashekhar 2014-2016	
29 Megha Y 2014-2016	
30 Akshay Kumar S 2015-2017	
31 Suresh A 2015-2017	
32 Mayank Shekhar 2015-2017	
33 Vinay B N 2016-2018	
34 Pallavi 2016-2018	
35 Darshan S M 2016-2018	
36 Rakshita 2016-2018	
37 Rajesh Reddy 2016-2018	
38 Satish 2016-2018	
39 Shivakumar A 2016-2018	
40 Chidanand S 2016-2018	
41 Apoorva P 2016-2018	
42 Saleha Begum 2016-2018	



2018-2019

Alumni Meet held on 18th November 2018 at Seminar Hall, Atria Institute of Technology Campus



Fig 9.2.13: Alumni meet in progress

Table 9.2.8: Schedule of Alumni Meet 2018

Time	Activities	
11.00 am	Registration, Networking & Discipline wise Brainstorming	
12.30pm	Invocation	
12.35pm	Welcoming of Alumni	
12.45pm	Introduction of Alumni & Current students	
1.15pm	Entertainment by Existing Students	
1.30pm Entertainment Program by Alumni		
2.00pm	Vote of Thanks, followed by Lunch	



Report on 11th Alumni meet (18th November 2018) at New Seminar Hall

The 11th MBA Alumni meet was attended by 112 people which included 48 alumni students. It started with registration and syndicate discussion. Prof. P R Madhushree oversaw registration The alumni were invited through WhatsApp and personal calling by the students and faculty.

On arrival, the alumni were made to register and based on their area of specialisation, they moved into a discussion room. During the syndicate discussion, the current students were seated in different rooms based on their specialization like Marketing, Finance & HR. The Alumni interacted with the students in their respective discipline. The current final year students could network with the alumni and share their experiences and suggestions for their career and future. This interaction in each room was moderated by the faculty members as follows:

Marketing: Prof. Purnajit Chatterjee and Prof. Archana R Motta

Finance: Dr. K S Bhat and Dr Avik Sinha

HR: Dr Richa Das and Prof Devaki S

The Finance students started their discussion with the importance of being abreast with the latest in the corporate world. The students were advised to subscribe newspapers and read them regularly. Importance of excel was highlighted and the students were advised to do a few certification courses in excel, IFRS, FRS, Tally etc. The students planning to pursue HR career discussed on the openings in HR and how to choose between a job in a company or a consultancy. Importance of knowing the entire Microsoft office like word, excel and power point was a must for all.

The students planning to pursue Marketing career were advised on the importance of networking and exploring new domains. They were advised to be more open to moving to any other place and reduce their inhibition with respect to the location. It was stressed that they should be willing to put in hard work in their initial years to succeed and learn in this field. Being updated with the technology was very important. The alumni also advised all the students to take up a job that offers the learning opportunities in the early part of their career even if the pay is not top of the line.

The session ended up with the discussion and tip sharing. This was followed by the main program in the New Seminar Hall. Our Principal Dr K V Narayanaswamy addressed the Alumni by highlighting the changes that have taken place at Atria



during the recent past. Prof. Purnajit Chatterjee, Dean spoke about the department, its Vision, Mission, POs, PEOs, and PSOs and the new Atria Centre for Management & Entrepreneurship (ACME). Our Advisor Mr Anand T R addressed the Alumni and shared the Atria 2.0 vision and future of Atria.

This was followed by introduction of all Alumni batch wise. They were each personally welcomed with chocolates on stage where they introduced themselves and some of them shared their views about the faculty and friends and life at Atria. The Alumni also expressed the positive change that they noticed in the infrastructure of the college. This was followed by introduction of the current students through playing of their Video.

The current students gave some entertainment programs like Mime, Group Dance, and Fashion Show. This was followed by playing the reminiscences video of the Alumni.

The program ended with a formal Vote of Thanks followed by Lunch.

Table 9.2.9: List of students who attended the Alumni Meet.

S No	Name of the Alumni	Batch
1	Manish	2004-2006
2	Sridhar C	2005-2007
3	Karan U Konapure,	2005-2007
4	Santhosh Kanavalli	2005-2007
5	Prashanth Hubballi	2005-2007
6	Vinay M P	2005-2007
7	Vinod S Mutthalagiri	2005-2007
8	Narendra. S.	2006-2008
9	Vijitha Nair	2006-2008
10	Yatish	2006-2008
11	Rachana	2006-2008
12	Surekha	2006-2008
13	Tinku G,	2007-2009
14	Guruthej Vailaya	2007-2009



15	Namrata	2007-2009
16		2007-2009
	Bhavana,	
17	Girish H L	2007-2009
18	Girish Kumar N K	2007-2009
19	Rashmi Thorwath,	2007-2009
20	Pradeep K V	2007-2009
21	Manjunath N	2007-2009
22	Mahesh J	2008-2010
23	P. R Madhushree	2008-2010
24	Kishore.S	2008-2010
25	Shri Krishna	2008-2010
26	Shilpa L R	2009-2011
27	Rangaswamy	2009-2011
28	Vipin Madhavan	2010-2012
29	Akshata	2010-2012
30	Naveen Kumar	2010-2012
31	Adarsh Kumar	2010-2012
32	Kavya Bhat	2012-2014
33	Devaki S	2013-2015
34	Yeshwanth	2013-2015
35	Mujaheed khan,	2014-2016
36	Uwais Ulla Khan,	2014-2016
37	Swetha Dodamani	2014-2016
38	Akshay Kumar S,	2015-2017
39	Nagaraj G V	2015-2017
40	Suresh A	2015-2017
41	Sanjay R	2015-2017
42	Vinay Prasad C	2015-2017
43	Mayank Shekhar	2015-2017
44	Darshan	2016-2018
	<u>. </u>	



45	Rajesh Reddy	2016-2018
46	Satish	2016-2018
47	Vinay	2016-2018
48	Chidanand	2016-2018

Notable Alumni:



Narendra Srinivasulu, Country Manager - 2 Wheelers, Nigeria, TVS Motor Company Limited



Vikram S, CEO-Kolar Organic Farmers Producer Company Ltd, Marketing Director -Microbi Agrotech Pvt Ltd



Swetha.S.

Doddamani,

Digital

Marketing

Team Lead,

Intellipaat



Mithun Ramesh
Senior Project
controller —
Engagement
financial services
Deloitte
Consulting,
Canada





Chairman and Director
- Halaib Innovations
Pvt Ltd,
Marketing and IT
Operations Director Camsafe Tech Services
OPC Pvt Ltd
Director - Ubus
Technologies Pvt Ltd



Vinaya. D, Welfare Inspector, Indian Railways.



Narotham K
Maudghal
Sourcing
Specialist,
Google



Santosh Kanavalli
Zonal Sales Manager
- Karnataka & Goa
Hansgrohe India Pvt
Ltd.



Sridhar
Chandrashekhar,
Regional Manager Credit Card operations,
Karnataka Division,
HDFC Bank



Surekha I Shivashimpi, Asst. HR Manager, Bangalore Metro -Rail Corporation Ltd.



Vijitha
Pariyarath,
RPA consultant
(Robotic Process
Automation),
IBM India Pvt.
Ltd



Mujaheed Khan,Area Manager,
Saint Gobain
Glass





Lavanya B Ningaraj, Tax Manager, Ernst & Young LLP.



Santosh Suresh
Dugani,
Asst. Area Manager,
AFS, Farm Division,
Mahindra &
Mahindra Ltd.



Vinod M
Area Sales
Manager,
Carlsberg
India Pvt. Ltd



Nadeem Ul Haq,
Associate Media
Director,
Dentsu Aegis
Network Pvt
Ltd



Abhijith Maney
Marketing Operations
Analyst
Target Corporation
(US)



Ashok Maragur Assistant Manager Heidelberg Cement Limited



Basu
Regional Manager
(Bagalkot/Bijapur
and Kalburgi Dist.,)
Shriram Life
Insurance Company
Limited



Bhooshith B
Consultant –
Procurement
Athena IT
Solutions Private
Limited





Girish H L Financial Analyst IBM India Private Limited



Guruthej Vailaya S Manager State Street Corporation



Karan Konapure
Retail Manager
Karnataka (Modern
Trade)
Vellvette Lifestyle
Private Limited
(Sugar Cosmetics)



Kavya GBhat
Analyst - Corporate
Finance
J P Morgan Chase



Komal Phutane Senior Catalog Analyst Amazon



Krishnan M N
Ad Operations
Specialist
Amazon



Namrata B V
Section Manager
Northern Operating
Services Private
Limited



Raghavendra Rao Kulkarni Regional Sales Manager Zydus Healthcare Limited





Senior Manager –
Business Operations
Odigma Consultancy
Solutions Private
Limited



Vijay Kumar R Manager – Digital Marketing Freshworks Inc.



Vipin Madhavan
Senior Associate
BIS
Williams Lea India
Private Limited



Yathish S V
Sales Manager
Allied Blenders and
Distillers Private
Limited

B. Alumni interaction with students:

Alumni regularly meet the students during alumni meetings, invited lectures and mentoring for internships and project works.

Table 9.2.11: Visit to institution and interaction with students

S. No.	Year	Name of the Program	Name of the Speaker	Venue
1	2021- 2022	Career Planning and	Capgemini Executive Hiring Team	Department of MBA - Atria Institute of Technology
2		IOD I INNOPTIINITIES IN	Manager, State Street	Department of MBA - Atria Institute of Technology



3	2020 - 21	Human Resources and entire gamut of jobs under this	Ms. Sindhu Narayan, Ex- Customer Service Manager - Snapminds	Department of MBA - Atria Institute of Technology
4	2020 - 21	Marketing and Job Opportunities in Online retail	Mr. Abhijit Maney, Market Analyst Target India Bengaluru	Department of MBA - Atria Institute of Technology
5	2020 - 21	Marketing and Job Opportunities in Digital Marketing	Ms. Swetha Doddamani, Team Leader - Intellipaat Bangalore	Department of MBA - Atria Institute of Technology
6	2020 - 21	Marketing and Sales Opportunities in Automobile Industry	Mr. Narendra Srinivasalu, County Manager - TVS Motors Nigeria	Department of MBA - Atria Institute of Technology
7	2019- 2020	Targets are motivating – do not be afraid of targets	Mr Mujahid Khan,	Department of MBA - Atria Institute of Technology
8		Entrepreneurship – its rewards and challenges	Dr Vikram S	Department of MBA - Atria Institute of Technology
9	2019- 2020	Finance for a non- Commerce student	Ms Lavanya B N	Department of MBA - Atria Institute of Technology
10	2019- 2020	Significance of understanding the consumer psychology	Mr. Narendra Srinivasalu, County Manager - TVS Motors Nepal	Department of MBA - Atria Institute of Technology
11	2019- 2020	How to network	Sridhar Chandrashekhar, Regional Manager - Credit Card operations, Karnataka Division,	Department of MBA - Atria Institute of Technology



			HDFC Bank	
12	2018- 2019	How to crack the aptitude tests	Mr Kishore S	Department of MBA - Atria Institute of Technology
13		Importance of soft skills for MBA graduates	Ms Sindhu Narayanan	Department of MBA - Atria Institute of Technology
14		Excel – an essential tool in the industry	Mr Mukesh Yadav	Department of MBA - Atria Institute of Technology
15		Communication – A must for any MBA graduate	Vinod M Area Sales Manager, Carlsberg India Pvt. Ltd	Department of MBA - Atria Institute of Technology
16	2018- 2019	Experience of working at Amazon	Komal P R	Department of MBA - Atria Institute of Technology

C. Involvement in curriculum development:

Syllabus is a very important document for any program of study. It is indispensable to follow the syllabus but at the same time it is imperative to add value to the program by inducting certain significant aspects of the industry. In this direction here at MBA Department the faculty contribute towards adding value to the program by collaborating with the industry professionals for analysing the current syllabus, trying to find out the gaps and aid in bridging these gaps in the syllabus by recommending courses, activities etc that will help the program in meeting the standards or requirements of the industry.



The following are our Alumni partners who collaborate with the department in recommending additional courses or activities to the syllabus on an ongoing basis:

Table 9.2.12: List of Alumni involved in identifying Gaps in the curriculum

Sl. No.	Name of the Alumni	Designation	Organization
1.	Mr. VijayKumar R	Digital Marketing Manager	Honeywell International
2.	Mr. Narendra S	Country Manager, Nigeria	TVS Motors
3.	Mrs. Sindhu Narayan	Customer Success Manager	Snapminds Technologies
4.	Mr Kishore S	Assistant Vice President	Deutsche Bank

- **D.** Assistance in Entrepreneurship: The Alumni who took up entrepreneurship are encouraged to share with the students their experiences of the challenges faced and how they overcame them to become successful.
- E. Mentoring of students: The Alumni are involved in mentoring the students on a continuous basis. During the Annual Alumni meet, the current batch of students are also invited, and they are mentored by the Alumni formally in a syndicate discussion and brainstorming session on that day. After their formal interactions and networking, they develop informal associations and share their contacts. This helps the students to discuss with the Alumni their apprehensions and doubts regarding their specialisation options and the career growth in their selected domains. Based on this the students end up selecting their specialisations and regularly keep in touch with the alumni who help them with the job openings in that domain.





Fig 9.2.15: Alumni mentoring the students

F. Assistance in Placement: Alumni are the pillars of strength of our department. The older Alumni who have more than a decade of experience and are in the position to recruit the freshers, provide our students with the opportunities in their organisations. Alumni has helped our students not only in placement but also in getting summer internships.

Table 9.2.13: Number of Alumni who assisted students

Year	Number of students benefitted in Internships/Projects	Number of students benefitted in Placement
2020-2021	19	6
2019-2020	10	7
2018-2019	8	6



Table 9.2.11: Names of Students who were supported by Alumni in placement.

S. No	Name of the Student	Name of the company	Name of the supporting Alumni
1	Aakash	Intellipaat	Ms Swetha Dodamani
2	Akhil A	Gallagher	Mr Sanjay
3	Shivakumar A	HDFC Bank	Mr Sridhar C
4	Challa Sunil Kumar Reddy	ICICI Prudential Life Insurance Company Ltd.	Mr Sridhar C
5	Nagesha B	Amazon	Ms Komal P R
6	Nandini R	Amazon	Ms Komal P R
7	Sahana Vallabha G	HDFC Life	Mr Sridhar C
8	Saleha Begum	HDFC Bank	Mr Sridhar C
9	Kusuma S	Gallagher	Mr Sanjay
10	Pallavi G	Gallagher	Mr Sanjay
11	Rohith S	Amazon	Ms Komal P R
12	Sandhya N S	HDFC Bank	Mr Sridhar C
13	Supriya M	Amazon	Ms Komal P R
14	Surendra Kumar A	Amazon	Ms Komal P R
15	Swapna S B	Gallagher	Mr Sanjay



16	Huziafa Khanum	Gallagher	Mr Sanjay
17	R Ramdas	Gallagher	Mr Sanjay
18	Ridhik K P	Gallagher	Mr Sanjay
19	Sudharshan S	Gallagher	Mr Sanjay
20	Sandhya K	IBM	Ms Vijitha
21	Vennila U	Cognizant	Ms Anusha J

G. Resources raised:

Atria Alma Connect (AAC) has raised financial resources to the tune of Rs. 10,29,524 as of 1st October, 2021

In addition, our Alumni have contributed resources in the form of gift hampers from their company to be distributed to the winners and participants during the department fests like infusion. Our Alumni, Mr Tinku G who works for Nestle has been providing goodies from Nestle. Our Alumni, Mr Narendra S Who is with TVS Motors has helped us in the past through sponsorship of the department fest. He got us Rs 10000/- a couple of times as sponsorship amount for the department fest.

9.3. Methodology to Connect with Alumni and its Implementation

The department has various mechanisms that are built to stay connected with its Alumni. They are:

A. Alumni Portal

The college website has a separate alumni portal where the Alumni can register and give details of their current whereabouts and how they would like to contribute back to the institute.

The portal helps the institute to connect with its alumni. During the Annual Alumni



Meet, the notice of the meet is also shared on the portal. The link to the online portal is: https://atria.edu/alumni-connect.php

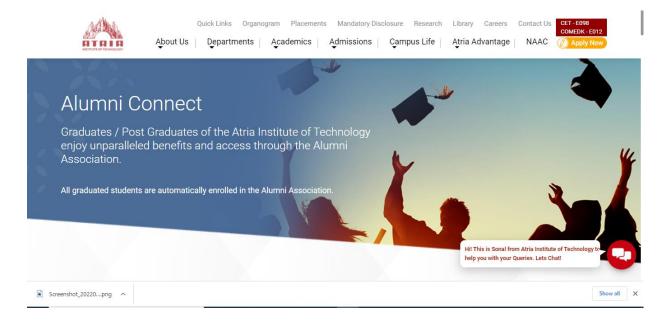


Fig 9.3.1: Screenshot of Alumni page on website

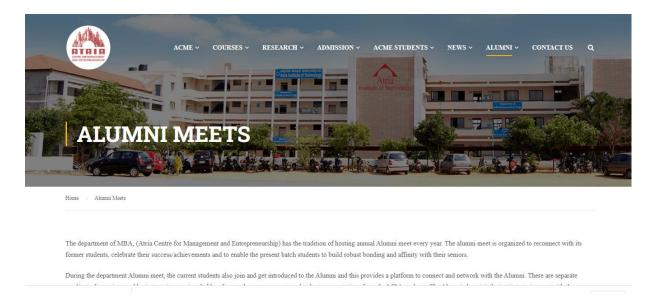


Fig 9.3.2: Screenshot of Alumni page on ACME website

B. **Alumni Database:** Through the portal, the institute connects with the Alumni and is able to maintain the database of all the registered Alumni



Name	Date modified	Туре	Size
Student Data base of 2004-06 Batch	09-02-2022 15:34	Microsoft Excel W	15 KB
Student Data base of 2005-07 Batch	09-02-2022 15:35	Microsoft Excel W	15 KB
Student Data base of 2006-08 Batch	09-02-2022 15:36	Microsoft Excel W	17 KB
Student Data base of 2007-09 Batch	09-02-2022 15:36	Microsoft Excel W	17 KB
Student Data base of 2008-10 Batch	09-02-2022 16:07	Microsoft Excel W	15 KB
Student Data base of 2009-11 Batch	09-02-2022 16:07	Microsoft Excel W	14 KB
🖭 Student Data base of 2010-12 Batch	09-02-2022 16:06	Microsoft Excel W	14 KB
🖭 Student Data base of 2011-13 Batch	09-02-2022 16:04	Microsoft Excel W	14 KB
Student Data base of 2012-14 Batch	09-02-2022 15:56	Microsoft Excel W	13 KB
🖭 Student Data base of 2013-15 Batch	09-02-2022 15:56	Microsoft Excel W	13 KB
🖭 Student Data base of 2014-16 Batch	09-02-2022 15:55	Microsoft Excel W	16 KB
🖭 Student Data base of 2015-17 Batch	09-02-2022 15:54	Microsoft Excel W	15 KB
🖭 Student Data base of 2016-18 Batch	09-02-2022 15:54	Microsoft Excel W	14 KB
Student Data base of 2017-19 Batch	09-02-2022 15:54	Microsoft Excel W	12 KB
Student Data base of 2018-20 Batch	09-02-2022 15:52	Microsoft Excel W	12 KB
Student Data base of 2019-21 Batch	09-02-2022 15:51	Microsoft Excel W	12 KB

Fig 9.3.2: Screenshot of Alumni database in excel sheets

WhatsApp Groups: There are separate WhatsApp groups in our MBA department. One group is the overall Alumni group where the Alumni from the first batch to the latest batch are there and any important achievements of the Alumni and the institute is shared in that group. This helps the alumni to network with the institute and among themselves.

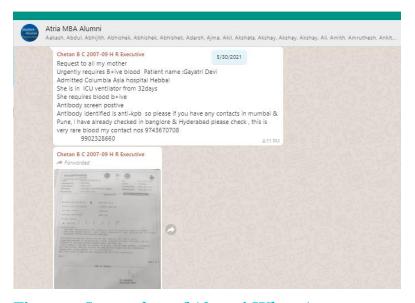


Fig 9.3.3 Screenshot of Alumni WhatsApp group



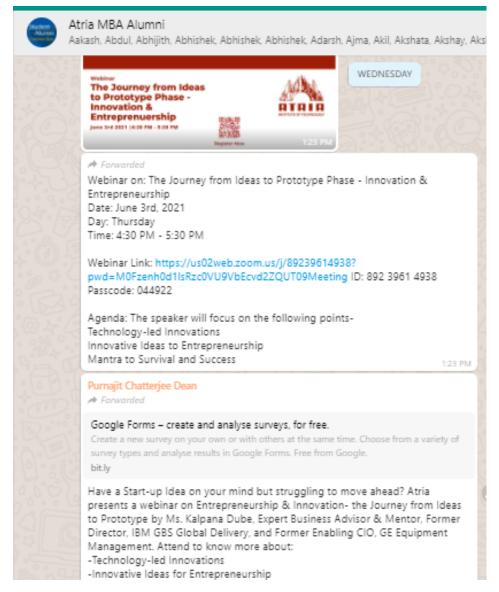


Fig 9.3.4: Screenshot of Alumni WhatsApp group

Facebook page: There is a separate Facebook page of our department called Atria Centre for management and Entrepreneurship through which important announcements and any achievements of the Alumni and the institute are shared for the benefit of all. This is a good medium to connect with the alumni spread across the national boundaries.



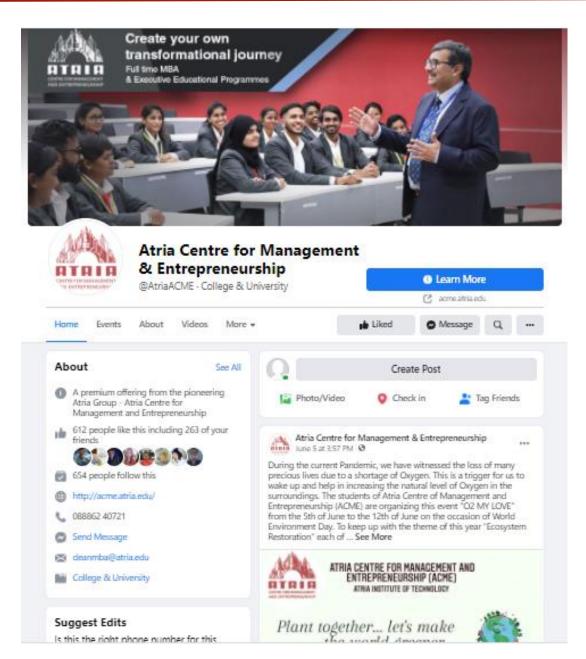


Fig 9.3.5: Screenshot of ACME Facebook Page

C. Alumni Meet: The Alumni meet twice a year in the institute during the Annual Alumni meet of the institution as well as once separately it is held only for the MBA department. During the department Alumni meet, the current students also join and get introduced to the Alumni and this provides a platform to connect and network with the Alumni. There are separate syndicate discussions and brainstorming sessions held in order to discuss the career aspects and industry expectations from the MBA students. The Alumni also visit the institute to interact with the students on various aspects like mentoring them on career aspects, Internship selection and selection of the organisations for undertaking project



work. The Alumni also assist the students with preparation for interviews. Sometimes they have come forward to conduct skill enhancement workshop specially in Excel training. These mechanisms help in building a close bond with the Alumni and having a good rapport with the Alumni.

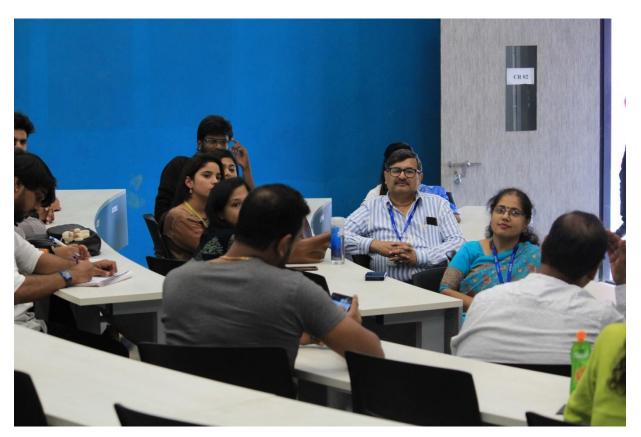
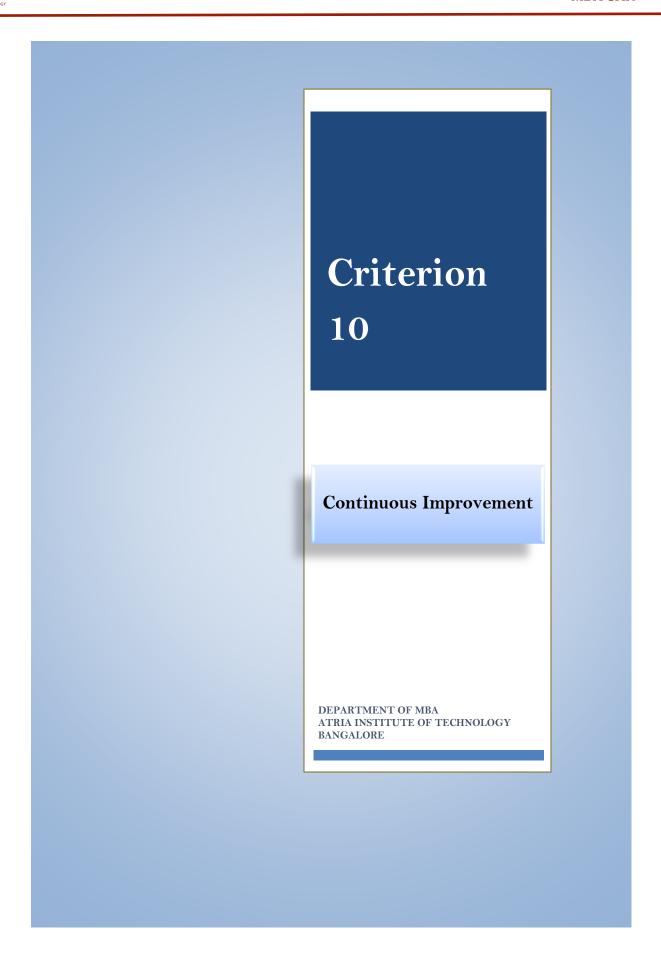


Fig 9.3.6: Syndicate discussion in Marketing Domain during the Alumni meet







Criterion 10: Continuous Improvement

The key aspects of Criterion 10 are Continuous Improvement which describe the steps taken by the institution to provide necessary assistance to the students in terms of academics such as providing meaningful experiences for learning at the campus, facilitating holistic development and their continuous improvement. The improvement of the Department performance is assessed through the attainment of POs, Academic Audit, Improvement in Placement, and the quality of the students. Department has attained the Program Outcomes and improved the performance of the students by using innovative teaching learning process and identifying weak and bright students. Remedial coaching is provided for academically weak students so that they can improve in their academics. The consistent academic and other support rendered, has resulted in increased net selections in placements and gradual improvement in average pay package. Academic Audit is conducted by the Institute regularly to assess the quality of Teaching learning process and to enhance the overall development of the department.

Institute has a rigorous admission process to admit the talent and provide them training as suitable to the demand of the industry.



10.1. Actions taken based on the results of evaluation of each of the POs.

The target values are set in consultation with the members of Department Advisory Board along with the faculty members of the program. The Target level is set as 2.1 in all courses. If there are any deviations from the set target, action plan is prepared and implemented. The following table shows the PO attainment for the 3 batches.

Table 10.1.1: PO attainment for 3 Batches.

POs	PO1	PO2	PO3	PO4	PO5	PSO 1	PSO 2	PSO 3
2017-19	2.39	2.13	2.19	2.1	2.24	2.16	2.15	1.82
2018-20	2.48	2.2	2.31	2.21	2.35	2.2	2.21	2.16
2019-21	2.52	2.21	2.31	2.22	2.37	2.22	2.24	2.23

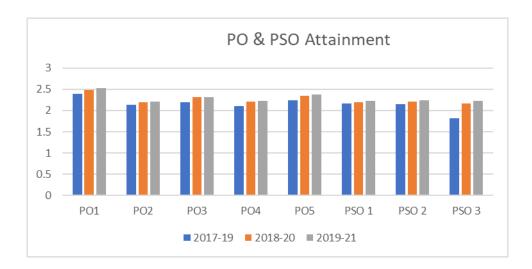


Fig. 10.1.1: Shows the PO & PSO attainment for 3 Batch.



POs Attainment Levels and Actions for Improvement

Table 10.1.2: PO Attainment Levels for 2019-21 Batch and Action for Improvement for the coming year.

PO 1: Acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.

PO	Target	Attainment	Observation
	2.2	2.52	Attained

Action Taken to maintain the improvement

- Enhance the usage of Learning Management System
- More case-based delivery and learning is reinforced.
- More group and individual assignments/projects are given to Students to work on them.
- Solve more number of numerical problems to improvise the problem solving and analyzing skills.

PO 2: Apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.

PO	Target	Attainment	Observation
	2.2	2.21	Attained

Action Taken to maintain the improvement

- More readings with specific follow up questions helps to increase their understanding, ultimately leading the students to be better able to achieve the desired learning outcome.
- Role play based learning motivates the students to engage and learn skills used in realworld situations and provides opportunities for critical thinking.
- Develop interactive sessions to improve communication skills of the students



PO 3: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.

PO	Target	Attainment	Observation
	2.2	2.31	Attained

Action Taken to maintain the improvement

- Organizing fests in the College.
- More leadership games are organized by experienced faculties.
- Rigorous testing and performance feedback is provided to Students in their group based performances.
- Increasing the component of self-directed learning

PO 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.

PO	Target	Attainment	Observation
	2.2	2.22	Attained

Action Taken to maintain the improvement

- Helps students to understand the impact of business practices on society and environment thorough discussions.
- Organized Current affairs Classes to make the students updated, organize developments on issue, understand deeper and analyses what is happening in the business world.

PO 5: Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.

PO	Target	Attainment	Observation
	2.2	2.37	Attained

Action Taken to maintain the improvement

• More activities to develop entrepreneurial qualities among students.



 Focus on Sessions on Entrepreneurship to foster entrepreneurial qualities among students

Table 10.1.3: PO Attainment Levels for 2018-20 Batch and Action for Improvement for the coming years.

PO 1: Acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.

PO	Target	Attainment	Observation
	2.1	2.48	Attained

The attainment level of PO1 is found satisfactory.

Action Taken to maintain the improvement

- To improve the understanding level of the concepts, more number of numerical problems will be given for practice and remedial classes will be conducted.
- Helps students to develop independent thinking and engage in acquisition of knowledge to enhance their domain and managerial competencies through casestudies, assignments, projects etc.

PO 2: Apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.

PO	Target	Attainment	Observation
	2.1	2.20	Attained

Action Taken to maintain the improvement

- Focus on Group Discussions, Role Plays and Discussions on Case to improve the communication skills and better understanding of the concepts.
- Role play based learning motivates the students to engage and learn skills used in realworld situations and provides opportunities for critical thinking.
- Focus on slow learners for better academic results.
- Develop interactive sessions to improve communication skills of the students



PO 3: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.

PO	Target	Attainment	Observation
	2.1	2.31	Attained

Action Taken to maintain the improvement

- Organizing more Management events.
- Rigorous testing and performance feedback is provided to Students in their group based performances.
- Increasing the component of self-directed learning

PO 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.

PO	Target	Attainment	Observation	
	2.1	2.21	Attained	

Action Taken to maintain the improvement

- Helps students to understand the impact of business practices on society andenvironment thorough discussions.
- Organized Current affairs Classes to make the students updated, organize developments on issue, understand deeper and analyses what is happening in the business world.

PO 5: Possess self-sustaining entrepreneurship qualities that encourages calculated risk taking.

PO	Target	Attainment	Observation
	2.1	2.35	Attained

Action Taken to maintain the improvement

More activities to develop entrepreneurial qualities among students.



10.2. Academic Audit and actions taken thereof during the period of Assessment.

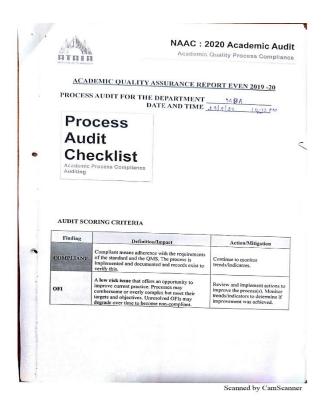
The purpose of an academic audit is to encourage departments to evaluate their "education quality processes" – the key faculty activities required to produce, assure, and continuously improve the quality of teaching and learning. The Internal Quality Assurance Cell (IQAC) conducts Academic audit to assess the academic performance of both individual faculty and the whole department. The IQAC plans, guides, and monitors quality enhancement activities of the department. The Institute has regular interactions with Dean to ensure that the policies and procedures are followed and there is reasonable participation of all faculty members in decision making processes intended to improve academic performance. The policies and plans are reviewed in consultation with faculty members who provide their opinion on the design of the quality policy.

Audit Process

The institution undertakes the academic audit as detailed below.

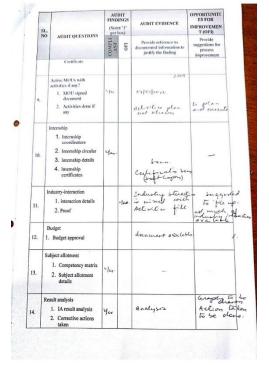
- The institution undertakes system audit for academic activities through its own trained auditors on a regular basis at least once in a semester.
- Generally, the audit would envelop all the processes and procedures defined in
 the system and any non-compliance would be identified. The audit would be
 conducted at the departmental level for all the processes which are within the
 purview of the departments. Normally the department is audited by the faculty
 of another department.
- VTU through its Local Inquiry Committee (LIC) audits our academic system once every year and the audit report are provided to us. We initiate corrective actions to overcome the deficiencies indicated in the report.
- AICTE audits our institution for compliance of mandates prescribed to maintain the quality of technical education whenever it deems it fit. Any deficiencies identified in any of the audits conducted would be attended to at the appropriate level. Not only the corrective actions are immediately implemented to overcome the deficiency, but also pro-active preventive actions would be initiated and put in place to overcome repetitions of such deficiencies.





in the	A R RA R RA					ven.
	SL. AUDIT QUESTION.	8	AUDIT FINDINGS (Score 'I' per box)			OPPORTUNITI ES FOR IMPROVEMEN T (OFI)
		Commit	ANT	OFI	Provide reference to documented information to justify the finding	Provide suggestions for process improvement
1.	ls the gap analysis document completed? 1. Gaps identified 2. Proof of gap identification and analysis 3. Process details for filling the gaps			le.	Graps nut identified by the Dept. staff	Litally dept sull to be done and ident the Gop tay staff.
2.	Proof of participation in VTU syllabus review, if any? 1. E-mail written to VTU 2. BoS member detail 3. Attended meeting from VTU	s	7	er.	Prof. Archana attended as a partingent.	to garde
3.	Academic Course file Review? 1. Lesson Plan 2. Lesson Schedule 3. QP scheme and solution 4. Online Class Report	Yes.	4.	.,	to the up detect	to be updated
4.	Student feedback and action taken? 1. Formative feedback	400		1	Fernative noon	-

	SL. NO		FI (AUI NDI Score	NGS	AUDIT EVIDENCE	OPPORTUNIT ES FOR IMPROVEMEN T (OFI)
			COMPLI	ANT	OFI	Provide reference to documented information to justify the finding	Provide suggestions for process
		Action taken report Improvement in summative feedback				_	Action to be taken document
5.	•	Parent teacher meeting? 1. PTM circular 2. PTM minutes 3. PTM Attendance	46 40			had beinede hardings shown with insenting and meeting and significant significant of the second se	4 (
6.		Alumni activities? 1. Alumni coordinators 2. Alumni meet circular 3. Alumni meet minutes 4. Alumni meet attendance	400			sure in a	-
7.		ctivities conducted - culty and students? 1. Table filled 2. Approval 3. Schedule 4. Attendance 5. Report and Certificate	No.			wetrinan conducted in even demente	Laggertee To delum.
8.	and	tivities attended -faculty students? 1. Table filled 2. Approval 3. Schedule 4. Attendance 5. Report and	100		5 4	off logsy.	to be document



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SL. NO		AUDIT FINDINGS (Score '1' per box)		AUDIT EVIDENCE	OPPORTUNITI ES FOR IMPROVEMEN T (OFI)
	AUDIT QUESTIONS	COMPLI	0F1	Provide reference to documented information to justify the finding	Provide suggestions for process improvement
	3. Weak students addressed 4. Meritorious students addressed 5. SEE analysis	YE		-	31. No. 3.4 to be planned Plan for improvement
15.	Student progression 1. Semester wise results of students	46		document sem	1 /
16.	Research centre data, if applicable 1. Activities 2. Funding 3. Research lab details	Yes		VTV document	
17.	Activities under special labs, if any 1. CoE labs identified 2. Activity details	-	-	_	
18.	Research publications (both conference and journal) 1. Details in the table 2. Certificate	40.		staff publication	or sugge for stud pushical
19.	Project 1. Coordinators list 2. Circulars 3. Presentation details 4. Participation details 5. Funding if any	Yes .		All dept. Staff and Council nations.	to olver

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Fig 10.2.1: Sample Audit Report

The following table shows the academic audit suggestions made by IQAC and actions taken by the department.



Table 10.2.1: Academic Audit Suggestions for academic year 2019-2020

Academic Audit suggestions	Actions taken
Steps to be taken to encourage top	Students performing good in academics
performing students to further	were encouraged and supported by faculty by
improve their skills and capabilities	providing additional study materials,
	textbooks etc.
Steps to be taken to bring up low	Course specific Tutorials, Special sessions
performing students	were conducted for academically weak
	students
Identifying curricular gaps and	Faculty members conducted special sessions
strategy to bridge the gaps	to bridge the gap intheir respective subjects.
Designing effective teaching and	All the Faculty Members use
learning processes	Technology interface while handling their
	sessions.
Steps to improve the overall results;	Reallocation of subjects to the faculty
Analyze the specific faculty	
performance where the past	
percentage is less than 60%	

10.3. Improvement in Placement, Higher Studies and Entrepreneurship

Assessment is based on improvement in:

- Placement: number, quality placement, core industry, pay packages etc.
- Higher studies: admissions for pursuing Ph.D in premier institutions.
- Entrepreneurs

Improvement in Placement

The College has a placement cell with a qualified placement officer who conducts placement events on campus and off campus from many companies. Department conducts placement training and career guidance classes to enhance the employability skills of students. The main aim of these classes is to build confidence in students and develop the right attitude in them and to enhance their communication skills.



An attempt is made to introduce new topics of industry relevance, exercises for project works, etc. based on external interaction with the industry and academia at seminars or conferences. Some of the improvements that have been carried out in the past are listed below:

- a. New projects/problems are given to students to solve in decision making capabilities and thus, improves in placements.
- b. Over the last years, the industry exposure has been increased to both faculty as well as students.
- c. Feedback is taken from the Placement Cell to understand the weaknesses of students during the interviews/tests and students will be made stronger in those areas.
- d. Arrangements for exposure to talks by industry experts with view to make them aware of the industry environment.
- e. Conducting mock tests and interview sessions to enhance their confidence levels during placement tests.
- f. Placement training sessions were conducted to enhance employability among students.

These all efforts show an improvement in placement ratio over the past 3 years. The placement ratio includes the students pursuing higher studies, Entrepreneurs and students place in companies.



Table 10.3.1: Placement details for 4 years.

Item	CAY <i>m4</i> 2017-18	CAY <i>m3</i> 2018-19	CAYm2 2019-20	CAYm1 2020-21
No. of students placed in companies or Government Sector (x)	25	35	28	36
No. of students pursuing Ph.D. / Higher Studies (y)	-	-	1	-
No. of students turned entrepreneur (In the areas related to management discipline) (z)	1	-	0	-
x + y + z =	26	35	29	36
No. of students appeared in final year examination (N)	31	40	33	53
Placement Percentage : $(x + y + z)/N *100$	84	87	88	68

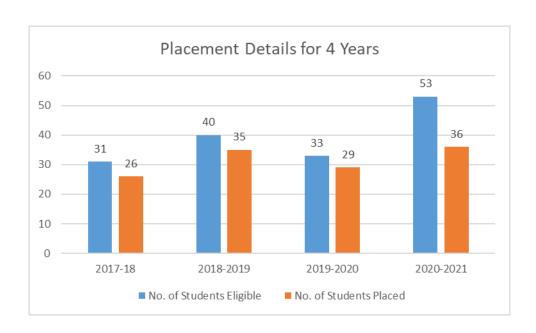


Fig. 10.3.1: Placement over 3 years



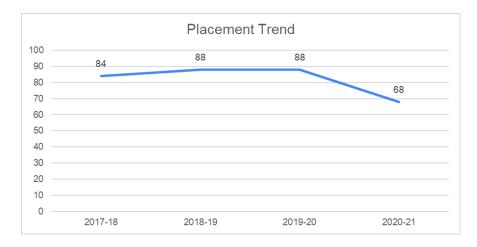


Fig. 10.3.2: Placement trend over 4 years

In the light of rising concerns about the COVID-19 spread, many companies have put hold on their placement process in the Academic Year 2020-21. The coronavirus pandemic has impacted campus placement adversely in the year. The number of students recruited for the current year is low and most of the selected students are doing work from home. At the same time students are also taking up online courses and certifications to upskill themselves. Students are not losing their morale and going virtual for their learning as wellas job interviews.

10.4. Improvement in the quality of students admitted to the program.

The department provides widespread publicity to attract talent. It has a rigorous admission process to admit the talent and provide them training as suitable to the demand of the industry. Over the years, the quality of students admitted has improved which is evident from PGCET and pre- qualifying marks.

- Students are admitted after careful and intensive scrutiny of their forms.
- Students with technical/professional educational background are preferred.
- Soft skills of students are assessed through selection process.

The Institute has predefined and notified admission procedure as per the University norms and follows it in spirit without any discrimination. The transparency has been maintained on the regularbasis. Assessment is based on



continuous improvement in terms of ranks/scores in qualifying state level/national level entrances tests, percentage marks obtained by aspiring students. During theselection, the students falling in the lower ranges of qualifying marks are made to face interview/counselling sessions.

There has been tremendous improvement in the quality of students admitted in the institute. The quality of student is measured on the following parameters:

- Marks of admitted students in 10th grade, 12th grade, and Graduation stream of the admitted students.
- Percentile score obtained in management aptitude test score such as in MAT, CAT, PGCET, and other tests.
- Number of applications received in comparison to the number of students admitted.
- Diversity of students admitted in terms of geography, gender, and stream.

Analysis of improvement in the quality of students admitted to the program.

1. The number of students admitted against sanctioned seats:

Table below presents the data for last five-year admission scenario in terms of number of sanctioned seats and actual admissions. It is evident that the institute can fill its sectioned seats in MBA program. The enrolment ratios are showing an improvement. The enrolment ratio declines in the current year due to Covid-19 pandemic.

Table 10.4.1: Admission Overview for past 5 years

Year	Sanctioned Intake	Admission	%
2021-22	60	58	96.67
2020-21	60	43	71.67
2019-20	60	53	88.33
2018-19	60	42	70
2017-18	60	44	73.33
2016-17	60	35	58.33



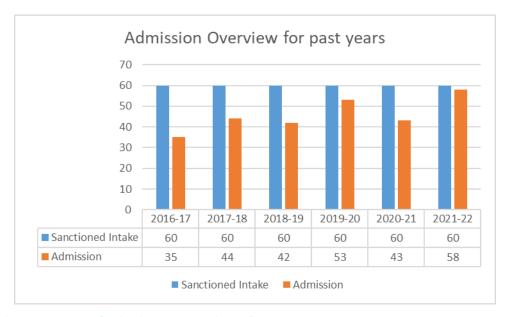


Fig. 10.4.1: Admission Overview for past 5 years.

2. The number of students admitted through Management Stream

The Department have sanctioned intake of 60 out of which Management admission are 30 and remaining from PGCET. The students volunteer to join MBA program in various specializations, offered by Department under management quota, have to pass through the selection process. The Dean and departmental faculties are invited to be a part of interview panel. The below table shows the details about students admitted through Management Stream for the past 3 years. The admission through management stream has shown an improvement over a period of time.

Table 10.4.2: Number of students admitted through Management Seats

Year	2018- 19	2019- 20	2020- 21	2021- 22
Management Stream	25	28	28	31
Total No.of Management Admission	30	30	30	30
Percentage of Management Admission against Total	83	93	93	103





Fig 10.4.2: Students admitted through Management Seats

3. PGCET Ranks

The students have to appear in Karnataka PGCET (Post Graduate Common Entrance Test) to be the part of MBA program. The Department have sanctioned intake of 60 out of which PGCET admission are 50%. The Department maintain the quality from the initial or admission stage of students. The below table shows that there is an improvement in the quality of students admitted based on their ranks.

Table 10.4.3: PGCET Ranks

Compe titive Exam	2018-19		2019-20		2020-21		202	1-22
PGCET	Starting Rank	Ending Rank	Starting Rank	Ending Rank	Starting Rank	Ending Rank	Starting Rank	Ending Rank
	1485	22215	4061	21064	1867	20141	1983	23807



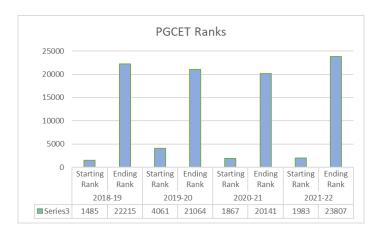


Fig 10.4.3: PGCET Ranks

4. Average marks of admitted students There has been an improvement in the average marks in graduation of all the admitted students in last three years. It is evident from the below table that the quality of students who are admitted in MBA has improved in the last three years.

Table 10.4.4: Average Academic marks of Admitted Students

Academic	2018-	2019-20	2020-21	2021-22
	19			
Average Graduation Marks in Percentage	67.25	68.67	69.28	70.29

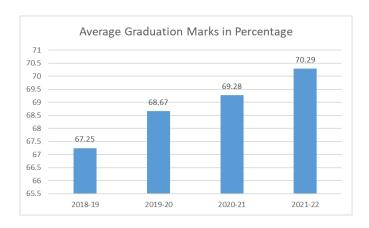


Fig 10.4.4: Average Academic marks

5. Student Diversity: The institute has good amount of diversity among students. In terms of academic background, a good combination of different streams is being represented in the class. The institute has majority of students with B.Com and BBA background, however, there is a considerable increase



in BBA/BBM and Engineering students over a period of time.

Table 10.4.5: Student Academic Background

Stream	2018-19	2019-20	2020-21	2021-22
BBA/BBM	8	8	5	4
B Com	27	37	36	47
BE/B Tech/B.Arch	0	2	5	0
BA/BSc/BCA	1	6	3	7

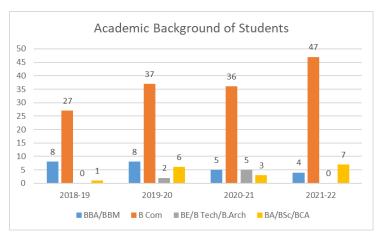


Fig. 10.4.5: Student Academic Background

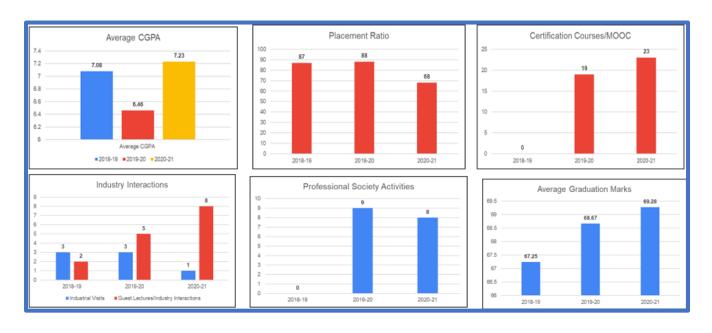


Fig. 10.4.6: Impact Summary of Program Improvements





Atria Institute of Technology

ASKB Campus, 1st Main Road, AGS Colony, Anandnagar, Bengaluru - 560 0024.

Office: 080 23631298 | Direct: 080 23530108 principal@atria.edu | www.atria.edu

Declaration

(The head of the Institution needs to make a declaration as per the format given)

I undertake that, the Institution is well aware about the provisions in the NBA's accreditation manual concerned for this application, rules, regulations, notifications and NBA expert visit guidelines in force as on date and the Institute shall fully abide by them.

It is submitted that information provided in this Self-Assessment report is factually correct. I understand and agree that an appropriate disciplinary action against the Institute will be initiated by the NBA, in case any false statement / Information is observed during pre-visit, visit, post visit and subsequent of accreditation.

Date: 18/02/2022

Place: Bangalore

Signature & Name

Head of the Institution with seal Principal





Annexure I: Program Outcomes and Program Specific Outcomes

a) Program Outcomes (POs)

Program Outcome Statements help us to assess what students have learnt at the time of program completion. The University has established 5 POs as mentioned below:

- **PO 1**: Acquire Sufficient theoretical knowledge and are enabled to apply them to solve practical problems in business and other organizations / institutions of importance.
- **PO 2**: Apply Effective communication skills with a high degree of lateral and critical thinking that enhances learn ability, developed for being continuously employable.
- **PO 3**: Demonstrate leadership qualities, ethically sound, enabled with decision making skills that reflect a high degree of social consciousness.
- **PO** 4: Recognize the need for sustained research orientation to comprehend a growingly complex, economic, legal, and ethical environment.
- **PO 5**: Possess self-sustaining entrepreneurship qualities that encourage calculated risk taking.

b) Program Specific Outcomes (PSOs)

The department offers Marketing, Finance, & Human Resource specialisation. PSOs designed for each specialisation are listed below:

- **PSO 1:** *Marketing*: The students should be able to develop a brand and position it in the market through appropriate marketing communications to generate sales and achieve revenue target.
- **PSO 2:** *Finance:* The students can plan and analyse the financial needs of an organization and drive towards profit maximization while minimizing financial exposure.
- **PSO 3:** *Human Resource:* The Students should be able to build and develop organisation culture, perform manpower planning, and implement compensation system.



Annexure II: Details of Faculty Members of Department



Department of MBA Atria Centre for Management & Entrepreneurship (ACME)

Faculty List for the year 2021-22

SL No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
1	Dr. Purnajit Chatterjee	AAJPC2128C	D.Litt., MSc, PGDM	Operations Research, Marketing	Dean & Professor	16-07- 2018	16-07-2018	Y	Regular	NA	NA
2	Dr. Perini Praveena Sri	AKVPP3381L	Post- Doctoral PhD,	Economics	Professor	10-04- 2019	31-12-2020	Y	Regular	NA	NA
3	Dr. H R Ananth	AAKPH6066R	PhD, MBA	Human Resource Management	Associate Professor	02-02- 2020	NA	Y	Regular	NA	NA
4	Dr. Rashmi Singh Roy	BMV PS21 63Q	PhD, PGDM,	Human Resource Management	Associate Professor	08-02- 2018	NA	Y	Regular	NA	NA
5	Dr. Richa Das	BPMPR3315H	PhD, MBA	Human Resource Management	Associate Professor	16-08- 2018	31-12-2020	Y	Regular	NA	NA

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Atria Centre for Management & Entrepreneurship Atria Institute of Technology Hebbal, Bangatore - 560 024

Signature of Principal

Principal





Faculty List for the year 2021-22

Sl. No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
6	Mrs. Archana R Motta	ALEPM1930E	MPhil, MBA	Marketing	Assistant Professor	16-08- 2004	NΛ	Y	Regular	NA	NA
7	Mrs. Rajimol K P	AXQPK9716L	MBA	Finance & Human Resource Management	Assistant Professor	15-10- 2019	NA	Y	Regular	NA	NA
8	Mrs. Panchali Chatterjee	AJKPC2576N	MA	Operation Research	Assistant Professor	01-04- 2020	NA	Υ	Regular	NA	NA
9	Mrs. Madhu Shree P R	BPOPS6561L	MBA	Finance	Assistant Professor	03-08- 2015	NA	Y	Regular	NA	NA
10	Ms. Devald S	CBIPDs084Q	МВА	Human Resource Management	Assistant Professor	21-05- 2018	NA	Υ *	Regular	NA	NA
11	Dr. Kamala Suganthi	BCJPS4473B	PhD MBA	Human Resource Management	Research Guide		NA	Υ	Contract	PT	NA

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Principal





Faculty List for the year 2020-21

SI. No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
1	Dr. Purnajit Chatterjee	AAJPC2128C	D.Litt., MSc, PGDM	Operations Research, Marketing	Dean & Professor	16-07- 2018	16-07-2018	Y	Regular	NA	NA
2	Dr. Perini Praveena Sri	AKVPP3381L	Post- Doctoral PhD,	Economics	Professor	10-04- 2019	31-12-2020	Y	Regular	NA	NA
3	Dr. H R Ananth	AAKPH6066R	PhD, MBA	Human Resource Management	Associate Professor	02-02- 2020	NA	Y	Regular	NA	NA
4	Dr. Rashmi Singh Roy	BMV PSg1 63Q	PhD, PGDM,	Human Resource Management	Associate Professor	08-02- 2018	NA	Υ .	Regular	NA	NA
5	Dr. Richa Das	BPMPRs315H	PhD, MBA	Human Resource Management	Associate Professor	16-08- 2018	31-12-2020	Υ	Regular	NA	NA

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Principal
Atria Institute of Technology
Anandanagar, Bengaluru-24



Department of MBA Atria Centre for Management & Entrepreneurship (ACME)

Faculty List for the year 2020-21

SL No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
6	Mrs. Archana R Motta	ALEPM1930E	MPhil, MBA	Marketing	Assistant Professor	16-08- 2004	NA	Y	Regular	NA	NA
7	Mrs. Rajimol K P	AXQPK9716L	MBA	Finance & Human Resource Management	Assistant Professor	15-10- 2019	NA	Y	Regular	NA	NA
8	Mrs. Panchali Chatterjee	AJKPC2576N	MA	Operation Research	Assistant Professor	01-04- 2020	NA	Y	Regular	NA	NA
9	Mrs. Madhu Shree P R	BPOPS6561L	МВА	Finance	Assistant Professor	03-08- 2015	NA	Y	Regular	NA	NA
10	Ms. Devaki S	CBIPDs084Q	MBA	Human Resource Management	Assistant Professor	21-03- 2018	NA	Υ .	Regular	NA	NA
11	Dr. Kamala Suganthi	BCJPS4473B	PhD MBA	Human Resource Management	Research Guide		NA	Y	Contract	PT	NA

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Faculty List for the year 2019-20

SL. No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	IF contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
1	Mr. Purnajit Chatterjee	AAJPC2128C	MSc, PGDM	Operations Research, Marketing	Dean	16-07- 2018	16-07-2018	Y	Regular	NA	NA
2	Dr. K. S. Bhat	ACCPB1442P	PhD, BE	Operations Management	Professor	01-02- 2007	01-02-2007	Υ	Regular	NA	
3	Dr. Perini Praveena Sri	AKVPP3381L	Post- Doctoral PhD,	Economics	Associate Professor	10-04- 2019	10-04-2019	Y	Regular	NA	NA
4	Dr. Rashmi Singh Roy	BMV PS21 63Q	PhD, PGDM,	Human Resource Management	Associate Professor	08-02- 2018	NA	Y	Regular	NA	NA
5	Mrs. Archana R Motta	ALEPM1930E	MPhil, MBA	Marketing	Assistant Professor	16-08- 2004	NA	Υ	Regular	NA	NA

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Department of MBA
Atria Centre for Management & Entrepreneurship (ACME)

Faculty List for the year 2019-20

SI. No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
6	Dr. Richa Das	BPMPRss15H	PhD, MBA	Human Resource Management	Assistant Professor	16-08- 2018	NA	Y	Regular	NA	NA
7	Mrs. Madhu Shree P R	BPOPS6561L	MBA	Finance	Assistant Professor	03-08- 2015	NA	Y	Regular	NA	NA
8	Ms. Devaki S	CBIPDsossQ	MBA	Human Resource Management	Assistant Professor	21-03- 2018	NA	Y	Regular	NA	NA
9	Mr. Sameer Kakar	AVJP K683 5F	MBA, BTech	Marketing	Assistant Professor	21-04- 2018	NA	Y	Contract	PT	NA
10	Dr. Kamala Suganthi	BCJPS+s73B	Ph.D MBA	Human Resource Management	Research Guide		NA	Y	Contract	PT	NA

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Faculty List for the year 2018-19

SL. No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
1	Mr. Purnajit Chatterjee	AAJPC2128C	MSc, PGDM	Operations Research, Marketing	Dean	16-07- 2018	16-07- 201s	Y	Regular	NA	NA
2	Dr. K. S. Bhat	ACCPB1442P	PhD, BE	Operations Management	Professor	01-02- 2007	01-02- 2007	Y	Regular	NA	NA
5	Dr. Rashmi Singh Roy	BMV PS21 63Q	PhD, PGDM,	Human Resource Management	Associate Professor	08-02- 2018	NA	Y	Regular	NA	NA
4	Mrs. Archana R Motta	ALEPM1930E	MPhil, MBA	Marketing	Assistant Professor	16-08- 2004	NA	Y	Regular	NA	NA .
5	Dr. Richa Das	BPMPRss15H	PhD, MBA	Human Resource Management	Assistant Professor	16-08- 2018	NA	Υ .	Regular	NA	NA

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Department of MBA
Atria Centre for Management & Entrepreneurship (ACME)

Faculty List for the year 2018-19

Sl. No	Name	PAN No.	Qualificati on	Area of Specializati on	Designa tion	Date of Joining	Date on which Designate d as Professor / Associate Professor	Currently Associate d (Y/N)	Nature of Associatio n (Regular/ Contract/ Adjunct)	If contractu al mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
6	Mrs. Madhu Shree P R	BPOPS 6561L	MBA	Finance	Assista nt Profess or	03-08- 2015	NA	Y	Regular	NA	NA
7	Ms. Devaki S	CBIPD 8084Q	MBA	Human Resource Managemen t	Assista nt Profess or	21-03- 201s	NA	Y	Regular	NA	NA
8	Dr. Avik Sinha	BWX PS54 ssL	PhD, PGDM, BE	Economics	Assista nt Profess or	28-08- 2018	NA	Y	Regular	NA	11/02/20 19

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					Faculty Li	st for the	e year 2018	-19			
SL No.	Name	PAN No.	Qualification	Area of Specialization	Designation	Date of Joining	Date on which Designated as Professor/ Associate Professor	Currently Associated (Y/N)	Nature of Association (Regular/ Contract/ Adjunct)	If contractual mention Full time or Part time	Date of Leaving (In case Currently Associated is "No")
9	Mr. Sanjay Shukla	ARW PS86 57A	MBA, BE	Finance	Assistant Professor	21-05- 2018	No	Y	Regular	NA	31/10/2019
10	Mr. Sameer Kakar	AVJP K683 5F	MBA, BTech	Marketing	Assistant Professor	21-04- 2018	NA	Y	Contract	PT	NA
11	Mr. Kamal Das	AGO PDos soH	МВА, ВЕ	Finance	Assistant Professor	07-08- 2018	NA	Y	Contract	PT	NA
1	Signat	ite of Te	Entrepreneurship chnology						Atria Institute	pal cipal e of Technolo , Bengaluru-2	9 y 4



Annexure III: List of Current Students in the MBA Department



Department of MBA Atria Centre for Management & Entrepreneurship (ACME)

List of Students during the Academic Year 2021-22 (1st Year)

Sl. No.	Admission No.	Student Name
1	7075	Abhishek
2	8502	Anusha N
3	8511	B R Bhavana
4	7062	Balaji A S
5	8529	Beerendar Rathore R
6	8530	Bharathi U
7	8532	Chethan N S
8	7066	Chethan S
9	8528	Chethan T N
10	8504	Chintakunta Sai Kiran Reddy
11	7024	Devaraja M
12	8501	Dhillon Joseph Rafferty
13	8517	Dilip S
14	7021	Gagana V
15	8509	Geetha T
16	8510	Ghanya Ali Yahya Al Gunaid
17	8518	Gonuguntla Siddhartha
18	8512	Goutham M
19	7037	Gowtham Raj V
20	8525	Greeshma S V
21	8533	Jagadeesha H R
22	7031	Jagadish Kumar R
23	7052	Jayashree D
24	7028	K C Likhitha
25	7050	Karthik N
26	8507	Kaveri C K
27	8520	Kishore S
28	7022	L Ranjith
29	7081	Manjunath T B

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List of Students during the Academic Year 2021-22 (1st Year)

Sl. No.	Admission No.	Student Name
30	7061	Modhak G C
31	7004	Mohammed Kaif Khatib
32	7056	Nagesha M R
33	7019	Narendra Yadav S N
34	8523	Naresh S
35	8521	Navya
36	8513	Nithin Kumar
37	8522	Pallavi K
38	7082	Pavithra G
39	7030	Pooja V
40	7020	Praveen S
41	8516	Priya Dharshini R
42	7054	Priyanka K T
43	7015	Pruthvi Kumar B T
44	8527	Rakesh S
45	7055	Rakshitha J K
46	8508	Renu Kumari
47	8506	Sakshi Gupta
48	7048	Sanjay Kumar M
49	8534	Santhosh S N
50	8519	Shalini K
51	7005	Srishti Manoj Bhat
52	7065	Sudhakara P
53	8515	Suhas H A
54	8505	Swapna M
55	7074	Syed Mehtab Ali S Killedar
56	8526	Tarun S
57	7002	Varshitha G
58	8514	V L Hindushekar

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List of Students during the Academic Year 2021-22 (2nd Year)

Sl. No.	USN	Student Name
1	1AT20BA001	Abhijith A A
2	1AT20BA002	Abhishek G
3	1AT20BA003	Akash S K
4	1AT20BA004	Bulla Yashwanth Kumar Reddy
5	1AT20BA005	Chandan Kumar V
6	1AT20BA006	Dakshayani H A
7	1AT20BA007	Divya R
8	1AT20BA008	Falha Afreen
9	1AT20BA009	Golla Susmitha
10	1AT20BA010	Gopinath V
11	1AT20BA011	Gouthami Bai V
12	1AT20BA012	Ishwarya B S
13	1AT20BA013	Ishwarya K S
14	1AT20BA014	Kakumani Sireesha
15	1AT20BA015	Kavya N
16	1AT20BA016	Keshava M
17	1AT20BA017	Likith M
18	1AT20BA018	Manjunatha S N
19	1AT20BA019	Manohar P L
20	1AT20BA020	Manoj Kumar J
21	1AT20BA021	Mithavachana Hugar
22	1AT20BA022	Monika Sm
23	1AT20BA024	Pavana H M
24	1AT20BA025	Pavitra
25	1AT20BA026	R Vicky Rakesh
26	1AT20BA027	Rakesh H K
27	1AT20BA028	Rakshith Kumar K
28	1AT20BA029	Ravi Kumar R
29	1AT20BA030	Rekha
30	1AT20BA031	Rishiraj Simlai

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List of Students during the Academic Year 2021-22 (2nd Year)

Sl. No.	USN	Student Name
31	1AT20BA032	Roma Kumari
32	1AT20BA033	Sahana G C
33	1AT20BA034	Satyajith A A
34	1AT20BA035	Shaik Mohammed Shahid
35	1AT20BA036	Shiva Prasad R
36	1AT20BA037	Shruthi Thambi S
37	1AT20BA038	Sivuni Aruna Kumari
38	1AT20BA039	Sowmya G R
39	1AT20BA040	Swathi R
40	1AT20BA041	Swathi T V
41	1AT20BA042	Sweta
42	1AT20BA043	Sveda Sheeba

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Signature of Principal

Principal









INSTITUTE VISION

TO BE A PREMIER TECHNICAL AND MANAGEMENT INSTITUTION THAT PROVIDES TRANSFORMATIONAL LEARNING AND MULTI-DISCIPLINARY RESEARCH TO DEVELOP SOCIALLY CONSCIOUS AND COMPETENT PROFESSIONALS.

DEPARTMENT VISION

TO BE A PROMINENT MANAGEMENT INSTITUTION OFFERING TRANSFORMATIONAL LEARNING AND RESEARCH FOR GROWING HUMAN POTENTIAL BY DEVELOPING SOCIALLY RESPONSIBLE AND EFFECTIVE FUTURE LEADERS.

INSTITUTE MISSION

ATRIA INSTITUTE OF TECHNOLOGY IS COMMITTED TO:

M1 - EFFECTIVELY DISSEMINATE KNOWLEDGE BETWEEN HIGHLY COMPETENT FACULTY AND STUDENT COMMUNITY.

M2- CREATE AN AMBIENCE THAT FOSTERS A PASSION FOR LEARNING AND COLLABORATIVE RESEARCH.

M3- NURTURE PROFESSIONALS WHO CAN ADD VALUE TO ORGANIZATIONS, ENGAGE IN HIGHER STUDIES AND PURSUE INNOVATIVE ENTREPRENEURIAL ACTIVITIES.

M2- PROVIDE BEST IN CLASS INFRASTRUCTURE TO FACILITATE EXPERIENTIAL LEARNING IN CUTTING EDGE TECHNOLOGIES.

M5- DEVELOP LEADERS WHO EXHIBIT ETHICAL BEHAVIOUR IN PROFESSIONAL AND SOCIETAL ACTIVITIES.

DEPARTMENT MISSION

DEPARTMENT OF MBA IS COMMITTED TO:

M1: EFFECTIVELY DISSEMINATE BUSINESS KNOWLEDGE BETWEEN INDUSTRY AND ACADEMIC EXPERTS AND STUDENT COMMUNITY.

M2: COLLABORATE WITH LEADING ORGANISATIONS FOR EXPOSURE TO REAL LIFE BUSINESS PROBLEMS AND SOLUTIONS.

M3: CREATE AN AMBIENCE FOR SUPERIOR ACADEMIC AND RESEARCH ENDEAVOURS TO NURTURE ETHICAL FUTURE LEADERS.

M4: FOSTER EMPLOYABILITY, ENTREPRENEURSHIP SKILLS AND SOCIAL RESPONSIBILITY

QUALITY POLICY

- Continuously strive for excellence in technical & management education and focus on providing high quality collaborative learning, research & consultancy.
- To ensure a holistic, multi-disciplinary approach, to disseminate knowledge and be accountable to exceed stakeholder's expectations.





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